MINUTES OF THE BOARD OF DIRECTORS OF SOUTHWESTERN PRESBYTERIAN UNIVERSITY HELD IN THE FIRST PRESBYTERIAN CHURCH NASHVILLE, TENNESSEE.

NOVEMBER 3d, 1921.

The Board of Directors of Southwestern Presbyterian University met in the First Presbyterian Church, Nashville, at nine o'clock A. M., November ed, 1921. The following members were present:

Tennessee -- President Chas. E. Diehl W. E. Holt James I. Vance

Alabama -- Jerome T. Fuller George Lang Robert H. McCaslin

Mississippi- Joseph Rennie

Louisiana -- W. McF. Alexander

By special invitation Rev. Henry H. Sweets, D. D., Rev. S. W. McGill, respectively the Executive Secretary, and the Assistant Field Secretary of the General Assembly's Committee on Christian Education, and Rev. R.E. Hough, Chairman of the Campaign Committee for the Synod of Mississippi were also present.

The meeting was opened with prayer by President Chas. E. Diehl. The absence of the following members of the Board and the reasons therefor were noted, and upon motion their excuses were sustained:

Rev. W. H. McIntosh Mr. J. D. Duncan, Mississippi.

Rev. H. M. McLain, Mr. W. T. Hardie, Louisians.

Mr. B. A. Patch, Tennessee.

Mr. W. E. Holt, alternate Director for Major G. W. Macrae was welcomed, and a communication from Major G. W. Macrae, referring to Mr. Holt's representing him, was read.

Rev. Robert H. McCaslin was appointed secretary pro tem.

The President stated the purpose of the meeting which was primarily to consider communications from Rev. M. E. Melvin, D. D., the Field Secretary, concering the advisability of making an effort to compromise our suit against the City of Clarksville.

The President announced the death on October 25th of Mr. Mich'l Savage, who since 1913 had been a member of this Board. The following resolution, prepared by Dr. James I. Vance was presented, and upon motion of Dr. Jos. Rennie, was adopted, and ordered spread upon our Minutes. The President was directed to send to the family a copy of this resolution:

IN MEMORIAM.

In recording the death of Mr. Michael Savage, who was a Director elected by the Synod of Tennessee and who served from 1913 until his death, the Board would record its high esteem for him, and its profound sense of loss in his death, which occurred at Clarksville on October 25th, 1921, the funeral services being conducted by Dr. Chas. E. Diehl, the President of the University.

Mr. Savage was widely known and of commanding influence wherever known. His ability as a lawyer and his leadership in public affairs made him an outstanding man in the State. Wise in counsel, safe in judgment, prudent and yet courageous in action, giving himself without stint to the cause that enlisted him, serving laboriously and sacrificially, with a sacred regard for duty, with a high sense of honor, shirking no task that the welfare of society or the interests of the church laid upon him, he lived a life of large and enduring usefulness, and has left behind him a memory that is blessed.

His genial and kindly heart and always considerate ways endeared him to those who were intimately associated with him, and the members of this Board have in his death a deep feeling of personal bereavement as well as a sense of the loss of a wise and able and trusted counsellor.

He was vitally interested in the affairs of Southwestern, and for several years served as the Secretary of the Board. To him in the trying times of recent years, when serious problems of administration came thick and fast, the President of the University turned perhaps more often than to any other member of the Board for sympathy and advice, and never in vain.

With a soul that was a stranger to fear, he waited quietly during the long months for the summons which he knew was inevitable. Death had no terrors for him. He had cast his anchor where it held, and with Spartan courage he faced and talked to his friends of the malady which he knew must soon or late break the "golden bowl" of life. "As one who wraps the drapery of his couch about him and lies down to pleasant dreams," he went to his rest.

His great heart is still. His useful life has gone on to wider fields of service, where souls that are prepared have their great adventure.

We mourn our loss as we record our tribute; and we extend to the members of his family the sympathy of friends who share their sorrow.

November 3d, 1921.

The President presented the docket of the meeting, which included a report on our financial condition, the financing of the University between now and the end of our fiscal year, January 1st, 1922, the policy of the Board with regard to athletics, the matter of advertising, the payment of our attorneys, and the matter of effecting a possible compromise between the University and the City of Clarksville in the suit now pending suggested by Dr. M. E. Melvin.

The President submitted the financial report covering the expenses of the University from January 1st, 1921 to November 1st, 1921. This report revealed a falling off in tuition of about \$3,000, but an increase in the incomas from invested funds. The actual income received up to November 1st, 1921 from all sources amounted to \$30,460.16, slightly more than the expected and estimated income. The amount expended up to November 1st, amounted to \$44,346.07. This includes about \$2400 spent on various items in excess of the budget, including chiefly an excess in the items of insurance, summer canvass, and board meeting expense. The overcheck in the General Account November 1st, 1921, was reported as \$1630.

At the meetings on February 10, 1921, and March 2, 1921, the Board authorized the Executive Committee to borrow from the endowment fund for this year's budget of \$51,000 a total of \$22,000 for the current expenses of 1921. Including the amount returned from Memphis, there has been borrowed from this source for this years work about \$12,500. It is estimated that, including the present overcheck and the excess expenditures on the budget items noted above we shall need to borrow yet about \$12,000 from the endowment funds, or about \$2500 more than was estimated at the beginning of the year. We believe that it will require about \$55,000 for the work of the year 1921.

Upon motion of Dr. Alexander the Executive Committee was authorized to borrow from the invested funds in addition to the \$22,000 authorized at the meetings in February and March, a sum not to exceed \$3,000 for the work of the year 1921.

The President referred to the high plane upon which athletics at the University are now being conducted, pointing out the fact that this policy resulted in a loss not only of students, but of that prestige which comes from the advertising advantages of successful athletic teams. It was the sense of the Board of Directors that the President's attitude in this matter be commended and that the present policy be continued.

Upon motion of Dr. James I. Vance it was decided that the item for advertising which is to appear in the budget of 1922 should be fixed at \$1,000, and the President of the University was directed to use his judgment in the expenditure of this fund.

The President brought up the matter of compensation for Messrs. John Bell Keeble and Mr. Currell Vance, our attorneys in the suit against the City of Clarksville, stating that these gentlemen had been engaged to represent us, but that no definite arrangement had been made for paying them. He stated that in 1920 a single check for \$500 was sent to the two of them. This check was equally divided between the two attorneys. and the expenditure was approved by the Board on February 10, 1921. On July 21, 1921, another single check of \$1,000, taken from the endowment fund, was sent to the two attorneys, and this also was equally divided. The President repeated a conversation with Mr. Keeble. in which Mr. Keeble stated that, in view of the difference in age and experience between himself and Mr. Vance, he thought that the compensation should not be equally divided, but that he should receive two-thirds and Mr. Vance one-third of the fee. Upon motion of Dr. Alexander the Board approved the item of the \$1,000 on July 21, 1921, and the President was directed to communicate with our lawyers, Messrs. Keeble and Vance, to assure them that a reasonable fee would be paid to each one, and the President was directed in future to send separate checks to these two gentlemen.

The President read some correspondence between Dr. M. E..

Melvin and our attorneys with reference to effecting a possible compromise in our suit with the City of Clarksville. The President read a communication from Major G. W. Macrae on this subject. The matter was discussed by Drs. Rennie, Alexander, Vance and Diehl. Upon invitation there appeared Messrs. John Bell Keeble and Mr. Currell Vance, who were introduced by the President, and asked to discuss the situation involved in our suit and the possibility and desirability of a compromise. After a frank and full statement by each of our attorneys questions were freely asked by various members of the Board and a general discussion ensued. The attorneys retired and a further discussion was had. Upon motion of Mr. J. T. Fuller, seconded by Mr. W. E.Holt, it was unanimously decided that the matter of compromise be not considered at this time, and that our attorneys be instructed to prosecute the case with all diligence.

The Minutes of this meeting were read and approved, and the meeting was adjourned with prayer by Mr. Holt.

Robt. H. McCaslin, Secretary pro tem.