

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS  
OF SOUTHWESTERN AT MEMPHIS  
HELD IN THE DIRECTORS' ROOM

PALMER HALL

MARCH 17, 1953

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The stated meeting of the Board of Directors of Southwestern at Memphis was held in the Directors' Room, Palmer Hall, on Tuesday, March 17, 1953, at 9:00 a.m.

The meeting was called to order by the Chairman, Sidney M. Farnsworth, and was opened with prayer by Dr. J. S. Land.

Miss Erma Reese, Secretary to the President, was invited to sit in the meeting as assistant to the Secretary.

The roll call showed the following members present:

ALABAMA:	LOUISIANA:	MISSISSIPPI:	TENNESSEE:
Archie C. Smith	B.B. Taylor, Jr.	Frank A. England	W.S. Beasley
D.H. Edington	A.C. Glassell	W.H. McAtee	Robert E. Harwell
A.K. Burrow	Walker L. Wellford, Jr.	W.J. Millard	S.W. Farnsworth
Mrs. Roy C. Heacock	John S. Land	Mrs. J. Everarde Jones	Moore Moore
James A. Minter, Jr.		Robert G. Gillespie	Mrs. John T. McCall
	Peyton N. Rhodes, ex officio		

The Secretary reported that Mrs. M. Vance Higbee, of New Orleans, was unable to attend this meeting of the Board because of a called meeting of the joint campaign committee of Louisiana on March 19, 1953, in Alexandria, which she regards of the utmost importance and because she cannot attend two meetings, both at some distance from New Orleans, so close together.

Upon motion by Mr. Beasley, seconded by Judge Edington, the reading for information of the minutes of the meeting of the Board of Directors held on October 9, 1952, and the minutes of the Executive Committee meetings held on October 23, November 20, December 17, 1952, January 29, February 11 and 26, and March 4, 1953, were dispensed with in view of the fact that copies of all of these minutes had been received by each member of the Board. The minutes of the Executive Committee meetings were approved.

The Chairman announced for information the personnel of the House and Finance Committees which were appointed at the annual meeting of the Board of Directors on October 9, 1952, to serve through the 1953 annual meeting of the Board, as follows:

HOUSE - Frank A. England, Chairman; D.H. Edington, B.B. Taylor, Jr.  
Walker L. Wellford, Jr., and James A. Minter, Jr.

FINANCE - Alfred C. Glassell, Chairman; Robert E. Harwell, A.K. Burrow  
Robert G. Gillespie, and W. S. Beasley.

The Chairman also announced the personnel of the Committee on Development and the Committee on Honorary Degrees as follows:

COMMITTEE ON DEVELOPMENT - W. J. Millard, Chairman  
Synod of Alabama - Mrs. Roy C. Heacock, Archie C. Smith  
Synod of Louisiana - Mrs. M. Vance Higbee, John S. Land  
Synod of Mississippi - Mrs. W. Everarde Jones, W.H. McAttee  
Synod of Tennessee - Mrs. John T. McCall, W. S. Beasley

HONORARY DEGREES COMMITTEE - Moore Moore, Chairman; W. J. Millard  
P. N. Rhodes  
Faculty Members - A.T. Johnson,  
M.L. MacQueen

Dr. Millard stated that he would not be able to remain for the afternoon session of the Board meeting because of a conflicting meeting in his Church, and requested that someone else (possibly Dr. R.P. Richardson, Vice-President in Charge of Development) serve as Chairman of the Committee on Development in his absence, if it was thought necessary to have a meeting of this Committee.

The members of the Board, as well as Dr. Chas. E. Diehl, Dean A. T. Johnson, Dr. R.P. Richardson, Vice-President in Charge of Development, Dr. L. F. Kinney, Professor of Bible, and Mr. C. L. Springfield, Bursar and Business Manager, were invited to lunch in the Bell Room of Hugh M. Neely Hall at 12:30 p.m.

Upon motion by the Secretary, which was seconded by Mr. Glassell, the amendment to the By-Laws of Southwestern, which was tabled at the meeting of the Board held on October 9, 1952, to be acted upon at the meeting of the Board on March 17, 1953, was unanimously adopted. (See minutes of meeting of Board of Directors for October 9, 1952, page 4).

The following amendment to the By-Laws adopted by the Board of Directors on September 10, 1940, was moved and tabled to be acted upon at the annual meeting of the Board in 1953:

That the paragraph under "The Executive Committee" on page 32 of the printed By-Laws adopted by the Board of Directors on September 10, 1940, and amended by the Board of Directors on February 3, 1942, be further amended to read as follows:

The Executive Committee shall consist of not less than seven nor more than fourteen members. This Committee shall include the Chairman of the Board, the Secretary of the Board, the Treasurer of the Board, and the President of the College, together with such other Board and non-Board members as the Directors may elect. In appointing non-Board members to serve on this Committee, the Board shall select individuals of integrity and sound judgment who desire to promote Christian higher education, and who are in manifest sympathy with the religious spirit and aim which characterize Southwestern. Five members of the Executive Committee shall constitute a quorum .....

President Rhodes made an oral report on the work of the College for the 1952-53 session. He stated that Southwestern is holding its students better now than in recent years. The drop-outs during and at the end of the first semester of the current session were an all-time low. The student enrollment (full time, special and music), excluding the nurses, for the first semester of the 1952-53 session was 447, and for the second semester it is 442.

President Rhodes reported that the total amount of scholarship and student aid provided for the current session amounts to approximately \$41,000, of which only about \$12,500 is provided for by income on endowed funds, leaving some \$29,000 to be supplied out of current operating funds.

A letter received from the Department of the Army on March 16, 1953, was read by President Rhodes, which letter stated, because of its manpower and budgetary limitations, that the Department of the Army does not plan to activate any new ROTC units for the 1953-54 school year, and that it is anticipated that existing units will be able to meet the Army's current enrollment objectives for ROTC students. It was also stated that Southwestern's application for the establishment of an ROTC unit had been sent to the Commanding General of this Army Area, who will retain it for consideration in any future activation program. (See minutes of Executive Committee meeting for September 25, 1952, page 3). President Rhodes expressed disappointment and regret that Southwestern will not be awarded an Army ROTC unit, but stated that Southwestern students have the privilege of participating in two excellent service programs - Marine Platoon Leaders Class and the Navy ROC - either one of which will permit a first class student to complete his college education. President Rhodes stated that Dr. R. P. Richardson, Vice-President in Charge of Development, and Mr. Julian C. Nall, Admissions Counselor, are especially conversant with these two programs, that they feel these programs offer a number of superior advantages over other military programs, and that Dr. Richardson would explain them in detail when he is invited to appear before the Board later in the day.

President Rhodes also reported that three Southwestern students had recently been named for Fulbright Awards - Miss Mary Frances Steen, of Memphis, who will study in Denmark; Mr. David Morelock, of Memphis, who will study in France; and Miss Frances Freeman, of Little Rock, Arkansas, a 1952 Southwestern graduate, who will study in Australia. Miss Steen and Mr. Morelock are members of the Class of 1953. He further reported that Miss Carole Macklin, of Birmingham, Alabama, a member of the Class of 1953, has received an award from the Danforth Foundation, which will enable her to do full-time religious work on a college or university campus.

The series of convocation lectures, entitled "Free World Issues," was reported on by President Rhodes. This series of lectures was designed by a faculty group with the idea of supplementing the regular liberal arts curriculum and the various phases of Southwestern's adult education program.

In an attempt to further ground members of the student body in the historical ideals of liberty and democracy that have shaped the cultural, political and economic development of America in the Western World. Addresses will be given from time to time at the regular convocation period by speakers of distinction in public life, business, journalism, law, and other fields who are competent to discuss specialized topics under the general subject of "Free World Issues." In addition to the student body, the faculty and staff of the College, the lectures are open to the public to the limit of the capacity of Hardie Auditorium. Dr. Rhodes stated that the first speaker in this series was Mr. Walter Chandler, an honorary alumnus of Southwestern, former Congressman and Mayor of Memphis, who discussed the subject "Every Good Citizen is a Politician." Other speakers in the series have been Colonel Robert Pflieger, artist, businessman, soldier, intelligence officer in World War II, and later a political adviser to the United States Ambassador in Belgium, who spoke on "International Trade and International Friendship"; Dr. William M. McGovern, Professor of Political Science at Northwestern University; Mr. E. J. Meenan, Editor of the Memphis Press-Scimitar, and a number of other outstanding men will speak during the remaining weeks of the college session.

President Rhodes expressed the hope that each Director would exert every reasonable effort to keep the ministers and leading Presbyterians of his or her respective Synod well informed about the aims, opportunities and needs of the College.

President Rhodes reported on the progress of the Burrow Library, stating that the formal dedication of this structure will occur on Thursday, October 8, 1953, at 8:00 p.m., with Dr. Clarence Faust, President of the Fund for the Advancement of Education of the Ford Foundation, being the principal speaker.

Upon motion by Mr. Glassell, which was seconded by Dr. Land, it was unanimously voted to have the annual meeting of the Board of Directors on Friday, October 9, 1953, in order that all the members of the Board would be able to attend the dedication of the Burrow Library on the evening of October 8, 1953.

Upon motion by President Rhodes, which was duly seconded, it was unanimously voted to advance the rank of the following two faculty members: Norman B. Gibbs from Assistant to Associate Professor of Bible and Philosophy W. Taylor Reveley from Assistant to Associate Professor of Bible and Humanities

President Rhodes reported the resignation of Mr. Harry R. Edwall, Assistant Professor of Music, which was accepted by the Board.

The Board was informed that Dr. George Summey, of New Orleans, who served as Chancellor of Southwestern Presbyterian University 1892-1903, will be one hundred years old on June 3, 1953. Upon motion by Dr. Land, seconded by Mr. McAtee, the Board was unanimous in adopting the following tribute to Dr. Summey, and directed that a copy of the tribute be sent to him on the the occasion of his one hundredth birthday.

The Board of Directors  
of  
Southwestern at Memphis

Formally salutes and felicitates  
the most remarkable minister of our Church  
and former Chancellor of this College

GEORGE SUMMEY, D.D., LL.D.

Upon his one hundredth birthday  
June third, Nineteen Fifty-three

Clergyman, educator, editor, pastor,  
active Presbyterian, and Moderator of the  
General Assembly of 1925.

A many-sided man, versatile, capable, and  
dependable.

A Public Friend - characterized by courtesy,  
kindliness, courage, and perseverance.

A lover of his fellowmen, and in turn  
respected and loved by all who know him.

A devotee of sound Christian education,  
a fellow laborer with us at Southwestern,  
we rejoice to acknowledge our debt to him,  
to claim him as our friend, and to extend to  
him our affectionate regard.

"In diligence not slothful; fervent in  
spirit, serving the Lord" -- Romans 12:11.

Upon motion by Mr. McAtee, seconded by Mr. England, the request of  
the Alpha Tau Omega Fraternity for 16' of additional land north of its  
present lodge on the campus, was unanimously approved.

At the request of Mr. A. K. Burrow, Treasurer, Mr. C. L. Springfield,  
Bursar and Business Manager, was invited into the meeting to present a  
statement concerning the financial condition of the College.

The meeting recessed at 11:15 a.m. for committee work and reconvened  
at 1:50 p.m.

Dr. R. P. Richardson was invited to sit in the afternoon session of the  
meeting.

The Chairman of the Finance Committee, Mr. Glassell, presented the following report:

1. Due to conservative administration through the years modest reserves were set aside for unforeseen emergencies. These reserves have covered recent operating deficits and are now exhausted. The College is facing a deficit in this year's operations of approximately \$35,000 to \$40,000. The Finance Committee, therefore, recommends that Southwestern be authorized to borrow from local banks a sum or sums necessary to cover this deficit.

2. Your Committee recommends that every effort be made to secure at least one hundred additional full paying students for next year. This effort should be made by the administration, Board members, pastors, and alumni. If successful, this would produce approximately \$50,000 additional revenue. If not successful, the College may expect a similar deficit next year. If the \$600,000 included for endowment in the present Development Fund campaign is not secured, then the College may anticipate additional deficits.

3. The Committee recommends that individual churches pay the tuition of their own eligible students who are in need of financial assistance.

4. The Committee recommends that every church include a definite sum in its budget to go directly to Southwestern, in addition to Southwestern's share of regular benevolences.

5. The financial situation of the College is the cause of grave concern, and the fact that other colleges have equally serious problems is of no comfort.

6. We recognize that salaries at Southwestern are pitifully small and that no general increases have been made since 1949. We regret the loss of several excellent faculty members and recognize that unless some increases in salaries are made we face the loss of others.

7. The Committee recommends wide dissemination of the above information in the hope that knowledge of the problem will result in stronger support of Southwestern, our own college.

A.C. Glassell, Chairman  
S.W. Farnsworth  
Robert E. Harwell  
W.S. Beasley  
Robert G. Gillespie  
A.K. Burrow

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The report was received and discussed, and upon motion by Judge Edington, which was duly seconded, it was unanimously adopted.

Upon motion by Mrs. McCall, which was seconded by Mr. Glassell, the Board unanimously accepted the recommendations of the Executive Committee to reduce the amount of remission of tuition for ministerial candidates, sons and daughters of ministers, teachers, and foreign missionaries, as well as to moderately increase certain student charges beginning with the session of 1953-54. (See minutes of Executive Committee of November 20, 1952, page 2, and of January 29, 1953, page 3).

Mr. Taylor presented the following report of the House Committee, which was unanimously adopted:

Inspection of the physical plant of the College revealed its excellent condition and moved the Committee to reiterate its annual commendation of Mr. J.A. Rollow, College Engineer, and Mr. C. L. Springfield, Bursar and Business Manager. The Committee is informed that the exceptional personal attention of Messrs. Rollow and Springfield to the details of maintenance of the plant has resulted in a saving to the College of many thousands of dollars through the years. The Committee feels that the unusual devotion of these gentlemen to their duties deserves the highest commendation of the Board of Directors.

The Committee is exceedingly gratified and impressed with the progress which has been made on the Burrow Library. Expressions of appreciation to Mr. and Mrs. Burrow for their generous gift have been made so often that there is little that can be added. However, the Committee feels that the donors of this building should be reminded again of the gratitude which is felt toward them by the Board of Directors and by each person connected with the College.

The percentage of Presbyterian students registered for full or part time work during the summer of 1952 and the first semester of the 1952-53 session was 47.

Considering dormitory students only the percentage of Presbyterians was 52 for the 1952 summer session and 63 for the first semester of the 1952-53 session.

Considering the four cooperating Synods only the following were the approximate percentages of Presbyterians among the students originating in each Synod for the first semester of the 1952-53 session.

Alabama	76
Louisiana	82
Mississippi	61
Tennessee	52 (outside of Memphis)

The Committee urges every reasonable measure to increase the overall percentage of students from Presbyterian homes. It is felt that the interest and concern of the Synods in the financial support of their own college will become increasingly greater as large numbers of students from strong Presbyterian centers continue their higher education at Southwestern and return to become good citizens in their local communities and churches.

In this connection, it is recognized that many leading Presbyterians in the South are not sending their children to Southwestern. In searching for an explanation of this anomaly, the attention of the Committee was focused on the following line of thinking:

1. The quality of an educational institution and its attractiveness to parents as a training ground for their children are determined primarily by the ability and training of the faculty and staff of the institution.
2. Accordingly, the problem of finding and holding able teachers and administrators must be a primary consideration of those charged with the determination of policies for such an institution.
3. It is recognized as a fact that institutions which pay smaller salaries to their faculty and staff tend to lose, over a period of years, a considerable portion of their more able personnel to institutions which are able to pay higher salaries.
4. It is felt that in cases where a more gifted person may remain at the lower salaried institutions, being motivated by reasons transcending financial motives, his effectiveness may be considerably impaired by his lack of freedom from financial stress.
5. Therefore, it is the sense of this Committee that, in order to maintain the high quality and standing of Southwestern, and in order to increase its attractiveness to students and parents, more emphasis should be placed upon increasing the salaries of the faculty and staff, even at the expense of the needed further development of the physical plant of the College.

F. A. England, Chairman  
D. H. Edington  
Walker L. Wellford, Jr.  
J. A. Minter, Jr.  
Ben B. Taylor, Jr.



Upon motion by Mr. Glassell, it was ordered that copies of the reports of the Finance and House Committees be sent to all the ministers in the four cooperating Synods.

The Committee on Honorary Degrees recommended that the following degrees be conferred by Southwestern at Memphis at the commencement exercises on Tuesday, June 2, 1953:

DOCTOR OF DIVINITY

The Reverend William F. Mansell, First Presbyterian Church, Vicksburg, Miss.  
The Reverend Harry B. Wade, '17, First Presbyterian Church, Huntsville, Ala.

DOCTOR OF EDUCATION

Helen Gordon, '35, Dean of Women, Louisiana State University, Baton Rouge, La.  
Kirby Walker, '22, Superintendent of Schools, Jackson, Mississippi

DOCTOR OF HUMANITIES

Donald Henning, Rector, Calvary Episcopal Church, Memphis


Upon motion by Mr. Beasley, which was seconded by Mr. Glassell, the report of the Committee on Honorary Degrees was adopted, and the President was also authorized to confer an honorary degree upon the commencement speaker if he found it wise and desirable to do so.

Dr. Richardson made a verbal report on the status of the Development Fund campaigns in the four Synods, as well as on the work of the Office of Development with regard to student procurement. He also explained in detail the two service programs referred to earlier in the meeting by President Rhodes, and stated that his office would send to each Board member an outline of the Marine Platoon Leaders Class and the Navy ROC, in order that they would be fully aware of the programs and be in a position to recommend them to prospective students and their parents.

The Chairman, Mr. Farnsworth, reported on the progress of the Development Fund campaign in Memphis.

Mrs. McCall extended an invitation on behalf of Mrs. Rhodes to the members of the Board to come to her home for refreshments after the meeting adjourned.

The minutes of the meeting were read and approved, and the meeting adjourned at 3:00 p.m., with prayer by Dr. Smith.



Secretary