MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS

OF SOUTHWESTERN AT MEMPHIS

HELD IN THE DIRECTORS' ROOM

PALMER HALL

MARCH 16, 1954

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The stated meeting of the Board of Directors of Southwestern at Memphis was held in the Directors' Room, Palmer Hall, on Tuesday, March 16, 1954, at 9:00 a.m.

The meeting was called to order by the Chairman, Sidney W. Farnsworth, and was opened with prayer by Judge D. H. Edington.

Miss Erma Reese, Secretary to the President, was invited to sit in the meeting as assistant to the Secretary.

The roll call showed the following members present:

ALABAMA:
Archie C. Smith
D. H. Edington
A. K. Burrow
Mrs. Roy C. Heacock
James A. Minter, Jr.

LOUISIANA:
Alfred C. Glassell
Walker L. Wellford, Jr.
Mrs. M. Vance Higbee

MISSISSIPPI:
Frank A. England
W. H. McAtee
W. J. Millard
Mrs. W. Everarde Jones

TENNESSEE:
W. S. Beasley
S. W. Farnsworth
Mrs. John T. McCall
Moore Moore

Peyton N. Rhodes, ex officio

The Secretary reported that Mr. Robert S. Abbott, of Alexandria, Louisiana, was unable to attend the meeting because of illness; that Dr. John S. Land, of New Orleans, Mr. Robert G. Gillespie, of Meridian, and Mr. Robert E. Harwell, of Nashville, were also unable to be present for various reasons.

Upon motion by Mr. Glassell, which was duly seconded, the reading for information of the minutes of the meeting of the Board of Directors held on October 9, 1953, and the minutes of the Executive Committee meetings

held on October 29, December 15, 1953, January 28 and March 4, 1954, were dispensed with in view of the fact that copies of all of these minutes had been received by each member of the Board. The minutes of the Executive Committee meetings were approved.

The Chairman announced for information the personnel of the House and Finance Committees which were appointed at the annual meeting of the Board of Directors on October 9, 1953, to serve through the 1954 annual meeting of the Board, as follows:

HOUSE - Walker L. Wellford, Jr., Chairman; James A. Minter, Jr., Mrs. W. Everarde Jones, Mrs. John T. McCall, Frank A. England

FINANCE - Robert G. Gillespie, Chairman; Alfred C. Glassell, W. S. Beasley, Mrs. M. Vance Higbee, A. K. Burrow

The Chairman requested Mr. Glassell to serve as Chairman of the Finance Committee in the absence of Mr. Gillespie; Mrs. Heacock and Judge Edington were also requested to serve on the Finance Committee at this meeting of the Board.

The Chairman also announced the personnel of the Committee on Development and the Committee on Honorary Degrees as follows:

COMMITTEE ON DEVELOPMENT	- W. J. Millard, Chairman
Synod of Alabama	Mrs. Roy C. Heacock, Archie C. Smith
Synod of Louisiana	Mrs. M. Vance Higbee, John S. Land
Synod of Mississippi	Mrs. W. Everarde Jones, W.H. McAtee
Synod of Tennessee	Mrs. John T. McCall, W.S. Beasley
HONORARY DEGREES COMMITTEE	- Moore Moore, Chairman; W. J. Millard, P. N. Rhodes Faculty Members - A. T. Johnson, M. L. MacQueen

In accordance with the recommendation of the House Committee to the Board at its meeting on October 9, 1953, the Chairman stated that the House, Finance and Development Committees had held their meetings on Monday afternoon and evening, March 15, 1954, and were, therefore, in a position to make their reports to the Board without meeting further on March 16, 1954.

The Chairman stated that Dr. Chas. E. Diehl, Dr. R. P. Richardson, Vice-President in Charge of Development; Dr. J. L. A. Webb, Professor of Chemistry; Mr. J. R. McQuiston, Assistant Professor of English, and Mr. Don Warren, a non-Board member of the Executive Committee, would have lunch with the members of the Board of Directors in the Bell Room of Hugh M. Neely Hall, at 12:30 p.m.

In order to take fitting notice of the death on February 21, 1954, of Dr. George Summey, the Secretary was instructed to include in the minutes a statement appropriately recognizing Dr. Summey's long and useful career. This statement follows:

> At the meeting of the Board of Directors of Southwestern on March 17, 1953, the Board officially adopted a "Tribute" to Dr. George Summey, who was Chancellor of Southwestern Presbyterian University from 1892 to 1903, which was presented to him at the time of his one hundredth birthday celebration at the Third Presbyterian Church of New Orleans, June 3, 1953, and which is recorded in the minutes of the Board.
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> Dr. Summey had been hospitalized in New Orleans since June, 1951, and left the hospital on a stretcher on only two occasions since that time in order to attend special services at his beloved Third Church. Many of those close to him believed that he would live to celebrate his one hundred and first birthday on June 3, 1954. On Sunday, February 21, 1954, however, he passed away very quietly and peacefully. His funeral service was held on Tuesday, February 23, 1954, at the Third Presbyterian Church in New Orleans, of which for twenty-five years he had been pastor (1903-1928).
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> Dr. Summey was a most unusual man, a diligent worker, active and successful as a pastor, administrator, professor, editor, and publisher - a many-sided man. He was always alert and retained his faculties to a remarkable degree despite his years. He was the recipient of many honors, which included several honorary degrees. As the oldest minister of our Church, he was a welcome guest at the church courts, anniversaries, and other events. He lived a long, rich, full life, and was universally respected and admired.
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> He was and is a great soul, and leaves to his family and loved ones, as well as to our Church, a rich heritage. He could say as Paul wrote to Timothy, "I have fought a good fight, I have finished my course, I have kept the faith: Henceforth there is laid up for me a crown of righteousness, which the Lord, the righteous judge, shall give me at that day; and not to me only, but unto all them also that love his appearing."

Upon motion by the Secretary, which was seconded by Mr. Beasley, the amendments (2) to the By-Laws which were tabled at the meeting of the Board held on October 9, 1953, were unanimously approved. (See minutes of Board meeting for October 9, 1953, page 2).

President Rhodes made an interesting oral report on the work of the college for the session of 1953-54, stating that the student enrollment for both the first and second semesters had remained the same, and that there was a total increase in enrollment of approximately six percent over the session of 1952-53. Because of this increase in enrollment, President Rhodes added that the estimated deficit for the fiscal year ending June 30, 1954, had been reduced by some $15,000 as of this date.

He reported that the way both the students and the faculty are using the Burrow Library is very gratifying, and that this magnificent structure is proving to be the academic heart of the college. He also stated that the Memphis Adult Education Center, which is housed in the lower level of the Burrow Library, is rendering an increasing and valuable service to this entire section.

Dr. Rhodes stressed again the importance of making some provision for air-conditioning the business offices of the college in order that working conditions during the long summer months would be more bearable. He also stressed the need for additional dormitory space for both men and women students, and expressed the hope that some provision could soon be made in order that it will not be necessary for Southwestern to turn away first class students from the four Synods. Dr. Rhodes expressed pleasure at the progress which has been made on the construction of the Neely Mallory Memorial Gymnasium and stated that it is planned to formally dedicate this structure early in December, 1954.

Dr. Rhodes stated that during the next few years a number of the older members of the faculty will be retiring and that it will be very difficult, if not impossible, to replace these outstanding individuals, especially at the present low salary scales.

Upon motion by President Rhodes, which was duly seconded, Dr. Burnet C. Tuthill, who this year will reach the age (65) for retirement from administrative duties, was reelected to serve as Director of the Department of Music for the session of 1954-55.

President Rhodes stated that the General Assembly of 1953 issued the following instruction:

> "That the General Assembly's Advisory Council on Higher Education and the Board of Christian Education in conjunction with administrative groups (seminaries, colleges and Westminster Foundations) be instructed to develop an over-all program, looking forward to an early time when the General Assembly will designate a year to strengthen and develop our whole program of Christian Higher Education"

and that the Board of Christian Education is bringing to the 1954 General Assembly the following recommendation:

> "That, in view of the 1953 General Assembly's action and the pressing and critical needs for interest and support of our colleges and seminaries, the year 1956, or if this is impossible the year 1957, be designated as a Year of Special Emphasis for the entire program of Christian Higher Education."

In light of the above recommendation President Rhodes stated that each college of the Presbyterian Church in the United States is requested to complete a self-study report by November 1, 1954, and that it is hoped that faculties, Boards of Trustees, friends of the college, and the administrative officers will participate in the study, since it is important that no college file a report which is the result of only one man's opinion. The results of careful studies by all groups responsible for the future of the colleges are needed. Each college is to file a report by November 1, 1954 with the proper committee of the Synod which is conducting the self-study of the institutions within the Synod, and a second copy is to be sent to the Secretary of the Division of Higher Education for use by the Special Committee on Over-all Program, the Advisory Council of Higher Education of the General Assembly and the Board of Christian Education.

The self-study for Southwestern was discussed at some length, and it was suggested that Southwestern base its needs by 1964 on 800 to 1000 students. Upon motion by Mr. Glassell, which was seconded by Judge Edington, the matter of the report was referred to the Chairman with the request that he appoint a committee from the Executive Committee to assist in preparing the self-study report, which should be ready for presentation to the Board at its annual meeting on October 21, 1954.

The following tribute to Dr. and Mrs. C. L. Townsend, who will retire as members of the faculty at the close of the 1953-54 session, was unanimously adopted, and a copy ordered sent to them:

> Since Dr. C. L. Townsend and his wife, Margaret Huxtable Townsend, the oldest members of the faculty in point of service, will retire at the end of the current academic session, the Board of Directors of Southwestern at Memphis desires to record its regret at losing them, as well as its appreciation of the remarkable contributions which they have made through the past thirty-seven and thirty-six years, respectively, of continuous and praiseworthy service. They have bridged the period from the Clarksville days, the throes of removal to Memphis, and the firm establishment of the college in its present beautiful setting.

Dr. and Mrs. Townsend are graduates of McGill University in Montreal. Both had the advantages of the breadth and thoroughness of the English system of education, and are versatile and qualified to teach more than one subject. Dr. Townsend's field was primarily modern languages, especially French, but he has taught over the years certain courses in Education and in Shakespeare. A multitude of students will ever remember their Shakespeare courses under him. Mrs. Townsend was prepared to teach the classics, as well as in the field of social studies, in which she excelled, but her greatest contribution has been perhaps her work as the first Dean of Women, in which she was outstanding and for which she will be gratefully remembered by thousands of students. Her calmness, self-control, sympathetic understanding, fairness and firmness were ever in evidence, and have set an ideal standard for the future.

These rare personalities came to Southwestern with the ideals of genuineness and excellence, the watchwords of this college. They did not have to adopt any new ideals along this line or of the Christian emphasis in liberal education. It will be difficult, in this day especially, to fill their places satisfactorily.

We are grateful to God for them, for their long and unique service, and we trust that for them "at eventide it will be light."

The following report of the Finance Committee was presented by Mr. Glassell and was unanimously adopted:

The Finance Committee of the Board of Directors, A. C. Glassell, Chairman; Messrs. Farnsworth, Edington, Beasley, Rhodes, Burrow, and Mrs. Heacock, met in the Directors' Room of the College on Monday afternoon, March 15 at 3 o'clock.

Mr. Farnsworth, Chairman of the Board, mentioned the good work done by the Investment Committee in keeping the endowment funds of the College invested. The committee commended the Investment Committee composed of Messrs. Vance J. Alexander, Troy Beatty, Snowden Boyle, A. K. Burrow, Sidney W. Farnsworth, W. B. Pollard and P. N. Rhodes, and its investment counselor, Mr. Maury Wade, for the splendid job which it is doing and recommended that appropriate letters of appreciation be sent to the members of the Investment Committee.

Mr. S. W. Farnsworth read the last Finance Committee report of October 9, 1953, and commented on the progress made to date.

The revised estimate of income was discussed. It is noted that the estimated deficit has been reduced from approximately

$48,000.00 to about $33,000.00 for the 1953-54 fiscal year. On motion by Mr. Burrow, seconded by Mr. Beasley, the College was authorized to borrow money from local banks to cover the deficit, if necessary.

The Committee compliments the churches of the Synods on their splendid showing in benevolences for the last church year, and expresses the hope that full apportionments can be met for the church year 1954.

Dr. Rhodes explained the need for an addition to the present women's dormitory to house approximately 60 women. He emphasized that such a dormitory is necessary due to the fact that all of the dormitories for men and women are crowded at the present time. He expressed the hope that sufficient additional funds could be raised to provide such a dormitory.

Mr. Farnsworth and Dr. Rhodes explained the action taken by Idlewild Presbyterian Church and Second Presbyterian Church of Memphis to include Southwestern in their annual budget by approximately 3% of their budget over and above Synod's benevolences, such money to go directly to Southwestern. The Committee noted if a number of other churches in the Synods would take similar action that the College could function more efficiently and effectively and without annual operating deficits.

After a discussion of salaries of the faculty and staff it was moved by Mr. Beasley, seconded by Judge Edington, that the Committee recommend that salaries of faculty and staff be increased, and suggested that the Chairman of the Board appoint a committee to study the matter and to make such adjustments as it felt necessary. Such increases would take effect July 1, 1954. The Committee recognizes that this action would increase the budget by some $15,000.00, with a consequent increase in the deficit. However, the Committee feels that this is absolutely necessary in order to hold present faculty members, and to attract other outstanding men and women to the College.

A. C. Glassell
Chairman
S. W. Farnsworth
D. H. Edington
A. K. Burrow
W. S. Beasley
(Mrs. R.C.) Elsie F. Heacock

The Chairman of the House Committee, Mr. Wellford, made the following report, which was unanimously adopted:

The House Committee met from 3:00 to 5:00 p.m. on Monday, March 15, 1954. Those present were Walker L. Wellford, Jr., Chairman; Mrs. John T. McCall, Secretary; Mrs. W. Everarde Jones, James A. Minter, Frank A. England and W. H. McAtee.

A tour of the grounds was conducted by Mr. J. A. Rollow, College Engineer, and included a detailed inspection of Voorhies Hall and Neely Mallory Memorial Gymnasium, which is nearing completion. During the meeting which followed discussion was held or information given on the following matters:

1. The minutes of previous meetings were studied.

2. Satisfaction was expressed that an assistant for Mr. Rollow had been employed.

3. A slight increase in faculty and staff salaries was noted with approval.

4. The Committee noted with gratification that washing and drying machines were to be installed in Voorhies Hall.

5. The effect on enrollment of the Supreme Court decision on segregation in the schools was discussed. The Committee felt that the increased enrollment up to the limits of Southwestern's capacity was good. It was noted that prejudice in the racial issue was not as highly developed in the young people as it was in the older generation which had already completed its schooling.

6. A brief mention was made of the effect of union of Presbyterian U.S. and Presbyterian U.S.A. Churches on Southwestern and like institutions. It was suggested that the booklet to be released in the near future, Plan of Union, would give the answer to questions in this field. It was stated by the Chairman that there was no contemplated change in the plan of synods' control over the institutions they now support.

7. The promotion of those ministers who had done their undergraduate work at Southwestern for churches needing pastors was considered. It was explained that this would be unwise as all work concerning the placing of ministers and filling vacancies was handled by the Commission on the Minister and his Work through Presbyteries, Synods and General Assembly.

The following recommendations were made:

1. That there be a clarification of the duties of the House Committee. (This was done by referring the Committee to pages 34 and 35 of the History, Charter and By-Laws of Southwestern printed in 1940.)

2. That the Adult Education Department consider encouraging seriousminded students who might benefit from the program to participate actively in this program. This recommendation came as the result of a conversation with some students who apparently felt the need for something of this kind. Dr. Kinney reports that this is being done with great success in the international studies programs.

3. That the Student Council be asked to present recommendations they would like to have considered by the Board to the House or other proper committees when these committees meet. This recommendation was made because the Committee felt it would be valuable to give this opportunity to the students to let them express themselves. However, the members did not wish to suggest anything which would conflict with the procedures set up by the college or with the Dean's office.

4. That the facilities of Southwestern be offered to appropriate church conferences* during the summer. Suggestions were made that when the gymnasium and its auxiliary were finished there might be room and reason to invite the General Assembly to meet at Southwestern.

5. That the churches be urged to put additional amounts in their budgets for Southwestern as annual contributions over and above their allocation through the benevolent budget. In line with the recent actions of Idlewild and Second Presbyterian Churches of Memphis such funds might well be designated as support for specific professorships or chairs.

6. That construction be undertaken as soon as funds are available for the additional dormitory space planned as a wing for Voorhies Hall.

7. That students be presented with a simplified form of the budget with the purpose of letting them realize what a large part of their expenses are taken care of by sources other than their paid tuition, in order that they may gain a greater appreciation of their alma mater.

*such as synodical training schools, etc.

8. That the plan for committee meetings prior to Board meetings be approved and continued.

9. That the need for a plan for plantings around the new buildings and for maintenance of the grounds be recognized and that the plan proposed by the Development Committee in 1952 be implemented,if possible.

The Committee went on record as heartily commending the following special activities of the College:

1. The Adult Education Program

2. The Nurses Training Program

3. The progress on the Neely Mallory Memorial Gymnasium and the care and economy exercised in its construction by Dr. Rhodes, Mr. H. Clinton Parrent, Jr., the architect, and the Canfield, Badgett and Scarbrough Construction Company.

The Committee on Honorary Degrees recommended that the following degrees be conferred by Southwestern at Memphis at the commencement exercises on Tuesday, June 1, 1954:

DOCTOR OF DIVINITY

John Henry Fischbach, '34, Central Presbyterian Church, New York, N.Y.
Marc Calvin Weersing, Central Presbyterian Church, Jackson, Miss.

DOCTOR OF RELIGIOUS EDUCATION

Dorothy Shaw MacLeod, Executive Secretary of the United Council of Church Women, New York, N.Y.

DOCTOR OF HUMANITIES

Edward Donald Grant, Director, Department of Institutions for Louisiana, Baton Rouge, La.

DOCTOR OF LETTERS

Margaret Huxtable Townsend, Professor of Sociology, Southwestern at Memphis

DOCTOR OF HUMANE LETTERS

Robert M. Lester, Secretary, Carnegie Corporation, New York, N.Y.

DOCTOR OF LAWS

Everett Richard Cook, American cotton executive, Memphis, Tennessee

Upon motion, duly seconded, the report of the Committee on Honorary Degrees was unanimously adopted.

Dr. Millard, Chairman of the Development Committee, made the following report, which was unanimously adopted:

The Development Committee met in the Directors' Room at 7:45 p.m. on Monday, March 15, 1954. Those present were W. J. Millard, Chairman; Mrs. Roy C. Heacock, Archie C. Smith, Mrs. W. Everarde Jones, W. H. McAtee, Mrs. John T. McCall, W. S. Beasley, Sidney W. Farnsworth, Chairman of the Board, and R. P. Richardson, Vice President in Charge of Development. After a full discussion of college affairs, the following report was made for presentation to the Board of Directors at its meeting on March 16, 1954:

For the past year, the Office of Development through the medium of its four sub-divisions of Publicity, Alumni Activity, Publications, and Public Relations, has emphasized the need for "funds, friends and freshmen."

It is firmly believed if we can eliminate any misconceptions about the College and have more and more friends, then the freshmen will come our way and funds will also. To this end we have been cultivating friends in the city and in the four cooperating synods. This is done through the medium of speaking engagements, invitations to individuals and groups to visit the campus, and visitations of Southwestern faculty members and students to churches for young peoples' programs.

Two illustrations of the result of cultivating friends have resulted in funds of sizeable quantities in the City of Memphis in the past year. Through the cultivation of existing friends in Idlewild Presbyterian Church, largely due to the efforts of Professor Laurence F. Kinney and Mr. Van Pritchartt, Idlewild has put into its budget for 1954 an item of $6,000.00 as a part of the congregational benevolences which will be paid directly to the college. This is in addition to the more than $7,000.00 item for Southwestern in the Synod's benevolence budget for Southwestern. A similar thing has been done in Second Presbyterian Church of Memphis emphasizing the need to give substance, as well as name, to the A. B. Curry Chair of Bible at Southwestern, honoring the late pastor of the Second Presbyterian

Church. When this was brought to the attention of the diaconate and the session through the medium of friendship and cultivation of interest through the efforts of Dr. R. P. Richardson, the church unanimously recommended the payment of $6,000.00 annually to care for the A. B. Curry Chair of Bible. 1954 will be the first year. This amount is also in addition to the regular percentage of Synod's benevolences allocated to the College.

The men of the church have been cultivated as never before and as a result Southwestern is getting more friends. A group of men from Nashville visited the campus and returned to their respective churches enthusiastic about the College and its work. The young people are being reached through DGE's and the ministers, and many are coming to the campus to see their College.

Through the good offices of Mrs. R. P. Richardson, Mrs. John Quincy Wolf and others Southwestern is brought to the attention of the women of the church at the regular meetings of the presbyteries and synods (for the women), but it is felt that the full resources have not yet been tapped and that the women of the church have not been awakened to what they could do as friends of Southwestern at Memphis. However, progress is being made through the medium of the Chairmen of Christian Education of the synods and presbyteries, and it is hoped to get down to the level of the local church to engage their interest and concern for Southwestern at Memphis.

The over-all master landscape plan for Southwestern's campus is being worked on by Walter A. J. Ewald and Associates, nationally known landscape architects of Memphis. The payment for this work is being sought from outside sources so that the College will be relieved of this extra expense. It is believed that the Garden Club of Memphis, through some of its members who are interested in Southwestern, will help with the expense of landscaping the campus, and already the members of this Club have made a grant of $500.00 towards initiating the placing of shrubs and trees about the Burrow Library. /6

The efforts to make friends, secure needed funds and get outstanding freshmen are showing results for there has been in the past two years an increase in the freshman class and an over-all increase in the student body ranging from five to ten percent. The dormitories are now filled. The pendulum has swung to dormitory students, and Southwestern is faced with the serious problem of finding living quarters for students who want to come here. This underscores the need for additional dormitory space which is imperative beginning with the 1954-55 session.

Dr. Richardson was asked by the Chairman of the Board of Directors to explain a little more in detail how the Second Presbyterian Church was gotten to agree to support the A. B. Curry Chair of Bible with an annual appropriation of $6,000.00. Dr. Richardson reported that in order to insure this being a success he omitted his vacation in the summer of 1953. He cultivated key people in the diaconate, including the treasurer of the church and the chairman of the board of deacons, and leading businessmen who were deacons at Second Presbyterian Church. After these men had been told the story, Dr. Richardson asked for the privilege of speaking to the board of deacons at the September meeting. This request was granted, and he spoke to them in such a way as to convince them that it was their duty and responsibility to support their college. When the joint meeting of the session and the board of deacons was held to finalize the budget of the Second Presbyterian Church, Dr. Richardson was invited once again to speak to the joint meeting of these two bodies. He was well received, and there was no opposition to the request. There was a little hesitancy because the budget had been raised higher than ever before at Second Church, but there was no opposition to giving the money to Southwestern. This was encouraging because it shows that progress is being made in winning friends and influencing people for the college among our own Presbyterian constituency. If the Office of Development had one additional full time individual capable of assisting Dr. Richardson, much greater progress could be made.

Mr. Glassell stated that he desired very much to have portraits of Mr. and Mrs. A. K. Burrow for the Burrow Library, that he understood there is already available a portrait of Mr. Burrow, and that he was glad to donate funds which would make it possible to have a portrait of Mrs. Burrow painted. The members of the Board agreed with Mr. Glassell's desire to have portraits of Mr. and Mrs. Burrow, and expressed appreciation to Mr. Glassell for his generous offer in this matter.

The Chairman noted the fact that Judge Edington's term as a Director of Southwestern expires with the 1954 meeting of the Synod of Alabama, which is in compliance with the standing rule of the Synod of Alabama which states "No person elected under Rule 12 (1) whose nomination originates within the authority of the Synod may serve more than nine (9) years consecutively." (See Minutes of the 1945 meeting of the Synod of Alabama, pages 530-531.) The members of the Board gave a standing vote of appreciation to Judge Edington for his valuable services to the College, which was followed by some remarks from Judge Edington concerning his interest in Southwestern.

Mr. Beasley suggested that the Synod of Alabama be requested to waive its standing rule mentioned above in the case of Judge Edington. Upon motion by Dr. Millard, which was seconded by Mrs. Higbee, the Secretary was directed to send a communication to the proper official in the Synod of Alabama with the request that Mr. Beasley's suggestion be acted upon favorably and that Judge Edington be appointed for another four-year term as a Director of Southwestern.

Dr. R. P. Richardson, Vice President in Charge of Development, was invited into the meeting to report on the Southwestern Development Fund Campaign in the Synod of Mississippi.

The minutes of the meeting were read and approved, and the meeting adjourned at 12 Noon with prayer by Dr. Smith.

Secretary