

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS  
OF SOUTHWESTERN AT MEMPHIS  
HELD IN THE DIRECTORS' ROOM  
PALMER HALL  
SEPTEMBER 9, 1947

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The annual meeting of the Board of Directors of Southwestern at Memphis was held in the Directors' Room, Palmer Hall, on Tuesday, September 9, 1947, at 9:00 A.M.

The meeting was called to order by Chairman Sidney W. Farnsworth, and was opened with prayer by the Secretary.

The roll call showed that the following members were present:

Chas. E. Diehl, ex officio

ALABAMA:	LOUISIANA:	MISSISSIPPI:	TENNESSEE:
A.K. Burrow	T. Walker Lewis	W. Stennis Johnson	Sidney W. Farnsworth
D.H. Edington	Alfred C. Glassell	Frank A. England	Mooré Moore
	J.S. Land		W.S. Beasley

The Secretary presented excuses for the absence of Dr. D.C. MacGuire, of Montgomery, Alabama; Mr. B.B. Taylor, of Baton Rouge, Louisiana; the Reverend W.H. McAtee, of Brookhaven, Mississippi; Dr. W.J. Millard, of Memphis; and Mr. William Hume, of Nashville, Tennessee.

Miss Erma Reese, Secretary to the President, was invited to sit in the meeting as assistant to the Secretary.

The minutes of the stated meeting of the Board of Directors, held on February 4, 1947, were read for information.

Upon motion by Mr. A.C. Glassell, seconded by Mr. A.K. Burrow, the minutes of the Executive Committee meetings held on March 26 and May 7, 1947, the two meetings held since the meeting of the Board of Directors on February 4, 1947, copies of which had been sent to the members of the Board, were approved.

The Chairman announced that the Board would recess at 11:30 A.M., in order for the members to attend the meeting of the Memphis Rotary Club at the Peabody Hotel to hear the address of Mr. Charles P. Taft, President of The Federal Council of the Churches of Christ in America.

The Chairman, Mr. Sidney W. Farnsworth, who is also Chairman of the Committee on Selection to secure a successor to President Charles E. Diehl, acquainted the members of the Board with the activity of the Committee during the past months. After hearing President Diehl, Mr. Frank A. England, Dr. Moore Moore, and Dr. J.S. Land, members of the Committee on Selection, as well as various other members of the Board, upon motion by Mr. W. Stennis Johnson, seconded by Mr. W.S. Beasley, the Committee was commended for its diligence and was requested to continue its good work.

Whereas it was made to appear to the Board that the Kansas City Title Insurance Company desired further assurances as to the authority for the execution of a certain warranty deed executed the 31st day of July, 1947, and signed by the President, it was unanimously resolved that Southwestern at Memphis adopt, ratify, and confirm the execution of said warranty deed, which is in words and figures as follows:

WARRANTY DEED

THIS INDENTURE Made and entered into this 31st day of July, 1947, by and between SOUTHWESTERN AT MEMPHIS, formerly Southwestern, a corporation organized and existing under the laws of Tennessee, party of the first part, and EVERGREEN PRESBYTERIAN CHURCH, a corporation organized and existing under the laws of Tennessee, party of the second part, WITNESSETH:

That for and in consideration of the sum of Ten Dollars (\$10.00) cash in hand paid and other good and valuable consideration, the receipt of which is hereby acknowledged, the party of the first part has bargained and sold and does hereby bargain, sell, convey and confirm unto the party of the second part the following described real estate in the City of Memphis, County of Shelby, and State of Tennessee, to-wit:

Part of the Southwestern Tract in Division--2 of the  
John Rice 5,000 Acre Grant No. 283, described as:

BEGINNING at an iron pin where the south line of Tutwiler Avenue (80 feet wide) intersects the west line of University Street (100 feet wide); thence westwardly with the south line of Tutwiler Avenue (80 feet wide), 944.6 feet to an iron pin, said point being 600 feet eastwardly from the east line of McLean Blvd., as measured along the south line of Tutwiler Avenue (80 feet wide) and said point being the northeast corner of the Snowden School property; thence southwardly parallel with McLean Blvd. 447 feet to an iron pin, said point being 350 feet north of the north line of North Parkway; thence eastwardly parallel with Tutwiler Avenue 944.8 feet to an iron pin in the west line of University Street (100 feet wide), said point being 350 feet northwardly from the north line of North Parkway, as measured along the west line of University Street; thence northwardly with the west line of University Street 447 feet to the point of beginning, containing 9.694 acres of land.

TO HAVE AND TO HOLD the aforescribed real estate, together with all the appurtenances and hereditaments thereunto belonging or in anywise appertaining unto the said EVERGREEN PRESBYTERIAN CHURCH, its successors and assigns, in fee simple forever.

And the said Southwestern at Memphis does hereby covenant with the said Evergreen Presbyterian Church that it is lawfully seized in fee of the aforescribed real estate; that it has a good right to sell and convey the same; that the same is unincumbered; and that the title and quiet possession thereto it will warrant and forever defend against the lawful claims of all persons.

Minutes of the Meeting of the Board of Directors of Southwestern at Memphis  
September 9, 1947  
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This deed is expressly made subject to easements for utility services, if any.

IN WITNESS WHEREOF, Southwestern at Memphis has caused its corporate name to be hereunto signed and its seal affixed by its President, and attested by its Secretary on this the day and year first above written.

SOUTHWESTERN AT MEMPHIS

By \_\_\_\_\_  
President

ATTEST:

\_\_\_\_\_  
Secretary

STATE OF TENNESSEE)  
COUNTY OF SHELBY )

Before me, the undersigned, a Notary Public in and for the State and County aforesaid, this day personally appeared Charles E. Diehl, with whom I am personally acquainted and who, under oath, acknowledged himself to be the President of Southwestern at Memphis, a corporation, the within named bargainer, and that he as such President, being authorized so to do, executed the foregoing instrument for the purposes therein contained by signing the name of the corporation by himself as President.

My commission expires \_\_\_\_\_.

WITNESS my hand and notarial seal at office in said State and County this \_\_\_\_\_ day of \_\_\_\_\_, 1947.

\_\_\_\_\_  
Notary Public

The Chairman appointed the following Nominating Committee:

Moore Moore, Chairman; W.Stennis Johnson, D.H. Edington, and J.S. Land.

In accordance with the By-Laws, the House and Finance Committees which were appointed at the 1946 annual meeting of the Board of Directors are to serve through the 1947 annual meeting. These committees are as follows:

HOUSE COMMITTEE - W.S. Beasley, Chairman; George Lang, D.C. MacGuire, W.J. Millard. In the absence of Drs. Lang, MacGuire, and Millard, the Chairman appointed Mr. T. Walker Lewis and Judge D.H. Edington to serve on the House Committee.

FINANCE COMMITTEE - Alfred C. Glassell, Chairman; A.K. Burrow, Frank A. England, William Hume, Sidney W. Farnsworth. In the absence of Mr. Hume, the Chairman appointed Mr. W. Stennis Johnson to serve on the Finance Committee.

Upon motion, duly seconded, the following faculty and staff resignations and appointments were unanimously approved:

Resignations - Dr. Samuel M. Monk, Professor of English  
Dr. W.R. Atkinson, Professor of Psychology  
Miss Virginia Moreno, Assistant Professor of Spanish  
Dr. Marion E. Porter, Associate Professor of Modern Languages  
Dr. Louis G. Locke, Associate Professor of English  
Dr. Robert Lorenz, Associate Professor of Economics  
Miss Helen Gordon, Associate Dean of Women  
Mr. Walter James Wade, Alumni Secretary  
Mrs. J.C. Rice, Resident Head of Robb Hall  
Mrs. Mary O. Luter, Assistant Resident Head of Voorhies Hall  
Mr. John A. Pond, Assistant Professor of Mathematics  
Mr. Jack H. Taylor, Instructor in Physics  
Mr. William E. Thompson, Laboratory Instructor in Chemistry

New Appointments - Charles I. Diehl, A.M., Assistant Professor of English  
and Dean of Freshmen  
Robert Louis Roussey, A.M., Assistant Professor of French  
Jared E. Wenger, Ph.D., Associate Professor of Romance  
Languages  
James Robertson McQuiston, B.A., Instructor in English  
H.W. Andersen, Ph.D., Professor of Psychology  
George Raymond Shipman, M.A., Assistant Professor of  
Modern Languages  
Benjamin A. Wooten, A.M., Assistant Professor of Mathe-  
matics and Physics  
Charles A. Partin, M.A., Assistant Professor of Economics  
and Business Administration  
Alice Graham, B.A., Assistant Director of Physical Educa-  
tion for Women  
Norman B. Gibbs, B.A., B.D., Assistant Professor of Bible  
June Crutchfield, B.A., Instructor in History  
Julia Banks, B.A., Instructor in Mathematics  
Jobelle Holcombe, M.A., Assistant Professor of English  
Mrs. T.C. Stoudemayer, B.S., Laboratory Instructor in  
Biology  
Betty Belk, B.A., Assistant to the Dean of Women  
Mrs. E.A. Hughey, Resident Nurse

It was ordered that the degrees in course which have been recommend-  
ed by the Faculty, approved by the Executive Committee, and granted by the  
college since the 1946 annual meeting of the Board of Directors be recorded  
in these minutes. A list of these degrees is appended to these minutes.

The Treasurer's annual report was received, and referred, together  
with the proposed budget for the session of 1947-48, to the Finance  
Committee. This report is appended to these minutes.

The President's annual report was received, and is appended to  
these minutes. Those sections of the report pertaining to the House and  
the Finance Committees were referred to these respective committees.

The Secretary's annual report is contained in the minutes of the Executive Committee meetings. The Secretary reported that all bonds required of officers and employees of the college for the faithful performance of their duties have been executed and properly filed.

President Diehl called the Board's attention to the fact that the terms of the Memphis Directors from the four Synods expire with the 1947 meetings of the Synods. In this connection, President Diehl took occasion to express the grateful appreciation not only of himself, but of the entire Board, for the loyal and faithful service which Mr. T. Walker Lewis, the Memphis representative on the Board from the Synod of Louisiana, has rendered Southwestern at Memphis during the past years, especially as General Chairman of Southwestern's Pre-Centennial Building and Endowment Fund campaign.

Upon motion by Judge D.H. Edington, seconded by Mr. Alfred C. Glassell, the following resolution was unanimously adopted:

The Board of Directors wishes to express to Mr. T. Walker Lewis its deep appreciation for the service he has rendered through the years to Southwestern at Memphis as a member of the Board of Directors, the Executive Committee and the Investment Committee, and especially for his indefatigable work for the past four years as General Chairman of the \$2,000,000 campaign.

The Board recessed at 11:30, and the members left the campus immediately for the Peabody Hotel to attend the Rotary Club luncheon and hear the address of Mr. Charles P. Taft, President of The Federal Council of the Churches of Christ in America.

The meeting reconvened at 2:00 P.M., with prayer by Dr. J.S. Land.

The Nominating Committee made the following report:

Officers of the Corporation

Sidney W. Farnsworth, Chairman  
T. Walker Lewis, First Vice-Chairman  
W.J. Millard, Second Vice-Chairman  
Moore Moore, Secretary  
A.K. Burrow, Treasurer

Executive Committee

Sidney W. Farnsworth, Chairman  
T. Walker Lewis, First Vice-Chairman  
W.J. Millard, Second Vice-Chairman  
Moore Moore, Secretary  
A.K. Burrow  
Chas. E. Diehl

Additional Members of the Executive Committee

Vance J. Alexander  
E.R. Barrow  
J. Bayard Boyle  
S. Toof Brown  
Edmund Orgill

Investment Committee

Vance J. Alexander, Chairman  
E.R. Barrow  
R.B. Barton  
Troy Beatty  
Snowden Boyle  
A.K. Burrow  
Chas. E. Diehl  
Sidney W. Farnsworth  
T. Walker Lewis

Maury Wade, Investment Counsellor

Respectfully submitted,

Moore Moore, Chairman

Upon motion, the Secretary was directed to cast the ballot for the abovenamed nominees. He reported that the ballot was cast, and that the nominees were duly elected.

Mr. T. Walker Lewis, General Chairman of the Pre-Centennial Building and Endowment Fund campaign, made a very interesting report on the campaign in the four Synods, and presented the following detailed statement showing the quotas of the various Synods, together with the amounts subscribed and paid, as well as the balances needed to complete the quotas.

SOUTHWESTERN BUILDING AND ENDOWMENT FUND

STATEMENT OF QUOTAS OF SYNODS OF TENNESSEE, LOUISIANA, ALABAMA AND MISSISSIPPI

TOGETHER WITH AMOUNTS SUBSCRIBED, AMOUNTS PAID, AND BALANCES NEEDED TO COMPLETE QUOTAS.

Synod	Quota	Amount Subscribed	Additional Subscriptions Needed	Paid on Subscriptions	Subscriptions Unpaid	Amount of money need- to complete Quota
TENNESSEE (Outside of Memphis)	\$159,450.00	\$105,443.89	\$ 54,006.11	\$101,850.39	\$ 3,593.50	\$57,599.61
LOUISIANA	256,914.00	250,946.55	5,967.45	241,151.70	9,794.85	15,762.30
ALABAMA	313,309.00	321,377.96	(8,068.96)	302,025.40	19,352.56	11,283.60
MISSISSIPPI	315,925.00	236,893.03	79,031.97	232,018.51	4,874.52	83,906.49
	<u>\$1,045,598.00</u>	<u>\$914,661.43</u>	<u>\$130,936.57</u>	<u>\$877,046.00</u>	<u>\$37,615.43</u>	<u>\$168,552.00</u>

AS OF AUGUST 11, 1947

The Finance Committee, through its Chairman, made the following report, which was unanimously adopted:

The Finance Committee met on September 9, 1947, with the following members present: Alfred C. Glassell, Chairman; Sidney W. Farnsworth, Frank A. England, A.K. Burrow, and W.S. Johnson.

A thorough study of the proposed budget for the year 1947-48 was made, and the following budget was adopted:

Class Room Supplies	\$ 750.00
Debating and Dramatics	500.00
Faculty and Assistants	194,950.00
Library Expense	2,000.00
Librarian and Assistants	10,000.00
Religious Meetings	700.00
Spencer and Evans Funds	150.00
Board Meetings	500.00
Bulletins	1,250.00
Salaries of Bursar, Bookkeeper, Cashier, and Office Assistants	20,000.00
Office Supplies, Printing and Stationery	2,500.00
College Associations	850.00
Commencement and Public Occasions	1,500.00
Catalogue	4,000.00
Entertainment	500.00
Postage	1,500.00
Publicity, Promotion, Alumni Work	18,500.00
Travel Expense	2,500.00
Registrar and Assistants	11,000.00
Telephone and Telegraph	2,750.00
Truck and Automobile	2,000.00
Annuities	2,750.00
Legal Expense	750.00
Supervisor of Properties, Janitors, Engineers, Watchmen and Campus Men	19,500.00
Campus Grounds	1,000.00
Fuel and Heat	1,750.00
Light, Power and Water	2,750.00
Insurance - General	5,000.00
Retirement and Group Insurance	19,000.00
Janitors' Supplies	600.00
Repairs and Renewals	4,000.00
Equipment	5,000.00
College of Music	5,000.00
Annual Audit	600.00
Surplus Buildings - Expense	5,000.00
Miscellaneous	2,000.00
TOTAL	\$353,100.00



It is the recommendation of the Committee that the trend of living costs be watched very closely, and that, should it be necessary to increase salaries further, consideration be given to increasing the tuition sufficient to offset the increase in salaries. It was also recommended that this matter be finally decided upon before the 1948 catalogue is printed.

It is further recommended that a grant of \$600.00 be given to Professor W.R. Cooper in appreciation of his work in preparing "The History of Southwestern." The Committee also recommends that the book, after it has been approved by the President, be published, and that not less than 2000 copies be ordered.

It is recommended that a special grant of \$500.00 be given to Mr. John A. Rollow, Supervisor of Property, in appreciation of the remarkable service he has rendered to Southwestern for the past twenty years, all of which has been characterized by efficiency and economy.

This Committee recognizes the importance of the coming Centennial Celebration and recommends and urges that funds be provided for the celebration up to \$15,000.00. It further recommends that the four cooperating Synods be requested to finance this expense. The Committee believes that, if it is properly presented, the Synods will realize the importance to Southwestern from the point of view of publicity.

The Committee recognizes also the urgent need of a library building, and recommends that each Director keep this matter in mind, discussing it with different people in his Synod, and take advantage of any opportunity that may occur for the securing of funds for the erection and equipping of a library that will be adequate for Southwestern.

Respectfully submitted,

Alfred C. Glassell  
S.W. Farnsworth  
Frank A. England  
W.S. Johnson  
A.K. Burrow

Mr. W.S. Beasley, Chairman of the House Committee, made the following report, which was unanimously adopted:

The House Committee recommends that the Board express to Dr. P.N. Rhodes, Mr. J.A. Rollow, and Mr. C.L. Springfield its appreciation for the efforts made by them which resulted in Southwestern securing the five temporary frame buildings from the Federal Works Agency.

The Committee recommends that the Board express its recognition and commendation of the activities of members of the faculty in connection with the Carnegie Foundation Research Program.

The Committee recommends that the Board express its approval of the faculty's decision to abolish first semester fraternity rushing and pledging, and further commends the suggestion for providing temporary club rooms in the proposed William Neely Mallory Memorial Building for the use of non-fraternity and non-sorority groups.

The Committee recommends that the Board commend the student groups for the various forms of religious activity during the session of 1946-47, and express the hope that this interest and serious purpose will be continued.

The Committee notes with approval Southwestern's affiliation with the Memphis Academy of Arts, as reported by the President.

The Committee recommends that the Board express its approval of Southwestern's position in maintaining amateur intercollegiate athletics, and urges that such a program be developed to the fullest extent.

The Committee commends to the Board its emphasis on the need of a library building. This need is imperative, and should be given priority in the future building program of the college.

The Committee notes with interest the growth in the student enrollment of the Memphis College of Music.

The Committee suggests that the Board express its commendation to Professor John Osman for his remarkable cooperation in all phases of the college life and work, and similar commendation should be given to Dr. L.F. Kinney, particularly with regard to the Great Books program.

Respectfully submitted,

W.S. Beasley  
D.H. Edington  
T. Walker Lewis

The Chairman appointed the following committees to serve through the 1948 annual meeting of the Board of Directors:

HOUSE	-	J.S. Land, Chairman; George Lang, Frank A. England, T. Walker Lewis
FINANCE	-	Alfred C. Glassell, Chairman; A.K. Burrow, W.S. Beasley, Sidney W. Farnsworth

At the next meeting of the Executive Committee, the Chairman is requested to appoint a Centennial Committee, to be composed of members of the faculty, and a few representatives from the four Synods.

The minutes of the meeting were read and approved, and the meeting adjourned at 3:00 P.M., with prayer by Judge D.H. Edington.

 Secretary

DEGREES CONFERRED ON JUNE 3, 1947

BACHELOR OF ARTS

Milton Caldwell Addington	Memphis, Tennessee
Betty Jane Bouton	Memphis, Tennessee
William Henry Bryce, Jr.	Memphis, Tennessee
John C. Darby	Memphis, Tennessee
Jeanne Hudson deGraffenreid	Whitehaven, Tennessee
Edward Robinson Dewey	Memphis, Tennessee
Raphael Jonah Dubrovner	Memphis, Tennessee
Charles Arthur Evans, Jr.	Tupelo, Mississippi
Ernest Hugh Flaniken	Memphis, Tennessee
Mary Leone Flaniken	Memphis, Tennessee
William Maynard Fountain, Jr.	Greenwood, Mississippi
Adaline Louise Frank	Memphis, Tennessee
Evelyn Frances Givens	Memphis, Tennessee
Jacqueline Rhoda Goodman	Memphis, Tennessee
Donald Code Gordon	Memphis, Tennessee
Sam Augustas Greenberger, Jr.	Memphis, Tennessee
Bettye Lee Hancock	Memphis, Tennessee
Catherine Powell Harrison	Hopewell, Virginia
James Conley Hemmen	Memphis, Tennessee
Dorothy Allison Hogan	Memphis, Tennessee
John Gilliam Hughes, Jr. *	Memphis, Tennessee
Lyndall Claire James	Memphis, Tennessee
Wharton Stewart Jones	Memphis, Tennessee
Frank Love Kennedy	Port Gibson, Mississippi
Jean Elizabeth Langhart	Memphis, Tennessee
Mary Dawson Langmead	McClelland Field, California
LaVerne Lazarov	Memphis, Tennessee
Kathryn Lynch	Collierville, Tennessee
John Allan McKinsey **	Memphis, Tennessee
James Robertson McQuiston	Memphis, Tennessee
Jane Mann	Memphis, Tennessee
Robert Mann, Jr.	Memphis, Tennessee
Catherine Louise Martin	Memphis, Tennessee
Anna Virginia Morgan	Memphis, Tennessee
Carol Lorraine Morris	Paris, Tennessee
Leila Maye Murray	Memphis, Tennessee
Ruby Orgain	Little Rock, Arkansas
Hays Elliott Owen, Jr.	Memphis, Tennessee
Margaret Stuart Parsons	Memphis, Tennessee
Joseph Hunter Phillips	Memphis, Tennessee
Ann Elizabeth Pridgen	Memphis, Tennessee
Vivian Chloe Quarles	Memphis, Tennessee
Edwin Martin Quinn	Memphis, Tennessee
Suzanne Scruggs Ransom	Memphis, Tennessee
Mary Louise Rhea	Somerville, Tennessee
David Alex Ruffin *	Covington, Tennessee
Alice Gray Scott	Memphis, Tennessee
Jane Williams Sides	Tunica, Mississippi
Betty Jean Sikking	Louisville, Kentucky
William Speros	Memphis, Tennessee
Mayme Westmoreland Tate	Laurel, Mississippi
William Andrews Turner	Dresden, Tennessee
Irma Waddell	Memphis, Tennessee

\*Degree conferred in absentia (See minutes of Executive Committee meeting for May 7, 1947, page 1)  
\*\*Became ill and was forced to enter hospital the day before commencement.

May Wisdom Wallace  
Betty Bynum Webb, B.M.  
Julia White Wellford  
Maude Clifton Young

Memphis, Tennessee  
Fort Worth, Texas  
Memphis, Tennessee  
Memphis, Tennessee

BACHELOR OF SCIENCE

Cham Canon  
Frank Philip Elby  
Albert Cleighton Gannon  
Mary Alice Gideon  
Sara Grey McCallum  
Harry Louis Schuman  
Nancy Meriwether Scott  
Harland Lee Smith  
Sam Lewers Stephenson, Jr.  
William Finley Symes

Maud, Mississippi  
Memphis, Tennessee  
Memphis, Tennessee  
Memphis, Tennessee  
Ripley, Tennessee  
Memphis, Tennessee  
Shreveport, Louisiana  
Collierville, Tennessee  
Memphis, Tennessee  
Memphis, Tennessee

BACHELOR OF MUSIC

Norma Jane Estes  
Minnie Carolyn Hesselbein  
Peggy Aste Laughter  
Mary Frances McDearman  
Joseph Pearlman  
Martha Louise Pittman  
Virginia Louise Prettyman

Martin, Tennessee  
Memphis, Tennessee  
Wall, Mississippi  
Memphis, Tennessee  
Memphis, Tennessee  
Chatfield, Arkansas  
Covington, Tennessee

GRADUATING WITH HONORS

Ernest Hugh Flaniken  
James Robertson McQuiston

Honors in History  
Honors in English

GRADUATING WITH DISTINCTION

Milton Caldwell Addington  
Jeanne Hudson deGraffenreid  
Raphael Jonah Dubrowner  
Frank Philip Elby  
Evelyn Frances Givens  
Catherine Powell Harrison  
Mary Dawson Langmead  
John Allan McKinsey  
Jane Mann  
Robert Mann, Jr.  
Vivian Chloe Quarles  
Edwin Martin Quinn  
Mary Louise Rhea  
Julia White Wellford

Psychology  
History  
Psychology  
Physics  
Spanish  
Philosophy  
Psychology  
Philosophy  
Philosophy  
History  
Spanish  
Psychology  
Mathematics  
English

HONORARY DEGREES

DOCTOR OF EDUCATION

Joseph Sloan Vandiver  
President of Chamberlain-Hunt Academy

Fort Gibson, Mississippi

DOCTOR OF DIVINITY

The Reverend John Butt Dickson  
Pastor of First Presbyterian Church  
The Reverend Noah Julian Warren  
Pastor of First Presbyterian Church

Greenwood, Mississippi

Selma, Alabama

DOCTOR OF CIVIL LAW

Camille Kelley  
Judge of Memphis Juvenile Court

Memphis, Tennessee

**Jesse Peders Norfleet** **Memphis, Tennessee**  
**President of Sledge & Norfleet Co., Cotton Factors**

Walter Clift Chandler  
Attorney-at-Law

Memphis, Tennessee

**BACHELOR OF ARTS**

George Spencer Beasley, Jr.	Sherman, Mississippi
Melvin Bernstein	Memphis, Tennessee
Charles Karl Frank	Memphis, Tennessee
Rufus William Irby, Jr. *	Memphis, Tennessee
Joanna McClellan	Lepanto, Arkansas
Edna Adelaide Rattan	Memphis, Tennessee
Henry Barr Spurrier	Memphis, Tennessee
John Maxwell Wilson	Leland, Mississippi

\*Degree will be granted upon the completion of certain delayed work in Political Science. *Work completed and diploma del*

## BACHELOR OF SCIENCE

Robert William Jones, Jr.	Boca Raton AAF, Florida
Distinction in Physics	
Robert Earl Stobaugh	Martin, Tennessee
Jimmy Reeves White	Memphis, Tennessee

## ANNUAL REPORT OF THE PRESIDENT

To the Board of Directors of SOUTHWESTERN AT MEMPHIS:

The past year was somewhat hectic, but not unhappy. The record enrollment of students, after being forced to turn many away, the problems of increasing the faculty and trying to adjust the heavy burdens of faculty and staff, coupled with the housing shortage, the sharply increased living costs, and the lack of adequate facilities are only some of the considerations which make the word hectic appropriate. Likewise, the fine spirit and loyal cooperation of the faculty and staff, and the serious attitude and rather unusual accomplishments of the students are some of the reasons why the experience can be said not to be unhappy. The completion of two permanent dormitories under present conditions regarding labor and materials, some financial worries as a result of the increased enrollment without a corresponding increase in endowment, and the dogged persistence with which the capital fund campaign has had to be prosecuted beyond the original deadline of December 31, 1946 - all of these things and some others have not served to lessen responsibility or to curtail activity. It was a significant and memorable year, and much has been accomplished.

The fifty trailers on the campus for the use of veterans were fully occupied. The fact that many other veterans attending Southwestern were married to Memphis women and already had housing arrangements, served to reduce housing difficulties on the campus. However, the situation with regard to non-housing facilities was acute. Through the Federal Works Agency Bureau of Community Facilities, and with the superb cooperation and indefatigable activities of Dr. P.N. Rhodes, Mr. J.A. Rollow, and Mr. C.L. Springfield, Southwestern was able to secure five temporary frame buildings, comprising a Library Building, Classroom Building, Cafeteria, Infirmary, and Supply Building, having approximately 22,000 square feet of floor area. The first four buildings are equipped with electrical, sanitary and hot water facilities, ventilating fans, sinks, shelving and fire extinguishers, and are heated with hot air furnaces with blowers and motors.

These are not all the buildings which are needed, which were applied for, or which were approved by the U.S. Office of Education for Southwestern at Memphis, but the funds allocated by Congress for this purpose were exhausted before all the "Findings of Need" could be delivered. It cost the Government more than \$120,000.00 to dismantle, transport, and re-erect these five buildings now on Southwestern's campus, and it cost Southwestern approximately \$11,000 for its part in this project. In addition to the buildings above mentioned, Southwestern has acquired a considerable amount of scientific equipment, office equipment, and other valuable items, which probably cost the Government at least \$150,000.00. This equipment was either donated by the Government or acquired at very substantial discounts.

Of course, this generous gesture on the part of the Government is due to the influx of veterans who constituted seventy-five per cent of the male enrollment for the session of 1946-47. The large enrollment of veterans will probably continue for at least a few years. The heavy strain under which Southwestern has been operating will be somewhat relieved next session because of these temporary buildings and equipment noted above, but it should be remembered that these are merely temporary buildings, and that the maintenance and upkeep on such buildings will be much greater than that for the permanent stone buildings on the campus.

There are a number of changes in and additions to the faculty and staff. Dr. Samuel H. Monk, Professor of English, who returned to Southwestern for the second semester of the 1946-47 session after serving in the armed forces, resigned to accept a professorship at the University of Minnesota. Dr. W.R. Atkinson, Professor of Psychology, who has been absent on leave, resigned in order to devote his time to Miss Hutchison's School, a first class girl's preparatory school in Memphis, which he purchased, as well as to continue with his other interests. Dr. Atkinson is continuing his connection with Southwestern as Lecturer in Psychology.

Miss Virginia Moreno, Assistant Professor of Spanish, was forced to resign on account of ill health. Drs. Marion E. Porter, Associate Professor of Modern Languages, Louis G. Locke, Associate Professor of English, Robert Lorenz, Associate Professor of Economics, Miss Helen Gordon, Associate Dean of Women, Miss Olive Owens, Assistant Alumni Secretary, Mr. Walter James Wade, Alumni Secretary, Mrs. J.C. Rice, Resident Head of Robb Hall, and Mrs. Mary O. Luter, Assistant Resident Head of Voorhies Hall, resigned to accept other positions. Messrs. John A. Pond, Assistant Professor of Mathematics, Jack H. Taylor, Instructor in Physics, and William E. Thompson, Laboratory Instructor in Chemistry, resigned in order to enter graduate schools in the fall of 1947.

Mr. John Osman, Associate Professor of Philosophy and Director of Adult Education, has been granted a leave of absence for the 1947-48 session, to complete the work for his doctor's degree.

Mr. Raymond T. Vaughn, Associate Professor of Chemistry, who was on leave of absence for the 1946-47 session to complete the work for his doctor's degree, will return to Southwestern for the 1947-48 session.

The following new members have been added to the faculty and staff:

John D. Hughes, M.D., Lecturer on Hygiene and College Physician  
W. Taylor Reveley, A.B., B.D., Assistant Professor of Bible and College Pastor

Charles I. Diehl, A.M., Assistant Professor of English and Dean of Freshmen

Robert Louis Roussey, A.M., Assistant Professor of French

Jared E. Wenger, Ph.D., Associate Professor of Romance Languages

James Robertson McQuiston, B.A., Instructor in English

H.W. Andersen, Ph.D., Professor of Psychology

George Raymond Shipman, M.A., Assistant Professor of Modern Languages

Benjamin A. Wooten, A.M., Assistant Professor of Mathematics and Physics

Charles A. Partin, M.A., Assistant Professor of Economics and Business Administration

Alice Graham, B.A., Assistant Director of Physical Education for Women

Norman B. Gibbs, B.A., B.D., Assistant Professor of Bible

June Crutchfield, B.A., Instructor in History

Julia Banks, B.A., Instructor in Mathematics

Jobelle Holcombe, M.A., Assistant Professor of English

Betty Belk, B.A., Assistant to the Dean of Women

Mrs. C.B. Porter, Jr., B.A., Library Assistant

Mrs. E.A. Hughey, Resident Nurse

~~Thomas M. Larry~~, Jr., A.M., Associate Professor of History and Government

Mrs. Mabel Boone Stoudemayer, B.S., Laboratory Instructor in Biology

The total registration of students for the two semesters of the 1946-47 session was 801. However, the average enrollment for the year was 717. There were 721 students enrolled in the first

Enrollment semester, of whom 314 were veterans. During the second semester there were 712 students, of whom 326 were veterans. For the first time since the beginning of the war the men students outnumbered the women students during the 1946-47 session. During the session of 1946-47, twenty-four states, five foreign countries, and eighteen denominations were represented in the student body. The average size of classes was twenty-one for the first semester, and nineteen for the second semester.

In addition to the students in the regular session, there was a total registration in the two terms of the 1947 summer session of 391, or an average for each of the two terms of 310, of whom 231 were veterans. This figure should be compared with a total registration of 380 for the 1946 summer session.

During the academic year eighty-<sup>six</sup>~~four~~ students received their degrees - sixty-~~four~~ bachelor of arts, thirteen bachelor of science, and seven bachelor of music, two of whom graduated with honors, and fifteen with distinction.

Dr. Robert S. Pond, Chairman of the Scholarships and Student Aid Committee reports that during the session of 1946-47 there were forty-five Honor Scholarship students. However, thirteen of these Scholarships and students were veterans who left college to enter the Student Aid armed services. They were maintaining a "B" average and still retained their Honor Scholarship status, although at no expense to the college. Of the others, there were twenty who received \$300.00 each and twelve who received \$175.00 each, making a total of \$8,100.00. Of the thirty-one awards made at commencement, fourteen were won by these Honor Scholarship students. One or two other instances are perhaps worth noting. In the freshman<sup>class</sup>/an Honor Scholarship student won first place, two tied for second place, and one tied with another student for third place. To them went the first-year Greek prize, the Belk Bible Medal, the freshman Alpha Theta Phi prize, and the Alpha Theta Phi award for the highest four-year record. The offering of these Honor Scholarships and the careful selection of the beneficiaries is one of the most important and desirable things that Southwestern can do.

In addition to the Honor Scholarships referred to above, a number of scholarships and grants-in-aid were also awarded to the sons and daughters of ministers, candidates for the ministry and the mission field, and others, totalling \$16,780.00. The Committee on Scholarships and Student Aid endeavors to help every student of promise who needs assistance as far as the resources of the college will permit.

The teaching load for the members of the faculty, generally speaking, was exceedingly heavy last year. However, despite that fact, a number of the members of the faculty, notably Professors D.M. Amacker, Academic Felix M. Wassermann, John Osman, P.N. Rhodes, John H. Davis, Items L.F. Kinney, and several others, engaged in educational activities of an academic, civic, and religious nature. Dr. M.L. MacQueen, jointly with Dr. A.W. Hartley, published in the American Mathematical Monthly, November, 1946, a paper on ELLIPTIC EULERIODS. Dr. J.H. Kent is a



Fellow in Epigraphy of the American School of Classical Studies at Athens, and is a member of a dozen or more learned societies in this country and abroad. He has contributed articles to Classical Philology and to other scholarly journals. He has again spent the summer months at the Institute for Advanced Study at Princeton, N.J., preparing for publication the Greek and Latin inscriptions which have been discovered at Corinth, Greece, between 1927 and 1945. Dr. J.L.A. Webb will present a paper before the Medicinal Division of the American Chemical Society meeting in Atlantic City in September, 1947. Professor W.R. Cooper has about completed writing The History of Southwestern, and it is hoped that this volume can be published in the near future.

Several grants have been made to members of the faculty in connection with the Carnegie Foundation Research Program. Dr. Burnet C. Tuthill was the first to receive a grant, as the result of which he produced a Suite for Band. The project consisted of the composition and scoring of a Suite for Band, together with the preparation of the separate parts for performance with the various instruments. The work has been completed and performed a number of times. It was recently awarded First Prize by Columbia University in a contest for serious musical works for bands. Grants have also been made to the following faculty members:

Clinton L. Baker for a study of The Biology of the Amphiumae. The grant is to be used for technical assistance and equipment. Available data indicate that two distinct species of amphiumae exist, each occupying distinct geographical ranges. The extent and ecological conditions of these ranges are being studied in the field in order to determine the taxonomic position of the two varieties. Further, living amphiumae in captivity under natural conditions are being observed in order to determine data on reproductive cycles.

The five professors, A.P. Kelso, John H. Davis, John Osman, W.R. Cooper, L.F. Kinney, who are responsible for teaching the integrated course on Man in the Light of History and Religion for the preparation of a syllabus of this new humanities course. The course is being reworked in the light of the experience of two years, and it is planned to publish the study outlines so that they may be available to other institutions.

Alexander P. Kelso for An Historical Survey of Christian Ethics. There is to be published a study of the effect of the Christian Ethic or view of human life in Western Civilization.

John H. Kent for the work he is doing at the Institute for Advanced Study at Princeton in the continuation and completion of the translations of Greek and Latin texts.

Laurence F. Kinney for the preparation of a volume on the Philosophy of Religion with special reference to the Christian religion. The present project forms the groundwork for the larger study of An Adequate Epistemological Basis for a Philosophy of Religion.

Marion L. MacQueen in the field of Projective Differential Geometry. It is proposed to define and study two quadrics, called conjugate chord section quadrics, which are associated with each point of a given surface referred to a conjugate net in ordinary projective space.

Felix M. Wassermann for a project concerned with the religious, political, social, and philosophical aspects of Greek tragedy. The title of his project is God and Man in Greek Tragedy, and publication in the Journal of the American Philological Association is anticipated.

The need for a fine arts department at Southwestern has been recognized for a long time, but it has been impossible, because of financial limitations, to establish such a department. However, a plan was worked out in the spring of 1947 by which Southwestern at Memphis is affiliating with the Memphis Academy of Arts. In cooperation with that institution, Southwestern in the 1947-48 session will offer two year programs for upper-class students - Art 35-36, Design Program, and Art 37-38, Picture Building Program. It is with high hopes that Southwestern enters upon this enlarged program.

Professor W.R. Cooper, Dean of Men, reports an increase of 140 men over that of the previous session, notes the fact that no serious disciplinary problems arose during the session, and records the satisfactory condition in the dormitories for men, particularly in Robb Hall, in which Mrs. J.C. Rice served efficiently as Resident Head.

Dean Cooper notes that all six of the national fraternities were active at the beginning of the session. At the beginning of the second semester, at the request of the Faculty Student Welfare Committee, the fraternities agreed to abolish first semester rushing and pledging for the next two years, and permit pledging during the second semester only after the student passes a minimum of twelve hours work, with an average grade of at least 1.2. To be eligible for initiation the student must have passed his work with at least an average of 1.75. This system was adopted by the Pan-Hellenic Council and approved by the Student Welfare Committee.

The high standing of Southwestern at Memphis in the fraternity world was evidenced by the fact that the Pi Kappa Alpha National Fraternity at its meeting at Mackinac Island, Michigan, in September, 1946, with practical unanimity, accepted the invitation of Memphis and Southwestern for the location of its War Memorial, a \$250,000 building which will include the National Headquarters of the fraternity. This building will be erected on the two acre tract donated by Southwestern immediately across from its campus.

Dean Cooper called attention to the announced policy of Southwestern to erect non-fraternity and non-sorority club houses, and strongly recommended, since it will probably be some time before the college can see its way clear to build these houses, that attractive club rooms be provided in the plans for the William Neely Mallory Memorial Building for each of these groups.

Dean Cooper noted that thirty-one students enrolled from Alabama had during the past session formed an Alabama Club, the chief purpose of which was to tie the Synod of Alabama to Southwestern at Memphis through personal letters and direct contacts with the Presbyterian ministers and others in the State, as well as endeavor to interest other first class students in the State to attend Southwestern. The club held monthly dinner meetings, and Mr. Charles C. Bulwinkle, of Mobile, a candidate for the ministry, served as President.

Professor Margaret H. Townsend, Dean of Women, reports that there were 313 women students enrolled at Southwestern during the session of 1946-47, of whom 16 were ex-service women. In Voorhies Hall there were 81 women and in Evergreen Hall there were 56.

Women

Dean Townsend speaks in warm terms of the admirable work done by Miss Jessie Grossnickle, Director of Physical Education for Women, who has proved to be an instructor of great force of character and of conspicuous ability. The work of the Physical Education Department during the last session fell into three categories:

1. A Freshman orientation program, which included a variety of team and individual sports, and also of various types of dance activities.
2. A sophomore elective program, which included golf, badminton, archery, tennis, swimming, basketball and dancing.
3. The intramural program sponsored by the Women's Athletic Association included archery, basketball, tennis, table-tennis and swimming.

Miss Grossnickle has comprehensive plans for improving the program both of sports and of education in health. She will be assisted during the session of 1947-48 by Miss Alice Graham, who will serve as Assistant Director of Physical Education for Women.

The Y.W.C.A., with a membership of 186, had a successful year under the presidency of Miss Betty Bouton, '47. Monthly meetings were held, at which interesting talks on current topics of especial interest to Christian college women were given by visiting speakers who encouraged questions and discussions. A group of members, having taken the required training, became Junior Grey Ladies and worked at Kennedy Hospital. Other members gave a series of ward parties at the same hospital. The Y.W.C.A. helped in various activities, and made substantial donations to the World Student Service Fund and the World Reconstruction of the Y.W.C.A.

Dean Townsend reports on the activity of the students in social service work and in counseling particularly at the beginning of the session when the counselors made an effort to instill into the new students Southwestern's traditions and ideals. She notes with high approval the fine spirit of good sportsmanship which was shown by the residents of Voorhies Hall who entered that building in September, 1946, when it was far from completion, which, now that it is completed, she described as "a residence hall unique in stateliness and beauty." She speaks approvingly of Mrs. E.C. Sledge, Resident Head of Voorhies Hall, who, in the face of many difficulties that arose as a result of the unfinished condition of the dormitory, is striving to inculcate high ideals of gracious living in the young women under her care. She notes the invaluable help rendered by Miss Betty Belk, '46, as Assistant to Mrs. I.A. Rutland, Resident Head of Evergreen Hall. Miss Belk will continue in that position, and will also be Assistant to the Dean of Women for the session of 1947-48. She exercises a fine and wholesome influence over the younger students.

Dean Townsend notes, with regard to scholarships and awards, that the C.M. Gooch Foundation has been most generous in giving aid to Southwestern students. During the session of 1946-47, ten young women were awarded scholarships, and were thus enabled either to begin or to continue their college education.

Two scholarships were awarded by the Southwestern alumni and alumnae, one to Virginia Rose Mead, of Memphis, and the other to Helen DeBerry, of Laurel, Mississippi.

The Memphis Branch of the A.A.U.W. awarded its annual scholarship to Jeanne deGraffenreid, of Whitehaven, Tennessee.

The William Spadow Scholarship in Mathematics was awarded to Ruth Stokes, of Dermott, Arkansas.

The Delta Kappa Gamma Sorority, a group of outstanding Memphis teachers, awarded a scholarship of \$150.00 to Betty Jo Brantley, of Memphis, who is planning to become a teacher.

The Delta Delta Delta Scholarship was divided between Doris Virginia Jones, of Memphis, and Louise Osborn, of Dardenelle, Arkansas.

The Spencer Greek Prize, first year, was won by Betty Jo Brantley, and the second year prize was won by Mary Ann Robertson, of Memphis.

The Chi Omega Sociology prize was won by Eugenia Noe, of Memphis.

The Alpha Theta Phi prize to the student making the highest average in the first year was won by Louise Osborn.

The Alpha Theta Phi prize and the Memphis Pan-Hellenic Association award for the student making the highest average for all four years of work was won by Irma Waddell, of Memphis.

A Pepsi-Cola Scholarship was awarded to Doris Jones, of Memphis.

Dr. P.N. Rhodes, Chairman of the Faculty Committee on Veterans' Counseling and Education, notes in his report that Mr. Goodbar Morgan was appointed Veterans' Administrative Coordinator early in the Veterans' session of 1946-47, and that he has done and is doing a first Education class piece of work with the veterans. As a result of his appointment and the cordial cooperation of Mr. Harry G. Webb, '37, Training Officer for Southwestern of the Memphis Sub-Regional Office of the Veterans Administration, the veterans' program of education at Southwestern has been much more smoothly and efficiently handled.

Dr. Rhodes reported that forty-one per cent of the students appearing on the Honor Roll or the Dean's list for the first semester were veterans, and that thirty-nine per cent for the second semester were veterans. Considering the whole student body, four non-veterans made the Dean's list for each three veterans who made it.

During the whole session veterans comprised about seventy-five per cent of all male students. In the graduating class of eighty-four, there were forty-one men, of whom thirty-six were veterans, and forty-four women, of whom one was a veteran. A rather interesting fact about the 1947 class is that it contained members who had started at Southwestern in six different years.

In the Evening College, exclusive of classes in the Great Books and C.L.U. work, there were 332 students in the first semester and 234 students in the second semester. Of these, 84 or 25.3% and 89 or 38% respectively were veterans. There were 231 veterans enrolled in the 1947 summer session.

Dr. Rhodes reports that the veterans and their families living in the trailers on the campus get along well together, and states that the garden plots made available for the veterans have had a great psychological lift and have been entirely worthwhile. In spite of the fact that the land is poor and that it required hard work to raise a few vegetables, the project represents a sort of community effort, and has been a great pleasure to most of those who wished to garden. The veterans are grateful to Southwestern for making the space available.

Early in the session of 1946-47, Southwestern was very fortunate to secure the services of the Reverend W. Taylor Reveley as College Pastor.

This is the first time in its history that Southwestern has had on its staff a man devoting his entire time to the counseling of students and the development of the religious activities on the campus. Mr. Reveley had served as an Army Chaplain, and came to Southwestern after having had experience in the pastorate as well as in the armed services. He is a young man with a charm of personality, characterized by common sense, is deeply interested in his work, is held in high esteem by his colleagues on the faculty, as well as by the entire student body. He is a "public friend", who has rendered and is rendering a fine and helpful service. It is cause for rejoicing that he will continue in his present position.

Mr. Reveley's report on the religious life at Southwestern includes the following information:

As a "newcomer" to Southwestern, I was greatly impressed by the religious outlook and activity on the campus. The basic plan of integrating all phases of campus life with Christian principles has been well done. Hence, my program as a "director of student religious activities" was not to remold or remake the religious program of the college, but rather was to fit myself into the present plan and to endeavor to intensify the realization of its present potentials in the lives of the students. The present plan is not perfect - I trust that I shall never come to the place that I consider any plan to be perfect - yet changes should come slowly in answer to the recognized needs of the college.

One of the most important factors in the religious life at Southwestern is the attitude of the faculty. Two incidents occurring this year have given an excellent picture of what I deem this attitude to be. The first was the two-day session with Dr. Albert Outler, of Yale University, as a faculty consultant on religion. The interest shown indicates a keen awareness of the responsibility of the individual professor to be a Christian teacher, whatever may be his field. The second incident was the wholehearted response given by those members of the faculty who were asked to participate in the visitation evangelism program that was held in the City of Memphis. Each willingly took the names of the students he knew to interview and the majority turned in a written report of his interviews, thus indicating not only the awareness of the faculty of its responsibilities but also its willingness to shoulder them. The results of this experience would suggest the wisdom of planning a longer range activity of this type so that no student may spend a year at Southwestern without having faced his religious responsibility under the wise counsel of one of his professors.

Mr. Reveley notes the importance of the daily morning chapel services, but mentions the severe handicap resulting from the existing crowded conditions. Hardie Auditorium will not seat the entire student body, and it was necessary last session for the first time in the history of the institution to divide the student body, requiring attendance at chapel for the freshmen and seniors on Monday, Wednesday, and Friday, and for the sophomores and juniors on Tuesday, Thursday, and Saturday. The need for a chapel, with its worshipful atmosphere, in contrast with having the chapel service in the auditorium, is daily being more keenly felt.

The services of Religious Emphasis Week were conducted by the Reverend James A. Jones, of Charlotte, N.C. As a result of the large student body, it was necessary to hold the chapel services in the Field House that week, but the crude surroundings of that building did not impair the effectiveness of Dr. Jones' messages or affect the attentiveness of the students. Dr. Jones, as the students put it, "spoke their language," and in that language he had something really vital to say. Undoubted evidence of Dr. Jones' helpfulness is seen in the comparatively large number of students who returned to hear him in the evening services and in the interest manifested in the dormitory "bull sessions", for both of which the attendance was entirely voluntary.

A new note was sounded on the campus last session in the establishment of student-conducted vespers. This service was held in the renovated band house each Sunday afternoon at five o'clock, and was sponsored by a different campus organization each week. The quality of the services was excellent, and the attendance, while leaving much to be desired, was encouraging since it ranged from 25-100, with an average of about 45. The four formal class vespers were continued effectively. Among the other activities of the Southwestern Christian Union of special value were the mid-week prayer services held each Wednesday evening in Robb, Voorhies, and Evergreen Halls.

The ~~Southwestern~~ Southwestern Christian Union, with the Ministerial Club and the Y.W.C.A. functioning as sub-committees of the Union, sponsored, under the leadership of the SCU Cabinet, various religious activities. One of these is the student vespers mentioned above. Particular attention should be called to the growth of the Ministerial Club. Returning veterans swelled its size to about twenty-seven members, twenty-one of whom are candidates for the ministry. Many of this group were engaged in work in nearby churches and recreational centers. Mr. John Wilson and Mr. Ernest Flaniken, '47, supplied the Parkview Presbyterian Church while it was without a pastor; Mr. Charles C. Bulwinkle, assisted by Mr. James Cobb, and later by Mr. Richard Tumilty, served as choir director and pianist for the Eastland Presbyterian Church. Mr. Bulwinkle also conducted the services during the month Eastland Church was without a pastor.

Under the direction of the Southwestern Christian Union Forum Committee a bi-weekly forum was held. A number of outstanding leaders were chosen to direct discussions. Attendance varied from about 25-80 with a general average of 35-40. Three of the forums were particularly outstanding - "Marriage Insurance" led by Dr. Walter R. Courtenay, of Nashville; "Thornton Wilder's Plays" led by the Reverend M. Loring-Clark, of Memphis, and "Theism versus Atheism" led by Professors L.F. Kinney and A.P. Kelso.

One activity deserves special mention. The Married Students Committee under the direction of Miss Mary Gideon, '47, established a bi-weekly meeting for the veterans and their wives. This group meets every other Friday evening in one of the sorority houses for discussion and refreshments. The purpose

of the group is two-fold. First, to give the wives an opportunity to be more closely related to the college and also to know each other, and second, to present discussion topics that will be of practical value in the art of homemaking. One out of every four of the discussions is to be centered on some religious topic. The others may be chosen from any desirable subject. The most outstanding discussions thusfar have been the two led by Dr. James G. Hughes, '32, on "Care of the Infant for the First Year" and "Child Care from One to Five." Other topics discussed thusfar are: "Establishing a Christian Home" given by the college pastor; "Buying and Selling" given by Mrs. Elizabeth Moss, of the Memphis Board of Education, and "Hints on Being Well Groomed" given by a Miss Dracus. These meetings and discussions have continued during the summer. One need of this group is a common meeting place that will serve at other times as a social room for the wives living in the trailers. It is hoped that space in one of the temporary buildings will supply the answer to this need.

In cooperation with the Chairman of Religious Education of the Synods of Alabama and Tennessee a five-hour institute on directing a Bible School was held during April. Out of a total enrollment of twenty-seven, eleven were able to attend each meeting. The instruction was excellent since it was conducted by such qualified leaders as the Reverend and Mrs. William M. Belk, Miss Bernice Stroup, Director of Religious Education in the Idlewild Presbyterian Church, Mrs. P.M. Watson, Director of the Children's Division in the Synod of Mississippi, and Mrs. W.J. Johnston, a member of Idlewild Presbyterian Church and a recognized leader in the field of teaching in the Beginner's Department of the Church School. It is hoped that this institute may become a regular feature of the college's religious program. Four of those who took the course are planning to direct Bible Schools in small churches in their respective Synods.

Southwestern was represented at a number of conferences this year. The group at the Youth Convention held in Nashville during the Christmas holidays deserves particular mention. Three delegates were sent by the college, but about twenty-five Southwestern students showed up for the Convention.

As noted in the President's report of last year, Southwestern is emphasizing its responsibility for the health and physical education development of all the students, and its definite policy with regard to intercollegiate athletics is that it shall be on a purely amateur basis. Honest efforts were made during the past year to carry out these sound policies, under the direction of Mr. Al Clemens, Director of Physical Education and Athletics, and Mr. L.J. Stokstad, Assistant Director of Physical Education and Intramural Athletics. Courses in fundamentals were established, in which each student was acquainted with the skills and techniques in several activities. Those fundamentals necessary for the satisfactory participation were taught with the hope that the student might find pleasure in carrying on the activities by virtue of the skills acquired. In addition to this course in fundamentals, a well-rounded program of intramural sports was carried on. A beginning was made in the matter of intercollegiate football, and basketball, golf, tennis and track were continued. In the last named sport, with only a small squad, the team made an enviable record, concentrating on relay meets. The outstanding runner on the team was Evin Perdue, of Memphis, who broke the college record in the half mile with a time of two minutes flat, and went on to win second place in the 880 in the Southeastern AAU meet. He was also anchor man on the mile relay team

that broke the college record by almost 7 seconds, with a time of 3:24.5.

Southwestern was host to the Tennessee Intercollegiate Athletic Conference for the annual meets in golf, tennis, and track. Mr. Stokstad acted as director of the golf and tennis, while Mr. Clemens promoted the track meet, and helped to promote the high school meets within the City of Memphis.

Professors Joe O. Embry and W.T. Reveley, both of whom played football in their undergraduate days, generously devoted their time and talents in helping to coach the football team. This was a unique service which they rendered as a labor of love, and which is much appreciated. In the same spirit, the members of the football team went through the gruelling practice sessions without any compensation, merely for their love of the sport, which is in accord with the ideals of Southwestern. Under all the circumstances, the team made a very good showing, and we take pride in the spirit of the members and in them.

Miss Jessie Grossnickle, a very capable young woman, was in charge of the department of physical education for women. Working with inadequate equipment and under great difficulties, she rendered a fine service, and laid the foundations for the development of a first class department. Her report concerning the teaching program and the free play program, sponsored by the Women's Athletic Association, is comprehensive and her recommendations are eminently sound. The greater part of her report is made up of suggestions for improvement, and they are also sound, but many of them cannot be carried out unless and until there are adequate facilities for the work.

Southwestern at Memphis has never had a gymnasium or swimming pool or adequate facilities for the development of the physical education and athletic programs. The only building that can be used for this purpose is the temporary Field House, which was erected in 1925, and which must suffice until new and adequate facilities are provided for both men and women students. This is one of the great and pressing needs which must be met as speedily as possible.

One of the most important reports made to the President is the comprehensive one submitted by the Librarian, Miss Mary Marsh. She is preparing a synopsis of that report, which will be distributed to the members of the Board of Directors. In view of this fact, little space will be devoted to the library in this report, but the separate report of the Librarian ought to receive most serious consideration and definite action by the Board.

Miss Marsh notes that there are 58,077 volumes in the library at present, that certain improvements have been made in the reading room by the change to fluorescent lighting and a noise absorbing ceiling, that a number of additional steel stacks have been secured, that a forty-five drawer section was added to the card catalog, that a kardex system for checking the receipt of periodicals was installed, and that certain other changes have been advantageously made.

The arresting thing about the Librarian's report is the fact that the college has outgrown the space on the third floor of Palmer Hall for library purposes, and that the need for a library building is imperative. The present limited space is yearly being encroached upon by the accession of new stacks and books to such an extent that there is wholly inadequate



seating capacity in the reading rooms. The Librarian has for the past five years studied the library needs of Southwestern and has listed the requirements for a library adequate for an enrollment of 1,000 students and a book collection of 200,000, which will require 20,000-25,000 square feet of floor space, and she strongly recommends that an architect be engaged to prepare tentative plans for the building, even though the money is not in sight for its erection.

Some outstanding purchases for the library were a 1947 Encyclopaedia Britannica and World Atlas; the Enciclopedia Italiana; Biographisch-bibliographisches Quellen Lexicon der Musiker und Musikgelehrten, edited by Robert Eitner; five volumes of plates, Cathedral de Chartres, edited by Etienne Houtet; A Survey of Persian Art, edited by Arthur U. Pope. Particular attention was given to building up the section on French literature, and we were gratified to be able to complete our bound file of Classical Journal, to purchase Revue de Philologie, volumes 1-50, and to fill in many of the missing volumes of Classical Philology and American Journal of Archaeology. Dr. J.V. Moldenhawer, '97, our "Honorary Librarian" in New York City, has purchased for us more works of interest and value, chief among them being Westwood's Fac-similes of Anglo-Saxon and Irish Manuscripts. Dr. Moldenhawer donated to the library a big, handsome special edition of the Life of Christ by Tissot, bearing the author's signature, which is greatly appreciated.

The report of Dr. Burnet C. Tuthill, Director of the College of Music, is enlightening and encouraging. The total enrollment of the College is increasing, and the enrollment of students of college

The College level has increased from 53 in the session of 1945-46 to of Music 101 in the session of 1946-47, 65 of whom are candidates either for the bachelor of music degree or for the bachelor of arts degree, with a major in music, and three more are students who are already holding a bachelor's degree, as contrasted with 40 last session who were enrolled for degrees in music. There are more students than ever before taking music for elective credit. This total of 101 does not include academic students who are members of the choir or members of the class in Music Appreciation.

Two additions have been made to the faculty for the 1947-48 session in the persons of Mr. Harry Edwall, a graduate of Drake University, and Mr. Fergus O'Connor from Queens College, Oxford University, England, whose first assignment will be a course in Church Music.

The most important new project of the College of Music was the organization of the SOUTHWESTERN Chamber Music Society and the formation of a faculty String Quartet, which, with the assistance of other members of the faculty, presented three programs of the four-concert series. These three concerts were held at the College of Music, were well attended and enthusiastically received, especially the second program consisting of a complete performance of Bach's monumental Musical Offering. Popular demand indicates that this work will be repeated in its entirety next season. The final performance of the four-concert season was presented at Hardie Auditorium by the London String Quartet, secured through the generous cooperation of the Elizabeth Sprague Coolidge Foundation in the Library of Congress which bore half the fee for the Quartet. A similar series is planned for next season.

The past year witnessed the very valuable addition to the facilities of the College of Music of six practice rooms in Voorhies Hall, together with six new upright pianos, one for each of these rooms; the acquirement of a two manual and pedal Reed organ for practice purposes; the acquisition of the complete works of Francois Couperin for the library, as well as a large augmentation in the collection of contemporary American music; the addition of the complete Anthologie Sonors and the year's issue of the recordings of the Concert Hall Society to the College of Music's record collection. The record collection is now larger than that of most colleges, with the exception of the largest universities.

Dr. Tuthill's report includes a number of interesting items, some of which evidence the recognition and appreciation of him and his compositions on the part of a number of fellow artists in various institutions of the country, as well as some of his colleagues at the Memphis College of Music.

Professor John Osman, Director of Adult Education, has continued to render outstanding service, not only in the field of Adult Education and in Philosophy, but in many other phases of college life and work, and Adult Education he will be greatly missed next year. He has been granted a leave of absence in order to accept a fellowship from the General Education Board of New York, and to continue his graduate work at the University of Chicago.

The report on Adult Education is clear cut and comprehensive. The report indicates that, while the enrollment in the Evening College has increased, Professor Osman has labored under many difficulties, that the cost of instruction was much larger last year, but that the Evening College has not operated with a deficit.

The enrollment in the Great Books courses has steadily increased until last year there was a total of 68 students in four different groups. Professors L.F. Kinney and John Osman collaborated on two of these courses, and Professor Osman taught two by himself. He strongly recommends expansion in the program of the Great Books courses, a program which is being developed and enlarged by the University of Chicago and other institutions.

In view of the fact that the credit courses which have been popular in the Evening College at Southwestern are being offered in Memphis by the University of Tennessee Extension Division and by other local institutions or agencies, and in view of the further fact that the faculty of Southwestern is especially well fitted to continue its program of non-credit courses, Professor Osman believes that Southwestern should confine its attention to the non-credit courses, such as the Great Books program and the series of lectures, which during the sessions of 1944-45 and 1945-46 were well attended and deeply appreciated by the people of Memphis. The Faculty Committee on Adult Education concurs in this judgment, believing that this will enable Southwestern to embark upon a program of larger service. It is hoped that this general program of non-credit courses can be related helpfully to the churches of Memphis and the surrounding territory, and thus serve them in a new and significant way.

The conduct of the Alumni Office for the past year has been under the direction of Mr. Walter James Wade, '46, who has endeavored to acquaint himself with the duties of that office, has cooperated with Mr.

Alumni Luther Southworth, '29, President, and the other officers of the Alumni Association, has had eight or ten group meetings with alumni in various cities in this section, has, with the cooperation of Charles A. Rond, III, x'30, and Dr. Marion L. MacQueen, '19, revised the constitution of the Alumni Association, attended the meeting of the American Alumni Council at the University of Illinois, and has revised the plan of having the alumni contribute annually to the college. Mr. Wade followed the usual policy based on the class agent plan, which provides that the alumni will receive communications not only from the alumni office, but also from members of their classes. This annual alumni fund plan required a good deal of correspondence, and it was somewhat difficult to launch the program last year. Many of the alumni responded gladly and generously, but the response was not as universal as it was hoped that it would be. The sum of \$3,060 was contributed through the annual alumni fund effort for the year ending June 30, 1947. It is planned to continue this method of appeal, and it is believed that this fund will increasingly find a place in the budget of all the alumni of Southwestern at Memphis.

Homecoming Day on Monday, June 2, 1947, was quite significant. Despite the fact that a steady rain throughout the day greatly curtailed the program which had been arranged and reduced the attendance at the alumni buffet supper, more than two hundred alumni were present for the supper, and many more gathered later in the Hubert F. Fisher Memorial Garden to hear the address of Dr. Samuel H. Monk, '22, who was the Guest of Honor on Alumni Day. Dr. Monk's address was entitled "College and Freedom of Opinion in a Revolutionary Era", and was enthusiastically received. The address was published as the Southwestern Bulletin for July, 1947, and was widely distributed among the alumni and others.

The officers elected on Alumni Day, June 3, 1947, for the ensuing year are:

President.....	Harry P. Walton, '31
Vice-President.....	Lewis R. Donelson, III, '38
Vice-President.....	Lewis D. Wellford, '43
Vice-President.....	Mrs. Harold High, x'37
Vice-President.....	Thayer Houts, '37
Vice-President.....	Henry P. Mobley, Jr., '39
Secretary-Treasurer.....	Walter James Wade, '46

During the past year Mr. Wade learned a great deal about the work of the alumni office, and is prepared to render an increasingly effective service. However, Southwestern cannot compete with the salaries offered capable young men in the business world. Mr. Wade declined to consider some positions which he might have had, but recently he received the offer of a position which pays a much larger salary and the opportunity for advancement, and he could not see his way clear to decline this flattering proposition. We recognize that he is well qualified for a position in the business world, and we wish him well in his new work.

The only change in the personnel of the Board of Directors is the ad interim appointment of Judge D.H. Edington, of Mobile, Alabama, to take the place of Mr. W.T. Neal, of Brewton, Alabama, whose term Directors expired in 1946. Other members of the Board whose terms expired in 1946 were reelected.

The campaign for \$2,000,000 which was to be completed by December 31, 1946, in order to secure \$500,000 from the General Education Board of New York, has not yet been completed. Some fifteen months ago, Memphis provided its \$1,000,000, but the \$1,000,000 to be secured from the four cooperating Synods has dragged along for more than three years. The General Education Board, desiring the campaign to be successful, extended the deadline to June 30, 1947, and about the middle of June, at Southwestern's request, generously extended the deadline to December 31, 1947. That, however, is the final extension. The full \$2,000,000 must be secured in cash or approved securities on or before December 31, 1947, in order to claim the last \$100,000 of the conditional grant of the General Education Board. The conditions of the grant require cash or approved securities, and that Board does not count unpaid pledges, however good they may be. In the four cooperating Synods there are unpaid subscriptions amounting to \$37,615.43. In Memphis there are unpaid subscriptions amounting to \$49,827.02. If all of these subscriptions were paid, and an additional \$30,000 were secured, the conditions set by the General Education Board would be fulfilled. In other words, there is a total shortage of about \$135,000 in cash or approved securities for the successful completion of the campaign. The Synod of Mississippi lacks about \$84,000 of its quota, the Synod of Louisiana about \$15,000, and the Synod of Tennessee (outside of Memphis) about \$57,600. The Synod of Alabama, through the generosity of Mr. Erskine Ramsay, of Birmingham, secured its full quota in subscriptions, but there are still a number of unpaid subscriptions in that Synod. It is exceedingly important that the pledges made be paid as promptly as possible, and that the additional money needed be secured in cash or approved securities within the next few months. The Presbyterian Church in this section must not, dare not fail in this undertaking.

Many people seem to think that if and when the capital fund campaign is successfully completed the needs of Southwestern at Memphis will have been supplied. That is a grave mistake. The only thing that the successful completion of this campaign will achieve will be, as it were, to take the college out of bankruptcy and put it on a more or less stable foundation. The citizens of Memphis were promised that if they provided their share of \$1,000,000 in this campaign, the annual support fund appeal would be discontinued in Memphis. They were not promised that they would not be approached for money for endowments, buildings, and other needs as occasion requires, but they were definitely promised that a public appeal in Memphis for annual support funds would not be made. It was frankly admitted that since Southwestern at Memphis is a Presbyterian college, belonging to the four cooperating Synods, which elect the Directors and through them control the institution, the support of the college is the obligation of the Presbyterian Churches and individuals in the four Synods. It is, therefore, more urgent now than ever before that each Synod do its utmost to provide annually for the college budget at least the \$10,000, which for the past seventeen years has been recognized as the minimum need from each Synod.

It is well known that interest rates are low and the income on endowment is in consequence reduced; that operating and all other costs have risen materially; that it is necessary to increase salaries, as well as to provide for a larger faculty and staff due to the increased student body. It must never be forgotten that a college is not like a business firm, where the volume of business provides increased profits. The fact is that the

greater the enrollment of a college the greater is the deficit. This is due to the fact that no student pays the full cost of his college education. Even when a student pays all that the college has set as its charges, he is paying only from fifty to sixty per cent of the full cost. As is well known, in many cases where the student cannot pay the charges set by the college, he is aided additionally out of the college funds in the form of scholarships, self-help positions, or grants-in-aid. An article appeared sometime ago in one of the magazines, in which conditions in the colleges with their increased enrollments were discussed, and the heading of the article was "Colleges Going Red." The writer of the article did not mean that the colleges were going red in ideology, but going red in ink. The obligation resting upon the four cooperating Synods and the alumni of Southwestern is stronger than it ever was to provide an adequate annual support fund, as well as to help in every way possible to secure additional funds for endowment and buildings. More than that, the people who have children of sound moral character, who really want an education, and who are well qualified to do first class college work, ought to take advantage of the opportunity offered by Southwestern at Memphis to give them that sort of education with a Christian emphasis.

Higher education, if it is properly conducted and well done, is a costly procedure, and higher education with the Christian emphasis is not less costly. However, it is worth all that it costs, if we care about the maintenance of a free society versus the police state, and the continued existence of our Church as an intelligent and forward looking institution. Southwestern at Memphis is an institution which commands the respect of the educational world, an institution in which all may take a proper pride. It is not unreasonable to expect the pastors and leaders in our Church to cooperate in getting the future potential leadership headed towards Southwestern at Memphis.

In the President's report a year ago there was a section devoted to the peril of bigness. This is so great a peril, that it is not inappropriate to refer to it again. "Bigger" is a slogan for many Americans.

The Peril of Bigness "Bigger and Better" is a slogan for many thoughtful Americans. However, there are some institutions like church-related colleges, which ought not to become too big. That goes also for churches. The questions that are most frequently asked by many people are "How many students do you have?" or "How is your football team this year?" They are not interested in the ideals and standards of the institution, the quality of the work which is being done there, the adequacy of its library and laboratories, its physical educational equipment, and other facilities, the salaries of the members of the faculty and staff, to say nothing of their background, their character, the soundness of their scholarship, their teaching ability, their Christian philosophy of life, and their genuine interest in and support of some evangelical Christian Church.

Southwestern at Memphis has been built and developed, as it were, on a shoestring. It has been an adventure of faith coupled with hard work. It is a monument to the spirit of sacrifice and cooperation of a group of men and women composing the faculty and staff, a group with ideals of genuineness and excellence, with loyalty enough to go forward in faith, carrying heavy loads of work, and serving with inconvenient devotion at wholly inadequate salaries.

Thirty years ago the total assets of Southwestern Presbyterian University at Clarksville, Tennessee, including endowment, buildings, grounds, and equipment, were less than \$500,000. Southwestern was opened in Memphis in 1925, with a mortgage indebtedness of \$700,000, which was fully liquidated on July 1, 1930. The institution then had the beginnings of a beautiful plant,

free of debt, and less than \$500,000 in endowment. It has been necessary, even with the inadequate salaries and the practice of the utmost economy, to secure between \$60,000 and \$80,000 as an annual support fund from individuals and churches in the four Synods and from the citizens of Memphis. The Memphis citizens have supplied the college's needs, generally speaking, with more generosity and with more apparent willingness than have the four Synods, which control the institution. If and when the present capital fund campaign is completed, Southwestern will have assets of about \$5,000,000, almost equally divided between endowment and plant, including equipment.

Twenty-five years ago \$2,500,000 would have been a fairly adequate endowment for a liberal arts college of five hundred students, but we are living in a different world today. The dollar has been devalued, the return on investments has been cut almost in half, living costs have soared, and the competition among colleges for good instructors as a result of the increased enrollments, to say nothing of the need for new buildings and equipment and other facilities, have created grave considerations for the present and for the future. Salaries must be raised, faculty loads must be reduced, plants must be enlarged, imperative facilities must be provided, and every privately controlled college which has sound ideals, which lays the emphasis upon quality, both academic and moral, and which insists upon carrying out these ideals, is facing serious financial problems. It is confidently expected that there will be a steady increase in college enrollments until the session of 1951-52, and that, after a slight drop at that time, they will rise again until in the session of 1959-60 college enrollments will be twice as large as they were for the session of 1939-40. The ultimate goal of Southwestern at Memphis as announced in 1925 is one thousand students, and, as Dr. Walter Chandler, of Memphis, said quite correctly in his commencement address at Southwestern on June 3, 1947, there is needed \$10,000,000 for endowment for one thousand students, and it might be added that nearly an equal amount will be needed for additional buildings and equipment. Higher education is big business and is costly. The University of the South has launched a campaign for \$5,000,000, with the limitation of student enrollment to five hundred. Swarthmore College, another small liberal arts college with limited enrollment, has raised the first \$1,000,000 in its five-year campaign for \$5,000,000. Wellesley College plans for its seventy-fifth anniversary celebration to raise \$7,500,000 for maintenance and improvements - \$2,000,000 each for faculty salaries, for scholarships, and for a new library building, and \$1,500,000 for a dormitory. Washington and Lee University has launched its campaign for \$3,000,000 to celebrate its two hundredth anniversary during the session of 1948-49.

Mr. and Mrs. Hughey, of Texas, have deeded oil properties, valued at \$250,000, to Southern Methodist University, and have made a like donation to Austin College. Mrs. Hughey is a Methodist and Mr. Hughey is a Presbyterian. The recent gift of \$5,000,000 of Mr. Howard Candler to Emory University, to be added to the endowment of the University - which is the culmination of plans he has long cherished to strengthen Emory and to assure her continued development - is a magnificent gift that will be of incalculable benefit to this and coming generations. In making this gift, Mr. Candler is following in the footsteps of his father, Asa G. Candler, whose original gift to Emory University was \$1,000,000, which gift made possible the removal of a small college at Oxford, Georgia, with a fine history, to Atlanta and its expansion into Emory University. Mr. Asa G. Candler's total gifts to Emory University amounted to more than \$7,000,000.

Southwestern's immediate task is the successful completion of the present capital fund campaign for \$2,000,000. When that is done, and after

provision has been made for present imperative needs, it will be possible to consider to what extent the institution should be enlarged. There are certain present imperative needs, as was indicated in the report of last year. After the student union building is erected, including a gymnasium and swimming pool, the outstanding needs are an adequate library building, a chapel, a building for classrooms and faculty offices, another science building, and adequate provision for the needs of the physical education department. There are other real needs, but the aforementioned are the most pressing.

The Rt. Rev. Henry Knox Sherrill, Presiding Bishop, Protestant Episcopal Church, in a recent address concerning the support of the colleges of the Episcopal Church made the following statement:

"WE HOLD to the conviction that 'Christianity gives meaning and ultimate unity' to our lives, to all life - including a college or school curriculum. It is in that belief that we find the extraordinary significance of the Church College for our times.

"Do not think that I mean by a Church College a dogmatic institution blind to new truth, bound by any dead hands whosoever. My understanding of Christianity is 'Ye shall know the truth and the truth shall make you free.' Our God is One whose service is perfect freedom. But I do mean a college which is unashamedly Christian in worship, emphasis, fellowship and atmosphere. Such to a larger degree has been true of our Church Colleges in days when this has not been easy ...

"Yet they have done this, we must admit, with small support from the great majority of our Church people. As compared with any other Christian Communions we have lagged woefully behind in our support of Christian educational institutions in the light of the world crisis. Can we not now see the need and the opportunity? ...

"I would not have said this some years ago. The trend of the times has converted me to the necessity of the Church College, for the sake of the Church, of education in general, of our character as a nation. I commend these Colleges to the earnest and generous attention of our Church people. Let us see that they have the means to be true centers of light and learning."

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Chas. E. Diehl

## ANNUAL REPORT OF THE DEAN

To the President of SOUTHWESTERN AT MEMPHIS:

### INCREASE IN ENROLLMENT

In the session of 1946-47, Southwestern at Memphis had the largest enrollment in its history, a grand total of 801 students. Of these 488 were men and 313 were women; for the first time since the war began the men outnumbered the women. Three hundred thirty-two men and sixteen women attended under the G.I. Bill of Rights. The graduating class numbered 86, 40 men and 46 women; of this total, 38 were veterans. This is the largest graduating class in the history of the college. The veterans continued to make an excellent showing, though a number of them were somewhat handicapped by the necessity of earning money for the support of their families. The greater maturity and better motivation of the veterans, as compared with non-veterans, made them very desirable students.

### QUALITY OF INSTRUCTION

The recent large increase in enrollment has not, in my judgment, adversely affected the quality of instruction offered at Southwestern nor the standards maintained by the college. In fact there was a very widespread feeling, even among the superior students, that a sort of conspiracy existed in the faculty to "flunk out" as many students as possible, in order to eliminate the crowded conditions that existed. Of course, no such conspiracy, avowed or tacit, existed, but perhaps some faculty members failed to realize that students had considerable outside work in subjects other than their own, and many have loaded the students down with outside reading, and the like. Mere quantity of work is not by any means always a sign of excellent work. Southwestern has been especially fortunate in not having had to recruit unqualified teachers to help take care of the increased enrollment. The crowded conditions, the lack of sufficient classrooms in some periods of the morning, and the lack of office space will, it is hoped, be largely overcome by reason of the temporary buildings now being made ready.

### ADMISSION OF NEW STUDENTS

The pressure of new students for admission, though less intense, continues to be fairly steady. One of the best results of this pressure has been that greater selectivity of superior students has been possible. Next year's freshman class should be of superior quality, judging by the high school records of the students accepted by the Admissions Committee.

The increased enrollment has occasioned many problems, and some overloading of the instructional staff. The amount of traffic in the office of the Registrar continues especially heavy, especially as he is obliged to work in full view and is, therefore, liable to countless interruptions from students, from faculty, from applicants for admission, and even from delivery boys inquiring where they may deliver parcels. An enclosed, or partly enclosed, area in the Registrar's office is very badly needed, wherein he may take refuge, so that his assistants would be called on more for minor matters of information. I know from personal experience



how difficult it is even to compose a short letter when subject to constant interruptions. Throughout much of the session, there was inadequate stenographic help in the Registrar's office, so that sometimes there was difficulty in getting letters and notices typed promptly. Mr. Evans has done a very fine job as Registrar, and it is surprising that so few errors occurred in the thousands of reports and other paper work required in these days.

#### DEAN OF FRESHMEN

The work of the Dean's office, too, has been greatly increased, and approaches very nearly a full-time job, especially at some seasons. Teaching up to 75 or 80 students, in addition to several hours of office work each day, is a fairly heavy burden. The addition to the staff of Mr. Charles I. Diehl, as part-time teacher of English and Dean of Freshmen, should be of great benefit next year. I hope that he can, among other duties, take over the matter of excuse of absence, and direct the adviser program, which has failed rather badly in recent years. It is very necessary, I think, that he be provided with adequate office space, so that he can have facilities for some of the personnel work which is so badly needed. For this work, his training, experience, and temperament should make him very well equipped.

#### ABSENCES

I have several times recommended to the faculty that greater leeway in the matter of class absences, especially for juniors and seniors be granted. A number of the more mature students, especially veterans, have expressed the feeling that the present system smacks too much of high school restrictions. Attendance regulations for freshmen especially are doubtless necessary, but I believe the present tendency is to evaluate students' work more on the basis of achievement than on attendance, and many colleges and universities have optional attendance for all students maintaining a superior class rating. A list of penalties for absence is appended to this report.

#### SCIENCE SURVEY

The course in MAN continued in its second year with very good success. I wish it might be possible to introduce a survey of the natural sciences, which would meet the degree requirement of a year of science, especially for non-science majors. Dean Maxwell Smith informs me that such a course is being given at the University of Chattanooga, with great success. He attributes the success of the course to their having a very competent man, learned in various sciences, to give it. In this scientific age, it seems desirable that students have an acquaintance with more than one of the sciences, and further, it seems that a course intended for majors in the field of science is not the sort of course which should be required of majors in other fields, such as the humanities. It is not a matter of the difficulty of the course, as naively supposed. Students who excel in science may be, and often are, hopelessly at sea in the study of literature, and vice versa. A major in chemistry, it appears, has only six hours of electives during his four years at Southwestern. The sailor, in Emerson's phrase, should be more than "a rope of the ship."

#### IMPROVEMENT OF INSTRUCTION

During the past session, I had the pleasure of meeting several times with other members of the Committee on the Improvement of Instruction of the Southern University Conference. As yet, I have not seen a copy of the report of the Chairman, Dean C. Clement French, of Randolph-Macon Woman's

College. But I found the discussions of the Committee very stimulating and helpful. It is to be hoped that the report of the Committee will serve to call the attention of faculty members to many of the matters discussed and that some improvement, at least, will result. Nearly all teachers, I think, tend to view the whole of education too exclusively from the point of view of their own fields of interest.

#### SUMMER SESSION

The summer session of 1947 had in the first term an enrollment of 334, the identical number in attendance in the first term of 1946. The total enrollment for both terms was 391. It had been expected that attendance would fall off, at least slightly, since a number of veterans had indicated that they were getting worn out by all year round study. Mr. John R. Benish is serving as acting director this year, and everything seems to be going quite smoothly.

#### STUDENT MORALE

Extra-curricular activities, notably the increased athletic program, had some influence in improving student morale, but it is my impression that more activities are needed for that purpose. The Players produced two plays, which were well done, but it seems to me that they should have given more. I wish we might have an outdoor swimming pool; it would be very useful especially for the summer session. Mr. William H. Kelly, '39, has done an excellent job with the Student Union Store. The store has greatly relieved the pressure in the social rooms.

All things considered, it seems to me that the past session has been quite a successful one, despite the difficulties and handicaps. With very few exceptions, the faculty has been most cooperative and has done an excellent job.

A. Theodore Johnson

August, 1947

STUDY OF PENALTIES AND EXCESSIVE ABSENCES  
SESSION 1946-47

	<u>1st Sem.</u>	<u>2nd Sem.</u>
Number of students penalized for excessive absences in class	17	22
excessive absences in one class	13	17
excessive absences in two classes	2	1
excessive absences in three classes	1	2
excessive absences in four classes	1	2
excessive absences in five classes	0	0
Number of courses in which students have excessive absences	24	33
Number of courses in which students were failing already	15	17
Number of students losing credit hours for excessive absences	1	3
Number of students losing hours of credit for excessive chapel		
absences	59	49
Number losing one hour	47	31
Number losing two hours	10	13
Number losing three hours	2	3
Number losing four hours	0	2
Number of students having excessive absences in both class and		
chapel	10	7

Annual Report of the Treasurer of  
Southwestern at Memphis  
For the fiscal year ended June 30, 1947

To the Board of Directors of Southwestern at Memphis:

The treasurer is pleased to submit his annual report for the fiscal year ended June 30, 1947, together with a detailed audit made by Oliver P. Cobb and Company, certified public accountants of Memphis. The audit report is used as a basis for this report and the schedules attached hereto were compiled from the audit, but in most cases net figures and summaries have been used instead of detailed figures. The Income and Expense statement shows that after applying all income from students, endowment investments, contributions and miscellaneous income, we had a surplus of \$4,365.42 for the year. This compares with a surplus of \$807.90 for last year.

Income from students of \$217,850.04 compares with \$119,972.07 last year, an increase of \$97,877.97. The average enrollment for 1946 was 558 and for this year 718, an increase of 160.

Income from Endowment of \$68,528.72 is an over all yield of about 2.95% on funds actually invested, or 2.57% on all Endowment Funds, including the cash uninvested. This compares with a return of 2.48% last year. All during the year we have had sizable amounts of cash uninvested due to our inability to acquire high quality investments at a reasonable price, and at a reasonable yield. Also, some \$750,000.00 is invested in Government securities with interest rates ranging from 7/8% to 2-1/2%.

Benevolences from the four synods, exclusive of Memphis, amounted to \$13,307.00, a decrease of \$4,722.75 over last year. From Memphis churches we received \$5,665.59, an increase of \$874.38 over last year.

Income for the year is broken down as follows:

From Students	\$ 217,850.04	69.38%
From Endowment	68,528.72	21.82%
From Miscellaneous	8,674.09	2.76%
From Contributions	<u>18,972.59</u>	<u>6.04%</u>
Total	\$ 314,025.44	100.00%

As was pointed out in my report last year, it was necessary that we increase the salaries of the faculty and staff, beginning with the fiscal year on July 1, 1946, due to rising living costs. During the year other upward adjustments were made, and on account of the increased enrollment we have had to add additional members to our faculty. Such increases will be noted in the comparative statement for the fiscal years of 1946 and 1947 attached hereto.

The Building and Endowment Fund campaign is still in progress and we have been receiving new subscriptions from time to time. The Campaign Committee will report in detail on the progress to date.

The past year has been a very active and a very strenuous one. In addition to the completion of the new women's dormitory and the new men's dormitory, we were successful in obtaining through the Federal Works Agency five temporary frame buildings containing approximately 20,000 square feet of floor space. These buildings include all heating equipment, light fixtures and plumbing. It is our information that it cost the Federal Works Agency more than \$100,000.00 to transport and re-erect these buildings on our campus. The cost to the college, so far, is about \$5,000.00 for extension of utility lines, excavating, and clearing the sites. It will probably cost the college an additional \$5,000.00 or more to equip the buildings for use. They will be used as offices, classrooms, an infirmary, library adjunct, and storage space. We will also have space for a student store and day cafeteria. The acquisition of these buildings has relieved a lot of the

pressure we have been under the past two years on account of the lack of adequate space.

In addition to the buildings above mentioned, we have acquired a quantity of scientific equipment, office equipment, typewriters, filing cabinets, desks, chairs and other equipment which we believe cost the Government at least \$150,000.00. Some of this equipment was donated to us, the only cost being transportation charges. Other equipment was acquired at discounts of 40 percent and 95 percent of fair value. The cost to the college for this equipment was approximately \$5,000.00. All of the costs for surplus buildings and equipment have been absorbed in the operating expenses for the year.

On the balance sheet it will be noted that we have claims against the Veteran's Administration amounting to \$75,888.17. This is for instruction furnished to veterans during the second semester of the past year. A portion of this amount has been paid since June 30th and the balance will be paid shortly. The item, Due from Plant Funds, represents cumulative advances made by current funds to the plant fund over a period of years. The item, Temporary Advance to Voorhies Hall, will be refunded as soon as certain assets in the Voorhies and Williams Fund can be converted into cash.

Respectfully submitted,

Treasurer

SOUTHWESTERN AT MEMPHIS  
CONDENSED STATEMENT OF INCOME AND EXPENSE  
Fiscal year ended June 30, 1947

INCOME

Matriculation and Tuition	\$ 218,160.36
Less Scholarships and Grants-In-Aid	<u>16,780.00</u>
	\$ 201,380.36
Other Income from Students - Net	<u>16,469.68</u>
Total Income from Students	\$ 217,850.04
Endowment Investment Earnings	68,528.72
Dormitories, Dining Hall, Book & Supply Store -Net	8,027.37
Miscellaneous Income	<u>646.72</u>
Total Income from Operations	\$ <u>295,052.85</u>

EXPENSE

Instructional	\$ 195,348.84
Physical Plant and Grounds	29,990.85
General and Administrative	51,447.03
College of Music - Operating Deficit	2,552.14
New Equipment, Renewals and Replacements	10,667.82
Veteran's Educational Projects	5,409.82
Retirement and Group Insurance	<u>14,243.52</u>
Total Operating Expense	\$ <u>309,660.02</u>
OPERATING EXPENSE IN EXCESS OF INCOME	14,607.17

CONTRIBUTED INCOME

Churches of Memphis	5,665.59
Churches of Alabama	2,535.16
Churches of Louisiana	2,463.21
Churches of Mississippi	2,532.77
Churches of Tennessee	<u>5,775.86</u>
Total Contributed Income	\$ <u>18,972.59</u>
SURPLUS FOR THE YEAR	\$ 4,365.42

COMPARATIVE STATEMENT OF OPERATING INCOME  
AND EXPENSE - FISCAL YEARS 1946 and 1947

	<u>1946</u>	<u>1947</u>
<u>INCOME</u>		
Matriculation and Tuition - Net	\$ 92,426.13	\$ 201,380.36
Other Income from Students - Net	<u>27,545.94</u>	<u>16,469.68</u>
Total Income from Students	\$ 119,972.07	\$ 217,850.04
<u>OTHER OPERATING INCOME</u>		
Endowment Investments	\$ 44,109.96	\$ 68,528.72
Dormitories, Dining Hall, Book & Supply Store	4,161.12	8,027.37
Miscellaneous	<u>357.26</u>	<u>646.72</u>
Total Income from Operations	\$ 168,600.41	\$ 295,052.85
<u>EXPENSE</u>		
Instructional	\$ 123,990.98	\$ 195,348.84
Physical Plant and Grounds	22,739.27	29,990.85
General and Administrative	42,222.83	51,447.03
College of Music	3,112.17	2,552.14
New Equipment, Renewals, Replacements	1,778.93	10,667.82
Veteran's Educational Projects	0	5,409.82
Retirement, Group & Hospital Insurance	<u>12,089.29</u>	<u>14,243.52</u>
TOTAL OPERATING EXPENSE	\$ 205,933.47	\$ 309,660.02
OPERATING EXPENSE IN EXCESS OF INCOME	\$ 37,333.06	\$ 14,607.17
<u>CONTRIBUTED INCOME</u>		
Churches of Memphis	\$ 4,791.21	\$ 5,665.59
Churches of Alabama	5,854.91	2,535.16
Churches of Louisiana	4,053.14	2,463.21
Churches of Mississippi	2,665.96	2,532.77
Churches of Tennessee	5,455.74	5,775.86
Payments on Old Memphis Pledges	<u>320.00</u>	<u>0</u>
Total Contributed Income	\$ 23,140.96	\$ 18,972.59
DEFICIT AFTER CONTRIBUTIONS	\$ 14,192.10	0
TRANSFERRED FROM RESERVE FOR CONTINGENCIES	<u>15,000.00</u>	<u>0</u>
SURPLUS	\$ 807.90	\$ 4,365.42



SOUTHWESTERN AT MEMPHIS  
Condensed Balance Sheet  
June 30, 1947

ASSETS

CURRENT FUNDS

Net Cash Balance	\$ 6,701.45	
Notes and Accounts Receivable	3,019.09	
Due from Veteran's Administration	75,888.17	
Inventories	18,833.38	
Bonds	2,000.00	
Outside Real Estate	3,500.00	
Due from Plant Funds	38,596.70	
Temporary Advance to Voorhies Hall	<u>27,604.25</u>	
TOTAL CURRENT FUND ASSETS		\$ 176,143.04

SPECIAL FUNDS - Voorhies and Williams

Investments	\$ 16,977.50
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PLANT FUND

Stock	200.00	
Fixed:		
Buildings	\$1,643,830.13	
Real Estate	189,013.77	
Equipment, Furniture & Fixtures	77,068.27	
Library	<u>35,000.00</u>	<u>1,944,912.17</u>
TOTAL PLANT FUND ASSETS		\$1,945,112.17

PERMANENT FUNDS

Cash	180,364.95	
Investments	2,381,148.69	
Less Annuities	<u>55,000.00</u>	2,326,148.69
Due from Southwestern, Inc.		10,000.00
Subscriptions Receivable		301.00
New Men's Dormitory		<u>155,602.33</u>
TOTAL PERMANENT FUNDS		\$2,672,416.97

TOTAL ASSETS	<u>\$4,810,649.68</u>
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## LIABILITIES

Reserved for specific and  
non-specific purposes

\$ 141,447.28

## PLANT FUNDS

Cash overdraft

8,853.56

Advance from Current Fund

66,200.95

Payments on old subscriptions

2,561.66

TOTAL LIABILITIES

219,063.45

Excess of Assets over Liabilities

4,591,586.23

TOTAL LIABILITIES and FUNDS

4,810,649.68

Excess of Assets over Liabilities 6-30-46

4,036,641.27

Excess of Assets over Liabilities 6-30-47

4,591,586.23

INCREASE IN NET WORTH

\$ 554,944.96

INVESTMENTS IN SOUTHWESTERN  
ENDOWMENT FUND  
June 30, 1947

<u>Par Value</u>				<u>Book Value</u>	<u>Market Value</u>
<u>BONDS</u>					
50,000.	American Tel.&Tel.	2-5/8%	7-1-86	\$ 49,061.82	51,000.00
15,000.	American Tobacco Co.	3 %	4-15-62	15,465.41	15,675.00
7,000.	Chi., St.L.&N.O.R.R.	4 %	12-1-51	6,947.00	7,000.00
5,000.	City of Columbia, Tenn.	3-3/4%	1-1-62/3	5,393.05	5,900.00
3,000.	E.Tenn., Va., Ga., R.R.	5 %	11-1-56	3,102.70	3,555.00
1,500.	Erie Railroad Co.	4-1/2%	7-1-2015	1,500.00	1,050.00
5,000.	Fayette Co. Tenn.	4-1/2%	5-1-58	4,825.00	6,100.00
30,000.	Great Northern Ry.Co.	2-5/8%	1-1-2010	27,451.91	26,700.00
20,000.	Illinois Central R.R.	4 %	11-1-53	20,450.00	19,950.00
20,000.	Ill.Cent.&Chi.St.L.&N.O.	5 %	12-1-63	20,325.00	18,600.00
2,000.	Madison-Ridgeland School District	4 %	8-1-47/49	2,020.00	2,030.00
20,000.	Mphs.Street Ry.Co.	4 %	10-1-51	20,868.00	20,800.00
425.	Na-Co-Me Conference Center	4 %	1-1-56	425.00	425.00
6,000.	N.O. N.E. Railroad	4-1/2%	1-1-52	5,970.00	6,360.00
25,000.	Northern Pacific R.R.	4-1/2%	9-1-75	25,283.05	25,281.25
10,000.	Penn. Railroad Co.	3-1/4%	4-1-52	9,514.30	10,100.00
41,500.	Southwestern	4 %	8-1-51	40,370.00	41,915.00
4,000.	St.Francis Levee Dist.	5-1/2%	7-1-55/61	3,641.95	5,280.00
5,000.	Texas Corporation	3 %	5-15-65	5,275.00	5,300.00
242,000.	U. S. Treasury Certi.	7/8%	1947/48	242,000.00	242,000.00
100,000.	U. S. Treasury Bonds	2-1/4%	1962/59	100,000.00	102,900.00
50,500.	U. S. Treasury Bonds	2-1/2%	1964/67	50,500.00	52,000.00
10,000.	U. S. Series "D" Bonds	2-1/2%	3-1-50	9,250.00	9,250.00
21,367.50	U. S. Series "F" Bonds		1956/59	21,367.50	21,367.50
389,500.	U. S. Series "G" Bonds	2-1/2%	1953/59	389,500.00	389,500.00
4,000.	Wilson & Co.	3 %	4-1-58	4,035.90	4,160.00
1,087,792.50				\$ 1,084,542.59	\$ 1,094,198.75

No. SHARES

<u>STOCKS</u>				
200	Allied Chemical & Dye Corp.	Common	31,950.76	38,000.00
500	Allis-Chalmers Mfg. Co.	"	22,733.06	18,875.00
500	Aluminum Company of America	"	21,821.58	30,500.00
300	American Can Company	"	29,355.26	27,900.00
110	American Rolling Mill Co.	Preferred	9,607.76	11,770.00
400	American Smelting & Ref. Co.	Common	18,477.96	24,400.00
100	American Tel. & Tel. Co.	Capital	17,366.59	15,675.00
500	Borden Company	Common	24,197.94	21,750.00
100	Canadian Pacific Railway	Ordinary	1,925.00	1,250.00

NO. SHARESSTOCKS

50	Consolidated Edison Co.	Preferred	4,927.25	5,350.00
300	Cons.Gas, Elec. Lt. & Power Co.	Common	22,558.28	21,900.00
20	Consolidated Natural Gas Co.	Capital	300.00	970.00
700	Deere and Company	Common	32,570.15	28,700.00
300	E. I. duPont de Nemours Co.	"	55,355.60	57,750.00
1,000	Eastman Kodak Co.	"	37,761.40	47,750.00
400	Fairbanks, Morse Co.	"	20,150.40	21,600.00
248	First National Bank, Memphis	Capital	14,255.00	16,864.00
1,000	General Electric Co.	Common	42,786.31	38,000.00
500	General Foods Corp.	"	23,182.65	20,750.00
600	Great Northern Railway	Preferred	32,255.50	27,000.00
2	Gulf Park College	Capital	200.00	200.00
1,000	Heyden Chemical Co.	Common	10,789.29	22,500.00
500	International Nickel Co. of Can.	"	19,166.38	15,750.00
500	Kennecott Copper Corp.	"	29,084.88	23,000.00
500	Libby-Owens-Ford	"	32,155.61	27,875.00
50	McKesson & Robbins, Inc.	Preferred	5,400.00	5,250.00
400	May Department Stores	Common	14,273.26	19,400.00
625	Montgomery Ward & Co.	"	42,178.13	39,062.50
500	Wm. R. Moore Dry Goods Co.	"	15,750.00	18,750.00
25	National Bank of Commerce-Mphs.	Capital	7,088.25	9,875.00
36	Peabody Hotel Co.	Common	4,560.72	3,600.00
600	J. C. Penney Co.	"	25,670.26	27,600.00
125	Pennsylvania Salt Co.	Capital	4,758.00	5,500.00
300	Peoples Gas, Light & Coke Co.	"	22,205.52	26,550.00
750	Plough, Inc.	Common	4,046.96	9,000.00
600	Procter & Gamble Company	"	39,339.29	40,050.00
1,000	Sears, Roebuck & Company	Capital	26,063.13	39,750.00
300	Sherwin-Williams Co.	Common	34,764.26	45,600.00
500	Southern Calif. Edison Co.	Capital	19,498.74	16,500.00
600	Standard Oil Co. of Calif.	"	34,273.05	36,600.00
700	Standard Oil Co. of Indiana	"	25,901.89	30,450.00
600	Standard Oil Co. of N. J.	"	33,721.52	46,800.00
500	The Texas Co.	"	29,373.40	33,500.00
400	Union Carbide & Carbon Co.	Common	37,350.71	44,000.00
300	Union Pacific Railroad	"	36,243.32	42,150.00
286	Union Planters Nat'l Bank	Capital	6,781.25	11,154.00
200	United Aircraft Corp.	Preferred	21,870.00	21,400.00
500	U. S. Gypsum Co.	Common	49,150.26	51,500.00
200	U. S. Steel Corp.	Preferred	25,655.75	29,400.00
100	Walgreen Company	"	10,422.70	10,800.00
1,000	Westinghouse Electric Corp.	Common	27,311.28	29,000.00
500	F. W. Woolworth Company	"	21,685.97	24,875.00

\$ 1,180,272.23

\$ 1,284,195.50

OTHER

First Mortgage Notes	\$	28,082.21	\$	28,082.21
Real Estate		88,251.66		88,251.66
TOTAL MISCELLANEOUS	\$	<u>116,333.87</u>	\$	<u>116,333.87</u>

	<u>RECAPITULATION</u>	<u>Book Value</u>	<u>Market Value</u>
Bonds		1,084,542.59	1,094,198.75
Stocks		1,180,272.23	1,284,195.50
Miscellaneous		116,333.87	116,333.87
		<u>\$ 2,381,148.69</u>	<u>\$ 2,494,728.12</u>

ESTIMATED INCOME 1947-48

Registration and Recording Fees - 700 @ \$12.00	\$ 8,400.00
Tuition - 700 @ \$350	245,000.00
Other Student Income - Net	10,000.00
Endowment Income	70,000.00
Benevolences	20,000.00
Summer School - Net	10,000.00
Dormitories, Bookstore, Student Union	10,000.00
	<hr/>
	\$ 373,400.00
Less Scholarships and Grants-in-aid	18,000.00
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TOTAL INCOME	\$ 355,400.00
Expenses - Estimate Attached	353,100.00
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SURPLUS	\$ 2,300.00

ESTIMATED EXPENSES FOR FISCAL YEAR 1947-48  
ALSO BUDGET and ACTUAL EXPENSES 1946-47

	BUDGET <u>1946-47</u>	EXPENDED <u>1946-47</u>	BUDGET <u>1947-48</u>
Class Room Supplies	\$ 500.00	\$ 449.00	\$ 750.00
Debating and Dramatics	500.00	65.65	500.00
Faculty and Assistants	157,500.00	174,082.76	194,950.00
Library Expense	1,250.00	1,826.92	2,000.00
Librarian and Assistants	8,500.00	8,809.08	10,000.00
Religious Meetings	600.00	700.00	700.00
Spencer and Evans Funds	150.00	60.00	150.00
Board Meetings	350.00	481.73	500.00
Bulletins	1,000.00	850.68	1,250.00
Salaries of Bursar, Bookkeeper, Cashier, and Office Assistants	16,250.00	17,745.24	20,000.00
Office Supplies, Printing and Stationery	1,800.00	2,466.14	2,500.00
College Associations	800.00	804.72	850.00
Commencement and Public Occasions	1,000.00	1,247.92	1,500.00
Catalogue	2,100.00	* 176.07	4,000.00
Entertainment	600.00	113.25	500.00
Postage	1,200.00	1,422.87	1,500.00
Publicity, Promotion, Alumni Work	16,500.00	18,874.78	18,500.00
Travel Expense	1,500.00	2,911.56	2,500.00
Registrar and Assistants	8,750.00	9,355.43	11,000.00
Telephone and Telegraph	1,750.00	2,549.06	2,750.00
Truck and Automobile	1,500.00	1,685.77	2,000.00
Annuities	2,750.00	2,691.80	2,750.00
Legal Expense	750.00	500.00	750.00
Supervisor of Properties, Janitors, Engineers, Watchmen and Campus Men	16,000.00	15,635.63	19,500.00
Campus Grounds	750.00	458.08	1,000.00
Fuel and Heat	1,400.00	1,128.18	1,750.00
Light, Power and Water	2,250.00	2,407.62	2,750.00
Insurance - General	3,500.00	2,420.49	5,000.00
Retirement and Group Insurance	18,500.00	14,243.52	19,000.00
Janitor's Supplies	600.00	348.85	600.00
Repairs and Renewals	3,000.00	3,815.25	4,000.00
Equipment	3,500.00	10,209.74	5,000.00
Principal and Interest - Bonds	4,300.00	4,238.71	0
College of Music	5,000.00	2,552.14	5,000.00
Annual Audit	500.00	545.00	600.00
Surplus Buildings - Expense	0	5,409.82	5,000.00
Miscellaneous	1,500.00	615.27	2,000.00
TOTAL	\$ 288,400.00	\$ 313,898.73	\$ 353,100.00

\* Postage Only