

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS  
OF SOUTHWESTERN AT MEMPHIS  
HELD IN THE DIRECTORS' ROOM  
PALMER HALL  
March 25, 1952

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The adjourned meeting (see minutes of meeting held on February 5, 1952) of the Board of Directors of Southwestern at Memphis was held in the Directors' Room, Palmer Hall, on Tuesday, March 25, 1952, at 9:00 a.m.

The meeting was called to order by the Chairman, Sidney W. Farnsworth, and was opened with prayer by Dr. J.S. Land.

Miss Erma Reese, Secretary to the President, was invited to sit in the meeting as assistant to the Secretary.

The roll call showed the following members present:

ALABAMA:	LOUISIANA:	MISSISSIPPI:	TENNESSEE:
George Lang	John S. Land	Frank A. England	Moore Moore
Archie C. Smith	Ben B. Taylor, Jr.	W.H. McAtee	W.S. Beasley
David H. Edington	Alfred C. Glassell	W.J. Millard	Robert E. Harwell
A.K. Burrow	Walker L. Wellford, Jr.	Mrs. W. Everarde Jones	S.W. Farnsworth
Mrs. Roy C. Heacock	Mrs. M. Vance Higbee		Mrs. John T. McCall

Peyton N. Rhodes, ex officio

The Secretary reported that W. Stennis Johnson, of McComb, Mississippi, was unable to attend the meeting.

The Secretary extended a cordial welcome to the new members of the Board - Mr. Walker L. Wellford, Jr., the Synod of Louisiana's Memphis member; Mrs. Roy C. Heacock, Uniontown, Alabama; Mrs. M. Vance Higbee, New Orleans, Louisiana; Mrs. W. Everarde Jones, Tchula, Mississippi, and Mrs. John T. McCall, Nashville, Tennessee.

Upon motion by Judge Edington, which was duly seconded, the reading for information of the minutes of the meetings of the Board of Directors held on September 11, 1951, and February 5, 1952, was dispensed with, in view of the fact that each member of the Board had received copies of these minutes. The minutes of the Executive Committee meetings held on September 27, October 25, November 21, and December 27, 1951, January 11, February 8, and March 21, 1952, copies of which had been received by each member of the Board, were approved.

The Chairman announced for information the personnel of the House and Finance Committees which were appointed at the annual meeting of the Board of Directors on September 11, 1951, to serve through the 1952 annual meeting of the Board, as follows:

HOUSE - Archie C. Smith, Chairman; W.H. McAtee, J.S. Land, D.H. Edington  
FINANCE - Alfred C. Glassell, Chairman; Frank A. England, W.S. Beasley,  
A.K. Burrow, Robert E. Harwell

The Chairman also announced the personnel of the Honorary Degrees Committee as follows:

Moore Moore, Chairman; W.J. Millard, P.N. Rhodes, and two faculty members - W.R. Cooper and M.L. MacQueen

The members of the Board, as well as Dr. Chas. E. Diehl, Dean A.T. Johnson, Dr. R.P. Richardson, Vice-President in Charge of Development, and Mr. C.L. Springfield, Bursar and Business Manager, were invited to have luncheon in the Bell Room of Hugh M. Neely Hall at 12:30 p.m.

President Rhodes made an oral report on the work of the College for the 1951-52 session, on enrollment and financial trends, and on the outlook for the future, in addition to reaffirming Southwestern's athletic policy and plan to reinstate intercollegiate football on a strictly amateur and unsubsidized basis. (See minutes of Executive Committee meeting for November 21, 1951, page 1).

The following amendments to the By-Laws adopted by the Board of Directors on September 10, 1940, were suggested and tabled to be acted upon at the annual meeting of the Board of Directors on September 9, 1952:

1. That the paragraph under "Membership" on page 27 of the printed By-Laws adopted by the Board of Directors on September 10, 1940, be amended to read as follows:

In accordance with the provisions of the Charter, the Board shall consist of twenty-one members, one of whom shall be the President of the college. The other twenty Directors shall be elected by the Synods of Tennessee, Louisiana, Mississippi, and Alabama, of the Presbyterian Church in the United States, each Synod having equal numerical representation upon said Board of Directors, and each Synod having the right to elect its own representatives upon the Board and to fill vacancies as may be created in the membership of those whom it has elected. Each Synod shall elect a member each year for a term of four years, thus preserving a four-year rotation in office of the members of the Board. Of the five members elected by each of the four Synods, at least one shall be a resident of Memphis and a member of the Presbyterian Church, and at least one shall be an outstanding Presbyterian Woman, these two members to be elected the same year. While it is recognized that the Synods are not bound by the recommendations of the Board, in order to aid the Synods in electing the most valuable Memphis Presbyterian for this responsible office, the Board may make recommendations with the consent of the respective Synods. As provided by the Charter, the administration of the affairs of this institution shall be supremely and solely in the hands of its said Board of Directors. / 6 C

2. That the last sentence of the <sup>first</sup> paragraph under "Meetings" on page 28 of the printed By-Laws adopted by the Board of Directors on September 10, 1940, be amended to read as follows:

The second regular meeting shall be held on the third Tuesday in March.

3. That the first sentence of the paragraph under "Quorum" on page 29 of the printed By-Laws adopted by the Board of Directors on September 10, 1940, be amended to read as follows:

Eleven members shall constitute a quorum for the transaction of business.

4. That the first sentence of the paragraph under "Finance Committee" on page 34 of the printed By-Laws adopted by the Board of Directors on September 10, 1940, be amended to read as follows:

The Finance Committee shall consist of at least five members of the Board, of whom the Treasurer shall be one.

5. That the first sentence of the paragraph under "House Committee" on page 34 of the printed By-Laws adopted by the Board of Directors on September 10, 1940, be amended to read as follows:

The House Committee shall consist of at least five members of the Board, and shall ...

The meeting recessed for Committee work at 11:30 a.m., and reconvened at 2:00 p.m.

The Chairman of the Finance Committee, Mr. Glassell, presented the following report:

1. This Committee has noted with embarrassment the distressingly low salary scale of the Southwestern faculty. It realizes that every possible effort must be made to increase salaries in order to hold the kind of professors that Southwestern must continue to have. /60

2. It is felt that every member of the Board should have a personal obligation to see that the student body of Southwestern is increased, and that the full askings for Southwestern are obtained from each Synod. For the church year 1951-52 these askings total \$76,000 and for the church year 1952-53 \$84,500. /60

3. There is need for at least 125 more students who do not require financial assistance. It is hoped that the new members of the Board will be especially helpful in interesting the Women of the Church and other Church groups in directing students to Southwestern. /60

4. It should be carefully pointed out that the benevolence askings should in no way be confused with any campaign funds in the Synods.

5. It is realized that the College is being operated as economically as is possible consistent with high academic standards, but in spite of this fact a deficit for the session of 1952-53 of approximately \$50,000 can be anticipated unless there is a large increase in students paying full tuition and the receipt of the total benevolence askings from the Synods.

6. It is considered a sound policy to attempt to hold by modest salary increases a few members of the faculty whom Southwestern is in danger of losing to other institutions, in spite of the fact that it is realized that this will aid in incurring an operating deficit. 160

Upon motion by Dr. Lang, which was duly seconded, the report of the Finance Committee was received and discussed, after which, upon Dr. Lang's further motion, which was seconded by Mr. Beasley, it was unanimously adopted.

The Chairman of the House Committee, Dr. Smith, presented the following report, which was unanimously adopted:

It is the sense of this Committee that every effort should be made to increase the percentage of Presbyterian representation in the student body. We feel that the addition of Synodical representation to the membership of our Board will help materially to bring this to pass. 160

The renewed activity on the matter of promotion and public relations, under the leadership of Dr. R.P. Richardson, is recognized as having had valuable results. This activity is commended. We feel that this activity should be continued and encouraged.

It is recommended that the members of the Board of Directors and other leaders in the respective Synods be urged to bring Dr. Richardson into contact with people of means and influence with a view to interesting them in Southwestern, and with the idea of encouraging gifts and legacies to Southwestern.

We note with gratitude the record of sacrificial personal service of the faculty and administrative personnel of Southwestern, and urge that every means be exhausted to increase their economic security.

The progress being made in the erection of the library building, so graciously provided for by Mr. and Mrs. A.K. Burrow, is noted with profound satisfaction. The erection of this structure is the fulfillment of a long cherished dream.

The physical properties of the College are being maintained at a high standard. Mr. J.A. Rollow, College Engineer, is hereby commended in this regard.

It was suggested by Judge Edington that an effort be made to have a joint meeting of the four cooperating Synods on the Southwestern campus at the time of the dedication of the Burrow Library, which is now under construction.

It was moved by Mrs. McCall that the Chairman of the Board be authorized to appoint two special committees of the Board - one to collaborate with the Office of Development in bringing Southwestern to the attention of the Church and the public at large, both for the purpose of strengthening the College financially and of securing for it an increased number of students; and the

other to collaborate with the Faculty Committee on Scholarships and Student Aid in promoting provision of adequate funds for needy and worthy students and to assist in locating well qualified students to benefit from the program.

The above motion was seconded by Dr. Lang and unanimously adopted. It is expected that the Chairman will notify the members of the Board of these appointments at an early date.

The Committee on Honorary Degrees recommended that the following degrees be conferred by Southwestern at Memphis at the commencement exercises on Tuesday, June 3, 1952:

DOCTOR OF DIVINITY

The Reverend Harry H. Bryan, First Presbyterian Church, Bessemer, Alabama  
The Reverend James M. Gregory, '33, Napoleon Avenue Presbyterian Church, New Orleans, La.  
The Reverend J. Malcolm Murchison, First Presbyterian Church, Clarksville, Tennessee  
The Reverend Robert F. Sloop, First Presbyterian Church, Starkville, Mississippi  
The Reverend James A. Warren, '11-'17, Presbyterian Church, Germantown, Tennessee

DOCTOR OF EDUCATION

Yoichi Ichimura, President of Kinjo Gakuin College, Nagoya, Japan (It was noted that Mr. Ichimura would be unable to be in the United States in June, 1952, and that it would, therefore, be necessary to confer this degree in absentia. While this is at variance with the stated practice of the Board, it was thought that the unusual nature of the situation justified this action.)

DOCTOR OF HUMANITIES

Mrs. A. Walton (Lucile Courtney) Litz, Member, General Council of the General Assembly of the Presbyterian Church in the United States, Little Rock, Arkansas

In presenting the report of the Committee on Honorary Degrees, the Chairman called particular attention to the five Doctor of Divinity degrees recommended to be conferred on June 3, 1952, stating that these degrees honor individuals in Memphis and Shelby County and Southwestern's four cooperating Synods, and that the Committee would like to make it clear that it is not intended to set a precedent for the future by recommending that more than two honorary degrees of one type be conferred in any one year, which is at variance with established custom. (See page 35 of the 1940 printed History, Charter and By-Laws of Southwestern at Memphis).

Upon motion, which was seconded, the report of the Committee on Honorary Degrees was unanimously adopted.

President Rhodes invited each member of the Board to remain for a brief social period with the members of the faculty and staff in the cloister of Palmer Hall immediately following adjournment of the meeting.

The minutes of the meeting were read and, upon motion by Dr. Land, seconded by Dr. Lang, adopted.

The meeting adjourned at 3:00 p.m., with prayer by Mr. McAtee.

  
Secretary