

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS
OF SOUTHWESTERN AT MEMPHIS
HELD IN THE DIRECTORS ROOM

PALMER HALL

OCTOBER 16, 1958

The annual meeting of the Board of Directors of Southwestern at Memphis was held in the Directors Room, Palmer Hall, on the campus, on Thursday, October 16, 1958.

The meeting was called to order at 9:15 A.M. by the Chairman, Sidney W. Farnsworth, and was opened with prayer by Dr. John S. Land.

Miss Erma Reese, Assistant Secretary, was invited to sit in the meeting as assistant to the Secretary.

The roll call showed the following members present:

ALABAMA:	LOUISIANA:	MISSISSIPPI:	TENNESSEE:
Mrs. Roy C. Heacock	John S. Land	Robert G. Gillespie	W.S. Beasley
John M. McMillan	Alden T. Shotwell	Mrs. W. Everarde Jones	A. Van Pritchard
A.K. Burrow	Walker L. Wellford, Jr.	Orrick Metcalfe	Morton B. Howell, Jr.
		Murphey C. Wilds	Mrs. John T. McCall
		W.J. Millard	S.W. Farnsworth

Peyton N. Rhodes, ex officio

The following members were absent, all of whom had sent excuses for their absence: James A. Minter, Jr., Tyler, Alabama; Edward V. Ramage, Birmingham, Alabama; James W. Hargrove, Shreveport, Louisiana, and Mrs. M. Vance Higbee, Metairie, Louisiana.

The Chairman extended a warm welcome to the four new members of the Board: namely, Messrs. Alden T. Shotwell, Orrick Metcalfe, Murphey C. Wilds, and Morton B. Howell, Jr., which was heartily seconded by the members of the Board.

Reading for information of the minutes of the meeting of the Board of Directors held on March 18, 1958, was dispensed with since copies of these minutes had been previously received by the Board members.

The minutes of the Executive Committee meetings held April 18, 30, May 30, and September 26, 1958, copies of which had been received by the Board members, were approved.

The following memorial tribute to Dr. W.H. McAtee was read by Dr. W.J. Millard, which was unanimously adopted, and the Secretary was requested to send a copy to Mrs. McAtee:

IN MEMORIAM
WILLIAM HARVEY McATEE
1889 - 1958

William Harvey McAtee was born in Bolatusha, Mississippi, on March 8, 1889. He was educated in the elementary public schools and Chamberlain-Hunt Academy. He did not go immediately from the Academy to college, but stayed out of school several years before declaring his intention to enter the Gospel ministry. He implemented this intention by registering as a student in Southwestern at Clarksville, Tennessee, in the fall of 1915. After two years he enlisted in the United States Army to serve in World War I, which took him away from his studies for three years, a part of which time was spent in France. He returned to college in 1919 and received his Bachelor of Arts degree in 1921. He then went to Louisville Presbyterian Theological Seminary where he was awarded the degree of Bachelor of Divinity. In 1955 the Board of Directors of Southwestern made an exception to its policy of not conferring honorary degrees upon its own members, but acknowledged his distinguished ministry and service to the college by conferring upon him the honorary degree of Doctor of Divinity. In 1926 he married Queen Estella Graeber, who survives him with their two children, Mrs. Robert G. Patterson and William Graeber McAtee, and one grandson, Robert G. Patterson, Jr.

Dr. McAtee spent his entire ministry in the Synod of Mississippi, holding pastorates at Marks and Lambert, Shaw and Benoit, Senatobia and Hernando. At the time of his death he was pastor of the First Presbyterian Church of Brookhaven, Mississippi, where he had been for fifteen years. His Synod and Presbytery readily recognized his ability as an administrator and his willingness to work by placing him on many strategic committees and boards. He was Chairman of the Board of French Camp Academy from 1946 to 1953. The position he most enjoyed was membership on the Board of Directors of his alma mater - Southwestern at Memphis. He was elected to the Board by the Synod of Mississippi in 1944 and died quite suddenly while in attendance at its meeting on March 18, 1958.

Dr. McAtee's life cannot be summed up by narrating the things he did and the positions he held. These were transports only to a small extent of his beautiful Christian spirit which found expression in a gentleness that was like unto that of his Master's, and righteous indignation which flowed irresistibly from adamant convictions. His was a life of devotion to his God, the Church, his family, and mankind. His presence, his sound judgment, loyalty, and helpful sense of humor will be greatly missed by the members of the Southwestern Board. Surely James Montgomery had some such person in mind when he wrote:

Servant of God, well done!
Rest from thy loved employ:
The battle fought, the victory won,
Enter thy Master's joy.

For the information of the Board, the Chairman announced the following personnel of the House, Finance, and Development Committees, serving through this meeting:

HOUSE - Walker L. Wellford, Jr., Chairman; Mrs. Roy C. Heacock,
Mrs. John T. McCall, E.V. Ramage, Alden T. Shotwell

FINANCE - John M. McMillan, Chairman; James W. Hargrove, A.K. Burrow,
W.S. Beasley, James A. Minter, Jr., A. Van Pritchartt,
Mrs. W. Everarde Jones, Morton B. Howell, Jr., Orrick Metcalfe

DEVELOPMENT - W.J. Millard, Chairman; Mrs. Roy C. Heacock, James A. Minter, Jr.,
Mrs. M. Vance Higbee, John S. Land, Mrs. W. Everarde Jones,
Murphey C. Wilds, Mrs. John T. McCall, W.S. Beasley, R.P.
Richardson, Vice President for Development

The Chairman appointed the following Nominating Committee:

Mrs. W. Everarde Jones, Chairman; John S. Land, Mrs. Roy C. Heacock,
A. Van Pritchartt, Peyton N. Rhodes

The Chairman is ex officio a member of each committee.

Upon motion, duly seconded, the Secretary was instructed to append to the minutes of this meeting a list of degrees conferred on June 3 and August 23, 1958.

President Rhodes supplemented his annual report, printed copies of which had previously been sent to each member of the Board, by making a verbal report on a number of items, including the student enrollment of the first semester of the 1958-59 session. He stated that there are 605 regular students enrolled; 24 special students, and 56 student nurses, making a total of 685, which is a slight increase over the previous session. (The President's annual report is appended to these minutes).

President Rhodes discussed the immediate and future needs of the college, looking to the year 1975 when Southwestern will have completed fifty years in Memphis. He presented a very informative report giving the total assets of the college as of October 15, 1958, and projecting its future needs. A copy of this report follows:

TOTAL ASSETS - SOUTHWESTERN AT MEMPHIS - OCTOBER 15, 1958

ITEM I

PERMANENT STONE STRUCTURES	CONTRACT LET OR CONSTRUCTION STARTED	COMPLETED	COST - PARTLY OR FULLY FURNISHED	COST IF CONTRACTED FOR JULY, 1958
1. Palmer Hall	1923	1925	\$ 400,000.00	\$1,004,000.00
2. Neely Hall	1924	1925	200,000.00	502,000.00
3. Robb & White Halls	1924	1925	206,000.00	717,060.00
4. Science Hall	1924	1925	365,000.00	916,150.00
5. Engineer's Home	1925	1926	20,000.00	50,200.00
6. Voorhies Hall	1946	1946	425,000.00	753,000.00
7. Ellett Hall	1946	1947	165,000.00	318,969.00
8. Burrow Library	1951	1953	1,020,000.00	1,347,368.00
9. Mallory Gymnasium	1953	1954	740,000.00	964,960.00
10. Freshman Women's Hall	1955	1955	315,000.00	378,000.00
11. Catherine Burrow Hall	1956	1957	245,000.00	262,150.00
			<u>\$4,101,000.00</u>	<u>\$7,213,857.00</u>

ITEM II

1. Estimated value of 100 acre main campus at \$20,000/acre (Net cost in 1922 was \$168,000.00)	\$2,000,000.00
2. Estimated value of temporary wooden buildings on main campus (Cost to Southwestern - none; to U.S. Government approximately \$100,000 for delivery and erection on campus in 1945)	50,000.00
3. College of Music property (Cost to college in 1943 \$35,000.00)	150,000.00
4. Four brick veneer apartment buildings (Total cost to college at various acquisition dates \$160,000.00)	191,000.00
5. President's home (Cost to college in 1956 \$50,000.00)	75,000.00
6. Library books as per audit	150,000.00
7. Science equipment and miscellaneous furnishings - estimated	100,000.00
	<u>\$2,716,000.00</u>
Total Plant	<u>\$9,929,857.00</u>

ITEM III

Endowment funds as of June 30, 1958 - book value (Market value August 27, 1958 \$4,626,596.22)	<u>\$3,653,914.44</u>
Total	<u>\$13,583,771.44</u>

ITEM IV

Present cost of most needed buildings	\$5,025,000.00	This would make	\$9,929,857.00
" " " later buildings	730,000.00	total plant value	5,755,000.00
Plant "completed"	<u>\$5,755,000.00</u>	(Mid-1958 dollars)	<u>\$15,684,857.00</u>

If 30 more professorships were endowed at \$200,000 each there would be additional invested funds of

\$6,000,000.00
3,653,914.44
\$9,653,914.44

Thus, the total assets in plant and endowment for 900 to 1,000 students would be
\$15,684,857.00 (plant)
9,653,914.44 (endowment)
\$25,338,771.44

Roughly \$15,000,000 value of plant
 10,000,000 value of endowment

Upon motion by Dr. Millard, seconded by Mrs. Jones, the Board expressed profound appreciation to the President for his excellent annual report, and his further statement and report concerning the future needs of the college were endorsed and commended to the Board for implementation.

Dr. R.P. Richardson, Vice President for Development, was invited into the meeting and made the following report for the Committee on Development:

Since the fall of 1951 the work of the Office of Development at Southwestern has been concerned primarily with public relations and fund raising. These two primary concerns of the Office of Development find expression in four different activities; namely, the News Service, which is concerned with publicity and publications; Student Recruitment, Alumni Relations, and the Solicitation of Money.

News Service

Mrs. E.G. Ballenger, '33, does an excellent job in keeping the general public informed about the college. She does this through daily articles in the local papers, the home-town papers of the students, through brochures, leaflets, the Southwestern News, and other publications.

Student Recruitment

Another woman on our staff is doing an excellent job for the college. She is Mrs. John Q. Wolf in student recruitment. Her purpose is to motivate more and better students to seek admission to the college. She did her work so well during 1957-1958 that we had more applications this year than ever before. The fact that the present enrollment is only slightly higher than this time last year is not her fault. We may have been a bit slow and timid in the acceptance of qualified students in this day of multiple applications. We believe this year's experience has taught us important lessons. Next year's acceptance of new students doubtless will be bolder, more realistic, and will become operative earlier in the college year than was the case last year.

Alumni Relations

Mr. Goodbar Morgan, '31, as Alumni Secretary, does all he can to keep the college before its alumni. Homecoming in the fall and Alumni Day in the spring are gala occasions on the campus. Dean Alfred O. Canon, '44, is working with the Office of Development in setting up Southwestern Alumni Clubs in ten centers outside of Memphis. The ten selected centers are Jackson and Nashville, Tennessee; Birmingham and Mobile, Alabama; Clarksdale and Jackson, Mississippi; New Orleans and Shreveport, Louisiana; Little Rock, Arkansas, and one other city nearby Memphis.

Fund Raising

We believe that successful continuous fund raising is based on "Friend-raising." With this idea in mind we have worked with the President and friends and supporters of the college wherever we can find them to maintain "a sustained alertness to opportunity" in behalf of Southwestern. Our objective is to gain increased recognition and understanding for the college among its important "publics." All of this activity is done with malice aforethought; namely, to secure financial support for the college.

Sometimes we succeed, sometimes we fail, but always we are working, planning, and trying. Since the Board met on March 18, 1958, we have been busy in the following activities:

1. The cultivation of all the churches in the four Synods, through preachers and elders, in annual meetings of the Synods and some of the Presbyteries. This year the total benevolence contributions from the churches amounted to the largest in Southwestern's history; namely, \$130,389.25. This consists of benevolences \$112,986.87, professorships \$15,530.00, and S.O.S. \$1,872.38. In 1951 the total benevolences was \$46,937.21. This fine progress is the result of team effort - many have worked at it.
2. Sponsors of Southwestern, i.e., the Women of the Church from the four Synods. Thusfar in 1958 the contributions total about \$1,400.00, with two and a half months remaining.
3. The Science Fund from alumni doctors and dentists in Memphis. This year they have given to date a total of \$1,410.00.
4. The Arboretum on the Southwestern campus. An annual grant from the Memphis Lumbermen's Club.
5. Professorships or partial professorships from outstanding churches in the four Synods. We have approached 15 or 20 such churches and have received favorable replies from several. They need additional cultivation.
6. Follow-up work on the Synod of Alabama Campaign for Louisville Seminary and Southwestern. In July, 1958, 218 letters went to the churches in the Synod and 168 follow-up letters will be mailed in October. Long distance telephone calls will next be employed, and finally personal interviews through visits will be made on a number of the churches with the most promising stewardship potential.
7. Parents Program. For two years we have had successful Parents Day in the fall. On November 1, 1958, we shall have the third Parents Day. Parents Day is designed merely to furnish "background music" for the general program which is designed to receive contributions from parents to the college. Parents are one of our "publics" which we have not yet cultivated successfully.
8. The President's Council. This is a group of thirty local alumni, carefully selected on the basis of their loyalty to the college, their influence and prestige in Memphis, and their capacity and willingness to give time, effort, and money to the college. These are our potential, effective, volunteer leaders and solicitors whose training and retention have gone little beyond the enlistment stage. We believe there is a great potential in this group and other men like them, non-alumni. Volunteer leaders and solicitors of funds for the college are our current greatest need in the fund raising program.

Up to this point we have tried to relate what the Office of Development has been doing. We conclude our report with a brief appraisal of the development activity and a few recommendations to the Board for bigger and better results in fund raising.

An Appraisal

With certain of our "publics" we are doing quite well with fund raising. For instance:

- (1) Students - with the current realistic figures for tuition, fees, board and room the college is receiving a fair and just percentage of its annual revenue. To raise charges higher at this time might price us out of the local market.
- (2) The Presbyterian Churches of the four Synods - \$130,000.00 for the year is a good contribution from the churches. It is more than any other of our Presbyterian colleges receive. However, some Synods are not doing all they should and a number of individual churches could support a professorship. To some extent we are being successful with this "public," but we cannot become complacent.
- (3) Parents - We are in the wooing or cultivation stage. We will shortly declare the honeymoon over and get down to business and ask parents to contribute money to the further development of the college.
- (4) Alumni Loyalty Fund or Living Endowment - We ought not to kid ourselves any longer. We simply are not doing well with this "public." Each year we get only from \$10,000 to \$15,000 from 6,000 alumni, a 10% to 15% participation. Dartmouth, Yale, and Wofford College get over 70% participation.
- (5) Local business and industry, including manufacturers, banks, individual merchants and professional men - Each year President Rhodes personally gets from \$30,000 to \$40,000 from this "public." It is not enough and one man, even with his tremendous prestige as the "Head Man" of the college, should not have to spend so much of his time and energy in that way. "The notion that the president alone is responsible and can raise adequate funds for a college or university is obsolete," so says a nationally known fund raiser for colleges. In a city of one-half million people we ought to get \$80,000.00 to \$100,000.00 annually from this "public."

What shall we do about these things? We have one or two suggestions to offer.

Recommendations

- (1) That the Chairman of the Board select a Development Committee of six or eight people, composed of laymen, preachers, and women, with no duplication or overlapping on the House and Finance Committees, and instruct such a Committee to go to work and get action.
- (2) That a Development Council be set up as a committee on plans and supervision. This will be a policy making agency of the Development Committee of the Board. The Development Committee, or as many members as can serve, should form the nucleus of the Development Council. The Development Council should also include the President of the college, the Vice President for Development, selected members of the faculty, selected alumni, one or two non-alumni, and one representative of the student body.
- (3) That the Development Council organize committees on operations, such as Alumni Fund, Business and Industry, Lists, Parents, Bequests and Wills, Foundations, and other related activities.
- (4) That the President's Council be educated and trained to become volunteer annual solicitors. That each man be indoctrinated and inspired to call on at least five individuals or businesses each year for a gift to the college. A seminar on December 10, 1958, with Mr. Cumerford on fund raising should be a part of this education.
- (5) That the President's Council be increased by an additional thirty non-alumni friends of the college to increase our volunteer leaders and solicitors to sixty men.
- (6) To set a date in the spring of 1959, either a week or a dawn-to-dusk day of solicitation and ask the 60 volunteer solicitors to raise \$80,000 to \$100,000 in Memphis just as they have done before in campaigns - each man to call on five individuals or businesses. Between now and then the organization and planning of such an effort will require promotion, indoctrination, committee meetings to inform, inspire and educate the solicitors. A job of coordination and administrative organization will be required. It can be done if we set our minds and hands to doing it.

Conclusion

One cardinal principle lies at the root of the most notable fund raising achievements, no appeal for support can be effectively without a good case, first rate leadership, and co-workers thoroughly committed to the cause and willing to go to the right sources to ask for money. The prime fact about raising money is that one has to ask for it. Solicitation of funds for Southwestern is not begging. It is helping to build up an important institution.

We have "a good case" in Southwestern at Memphis. We have "first rate leadership" all about us. We must find them, inform them, and inspire them to help. We already have a few "co-workers thoroughly committed to the cause." We need more of them. Financial support for Southwestern must be found among many people. And many people must help to find it.

For 1958-59 the motto for the Office of Development is a limerick attributed to Bishop Watts of the Methodist Church in Nebraska:

"All things come to him who waits,
But here's a rule that's slicker;
He who goes for what he wants
Will get it all the quicker!"

Somebody has got to ask somebody for some money if Southwestern is to continue to develop.

Upon motion, duly seconded, the report of the Committee on Development was received and its recommendations adopted.

The Chairman appointed the following committees to serve through the 1959 annual meeting of the Board of Directors:

HOUSE - Walker L. Wellford, Jr., Chairman; Mrs. Roy C. Heacock, Mrs. John T. McCall, Robert G. Gillespie, Alden T. Shotwell, E.V. Ramage

FINANCE - John M. McMillan, Chairman; W.S. Beasley, A.K. Burrow, Morton B. Howell, Jr., Mrs. W. Everarde Jones, Murphey C. Wilds, James W. Hargrove

DEVELOPMENT - W.J. Millard, Chairman; James A. Minter, Orrick Metcalfe, A. Van Pritchardt, John S. Land, Mrs. M. Vance Higbee

HONORARY DEGREES - W.J. Millard, Chairman; A. Van Pritchardt, Peyton N. Rhodes
Faculty members - A.T. Johnson, M.L. MacQueen

Sidney W. Farnsworth, ex officio a member of each committee

The Chairman announced the dates for the meetings of the Board in 1959 as follows:

Tuesday, March 17, 1959
Thursday, October 15, 1959

The members of the Board were invited to have lunch in the Brooks Room of Catherine Burrow Hall at 12:30 P.M. The Chairman stated that Dr. Charles E. Diehl; Drs. E.H. Swift (Whitney Visiting Professor); R.C. Hon (Economics); C.L. Baker (Biology); R.T. Vaughn (Chemistry); L.F. Kinney (Bible); and R.P. Richardson (Vice President for Development), had been invited to have lunch with the Board members.

The meeting recessed at 11:30 A.M. in order for the Nominating Committee to meet and formulate its report, and for the members of the Board to have an opportunity to visit the Science Hall containing the Southwestern Research Institute, and other portions of the campus before lunch.

The meeting reconvened at 2:00 P.M.

The Chairman, Mr. McMillan, presented the following report of the Finance Committee:

The Finance Committee of the Board of Directors of Southwestern at Memphis met on Wednesday, October 15, 1958, at 8:00 P.M. in the Directors Room, Palmer Hall, with Mr. John M. McMillan, Chairman, presiding; others present being Mrs. W. Everarde Jones, Mr. Orrick Metcalfe, Mr. Morton B. Howell, Jr., Mr. W.S. Beasley, Mr. Van Pritchartt, Mr. A.K. Burrow, Mr. Sidney W. Farnsworth, President Peyton N. Rhodes, and Mr. C.L. Springfield, Comptroller, serving as secretary of the Committee.

The meeting was opened with prayer by the Secretary.

The Chairman welcomed Mr. Howell and Mr. Metcalfe as new members of the Board and Finance Committee.

A general statement was made by Mr. Farnsworth, Chairman of the Board, who said finances were being well taken care of, and that the investment portfolio was in good shape.

Minutes of the meeting held on March 17, 1958 were read by the Chairman and discussed.

Mr. Springfield briefly outlined for the Committee the benefits provided by the new Group Life Insurance and Major Medical coverage recently obtained for members of the faculty and staff with the Teachers Insurance and Annuity Association. (See minutes of Board meeting held March 18, 1958, page 4).

The Committee noted with satisfaction that salaries of the faculty and staff were substantially increased for the 1958-59 fiscal year and expressed the hope that further studies could be made looking toward the possibility of additional increases. The Committee, aware of the pressing need for such increases, recommended that the Board keep this matter in mind. In this connection President Rhodes informed the Committee of the difficulty of obtaining and keeping good faculty members and pointed out that many other church or competing southern colleges have larger salary scales than Southwestern.

On motion by Mr. Farnsworth, seconded by Mr. Pritchartt, the Committee commended the work and efforts of President Rhodes and Mr. Springfield.

The budget for 1958-59 was discussed and on motion by Mr. Beasley, seconded by Mrs. Jones, it was recommended that the budget be approved as adopted by the Executive Committee. (See minutes of Executive Committee meeting held September 26, 1958, pages 2 and 3).

President Rhodes pointed out the need for additional residence halls and stated that the college could take at least seventy-five more students without any further increase in faculty if we had adequate housing facilities for them.

After an inspection of the portfolio of securities held in the endowment fund, it was moved by Mr. Farnsworth, seconded by Mr. Howell, that the Investment Committee be commended for the fine job it is doing, and that the Secretary write to each member of the Committee expressing appreciation.

It was pointed out that Southwestern and other institutions supported by Synods have great difficulty because having been assured that certain amounts will be allocated to them they then find that the amounts actually received are far short of this assurance. It is urgently requested that steps be taken to remedy this situation and that each member of the Board be requested to be on the alert for individual contributions in support of the college, over and above the regular benevolences.

The meeting adjourned at 9:45 P.M.

Upon motion, duly seconded, the report of the Finance Committee was unanimously adopted.

Mr. Metcalfe expressed himself as feeling that the members of the Board should make concerted efforts in their respective Synods to secure funds for the college, and committed himself as President-elect of the Men of the Synod of Mississippi to do all within his power to get increased financial assistance from his Synod.

The following report of the House Committee was presented by the Chairman, Mr. Wellford, and was unanimously adopted:

The House Committee met at 8:00 P.M., Wednesday, October 15, 1958, in the Faculty Room, Palmer Hall, with the following members present: Walker L. Wellford, Jr., Chairman; Mrs. John T. McCall, and Mrs. Roy C. Heacock. John A. Rollow, College Engineer, was present by invitation.

The following members of the Committee were absent: E.V. Ramage, and Alden T. Shotwell.

The meeting was called to order by the Chairman.

The need for a Student Union was discussed. During the discussion President Rhodes spent a short time with the Committee and reported that no great progress had been made, although interested students had raised some funds and were still working on it.

President Rhodes told the Committee that one of the immediate needs is an elevator in Palmer Hall because of some handicapped students who find it difficult to get to classrooms on the upper floors. Another need is the air conditioning of the first floors of the Freshman Women's Hall and Voorhies Hall. Because of summer conferences held at Southwestern air conditioning is needed for the comfort of guests housed in these residence halls.

It was moved by Mrs. McCall, seconded by Mrs. Heacock, that the Committee commend the Southwestern brochure "Today and Tomorrow" with its aerial photograph and presentation of the immediate needs of the college.

Attention was called to the items on page 45 of the President's annual report (October, 1958 Bulletin) and the combined efforts that have made these developments possible were commended.

The work of the Memphis Lumbermen's Club to develop an arboretum on the Southwestern campus is appreciated by the Committee, and it is hoped that this can be continued.

The House Committee wishes to express its sense of bereavement in the loss of Dr. W.H. McAtee who was a member of this Committee and who attended the meeting last March a few hours before his death. The Committee further expressed its appreciation of his tireless efforts and valuable assistance while serving on the Committee.

There being no further business, the meeting adjourned.

Walker L. Wellford, Jr., Chairman
Elsie F. Heacock

The Chairman, Mrs. Jones, presented the following report of the Nominating Committee:

Officers of the Board

Sidney W. Farnsworth.....Chairman
W.J. Millard.....First Vice Chairman
John S. Land.....Second Vice Chairman
Walker L. Wellford, Jr.....Secretary
A.K. Burrow.....Treasurer
Erma Reese.....Assistant Secretary

Executive Committee

Sidney W. Farnsworth.....Chairman
W.J. Millard.....Vice Chairman
Walker L. Wellford, Jr.....Secretary
* Vance J. Alexander, Chairman of the Board, Union
Planters National Bank
* J. Bayard Boyle, President, Boyle Investment Company
* L. Palmer Brown III, L.P. Brown Company
* S. Toof Brown, President, S.C. Toof & Company
A.K. Burrow
* Herbert Humphreys, Chairman of the Board, The HumKo Co.
A. Van Pritchart
Peyton N. Rhodes
* Norfleet Turner, President, First National Bank
* R. Don Warren, Chairman of the Board, Stratton-Warren
Hardware Company
* Alvin Wunderlich, Jr., President, National Burial
Insurance Company

*Non-Board Members

Investment Committee

Vance J. Alexander, Chairman
Troy Beatty, Senior Vice President and Trust Officer,
First National Bank
Snowden Boyle, Chairman of the Board, Boyle Investment
Company
A.K. Burrow
Sidney W. Farnsworth
Peyton N. Rhodes
James L. Ross, President, National Bank of Commerce
Maury Wade, Investment Counselor
C.L. Springfield, Secretary

Mrs. W. Everarde Jones, Chairman
A.V. Pritchard
John S. Land
Mrs. Roy C. Heacock
P.N. Rhodes

Upon motion, duly seconded, the Secretary was directed to cast the ballot for the abovenamed nominees. He reported that the ballot was cast and that the nominees were duly elected.

The Secretary read the following letter from Jas. D. Collier & Co., of Memphis, concerning bonds for the employees of the college, and stated that his report is contained in the minutes of the Executive Committee meetings:

October 15, 1958

Mr. Walker L. Wellford, Jr., Secretary
Southwestern at Memphis
Memphis, Tennessee

Dear Mr. Wellford:

This letter will confirm the fact that a Primary Commercial Blanket Bond is carried with the National Surety Corporation of New York in the amount of \$25,000.00, which covers all employees of Southwestern. The definition for employee has been extended so that it includes directors, or trustees, of Southwestern when performing acts which usually come within the scope of an employee, or while acting as a member of any committee appointed by the directors or trustees, even though they might not be compensated as employees.

There is also an underlying Fidelity Bond covering Mr. C.L. Springfield in the amount of \$25,000.00 additional, which would make a total of \$50,000.00 applying on him.

Trusting that this is the information you desire and holding ourselves in readiness to serve you at all times, we are with best wishes,

Very truly yours,

JAS. D. COLLIER & COMPANY
By: James D. Collier, Jr.

In a closing statement, President Rhodes reminded the members of the Board that it had largely fallen to his lot to personally make whatever visits were necessary locally to secure the approximately \$40,000 needed annually, above all other income, to balance the budget. This has become an exhausting task superimposed on increasingly heavy other duties. He suggested, in light of the increasing emphasis on the importance of Director participation and leadership, that if each Southwestern Director were to assume the responsibility of securing from sources he or she had access to the sum of \$2,000 in new money, unrelated to existing channels of giving, then the President might be enabled to attack other matters of major significance for the college's development.

It was announced that the dedication of Catherine Burrow Hall would be held at 3:30 P.M. and the members of the Board were urged to remain for the dedicatory exercises and reception.

The minutes of the meeting were read and approved, after which the meeting adjourned at 3:00 P.M. with prayer by Dr. Millard.


Secretary

DEGREES CONFERRED ON JUNE 3, 1958BACHELOR OF ARTS

Robert Richard Baldwin III
 Jane Stuart Barr
 John Ursery Biedenharn
 Lewis Wilson Bledsoe
 Robert Lee Booth
 Jettie D. Bowen, Jr.
 Richard Brankstone
 Delmar D. Brown
 John H. Bryan, Jr.
 Marguerite Caldwell Buford
 Wooten Sale Burton
 Byrd D. Cain, Jr.
 Nancy Elisabeth Carter
 Betty Kathryn Chalmers
 *L. Yves Cocke
 Walter James Cody III
 Samuel Francis Cole, Jr.
 Dorothy Allen Cooke
 Henry Richard Crais
 Albert Sidney Crigler, Jr.
 Richard Ward Dortch
 Hervey Barbour Doughton
 Ben Marshall Dukes
 John Robert Dunlap
 John Farris
 John T. Flippin
 Linda Carol Hardesty
 David H. Hollis
 Henry W. Holloman
 William Edward Horton
 Sally Stockley Johnson
 Howard Richard Jones, Jr.
 Richard Moxley Jordan
 Edward Newton Kearny III
 John Kopsinis
 Mary Ada Latta
 Margaret Jane Lee
 Mary Ann Lee
 Elizabeth LeMaster
 Barbara June McClaran
 Bert Denton McLellan, Jr.
 Joy Phyllis Magdovitz
 Ronald Lee Markette
 John Edward Martin, Jr.
 Howard Stonewall Maxwell
 William Latimer Moseley
 Natalie Penn Moss
 Lewis Roy Murray, Jr.
 Elizabeth Jean Payne
 James Morgan Pendergrast
 Paul W. Pritchartt
 John Harvey Quinn, Jr.
 Jean Lorraine Rayburn

Pueblo, Colorado
 Nashville, Tennessee
 Vicksburg, Mississippi
 Fayetteville, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 Fluker, Louisiana
 West Point, Mississippi
 Memphis, Tennessee
 Brownsville, Tennessee
 Madison, Tennessee
 Laurel, Mississippi
 West Memphis, Arkansas
 Memphis, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 New Orleans, Louisiana
 Starkville, Mississippi
 Jackson, Mississippi
 Winston-Salem, N.C.
 Mobile, Alabama
 Memphis, Tennessee
 Forrest Hill, Tennessee
 Memphis, Tennessee
 Chattanooga, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 West Memphis, Arkansas
 Amory, Mississippi
 Memphis, Tennessee
 New Orleans, Louisiana
 Memphis, Tennessee
 Marks, Mississippi
 Smyrna, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 Nolensville, Tennessee
 Pope, Mississippi
 Memphis, Tennessee
 Brookhaven, Mississippi
 Memphis, Tennessee
 Dyersburg, Tennessee
 Walls, Mississippi
 Clarksdale, Mississippi
 Memphis, Tennessee
 Clarksdale, Mississippi
 Memphis, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 Columbia, Tennessee

*Graduated in absentia

BACHELOR OF ARTS (Continued)

Ellen Reagan	Hazlehurst, Mississippi
Joseph Carthon Rhodes	Memphis, Tennessee
Susan Adelaide Robinson	Franklin, Tennessee
Elizabeth Ann Rodgers	Memphis, Tennessee
Betty Ann Russell	Piggott, Arkansas
Arnold Lee Schroeter	Jackson, Tennessee
Jeanne Hyde Scott	Memphis, Tennessee
Catherine Claire Sebralla	Memphis, Tennessee
Katherine Sherrill Shoaf	Covington, Tennessee
David Louis Simpson III	Memphis, Tennessee
Mary Jane Smalley	Memphis, Tennessee
Gloria Smith	Memphis, Tennessee
Charles Franklin Sullivan	Tunica, Mississippi
Jerry D. Tate	Starkville, Mississippi
Robert Neil Templeton	Memphis, Tennessee
Paul Mason Thompson	Gulfport, Mississippi
Pearl Wallace Whiteaker	Pine Bluff, Arkansas
Lewis Langley Wilkins, Jr.	San Saba, Texas
Louis Henderson Zbinden, Jr.	Chattanooga, Tennessee

BACHELOR OF SCIENCE

Ed Smith Dorman	Memphis, Tennessee
Henry Manley Wadsworth, Jr.	Hernando, Mississippi

BACHELOR OF MUSIC

Marion Forsythe	Ripley, Tennessee
Neville Frierson	Jonesboro, Arkansas
Amanda L. Schmitt	New Orleans, Louisiana
Jane D. Sohm	Whitehaven, Tennessee

DEGREES CONFERRED ON AUGUST 23, 1958BACHELOR OF ARTS

Howard Austin Bryant	Memphis, Tennessee
Frank Conaway, Jr.	Memphis, Tennessee
Jack Thomas Cunningham	Milan, Tennessee
John Hamilton Gay	Biloxi, Mississippi
Michael Lee Ivy	McGehee, Arkansas
Baird L. McGrew	Shelbyville, Tennessee
Truly Brown Mount	Fayette, Mississippi
Thomas Edward Reed	Memphis, Tennessee
Charles William Riegle	Memphis, Tennessee
Charles Edgar Somervill, Jr.	Memphis, Tennessee
Lila McGehee Wrape	Memphis, Tennessee

*

GRADUATED WITH HONORS

Ed Smith Dorman	Physics
John Harvey Quinn, Jr.	Political Science
Gloria Smith	Spanish
Jerry D. Tate	Psychology

* BACHELOR OF SCIENCE

Leonard Aubrey Redwine, Jr.	Water Valley, Mississippi
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GRADUATED WITH DISTINCTION

Nancy Elisabeth Carter	English
Walter James Cody III	Political Science
Dorothy Allen Cooke	History
Richard Ward Dortch	Political Science
Hervey Barbour Doughton	Psychology
Neville Frierson	Music
John Hamilton Gay	Chemistry
Linda Carol Hardesty	Bible
Henry W. Holloman	Bible
Salley Stockley Johnson	English
Elizabeth LeMaster	English
Barbara June McClaran	English
Ronald Lee Markette	Economics
Truly Brown Mount	French
Lewis Roy Murray, Jr.	International Studies
Amanda L. Schmitt	Music
Jeanne Hyde Scott	Greek
Catherine Claire Sebralla	English
Katherine Sherrill Shoaf	Latin
Mary Jane Smalley	French
Henry Manley Wadsworth, Jr.	Biology
Lewis Langley Wilkins, Jr.	Philosophy
Lila McGehee Wrape	International Studies

HONORARY DECREES CONFERRED ON JUNE 3, 1958DOCTOR OF DIVINITY

Alexander William Hunter	New Orleans, Louisiana
Pastor, First Presbyterian Church	
William Chester Keller	Memphis, Tennessee
Pastor, Woodland Presbyterian Church	

DOCTOR OF FINE ARTS

H. Clinton Parrent, Jr.	Nashville, Tennessee
Architect	

DOCTOR OF HUMANITIES

Aaron Know Burrow	Memphis, Tennessee
Wesley Halliburton	Memphis, Tennessee

DOCTOR OF MEDICAL SCIENCE

Ernest Henry Volwiler	North Chicago, Illinois
Chairman of the Board, Abbott Laboratories	

ANNUAL REPORT OF THE PRESIDENT

To the Board of Directors of SOUTHWESTERN AT MEMPHIS:

I have the honor to present to the members of the Board my ninth annual report, accompanied by the reports of the Dean and of the Treasurer, for the fiscal year ended June 30, 1958.

Some weeks ago there was released a study which, in my opinion, will prove to be one of the most significant documents of the decade dealing with higher education. This publication is known as *Special Studies Project Report V*, which was made possible through the sponsorship of the Rockefeller Brothers Fund. The title is "The Pursuit of Excellence." The subtitle is "Education and the Future of America." Copies of this report will be placed in the hands of each member of the Board, and it is hoped that time will be found to thoroughly digest the contents and to appreciate the implications of the report, both for higher education in general and Christian higher education at Southwestern in particular.

Since the guide words of Southwestern over the years have become *genuineness* and *excellence*, the accent being on the individual rather than on mass production, it is heartening to read at the outset of this report the following: "The greatness of a nation may be manifested in many ways—in its purposes, its courage, its moral responsibility, its cultural and scientific eminence, the tenor of its daily life. But ultimately the source of its greatness is in the individuals who constitute the living substance of the nation. . . . We believe that man—by virtue of his humanity—should live in the light of reason, exercise moral responsibility, and be free to develop to the full the talents that are in him. Our devotion to a free society can only be understood in terms of these values. It is the only form of society that puts at the very top of its agenda the opportunity of the individual to develop his potentialities. It is the declared enemy of every condition that stunts the intellectual, moral and spiritual growth of the individual. No society has ever fully succeeded in living up to the stern ideals that a free people set themselves. But only a free society can even address itself to that demanding task.

"It is in this context that we consider the subject of individual excellence. . . . But in its deepest sense our concern for human excellence is a reflection of our ideal of the overriding importance of human dignity. It is not a means but an end. It expresses our notion of what constitutes a good life and our ultimate values.

"Our success or failure in this task is of crucial importance not for ourselves alone. . . . This task is all the more complex because the answer will be found less in what we say than in what we do. It will be found partly in the scale of our achievement, but even more importantly in the quality of our lives."

The Rockefeller Report appears at a time when there is evidence of a great deal of fuzzy thinking about education, a sort of hysterical worship of science and engineering as the ultimate saviors of mankind. Fortunately, there are those who look for deeper meanings in education rather than stopgap solutions of alleged shortages in certain areas. Quick panaceas and millions of dollars of indiscriminate federal aid will not get at the root of the educational problem which the authors of the Rockefeller Report describe as "the constant pressure of an ever more complex society against the total creative capacity of its people." "Excellence," continues the report, "is a product of ability and motivation and character. . . . Our society will have passed an important milestone of maturity when those who are the most enthusiastic proponents of a democratic way of life are also the most vigorous proponents of excellence."

Southwestern will continue to address itself to the ideals of *genuineness* and *excellence*, being mindful that there must be a clean-cut unity of purpose within the diversity of institutional activities. Or, as someone has put it aptly, we will continue to endeavor not to stray far from the *main idea* of a sound liberal arts education within the Christian perspective.

It is appropriate to list initially for the information of the Board certain developments of the year which may be amplified later, either in my own report or in the report of the Dean.

(1) The Second Memphis Assembly was held in the Burrow Library on March 27-29. Some forty participants, assisted by visiting consultants especially qualified in certain areas, discussed the question of *International Stability and Progress (Foreign Aid)*. The final report of findings has already been placed in the hands of each member of the Board. A large measure of credit for the success of this Second Memphis Assembly is due to Professor Ross J. Pritchard, whose careful planning and attention to details, in collaboration with the local committee, produced a smoothly operated series of conferences. It is understood that one or more other cities are planning urban assemblies patterned after the Memphis Assembly.

(2) The second year of the Danforth Program continued under the general chairmanship of Dean Jameson M. Jones. Through the efforts of Professors Laurence F. Kinney, Daniel D. Rhodes, and W. Taylor Reveley serving on the guiding committee, there were carried out projects associated with the themes of *commitment* and *craftsmanship* in Christian living around the three general emphases of (a) Christian Service Projects, (b) Vocational Guidance, and (c) Christian Perspectives in Teaching. In commenting on the completion of the second year, Dean Jones states, "As the general committee here has discussed and worked at the program, we have become more and more confident that the Christian liberal arts college does have and should have a spiritual center to its collegiate life that distinguishes it as a community and that this center must be clarified as a 'life of learning.' It is not enough to tack onto collegiate life the sacraments and creeds of the church in moral instruction. We must discover the sacramental aspects of discovered meanings and the pursuit of truth. Our experience in the Danforth Program has not produced any formula to end the search, nor do we expect to produce a formula, but we do believe that we are much closer now than two years ago to a valid vision of a total collegiate program which will more definitely relate students and faculty alike to the spiritual significance of their common enterprise."

(3) The Memphis Adult Education Center, now overflowing its quarters in the Burrow Library, continues to have its impact on the community, the Mid-South in general, and the undergraduate student body. As will appear from the detailed and complete report of the Center, which follows later, the continuing education of alumni, the encouragement of undergraduates in adult programs, the Institute for Executive Leadership, and liberal arts conferences with church groups are points of significant emphasis. The success of the work in the Adult Education Center is due to the vigor and versatility of the Director and the staff, as well as to the generous support of The Fund for Adult Education amounting to \$180,000.00 over a four-year period.

(4) The second year of Southwestern's International Studies Program, supported by a grant of \$35,000.00 from Carnegie Corporation of New York, showed notable progress. The holdings of the Burrow Library in the field of foreign affairs have been greatly increased. A series of eight programs dealing with defense policy, foreign trade, mutual security, United Nations, etc., under the general title of *The State of the Union*, in cooperation with Channel 10 (WKNO-TV), elicited wide response. In cooperation with the Adult Education Center, the "Headlines" series of addresses and panel discussions

continued, drawing increasingly large numbers of participants. The physical aspects of the International Studies Center were greatly improved, and a reference and map room was established for the use of students. This past year the enrollment increased sharply, and two majors completed the program, both of whom are following through with graduate studies in the field of International Relations.

As a logical but entirely unanticipated outgrowth of the emphasis on International Studies there was established during the spring, under the directorship of Professor J. O. Embry, an International Language Center adjacent to the area occupied by the International Studies facilities. The Language Center is a modern language laboratory equipped with eight separate booths and recording devices whereby students and other individuals can pursue language training. Using a system of non-erasable master tapes, combined with other tapes upon which a student may record his own efforts, training is now available in about twenty languages. Included in this training is a program of English for the many foreign visitors who come to Memphis to attend cotton classing or lumber schools. Beginning in the fall this English training program will be expanded to include classes in American government, history, economics, literature, and foreign policy for non-Americans in Memphis. It is hoped that the methods used in teaching the more unusual languages will be expanded into the conversation work of the undergraduate curriculum in Spanish, French, German, Italian, and Russian. To accomplish this, additional funds of relatively modest amounts will be required, as well as one additional member of the language faculty.

(5) During the session there was established the Southwestern Research Institute for the purpose of conducting research and development in the pure and applied sciences. The members of the Board have already received a small brochure describing this expansion. Professor Raymond T. Vaughn is serving as Acting Director. To date five projects have been undertaken in the field of analytical, physical, and organic chemistry, and in physics. Dr. C. Scudder Smith, '34, is serving as a consultant in solid state physics while pursuing his own research on rectifiers. Thus far, one technical associate and two research assistants have been added to the staff. The dual problems of adequate space and properly qualified personnel are being dealt with as speedily as possible. The pressing need of a second science building becomes more evident each day. There is no reason to suppose that the current increase in science enrollment nor the need for both pure and developmental research in the natural sciences will be likely to decrease in the foreseeable future.

THE FACULTY AND STAFF

It is a source of satisfaction that no member of the faculty or staff reached the age for retirement during the past academic year.

RESIGNATIONS

Faculty

M. Boyd Coyner, Jr., *Assistant Professor of American History*
Mrs. Newton C. Estes, *Instructor in French*
Jack S. Funkhouser, '51, *Instructor in Piano and Band*
Imogene R. Hill, *Instructor in Biological Sciences*

Administrative

Mrs. Elizabeth Lumpkin, *Library Clerical Assistant*
Mrs. Mary Lou O'Donnell, *Assistant to Director of News Service*
Mr. Charles T. Pack, *Manager of the Dining Halls*

ON LEAVE OF ABSENCE

(Session 1958-59)

James R. McQuiston, '47, *Assistant Professor of English*
Franklin M. Wright, *Assistant Professor of History (First semester)*

NEW APPOINTMENTS

Faculty

Fred William Neal, *Associate Professor of Philosophy and Religion*
Robert Lewis Amy, *Associate Professor of Biology*
John M. Hemphill II, *Assistant Professor of History*
Emerson H. Swift, *Whitney Visiting Professor of Christian Art and Archaeology*
Joe J. Freymuth, Jr., *Assistant Professor of Physics*
Mrs. Joe O. Embry, '55, *Instructor in Mathematics (Part-time)*
Mrs. E. L. Wrenn, Jr., *Instructor in History (Part-time)*
Floyd Roberts, *Assistant Coach of Football*

Administrative

Mrs. Allan M. Peterson, *Assistant to Admissions Counselor*
Mrs. Edward H. Sanders, x'46, *Assistant, Program of International Studies*
Mrs. Jewel Gray Parker, *Reference Librarian*
Mrs. John H. Quinn, *Secretary, Office of Development*
Mrs. Robert T. Garnett, *Library Clerical Assistant*
Mr. Richard Johnson, *Acting Manager of the Dining Halls*

Research Institute

Gardner P. Ruffin, *Technical Associate*
Verna Lois Hegwood, *Research Assistant*
Dale H. Jamison, *Research Assistant*

ACADEMIC DEVELOPMENT

The members of the Board are urged to read carefully the report of Dean Jameson M. Jones, appended hereto, which discusses in some detail the diversity and unity within the Southwestern program and certain departmental and individual achievements of the past ses-

sion. Of especial interest are the increased demand for courses in physics at the upper levels and the probability that students majoring in the natural sciences and mathematics will continue to increase.

The members of the faculty continue to take advantage of the opportunity to attend, with generous encouragement from the college, meetings of learned societies, as well as educational and religious conferences. A large number of the faculty hold offices or committee chairmanships in academic organizations. At least eight members of the faculty will attend the Presbyterian Educational Association of the South in August of the current year, where Dean Jones and others will participate as leaders in the program.

The annual Memphis and Shelby County Science Fair, ably directed by Professor Clinton L. Baker, assisted by other members of the faculty, staff and student body, was held in the Neely Mallory Memorial Gymnasium April 9-12, 1958. Over 700 exhibits were displayed, following earlier preliminary competitions within the schools themselves. The tremendous interest in the Fair was evidenced by the overflow attendance.

The twelfth year of the Carnegie-Southwestern Grants-in-Aid Program was completed on June 30. Grants made by the Faculty Committee on Research and Creative Activity continued to stimulate productive effort on the part of many members of the faculty, and a permanent place in the college's budget has been set for the support of this type of activity. To date seventy grants have been made to a total of thirty-four different members of the faculty. The most recent grants are as follows:

<i>Recipient</i>	<i>Nature of Project</i>
Jack U. Russell.....	The preparation of a first semester course in mathematics for freshmen based on the most modern concepts of mathematics teaching.
Jack H. Taylor.....	Attendance at a symposium on Military Application of Infrared at the Massachusetts Institute of Technology.
Henry Madden.....	Study in the application of abstract principles to landscape painting.
Gordon D. Southard.....	A continuation at the University of Chicago of the study of the Indian in the Spanish American Novel.
David M. Amacker.....	Investigation of the doctrine of national sovereignty.

The Committee also made nominations from the faculty for summer grants to the Southern Fellowships Fund. Professor Robert G. Patterson was awarded a grant to enable him to complete work on a doctoral dissertation titled "The Church as the Vehicle of Grace in the Theology of John Calvin." Because of more adequate aid from other sources Professor Patterson regrettably declined the grant from the Fund.

Professor Daniel D. Rhodes and the President attended the 1958 General Assembly of the Presbyterian Church in the United States in Charlotte as Commissioners from their respective presbyteries. It was gratifying to observe a number of Southwestern alumni, both ministers and laymen, among the group of Commissioners.

As reported to the Board last year, Southwestern's faculty approved the offering of a major in Bible and Christian Education in accordance with the action of the 1957 General Assembly. This is to be financed by the Synods which are expected to meet a challenge grant from the Division of Higher Education of the Board of Education in the amount of \$5,000.00 a year for five years. The Synods of Alabama, Louisiana and Tennessee voted to support this program in their 1958 budgets and reaffirmed this action for 1959. The Synod of Mississippi has not seen fit to approve funds for the proposed program or for the Presbyterian Guidance Center at Southwestern.

In reporting for the Committee on Curriculum and Instruction Professor Laurence F. Kinney, Chairman, pointed out that this committee has held a series of meetings to consider the Southwestern curriculum in comparison with curricular trends in other institutions and in light of the basic purposes of the college. The immediate stimulus of these studies was the request of the Southern Association of Colleges and Secondary Schools that Southwestern participate with several other institutions in making a pilot study to determine criteria for measuring appropriately the quality and progress of institutions of higher education in the South. Simultaneously, a committee headed by the Dean has been studying the Southwestern curriculum from other angles to produce a tentative program of interrelated courses and a team plan for teaching them. A report based on these two lines of study has been prepared for inclusion with studies of several other aspects of the college for the consideration of a committee from the Southern Association which has been invited to visit Southwestern early in 1959. It is hoped that by these studies not only may there be established more firmly in mind the objectives of Southwestern

but also that a real service may be rendered to the members of the Southern Association as a whole.

Professor Ross J. Pritchard attended for the second time the annual West Point Conference on National Security, which was held at the United States Military Academy in December, 1957. Also in December, 1957, Dr. Pritchard attended a three-day conference at A. & M. College of Texas on National Security.

The Free World Issues lectures, carefully coordinated in relation to International Studies and the Adult Education Center, completed a sixth year. The same group of individuals which has so successfully coordinated these programs in the past; namely, Professors D. M. Amacker, Granville D. Davis, Robert G. Patterson, and Ross J. Pritchard; Dr. R. P. Richardson, and Dean Alfred O. Canon, carried out the necessary arrangements. In the second semester, Professor W. Taylor Reveley replaced Professor Patterson. The speakers for the 1957-58 session were as follows:

- Mr. William W. Goodman, Memphis attorney—*Report on Russia*
- Congressman Brooks Hays, Little Rock, Arkansas—*Ethics for a Free World*
- Dr. Francis Bitter, Associate Dean of the School of Science, Massachusetts Institute of Technology—*Science in Man's Service*
- Dr. Harlow Shapley, Astronomer, Professor Emeritus, Harvard University—*Religion in an Age of Sciences*
- Dr. Turner Catledge, Managing Editor, THE NEW YORK TIMES—*A Clear and Vigorous Foreign Policy*
- Professor Hussein Kamal Selim, Former Under Secretary of the Egyptian Ministry of Information and Emeritus Professor of Economic History, Faculty of Commerce, Cairo University—*The Middle East in World Affairs*
- Dr. Marjorie Reeves, Danforth Scholar and Historian, Vice Principal, St. Anne's College, Oxford University—*The University and the Challenge of Modern Society*
- Dr. Clifford C. Nelson, Vice President, The American Assembly—*The Significance of the American Assembly in Democratic Policy Making*
- Lady Margaret D'Arcy, British Publicist, Winifred Cullis Lecture Fellow of the British American Associates—*Foreign Policy and the European Mind*
- Sir Robert Clarkson Tredgold, Chief Justice, former Governor General of the Federation of Rhodesia and Nyasaland—*Africa for the Free World*
- Sir Alexander Grantham, former Governor and Commander-in-Chief of the Crown Colony of Hong Kong and High Commissioner for the Western Pacific—*Southeast Asia, Communist or Free?*

STUDENTS

In general, a great deal more attention is paid to each individual student at Southwestern than should be required. It is often true that a shy and diffident student will fail to take advantage of the many avenues presented for counseling on methods of study, as well as personal problems. Yet, it is believed that such cases are rare. It is also true that not every faculty member or faculty adviser is equally skillful in assisting a student with his problems. It is often difficult to discover the thin line separating that amount of personal attention which is helpful to the student and the excess of concern which militates against producing self-reliance and sturdy individualism. In any case, the President feels fortunate in being associated with administrative officers primarily concerned with student affairs such as Deans Jameson M. Jones, C. I. Diehl, and Jane Leighton Richards, and Mr. Malcolm Evans, Registrar, from whose detailed reports most of the following comment on students is taken. In addition, Professor J. O. Embry, Foreign Student Adviser, who is also serving as Director of the International Language Center, has been most helpful in matters relating to students from other countries.

The number of full or part-time students registered for work during the regular session, excluding 52 registrants from the Methodist Hospital School of Nursing enrolled in special courses related to their specific professional requirements, was 653. This is an increase of 5.1% over the preceding session. The distribution of the 653 students was as follows:

<i>Synod</i>	<i>No.</i>	<i>Percentage</i>
Alabama	30	4.59
Louisiana	26	3.98
Mississippi	66	10.10
Tennessee	392	60.03
Other states and foreign countries	139	21.30
	653	100.00

The next states with the highest enrollment were Arkansas 61; Georgia, Kentucky, Missouri, North Carolina, and Texas 10 each. Twenty-three states and five foreign countries were represented. Nineteen states, 88 cities or towns, and 101 high or preparatory schools were represented by 201 freshmen. Seventeen religious denominations were represented — Presbyterian 52.5%, Methodist 18.5%, Baptist 10.0%, Episcopal 8.9%, and all others 10.1%.

The geographical distribution of approved candidates for the ministry was as follows:

Tennessee	26
Alabama	8
Louisiana	4
Arkansas	4
Mississippi	3
Texas	2
Virginia	2
Kentucky	1
Missouri	1
South Carolina	1
West Virginia	1

53

Veterans and other students receiving aid under Public Laws 550, 894, and 674 numbered eighteen, a decrease of eight over the previous session.

The 1958 summer session enrollment showed a slight decrease over the previous year. For the first term 140 students were registered in 27 courses, and for the second term 114 students were enrolled in 21 courses.

The 1958 graduating class numbered 98, including those students expected to be graduated at the end of the summer session, shown in parentheses below.

<i>Bachelor of Arts</i>	<i>Bachelor of Science</i>	<i>Bachelor of Music</i>
72 (18)	2 (2)	4

Four students were awarded degrees with honors and twenty with distinction, representing roughly one-fourth of the graduating class. Eight students were elected to Phi Beta Kappa during the session. The graduates of Southwestern from the year of its founding in 1848 through June, 1958, number 2,929.

One of the avowed purposes of all national fraternities is to encourage scholarship on the part of the members. This fact is often lost sight of and grade averages of many fraternities slip below that of the student body as a whole. However, the Alpha Tau Omega Fraternity of Southwestern has had a unique record of unusual excel-

lence. The ATO Headquarters established a National Scholarship Award which has been presented ten times. It has been won by the Southwestern Chapter six times; namely, in the years 1951, 1952, 1953, 1954, 1955, and 1956. It is hoped that this outstanding record can be maintained and that it will serve as an example for other fraternity groups.

Two members of the 1958 graduating class, Misses Nancy Carter, of Laurel, Mississippi, and Mary Jane Smalley, of Memphis, have received Fulbright Awards to study in France next year.

There were six foreign students on the campus during the session of 1957-58—one each from France, Germany, and Chile; two from Korea, and a special student from Greece. All of these young people performed well as students and as ambassadors of good will. They served faithfully and competently as speakers at innumerable programs of civic clubs and church groups throughout the area.

Three young women who will be seniors next session are studying at the Sorbonne this summer. They are Misses Sandra Calmer, of Memphis; Sara Jean Jackson, of Clinton, Louisiana, and Nancy Wooddell, of Orlando, Florida. Miss Wooddell received the Marianna Gracey Scholarship for Foreign Study. Miss Joan Waggoner, of Mulberry, Tennessee, who will also be a senior next session, is in Italy participating in the International Living Experiment. A number of other Southwestern students are traveling in foreign countries during the summer of 1958.

College Teaching Career Fellowships, offered by the Southern Fellowships Fund, were awarded to Edward Smith Dorman, of Memphis, (Physics); Jerry D. Tate, of Starkville, Mississippi, (Psychology); and Lewis L. Wilkins, of San Saba, Texas, (Philosophy).

In a recent study prepared by the National Academy of Sciences-National Research Council there is listed the number of graduates who have received doctorate degrees in arts, humanities, and sciences in the United States during the years 1936-1956. Southwestern shows up extremely well in this listing, having produced in the twenty-year period 54 Ph.D.'s, 20 in the natural sciences and 34 in the humanities. This is a gratifying achievement and one not equalled by a great many larger institutions.

It had been anticipated that the introduction of the requirement that all first-year applicants present College Board Examination scores

would result in a decrease both in applications and in enrollment for the 1957-58 session. This did not prove to be the case, for both the number of applications and the total enrollment increased above that of the preceding session. There has been a tremendous increase in applications for the 1958-59 session, and at this writing all places in both the men's and women's residence halls are filled. Actually, inasmuch as it has become the practice for prospective students to make application at a number of institutions in order to be assured of acceptance by at least one of them, it is difficult to determine the exact enrollment until late in the summer, and even then there can be shifts due to unexpected contingencies. It would appear that the insistence of a large non-returnable deposit from all accepted applicants would insure complete stability of anticipated enrollment, but no college has as yet found that this or any other device has ever completely solved the problem of "providential" last-minute dropouts.

In the overall picture, Southwestern's enrollment of something over 600 full-time students is matched almost exactly with the development of its physical plant. The original concept of the college was for an ultimate enrollment of 1000 students, half of these living in residence halls on the campus and the other half from Memphis or commuting distances. As the Board is aware, from memoranda and self-studies made in the last few years, there have been achieved the ultimate objectives insofar as library and dining facilities are concerned, and to a large extent in gymnasium facilities. Before additional students can be accommodated to build up gradually the enrollment to the desired 1000, there must be provided not only additional residence halls but a student center, an additional science building, and an auditorium that will seat the entire student body at one time. It is hoped that it will be possible to present to the Board in a separate report a more detailed consideration of these needs.

In connection with the very time-consuming and individualized task of evaluating applicants, especially those desiring to live on the campus, there is no harder working committee than that on Admissions and Student Aid, which has been streamlined under the chairmanship of Professor W. Taylor Reveley and the associate chairmanship of Professor Ralph C. Hon, to consist of the Registrar, the Dean of Men, the Dean of Women, the Admissions Counselor, and the Comptroller. This committee has a tremendous responsibility, working faithfully and in almost continuous session over long periods of the year.

Professor Daniel D. Rhodes, Chairman of the Student Welfare Committee, which has in its personnel both students and faculty members, calls attention to the fact that the primary function of this committee is to regulate the official social life of the campus with careful attention to minimizing conflicts and preventing undue duplication of events. He states that during the past session there were no noteworthy problems in this connection.

As a contribution to the overall study being made for the Southern Association, referred to elsewhere in this report, and that of the Dean, the Student Welfare Committee prepared two additional reports, one from the perspective of the student and one from the viewpoint of the faculty for use of the Dean and the Administrative Committee in its final Association report.

The first year of operation of a new student group, separate from either the Student Council or the Honor Council, serving in an advisory capacity to the Dean in matters of serious breaches of discipline or good taste will be reported on elsewhere.

Professor Jane Leighton Richards, Dean of Women, has made a most detailed report of her responsibilities during the session. Again she called special attention to the valuable assistance of those associated with her in her office or as Heads and Associates in residence hall supervision. She speaks with satisfaction of the personal counseling accomplished by these associates in addition to their regular routine duties. Regular weekly conferences and monthly meetings of the whole staff related to women students have helped solve problems, make plans, and reveal needs. She commends the spirit of the Panhellenic Council which is initiating certain changes in regard to rushing practices and quotas. She speaks of changes and procedures in aspects of activity relating to the Women's Undergraduate Board and the Student Governing Boards of residence halls. Dean Richards calls especial attention to the unselfish cooperation and eagerness of students to assist the medical and infirmary staff and the Resident Heads during one rather severe epidemic of influenza in the fall of 1957 and a milder one in the late winter. During this time a great many students, both in the residence halls and from the city, were ill, usually for short periods. The facilities of the infirmary were taxed to the utmost, and special provision was made for the sick in certain restricted residence hall areas. The personnel in charge of dining facilities rendered yeoman service in preparing and serving meals outside of the refectory. In spite of the inconvenience caused to every-

one concerned, these epidemics seemed almost worth enduring because of the fine spirit of sacrifice, good will, and helpfulness which they elicited. Fortunately, there were few complications from the influenza, and all residence hall students had good and relatively speedy recoveries. Charts of strategy and tactics have been evolved for use with possible future similar epidemics. The Dean has noted a certain lack of zeal for study on the part of many women students, though as a whole the women students still clearly outrank the men in achievement. It is possible that the necessity of housing upperclass and first-year women students to some extent in the same residence hall may have contributed to lax study habits.

The Dean of Men, Professor C. I. Diehl, continues to perform effectively a varied complement of duties, many of which relate to the Orientation Program for entering students and counseling first-year men students who are thus aided in their adjustment to college living. He pays tribute to the effectiveness of the student presidents of the four men's residence halls, who were Louis Zbinden (Ellett Hall), Richard Dortch (White Hall), J. L. Jerden (Robb Hall), and William Carrell (Stewart Hall). He reports with satisfaction that the men's Interfraternity Council will experiment in 1958-59 with a "quota-limitation system" designed to more nearly equalize the number of students admitted to the several fraternities. Such a system will require several years of experimental activity before it can be properly evaluated.

Among the twenty-six committee and administrative reports, in addition to a brief statement from each member of the faculty, used as the basis of this annual report, there was received one unsolicited document which was more than ordinarily welcome and valued. This was a record compiled by the President of the Student Body, Mr. Walter James Cody III, of Memphis. In this report there was not only a resumé of the important activities carried on by the Student Council during the past session but also a brief outline of the work of the several Commissioners on Athletics, Publications, Religious Life, Social Activities, of the Women's Undergraduate Board, and of the Vice President who serves as Chairman of the Elections Commission. Limitations of space make it impossible to record a significant portion of this detailed document, other than to say that the activities of the Council ranged from the operation of a store for used textbooks and inter-city meetings of college student councils to the organization of study and discussion groups, and collaboration with the Deans in matters of campus discipline. It is hoped that this initial report will

set the pattern for others in the future and that a way can be found to place the entire content in the hands of the Board for its information.

The officers and members of the Student Council and of the Honor Council for the 1957-58 session were as follows:

STUDENT COUNCIL

President Walter James Cody III, Memphis
 Vice President Louis H. Zbinden, Chattanooga, Tennessee
 Secretary-Treasurer Mary Jane Smalley, Memphis
 Commissioners:
 Athletics Robert F. Welsh, Memphis
 Publications Lewis L. Wilkins, San Saba, Texas
 Religious Activities John H. Quinn, Jr., Memphis
 Social Activities Michael B. Lupfer, Paris, Tennessee
 Undergraduate Women Carolyn Anne Underwood,
 Oak Ridge, Tennessee
 Senior Class President John H. Bryan, Jr., West Point, Mississippi
 Junior Class President Steve A. Martin, Rock Hill, S. C.
 Sophomore Class President Allen Reynolds, Memphis
 Freshman Class President Daniel S. Whipple, Memphis
 Senior Class Representative.... Sue A. Robinson, Franklin, Tennessee
 Junior Class Representative Diane McMillan, Little Rock, Ark.
 Sophomore Class Representative Beverly Bowden, Memphis
 Freshman Class Representative..Margaret S. McGavok, Tuscumbia, Ala.
 Panhellenic Representative Linda Hardesty, Chattanooga, Tenn.
 Interfraternity Representative.....Denton McLellan, Pope, Miss.

HONOR COUNCIL

President Richard W. Dortch, Jackson, Mississippi
 Vice President Edwin W. Stock, Jr., New Orleans, Louisiana
 Secretary..... Truly Brown, Fayette, Mississippi
 Other Members:
 Sandra Carleen Calmer..... Memphis
 James D. Curtis..... Memphis
 Charlotte Frist..... Mobile, Alabama
 Margaret F. Haigler..... Hayneville, Alabama
 Elizabeth LeMaster Memphis
 Steve Alden Martin..... Rock Hill, S. C.
 John H. Quinn, Jr..... Memphis
 J. L. Thompson..... Blytheville, Arkansas
 John H. Werner..... Chattanooga, Tennessee
 Louis H. Zbinden..... Chattanooga, Tennessee

SCHOLARSHIPS AND STUDENT AID

Two hundred and sixty-seven persons, or 43% of the average number of full-time, regular students, received financial assistance in the form of scholarships, grants-in-aid, payment for work performed for the college, and aid secured through church organizations or other sources with the cooperation of the college. One hundred and forty-two students performed some type of work for the college and of these eighty-four had additional aid. For the 1957-58 session the total dollar amount of aid was \$105,582.68 as follows:

Scholarships and grants-in-aid from college funds.....	\$ 52,125.34*
Campus jobs provided by the college—secretarial, library, mechanical, maintenance, etc.....	26,912.44
Special scholarships and aid funds provided by individ- uals, churches, funds, and private sources, admin- istered through the college.....	19,869.90
C. M. Gooch Foundation.....	6,675.00
	<hr/>
	\$105,582.68

*\$19,531.00 of this amount was provided by income from endowment funds designated for scholarship aid.

For the 1957-58 session there were twenty-nine students attending Southwestern who received aid from the C. M. Gooch Foundation. Since the inauguration of the Foundation in 1943 one hundred and seventy-eight different Southwestern students have been recipients of Gooch Foundation aid. For the 1958-59 session twenty grants have been made. In addition to this far-reaching program, beginning with June, 1957, a cash award has been made to the first-year Gooch scholar having the highest grade average for the session.

It will be noted that the total amount of aid for the session was approximately \$5,000 more than for the previous session. This was occasioned by an increase in the number of campus jobs provided by the college, and in some cases at an increased stipend. The Committee on Admissions and Student Aid continues zealously to attempt to distribute available aid funds only to those well qualified students actually needing them. In order that no outstanding student warranting help shall be denied this by giving aid to students not actually needing it, the Committee is studying the advantages of utilizing the Scholarship Service of the College Board which makes independent determination of need based on very carefully compiled information of family income. As was pointed out in last year's report, page 13,

there is tremendous competition among the colleges for superior students, and the word has gone abroad that it is right and proper for every family to get the most advantageous aid deal possible whether or not, with or without proper economy, the family could support the student in college. This trend we shall continue to steadily resist. Residence hall students receiving aid are not permitted to maintain a car at college except under circumstances requiring a car for outside work.

The four Union Carbide Corporation scholars have continued to do outstanding academic work. The first scholar so appointed was graduated with honors and will continue graduate study in physics at Johns Hopkins University next session. Dr. Ralph C. Hon, Associate Chairman of the Committee on Admissions and Student Aid, has served faithfully as Carbide Scholar Adviser since the initiation of this valuable program.

Mr. Goodbar Morgan, x'31, Alumni Secretary, continues to work effectively in maintaining a placement service of graduates for prospective employers, assists the Committee in handling assignments, and reports on campus work opportunities.

Mrs. Allan M. Peterson, Assistant to the Admissions Counselor, has become increasingly valuable because of her willingness to go beyond the call of duty and in her efficiency in handling correspondence, thus closely coordinating the work of the Committee, the Admissions Office, and the Registrar's office.

THE COLLEGE OF MUSIC

For the past session Professor Burnet C. Tuthill, Director, reports as follows:

"The graduating class this year was one of the smallest we have had. There were but four Bachelor of Music degrees, two in piano pedagogy, and one each in school music and church music. Fortunately, the enrollment trend has turned upward, showing 34 degree candidates instead of the 29 of last year. Three students with other majors were enrolled for applied music study. In addition there were 69 adults, including our own graduates, who continued their applied music study, and 169 children in the preparatory department. There are also 118 students of our associate teachers who take their lessons away from Bohlmann Hall but come there for recital appearances. This makes a grand total of 393 students at all levels.

"A matter of continuing concern is the enrollment at the college level. The cooperation of Mrs. Wolf, Admissions Counselor, is to be commended and the prospects for a very good group of entering freshmen are very favorable, especially as five of them have already been students in our Preparatory Department and are unusually talented. We will continue to have much competition from other colleges in our territory, both church and state schools, in all of which the tuition charges are lower. A few special scholarships for voice majors would be most helpful in attracting potential soloists for our choir performances. It is hoped that the Committee on Admissions and Student Aid will, in its consideration, give weight to musical abilities as well as high academic grades. We do not want unintelligent students but it is not essential that their high school records contain nothing but A's. It is hoped that there will be made a special effort to seek out talented musicians as entering students.

"With continuing persistence, I repeat the annual request to be authorized to grant the Master of Music degree in piano and voice. The many who come to us could be increased in number and this would increase the financial return with which to pay our music teachers' salaries. There would be no added cost."

Professor Tuthill reports considerable satisfaction at the achievements of the Southwestern Singers, which group started out with a larger percentage of relatively untried participants but turned out to be an interested, cooperative, and competent group which provided one of the best seasons we have had both at home and on the annual trip, which was made to the cities of Cleveland, Mississippi; Monroe and Shreveport, Louisiana; El Dorado, Hot Springs, and Little Rock, Arkansas.

Professor Tuthill also reported satisfaction over the work of the orchestra in its four appearances. Inasmuch as there has been very little interest in a student band for a number of years this activity was eliminated at the end of the first semester.

The members of the music faculty continue to participate in many concerts, chamber music recitals, the Memphis Orchestral Society (Sinfonietta), and various church organizations.

It is hoped that the Board members will reread the last paragraph, page 16, of last year's report relative to the effect the proposed expressway will have in ruining the property which the College of

Music presently occupies. There can be no satisfactory solution of the music and fine arts housing until there is an appropriate fine arts building on the campus. It is very much hoped that in planning for this building there might be related to it in some appropriate way a structure for housing the Adult Education Center, the activities of which have already far outgrown the space provided at the ground level of the Burrow Library. It would seem to be appropriate to think of the fine arts, with their many community relationships, and adult education, which is constantly expanding in the region that we regard as an essential part of our college life, in the same or concurrently planned structure. As the International Studies Program expands its community relationships, it also should be related to the Board's thinking about fine arts and adult education in general.

RELIGIOUS ACTIVITIES AND CONVOCATIONS

Professor Robert G. Patterson, Chairman of the Committee on Convocations and Religious Life, presented a very detailed and comprehensive report of the activities carried on the past session. During the second semester Professor W. Taylor Reveley substituted for Professor Patterson in planning convocation services in order to give the latter additional time for his doctoral work.

This important committee is composed of Professors D. D. Rhodes, who serves as Secretary; W. Taylor Reveley, John H. Davis, J. O. Embry, L. F. Kinney, B. C. Tuthill, William J. Gravesmill, Peyton N. Rhodes, *ex officio*, and the Chairman. Four student representatives are also members with full voting power. For the past session these were Walter J. Cody III, President of the Student Body; John H. Quinn, Jr., President of the Protestant Religious Council; Richard W. Dortch, Vice President of the Protestant Religious Council, and Miss Nancy Carter, Secretary of the Protestant Religious Council.

The Religious Evaluation Week programs and attendant activities are an important part of the convocations and religious life. Their effectiveness depends in large measure on the success of the central speaker in communicating his message. Past experience has shown that it is wise to vary the types of speakers for these programs. In the fall of 1957 Dr. Henry Edward Russell, pastor of Trinity Presbyterian Church, Montgomery, Alabama, spoke on the theme, "God's Glory—Our Chief End," bringing to the college community essentially inspirational sermons. His presence and style of preaching gave effective witness to the eternal purposes of life.

In the spring of 1958 Dr. C. Ellis Nelson, Professor of Religious Education and Psychology at Union Theological Seminary of New York, spoke on the theme, "The Christian Faith, What It Is and Is Not." His messages or lectures were more theological and academically oriented but were also characterized by inspirational overtones.

The "rule of thumb" of three convocations for worship, one for student assembly, and one for a program of fine arts or for a "Free World Issues" address was followed again last session with reasonable flexibility. Among the speakers were some twenty-five members of the faculty one or more times each, and sixteen visiting ministers about equally divided between the Memphis area and from greater distances were heard by the student body. Especially welcome was Dr. W. M. Elliott, Jr., Moderator of the General Assembly of the Presbyterian Church in the United States. Seventeen convocations for worship were led by individual students or student groups. Among these programs was a most interesting religious dance drama presented by the Southwestern Dance Group led by Mrs. Oliver Cobb, Jr., Instructor in Physical Education. This drama told in unusual form the well known story of Ruth and Naomi.

Professor Patterson mentions in his report the continuing need for an appropriate chapel at Southwestern. The Board is already familiar with the fact that Hardie Auditorium will seat only two-thirds of the current student body. This means that "privileges" have to be given to certain student groups to be absent from chapel exercises so that others can be accommodated. The only logic that such a procedure has is the one of practicability. Professor Patterson states, "I think there is no question that this (an adequate chapel) will contribute materially to the worship which is conducted on our campus and would, therefore, enable us to do our job as a church college better." It is hoped that someone will see the opportunity of providing a memorial chapel on the campus at an early date.

Professor Patterson's report continues, "The denominational fellowship organizations continue to be a key part of student religious life, a pattern of Southwestern life which we hope will be maintained since it gives definite denominational orientation to the religious life of the student and will pave the way for church participation in his own community later. The organized groups on campus are still four; namely, Presbyterian, Episcopalian, Methodist, and Baptist.

"Specific activities that have been sponsored by the Protestant

Religious Council for the past session include a period in religious life orientation for new students; the Hearth Night Supper for all students on the first Sunday evening of the session followed by vespers; weekend retreats for Protestant Religious Council officers in conjunction with officers of the various denominational fellowships; participation in the fall and spring Religious Evaluation programs; a campus benevolence chest called 'Thanks-Through-Giving Drive' with objectives involving a scholarship for a student at LeMoyne College, the Y.M.C.A. World Service, and the Japanese International Christian University; Christmas carol singing at certain fraternity houses; a Christmas candlelight service sponsored by the sophomore class; the World Student Day of Prayer held on February 16 in the Church of the Good Shepherd with Dr. R. Paul Caudill, of the First Baptist Church of Memphis, speaking; representation at the Tennessee Intercollegiate Christian Conference held in Nashville; a religious art festival completely organized by students under the leadership of Miss Doris G. Rasberry, '59; the spring Freshman Vesper Service in the Hubert F. Fisher Memorial Garden led by the Reverend Robert P. Richardson, Jr., '51; the sponsorship of residence hall worship services in the various residence halls."

The members of the Board will be interested to know that the Association of American Colleges at its last meeting, upon the recommendation of its Committee on Christian Higher Education on which your President served, had distributed to each member college a copy of the statement prepared at the Hershey Conference in 1957. It will be recalled that the President attended this Hershey meeting and that copies of this statement were sent to each member of the Board at once because it was believed this was one of the most far-reaching set of basic principles yet set down in the realm of Christian higher education.

THE BURROW LIBRARY

Mr. Albert M. Johnson, '30, during his first year as Librarian, has brought to this work both a long-term experience and a zeal for orderly accomplishment. It is difficult to encompass the activities of the Burrow Library in figures or statistics, but it can be said that in practically every avenue of contact there has been substantial progress.

Several special projects have been concluded; namely, the collection and cataloguing of over seven hundred items of Presbyterianiana; the elimination by sale and exchange with other libraries of duplicate

issues of periodicals, the completion of a careful inventory of the library with consequent replacement of needed volumes; preparation of a history of the Southwestern Library published in the June issue of *Presbrarian*, the unofficial organ of the library section of the Presbyterian Educational Association of the South.

On account of both its beauty and its functional aspects the Burrow Library continues to be the showplace of the campus. "Throughout the year a steady stream of visitors has been welcomed—students with their families and friends, alumni pointing with pride, art students seeking the Treasure Room, librarians and college administrators coming to examine and evaluate in the light of their own building problems and programs." Such groups as the Mid-South Spellers, the Accrediting Committee of the National Association of Schools of Music, the Area Workshop of the Presbyterian Women, and a group of fifty Arkansas librarians found a cordial welcome from the members of the Burrow Library staff. Twice during the year the library staff honored members of the Southwestern faculty. In the first instance Professor Jack R. Conrad was honored with an autograph party following the publication of his volume, "The Horn and the Sword," which has had an excellent response. On Alumni Day there was provided a special opportunity for former students to renew their acquaintance with Professor John H. Davis, whose history, "St. Mary's Cathedral 1858-1958," was a featured attraction.

The fact that many graduate students from other institutions make use of the library attests the excellence of the collection.

"The Burrow Library is indebted especially to Mrs. Danforth R. Ross for providing a series of exhibits which have been interesting, well-executed, and notably successful in disclosing the resources of the library. Beginning with Orientation Week, the display featured reference books which were emphasized in the Orientation Program. Next was an exhibit of books on trees which directed attention to the Southwestern Arboretum. The November literary map of England was used to present rare editions of English authors. The Christmas season brought out recently acquired and beautifully illustrated books on painting and stained glass. As the year progressed every effort was made to publicize an occasion or even an important visitor to the campus. When Professor Randall Jarrell was the Phi Beta Kappa guest speaker his works were prominently displayed. During Religious Evaluation Week, National Library Week, Religious Art Week, and

the Cotton Carnival the attention of students and visitors was focused on appropriate and recommended books. Student and faculty participation has been encouraged, and as a result two of the more interesting exhibits were made possible. Professor Tuthill, Director of the College of Music, contributed a collection of rare musical instruments, and art objects displayed during Religious Art Week were assembled entirely by the students. As usual, the prize newspaper photographs of the year were displayed.

"In and about the Treasure Room, under the able direction of Miss Etta Hanson, Curator of the Jessie L. Clough Art Memorial for Teaching, there was added a new dimension to the Memphis Cotton Carnival exhibits with a special showing of cottons collected by Miss Clough and the Misses Hanson. The accent was on the Far East, with all of the exotic beauty and subtle craftsmanship of the Orient expressed in tie-dyes, batiks, handpainted temple hangings, saris, and turban bands—but there were lively examples, too, of western art, French toiles, and American stenciled fabrics. This was the third and final show of the year from this collection. The first consisted of fine Chinese embroidery, mandarin coats, and various art objects of distinguished craftsmanship. The second was made up of recent acquisitions, many contributed by friends and some purchased by the Curator out of the Hanson Fund. The group of oriental fabrics, mandarin coats, kimonos, and the Japanese obis, which were previously loaned to the Metropolitan Museum, formed a loan collection which were shown at the Brooks Memorial Art Gallery during its Far East show in January and February. One of the outstanding additions to the Treasure Room was an Italian Renaissance chest, the gift of the late Mrs. Carruthers Ewing.

"An outstanding event of the year was the visit of Miss Margaret Gentles, Associate Curator and Keeper of the Buckingham Collection of Japanese Prints of the Art Institute of Chicago. She came to Southwestern to catalogue some 400 fine Japanese prints which are part of the Clough Memorial collection. The uncompleted cataloguing is being continued at the Art Institute in Chicago."

The friends of the Burrow Library continue to make gifts of books, phonograph records, periodicals, and manuscripts. The complete list of individual donors is too extensive for inclusion in this report, and only a few will be mentioned: from the library of Mr. J. L. Highsaw, 1600 volumes reflecting his interest in travel; from Mr. Walter Pistole, 200 volumes of literature and biography; from

the estate of the late Senator Kenneth D. McKellar, an extensive run of the Congressional Record and other documents of value to students of political science, which were provided through the interest and good offices of Mr. Judson McKellar, '40, and Mr. S. M. Nickey, Jr.; from Mr. Bertrand Cohn, bound volumes of early issues of *Harper's Bazaar*, *Harper's Magazine*, *Century Magazine*, and *Scribner's Monthly* to complete and augment existing files; from Mr. James Beane of Asheville, North Carolina, issues of early copies of the Southwestern Presbyterian Journal; from Mr. Charles E. Pool, '49, additional papers from the Robertson Topp family relating to early histories of Memphis and Tennessee. Among these, of especial interest is a collection of songs and popular instrumental music which belonged to Miss Elizabeth Vance prior to her marriage to Colonel Robertson Topp in 1837; from Miss Lottie Burke two valuable plat books of Milton A. Kerr showing early surveys and subdivisions in Memphis and Shelby County.

Gift books as memorials were received from Mr. Robert L. Booth, Jr., Mr. Charles L. Dufour, Mr. Wesley Halliburton, Professor and Mrs. W. Taylor Reveley, Professor and Mrs. Perry D. Scrivner, and Professor and Mrs. Arlo I. Smith. Among other Memphians contributing volumes are Mr. Philip Belz, Mr. Francis G. Hickman, Mr. E. B. LeMaster, Mayor Edmund Orgill, Mr. Charles F. Schadt, and Mr. Abe Waldauer continued his interest in obtaining copies of the Dead Sea Scrolls by providing a copy of "A Genesis Apocryphon," a scroll from the wilderness of Judea. This volume is especially noteworthy and of unusual interest to students of archaeology and the Bible. Mrs. Sidney W. Farnsworth continued her interest in augmenting the Shakespeare collection with a beautifully illustrated edition of "Shakespeare's Scenes and Characters" by Edward Dowden. An illuminated globe for use in the reading room was a surprise gift from Mr. A. K. Burrow on one of his welcome visits.

Members of the college faculty and staff, past and present, have been generous in gifts to the library. Among the donors were Professor Samuel H. Monk, '22, of the University of Minnesota; Professor John H. Davis, President Emeritus Charles E. Diehl, and Professor Burnet C. Tuthill. Inevitably among the gifts received there are many duplications. The policy of the library on acceptance of gifts stipulates that books not needed at Southwestern may be disposed of at the discretion of the Librarian. Under this policy several hundred books and duplicate volumes and periodicals were donated to Owen Junior College of Memphis, the Librarian of which is seeking to aid his institution

in meeting the requirements for accreditation by the Southern Association of Colleges and Secondary Schools.

The Librarian states that there have been secured several necessary items of equipment, including a new microfilm reader, an adding machine, and, in cooperation with the Department of Music, six new record players for the listening rooms. He also takes occasion to express his enthusiastic endorsement of the quality of the library staff at Southwestern. He states, "The members have been eager to be of assistance and have proven themselves thoroughly competent and conscientious in the performance of their duties." He calls especial attention to the energy and efficiency of Mrs. Arlo I. Smith, Circulation Librarian, in reorganizing and systematizing various methods of procedure relating to statistics, delinquencies, and circulation services, as well as systematic checks on periodical maintenance. He reports the indefatigable labors of Miss Annie Mary Jones-Williams, Catalogue Librarian, who, in spite of the handicap of training new assistants and a volunteer worker, cleared up a great backlog of volumes difficult to catalogue because of their special nature. He referred also to the very efficient handling of book orders and financial records by Mrs. Charles B. Porter, Jr., '46, Order Librarian, whose accuracy is phenomenal in dealing with details. Inasmuch as it has been obvious that the library has been understaffed, there is being added a competent Reference Librarian as of August 1 so that the staff for the session 1958-59 will be constituted as follows:

Librarian.....	Albert M. Johnson, B.A., A.B. in L.S.
Catalogue Librarian.....	Miss Annie Mary Jones-Williams, A.B., B.L.S.
Order Librarian.....	Mrs. Charles B. Porter, Jr., B.A.
Circulation Librarian.....	Mrs. Arlo I. Smith, B.A., B.S. in L.S.
Reference Librarian.....	Mrs. Jewel Gray Parker, M.A. in L.S.
Clerical Assistant.....	Mrs. Robert T. Garnett, B.S.

In addition there will be approximately twelve student assistants, each employed on an average of twelve hours a week.

Because of the continuing special provision of the Carnegie Grant for International Studies holdings in this area are being steadily augmented. Further, due to the generous challenge gift from the Division of Higher Education of the Board of Christian Education of the Presbyterian Church in the United States, the total library budget was increased by \$2,000.00. An additional college appropriation made in the fiscal year 1957-58 cleared up to a large extent an accumulation of back orders.

The total number of catalogued volumes as of June 30, 1958, was 78,273, an increase of 2,390 over the previous year. The holdings also include 3,214 phonodiscs and 2,330 slides. The library subscribes to 283 periodicals directly, receives 42 through association memberships, and 17 in gifts. Approximately 100 additional gifts of periodicals are received but because of their ephemeral nature are not preserved or bound.

The total expenditures for the Burrow Library, exclusive of maintenance and salaries, amounted to \$15,931.13. Salaries amounted to \$23,120.06. Receipts from memorials, gifts, special grants, etc., not included in the annual budget, amounted to \$6,074.29.

PHYSICAL EDUCATION AND ATHLETICS

The members of the staff, with their areas of principal responsibility are as follows:

- William R. Maybry, '42, Director of Physical Education and Athletics,
Intramurals, Golf, and Cross Country
- Derrick Barton Tennis
- Woody T. Johnson Basketball and Baseball
- Richard C. Mays, '37 Football
- Ross J. Pritchard Football
- Reginald N. Germany, Jr., '55 Football
- Freeman Marr, x'48 Track
- William Lawson, '58 Track
- B. Patrick Abbott Golf

The last six individuals served on a seasonal or part-time basis.

The following tabulation gives the record of the 1957-58 inter-collegiate season and the number of students participating in each sport:

<i>Sport</i>	<i>Students Participating</i>	<i>Won</i>	<i>Lost</i>
Football	39	3	5
Basketball	20	9	13
Baseball	20	4	11
Track	35	5	3
Cross Country	13	2	6
Tennis	10	3	6
	<i>(T.I.A.C. Champions third consecutive year)</i>		
Golf	8	4	<i>(Tied 1)</i> 4

Ninety percent of all male students participated in some form of athletic activity, either varsity, intramural, or physical education; 117 letters, sweaters, or other trophies were awarded in the seven intercollegiate and eleven intramural sports.

In his annual report, Mr. Maybry stresses harmony and teamwork as a keynote underlying the activities of his department for the session. He states, "The entire staff worked tirelessly and cooperatively for the success of the athletic program as a whole and all of its facets." He feels that the varsity teams in their travels were worthy ambassadors of Southwestern. Mr. Maybry offered two tabulations which may be of interest to the members of the Board as indicating the well-balanced program of physical education without undue emphasis in any one sector:

SUMMARY OF MALE ATHLETIC PARTICIPATION

In varsity sports	95
In one varsity sport only.....	56
In two varsity sports	35
In three varsity sports.....	4
In varsity sports only.....	6
In intramurals	262
In intramurals only	67
In physical education	183
In physical education only	25

AGGREGATE PARTICIPATION

Varsity sports	145
Intramurals	940
Physical education	574
Total	1659

Mr. Maybry also furnished an interesting tabulation, too extensive for inclusion in this report, indicating the numbers and kinds of events which took place during the year in Neely Mallory Memorial Gymnasium or on the Fargason playing fields. In addition to regular varsity and intramural contests, there were high school tournaments, a Judo Club, various kinds of football clinics, the District Twenty-nine High School Basketball Tournament, Park Commission baseball in the summer, Presbyterian Church League basketball and tennis, model airplane contests, Mid-South Football Officials' meetings, and many other events not related to athletics or physical education for which the spacious accommodations of Neely Mallory Memorial Gymnasium were required.

Physical education for women continues to be planned and administered by Miss Madelyn Richardson and Mrs. Joye Fourmy Cobb, x'42. Each student, within a two-year period, is required to participate in an individual sport such as tennis, archery, golf, fencing, or badminton; in a group sport such as basketball, volleyball, softball, or field hockey, and modern dance. In addition, the student may elect some sport activity in which she is especially interested.

The intramural program involves participation in three team sports and also in individual sports. The planning of tournaments and referees is handled by the Women's Athletic Association.

In tennis and golf the women students continue to have the benefit of instruction from Messrs. Derrick Barton and Pat Abbott. The modern dance group, composed of those especially interested in this activity, had its own dance programs, performing among other numbers an original dance story of Ruth and Naomi at a number of churches, clubs, and in a student convocation service.

The number of women students participating in the several sports and activities was as follows:

Modern Dance	201	Softball	47
Tennis	160	Archery	32
Golf	134	Badminton	35
Basketball	105	Fencing	13
Volleyball	73	Gymnastic Exercises.....	12

All of the playing fields have been maintained in excellent condition, and further improvements are being made to the tennis courts. One of the major needs is a considerable expenditure for entirely reworking the fencing of the court enclosure. There is no real substitute for heavy fencing of the chain link variety, and until this is achieved it is difficult to prevent unauthorized persons from using the courts at improper times.

The Board must be reminded that before the physical education facilities can be considered complete, in line with the original concept of the college, there must be erected the badly needed wing to Neely Mallory Memorial Gymnasium, which is already designed by the architect, and which will contain a swimming pool for use by all students, and other areas especially for women students. The addition of swimming to the sports program would greatly enhance its total appeal.

ALUMNI

The Alumni Secretary, Mr. Goodbar Morgan, x'31, has furnished a carefully detailed report indicating increased alumni interest in the college throughout the year. He states, "We have broadened our program somewhat in order to reach alumni with varied interests. We continue to get reports of how well the *Southwestern News* is being received. The *News* is doing much to keep the alumni informed about the college and to hold their interest. We look forward to an even stronger and more productive relationship during the coming year."

Homecoming was celebrated on Saturday, October 19, with the annual luncheon held for the first time in the newly completed Catherine Burrow Hall. This event, sponsored jointly by the Southwestern Men of Memphis and the Southwestern Women of Memphis, attracted well over 200 alumni. Mr. Barney Gallagher, '41, President of the Southwestern Men of Memphis, presided at the luncheon. The principal speaker was Dr. John D. Hughes, '32, whose pointedly challenging address was enthusiastically received and has been reported previously in the *Southwestern News*. Dr. Hughes was introduced by Mr. Oscar Hurt, Jr., '29, President of the Southwestern Alumni Association. Following this address, Mr. Gallagher, in collaboration with Mrs. E. G. Ballenger, '33, and Mr. Trent Wood, '48, and assisted by many other alumni and friends, produced for the amusement and satisfaction of the guests a very exciting "This Is Your Life" program depicting both the high and the low points in the career of the President, whose surprise and initial discomfiture were entirely genuine, and whose appreciation of the implied tribute of friendship and good wishes was equally so. The fact that the Lynx staged a smashing 32-7 upset victory over Austin College delighted an overflow crowd of Southwestern supporters who concluded a very pleasant and eventful day with visits to the fraternity and sorority houses, and the Alumni-Student Homecoming Dance in Neely Mallory Memorial Gymnasium.

Under the leadership of Mr. Gallagher, the Southwestern Men of Memphis sponsored both the Homecoming and the Alumni Day luncheons and carried Southwestern into many areas of community life. The officers who served for 1957-58 were:

Barney Gallagher, '41.....	<i>President</i>
Reginald N. Germany, Jr., '55.....	<i>Vice President</i>
Amel Peterson, Jr., '54.....	<i>Secretary</i>
James F. Springfield, '51.....	<i>Treasurer</i>

The Southwestern Women of Memphis is a group which continues to demonstrate its helpfulness by taking an active part in many college affairs. At finals these alumnae added to their previous lovely and useful gifts to the college two silver platters. Previously, they had given a silver coffee urn and tray, plus a very handsome silver punch-bowl. This organization is generous and thoughtful and is always ready to be of assistance to the college. Recently some of its members have interested themselves in providing curtains for the women's residence halls. The officers who served for 1957-58 were:

- Mrs. Charles C. Sullivan (Martha Tabb, '33).....*President*
- Mrs. J. T. Murff (Frances D. Smith, '36).....*Vice President*
- Mrs. M. K. Horne, Jr. (Elizabeth Cobb, '38).....*Secretary*
- Mrs. Charles H. Freeburg (Catherine Moore, '40).....*Treasurer*

The 1957 Loyalty Fund, both in the percentage of participation and in the funds received, showed a considerable increase over last year, and indeed may represent the high point to date. Statistics indicate a total of 1094 gifts from 927 donors for a total amount of \$19,734.85. The percentage participation was 16.1, the average for Memphis alumni being 17.3 and for out-of-town alumni 15.3. The percentage of graduates participating was 27.3, while the percentage of non-graduates was 7.3. Interestingly, 493 men gave a total of \$15,024.81, whereas 434 women gave \$4,710.04. The average gift was \$21.28. Included in these totals is every gift by every alumnus, whether to the Living Endowment Fund, Scholarship Fund, "Friends of Southwestern," Burrow Library Memorials, Special Science Fund, or other designated funds.

<i>Percentage of Participation Old Guard (prior to 1910)</i>	<i>Percentage of Participation Later Classes (1910 to date)</i>
First place1892 (100%)	First place1932 (39.3%)
Second place 1893, 1900, 1903 (50%)	Second place1926 (23.9%)
Third place1894 (33%)	Third place1927 (23.6%)
Fourth place1899 (22%)	Fourth place1933 (23.3%)

Under the direction of Dr. Alfred O. Canon, '44, Dean of Alumni, the formation of several alumni chapters in key cities throughout the Mid-South area is proceeding in connection with and as a result of a program of Southwestern Conferences. These conferences relate not only to Southwestern alumni directly but in many instances to church or civic groups as a projection of a phase of the Adult Education

Program of the college. Usually, a conference is set up with a committee of alumni who select a date and place for a dinner meeting. The speaker, a member of the faculty, is accompanied by Dean Canon or Dr. R. P. Richardson, '17, Vice President for Development. These conferences may be held in a church, hotel, home of an alumnus, or the parent of a student currently enrolled in Southwestern. The speaker presents some topic likely to be of interest to the entire group, and there is also presented the opportunity for establishing Great Books Study Groups composed of alumni and friends. The total effect is to bring the continuing education phase of the college's work before alumni who are already aware of the undergraduate program of their own day. It is believed that from many points of view these conferences enhance valuable relationships with alumni and other friends in the Mid-South.

The Alumni Secretary continues to handle the Placement Service dealing with relationships between graduating students and employers. In addition, in collaboration with the Committee on Admissions and Student Aid, he has the responsibility of fitting a student who has been awarded an opportunity for campus work into the jobs available. As may be readily understood, both of these activities require a great deal of paper work and planning which must be added to the very exacting and unexciting task of culling and correlating many types of mailing lists, address plates, alumni personal folders, and a newspaper clipping service.

Alumni Day, Saturday, May 31, attracted a record crowd. An unusual feature was a morning coffee hour honoring Professor John Henry Davis, whose book "St. Mary's Cathedral, 1858-1958" had been released a few days earlier. Also, for the second year, an "Alumni Conference" was held as an integral part of the Alumni Day program. In the Adult Education Center of the Burrow Library Professor E. Llewellyn Queener addressed the alumni on the subject, "The Liberal Arts and the Queen of the Sciences." The Southwestern Men of Memphis luncheon in Catherine Burrow Hall honored especially the Class of 1933, which observed its twenty-fifth reunion, and the men of the Class of 1958. The silver anniversary class had approximately forty members present. After the usual class reunions and athletic events during the afternoon, some 600 alumni and friends gathered on the campus for the alumni supper. Mr. Oscar Hurt, Jr., '29, President of the Alumni Association, presided, assisted by Mr. William M. Dorr, '51, Vice President in Charge of Reunions, who had planned the programs of the day. Among those giving unstintingly of their

efforts in connection with the supper, athletic events, registration, and other necessary chores were Mrs. W. Edward French, (Betsy Fowler, '39); Mr. Reginald N. Germany, Jr., '55; Miss Martha Jean Hand, '51, and many others serving as committee members with these chairmen.

When the members of the Class of 1933 were graduated they had survived the initial stages of and emerged into the depths of an economic depression. They had practically no money with which to purchase a traditional class gift for the college. The total sum they could raise was \$87.50, but they wanted to do something for their alma mater, and it was decided to purchase a few caps, gowns, and hoods to be rented to members of succeeding classes. The accumulated funds from rentals were used to purchase additional regalia and the Class of 1933 soon owned enough regalia to care for the needs of the graduating classes. The funds from these rentals continued to mount until at the end of twenty-five years the initial assets of \$87.50 had increased to more than \$6,000.00 in regalia and in invested cash. This achievement was made possible largely through the devoted, untiring, and painstaking efforts of Miss Erma Reese, Executive Secretary to the President, who personally supervises the handling of the regalia; Mr. C. L. Springfield, Comptroller, who invests the funds, and Mr. W. D. Howell, Auditor and Assistant to the Comptroller, who keeps the books. As a token of appreciation of the devoted efforts of these three members of the staff, the Class presented Miss Reese with a vacation check of \$250.00, and Messrs. Springfield and Howell with a silver bowl and silver tray, respectively.

The members of the Class also unanimously voted to use approximately \$500.00 per year for the next five years from rentals and interest to purchase scientific equipment for the college, and adopted the following resolution:

WHEREAS, the Class of 1933 provided funds for the purchase of academic regalia to be rented each year to the members of the graduating class, and in twenty-five years the original gift of \$87.50 has grown to \$6,238.30, this amount being represented by \$2,873.26 in regalia and \$3,365.04 in cash held in the reserve funds of the college, and

WHEREAS, the gross rental of the academic regalia at this time is approximately \$450.00 annually, the net amount being approximately \$300.00 after cost of handling, cleaning, storing, and replacements are taken care of since each graduating class is paid 20% of net rentals for assisting in handling regalia for the class members, and

WHEREAS, henceforth 10% of rental income is to be set up in reserve for replacing regalia which is beginning to show wear; therefore

RESOLVED, that the net income from regalia rental together with income from the principal (which shall be identified as *Gift Fund of the Class of 1933*) invested in Southwestern's Reserve Fund, earning approximately 4% per annum, be set up as a *Project Fund of the Class of 1933*;

RESOLVED, that each fifth year reunion hereafter may designate the use of the income from the above two sources by majority vote of those class members present at said reunion, and further

RESOLVED, that after graduation of the Class of 1983 the Gift Fund of the Class of 1933 be placed in the permanent endowment fund of Southwestern as a memorial to the Class of 1933.

On Monday, June 2, the Southwestern Women of Memphis, under the leadership of Mrs. Raymond Martin (Hazel Brown, '48), Vice President of the Alumni Association in Charge of the Alumnae, assisted by Mrs. Wiley E. Floyd (Mavalene Fondren, '46), incoming President of the Southwestern Women of Memphis, and others, held the annual garden party honoring the women of the Class of 1958, mothers of all members of the graduating class, and visiting alumnae. It was at this garden party, which was held in the Hubert F. Fisher Memorial Garden, that the lovely silver trays previously mentioned were presented to the college and accepted by the President.

The offices of the Southwestern Alumni Association are as follows:

- President (1959).....Oscar Hurt, Jr. '29
- Vice President in Charge of
Public Relations (1959).....LeRoy Montgomery, '31
- Vice President in Charge of
Reunions (1959).....William M. Dorr II, '51
- Vice President in Charge of
Finances (1960).....Ewing Carruthers, '39
- Vice President in Charge of
Ministerial Relations (1960).....R. Christy Morgan, '51
- Vice President in Charge of
Alumnae (1960).....Mrs. Alvan Tate, Jr. (Virginia Mangum), '40
- Secretary-Treasurer.....Goodbar Morgan, x'31

ADULT EDUCATION

Professor Granville D. Davis, Director of the Memphis Adult Education Center, has reported as follows:

The Southwestern program of Adult Education experienced a steady expansion during the past year. This growth was in major part made possible by the grant from the "Selected Institutions" project of The Fund for Adult Education. The staff of the Memphis Adult Education Center consists of Granville D. Davis, Executive Director; Laurence F. Kinney, Director of Academic Relations; Alfred O. Canon, Dean of Alumni; Raymond S. Hill, Coordinator of Mass Media; Miss May Maury Harding, Director of Programs; and Mrs. Robert E. Shroder, Secretary.

Discussion Groups

Registration in the 92 discussion groups for the year numbered 1,940. During 1956-1957, there were 1,797 registrations in 84 groups, and in 1955-1956, there were 1,281 registrations in 64 groups. An analysis of the registrations by groups follows:

TOTAL REGISTRATIONS, 1957-1958

SUMMER, 1957

<i>Name</i>	<i>Groups</i>	<i>Participants</i>
American Presidency	1	17
Great Poetry	1	43
Theatre for Thought	1	22
Twenties on Trial	1	18
Zen	1	21
Totals (Summer)	5	121

SEPTEMBER 1, 1957 TO MAY 31, 1958

FUND FOR ADULT EDUCATION PROGRAMS

<i>Name</i>	<i>Groups</i>	<i>Participants</i>
Aging in the Modern World.....	1	9
Discovering Modern Poetry	2	37
Great Issues in American Politics.....	1	27
Introduction to Humanities	5	126
Looking at Modern Painting.....	3	72
Power to Govern	1	20
Shape of Our Cities	1	27
Ways of Mankind	15	174
	29	492

GREAT BOOKS PROGRAM

<i>Name</i>	<i>Groups</i>	<i>Participants</i>
Great Books: First Year	9	194
Great Books: Second Year	10	190
Great Books: Third Year	4	62
Great Books: Fourth Year	1	28
Great Books: Sixth Year	1	12
Great Books: Eleventh Year	1	23
Great Issues in Education	1	16
	27	525

INDIGENOUS PROGRAMS

<i>Name</i>	<i>Groups</i>	<i>Participants</i>
Adventure in Ideas	2	59
Age of Genius	3	62
Architecture and Modern Man	2	22
A World At Stake	1	30
Biblical Archaeology	1	35
Brothers Karamazov	1	41
Creative Writing	1	19
Drama Workshop	2	60
Faculty Discussion Group	2	40
French Film Series	1	125
International Relations	1	15
Institute for Executives	1	25
Leader Training Program	1	51
Man in Search of a Symbol.....	1	12
Modern Drama	2	39
Music of Beethoven	1	23
Opera	1	38
Painting, Past and Present	1	16
Religion and Contemporary Drama.....	1	10
Science and the Modern World.....	1	15
Structure of the Novel	1	11
The Play's the Thing	2	36
Western Man	1	18
	31	802
Totals (Sept., 1957-May, 1958).....	87	1,819
Totals (June 1, 1957-May 31, 1958).....	92	1,940

Outreach from Memphis

During the past year, sixteen discussion groups were established in fifteen communities outside of Memphis: Huntsville in Alabama (2 groups); Blytheville, Forrest City, Helena, Marianna, and West Memphis in Arkansas; Clarksdale, Columbus, Jackson, Lexington,

and Tupelo in Mississippi; and Cordova, Covington, Jackson, and Somerville in Tennessee. This represents a gain of four groups and five cities over the previous year.

A residential seminar on the discussion method and discussion leadership for organizers, leaders, and participants in these out-of-town groups was held on the Southwestern campus August 23-24, 1957. Fifty-three residents of fourteen communities in the Mid-South area attended the sessions and were enthusiastic in their evaluation of their experience. Three new groups were organized as a direct result of this seminar, and it is significant that each of the groups in existence prior to the meeting was given sufficient impetus to continue.

Faculty Participation

Members of the Southwestern faculty have continued to give stimulus to the growth of adult education. They have explained the Adult Education Center's projects to a variety of citizen's groups, and they have served as leaders in a number of discussion programs. In addition to the staff of the Adult Center, the following faculty members have taken active part during 1957-1958: Peyton N. Rhodes, President, Robert P. Richardson, Vice President for Development, Jameson M. Jones, Dean, and Professors Amacker, Bigger, Coyner, J. H. Davis, Gravesmill, Johnson, Lowry, Madden, Pritchard, Queener, Reveley, D. D. Rhodes, Roper, Ross, Taylor, Tuthill, and Wolf.

As an outgrowth of the faculty residential conference held at Bear Creek Lake in May, 1957, a faculty discussion group was formed and met regularly throughout the college year. Twenty-six members of the faculty took part in these sessions.

Under the leadership of the Director of Academic Relations, a faculty committee has been at work for six months seeking ways to develop a structured program of adult education. The purpose of this study is to arrange the programs of adult education in sequential patterns so that the participants may enter upon a long-term series of studies with a sense of progression and a realization of the unity of knowledge. This exploratory project is a pioneering one for the entire adult education movement.

Student Participation

By action of the faculty, three adult education programs were added to the college curriculum during the year. These "Sophomore

Discussions" were offered to undergraduates for two purposes: to give sophomores experience in the use of materials prepared specifically for discussion groups, and to acquaint undergraduates functionally with the types of adult programs which will be available to them for continuing their education after their completion of college. The three new Sophomore Discussions are "Discovering Modern Poetry," "Looking at Modern Painting," and "The Power to Govern."

Students of Southwestern also enrolled in discussion programs on an extra-curricular basis. At the request of the Student Council, the Dean of Alumni worked with a student committee to set up a series of discussions on contemporary political issues. Program materials were provided by the Adult Education Center.

Public Relations

The routine methods of acquainting the public with the Southwestern program of continuing education for adults have been used again during the past year: newspaper stories; television and radio appearances by staff members; faculty speeches to student and civic groups; conferences, seminars, lectures, and demonstration sessions. The Dean of Alumni, working in cooperation with the Office of Development, held seventeen "Southwestern Conferences" over the Mid-South area for the purpose of interpreting the adult education program and to encourage the organization of discussion groups in surrounding communities. Large crowds were attracted to the Adult Center by the presentation of speakers who interpreted the "Headlines" of the day. The "Headlines" program was a joint project of the Adult Center and Southwestern's Center of International Studies. Another cooperative venture with the Center of International Studies was the holding of the Second Memphis Assembly, under the chairmanship of Professor Ross J. Pritchard.

Interpretation of the Concept of Adult Education

On occasion, members of the staff of the Adult Education Center have been called upon to encourage or interpret the concept of adult education at distant points. The Director of Programs participated in a Great Books national planning conference at Williamstown, Massachusetts. The Dean of Alumni wrote an article, "A New Obligation to Alumni," for the February-March, 1958 issue of the American Alumni Council *News* and appeared on American Alumni Council programs in Williamsburg, Virginia and in Lake Placid, New York. The Director of Academic Relations served on the national selection

committee for leadership awards granted by The Fund for Adult Education. In addition he acted as a consultant on adult education for the field staff of the National Management Association in session at Evanston, Illinois; as an advisory member of the Inter-Board Adult Council of the Presbyterian Church, U. S., meeting in Atlanta, Georgia; and as a consultant at a conference on the relation of religion and adult education sponsored by Union Theological Seminary at Richmond, Virginia. The Executive Director served as consultant at state meetings on adult education held in Fayetteville, Arkansas, and in Jackson, Mississippi, and spoke to the Middle Atlantic regional meeting of the National University Extension Association at Princeton, New Jersey, and to the Southern University Conference at Williamsburg, Virginia.

The Institute for Executive Leadership

The Institute for Executive Leadership, a liberal arts program for business executives, has now completed its third year. The Institute's second class completed the course of study in May, 1958. In that same month a third class reached the half-way point of its Institute experience.

Alumni Education

The Dean of Alumni has continued to demonstrate Southwestern's concern for the intellectual endeavors of alumni after they leave the college campus. Reference has already been made to the Southwestern Conferences that have carried the idea of a lifetime of learning to out-of-town groups. Under the Dean's auspices two programs have been offered during the past year especially planned for Memphis alumni groups: the "Age of Genius," a lecture-discussion program, and "A World at Stake," a lecture series. In an effort to renew the educational zeal of alumni, an "Alumni Conference" has been made an integral part of the Alumni Day program during commencement week.

The Use of Mass Media

The Coordinator of Mass Media has called to the attention of adults the uses that can be made of television, radio, films, dramas, and paperback books in continuing their education. During the past year, he has produced eighteen shows for television, he has presented sixteen plays in the Adult Center, he has directed the Center Players in reading performances before sixteen Memphis clubs, he has super-

vised a film series, and he has sold over two thousand paperback books out of the well-stocked Browsing Corner.

All of this would be worthwhile from the standpoint of good public relations, but his activities have had an essential educational purpose. The television shows, those he produced and many others, were used as starting points for discussion groups. Radio shows and films were utilized in comparable fashion. The plays were intellectual experiences, not the usual light fare of amateur theatrical groups.

It should be evident that this is a pioneering program of great extent and promise, relating itself to the relatively new concept of education as a conscious lifetime process. Without the substantial financial encouragement of the \$180,000.00 grant from The Fund for Adult Education (See October, 1957 Bulletin) only a fractional part of the Southwestern program could have been attempted or realized.

DEVELOPMENT, PUBLICITY, AND PUBLICATIONS

Reporting for the past year, Dr. R. P. Richardson, '17, Vice President for Development, states, "It has been the conscious purpose of the Office of Development during the past year, in all of its activities, such as alumni relationships, student recruitment, publicity, and publications, as well as fund raising and other contacts with the various publics of Southwestern, to maintain 'a sustained alertness to opportunity' in behalf of the college. This conscious purpose has functioned with the following objectives in mind:

- (1) To gain increased recognition and understanding for the college among its important 'publics.'
- (2) To motivate more and better students to seek admission to the college's program.
- (3) To secure increased financial support for the college."

Dr. Richardson reports that fund-raising efforts during the year have been constant and persistent through direct mailings, telephone calls, and personal interviews. Efforts along these lines have been concentrated on Sponsors of Southwestern, through the Women of the Church of the four cooperating Synods; the Arboretum, through the Lumberman's Club of Memphis; professorships, or partial professorships, through outstanding churches in the Synods; the Science Fund, through local doctors; Parents Program; long-range gift plan-

ning, through a Better Bequest Program; a Trust Program, with personal interviews with wealthy individuals, couples, representatives of business and industry; and finally through the President's Council the enlistment, training, and retention of effective volunteer leaders and solicitors. In his judgment, this last named effort is the current greatest need of the fund-raising programs of the college.

Inasmuch as Dr. Richardson will report orally to the Board's Committee on Development, no attempt will be made here to detail activities likely to be contained in that report other than to say that by his personal efforts in attending many types of church meetings, including Synods and Presbyteries, committee meetings, and having both met and arranged for innumerable preaching assignments, he has rendered a great service to the Church and to the college. Other activities have included participation in the Southwestern Conferences already referred to, in the planning and activities of Parents' Day, and participation with appropriate civic and local educational groups.

Dr. Alfred O. Canon, '44, Dean of Alumni, has related himself through educational processes to the Office of Development and alumni work per se, as well as to the Memphis Adult Education Center, with a special emphasis on alumni participation both locally and in Southwestern Conferences throughout the four cooperating Synods. In other words, Dean Canon is engaged in a type of development involving adult education but with particular emphasis on the participation of Southwestern alumni. This is a unique kind of activity being experimented with and expanded by Southwestern.

Seventeen Southwestern Conferences were held during the past year, making a total of twenty-nine since the inception of the plan. A special lecture discussion program for alumni was scheduled in Memphis under the title "A World at Stake." Mention has been made of the establishment of a series of discussions for undergraduates, designed in the pattern of those normally held in the Adult Education Center, as requested by the Southwestern Student Council.

In addition to participating in programs of various national meetings discussing alumni or adult education, Dean Canon has a particular responsibility in connection with the local Institute for Executive Leadership, which begins its fourth year in the fall of 1958.

In speaking of the total effect of the Southwestern Conferences,

Dean Canon has pointed out very clearly the significance of these for alumni-college relationships, for church-college relationships, and for adult education-college relationships. It is believed that something significant is being developed which will have widespread application elsewhere.

The Admissions Office, under the direction of Mrs. John Q. Wolf, Admissions Counselor, and her assistant, Mrs. Allan M. Peterson, has had a busy year due to the great increase in the number of applications received. It will be noted that the number of students from more distant regions has increased. The tremendous volume of correspondence has been handled with efficiency and promptness in close cooperation with the Committee on Admissions and Student Aid and the Registrar. The Admissions Counselor has done a great deal of traveling and has appeared on thirty-seven high school programs locally, and has visited some twenty-two high schools outside of the local area. She has attended all four meetings of the Women of the Church of the four Synods. Some fifteen hundred visitors to the campus have received a generous welcome in the Office of Admissions and have been enabled to enjoy personally conducted tours of the campus. It was pointed out by Mrs. Wolf that earlier acceptance of qualified students and the acceptance of a much larger percentage above the actual residence hall space available would insure the ultimate retention of many outstanding students who do not wish to remain too long on a waiting list. Inasmuch as students nowadays make application at a number of institutions, the whole problem of selection and ultimate acceptance by both the college and the student is very complicated. When one is working against a limited enrollment capacity, there is always the danger of accepting too many students for the places available or of having vacancies late in the summer due to applicants having chosen some other college at which they had also been accepted. This whole matter is under careful study by the Committee on Admissions and Student Aid.

Mrs. E. G. Ballenger, '33, assisted by four women students, each working ten hours weekly, has handled news and publications, clippings, and records of publicity in an admirable manner. Sports publicity is handled by two men students, working closely with both the Athletic Department and the News Service. Mrs. Ballenger is an accomplished journalist with long experience, and students working with her have learned to produce material readily accepted by the papers and journals as first-rate news copy. Special emphasis is placed on accuracy of reporting. Additional possibilities are being continually

discovered for newsworthy articles. In 1958-59 it is planned to have one student reporter especially assigned and trained to furnish news to the various church papers in the four Synods and the Assembly at large. In the past year there was produced a combination view-book and catalogue digest, folders and brochures for various departments, a brochure for the Southwestern Science Fund, a greeting card type folder for the Sponsors of Southwestern, and a series of specialized mailing devices for the annual Loyalty Fund. Much of the production work on these, as well as on the *Southwestern News*, generally considered to be one of the finest college publications in circulation, has been done in the News Service office at very modest cost.

The President would like to say that it is a tremendous personal satisfaction to have associated with him individuals who work so competently and harmoniously in this important area of news, alumni, publications, and development. The Dean has prepared an admirable chart in connection with another report which shows how closely all of the elements and areas of the college work together in effective unity.

PRESBYTERIAN GUIDANCE CENTER

Professor Frederick D. Pultz has completed his second year as the able and competent Director of the Presbyterian Guidance Center. Counseling was provided for 232 high school students during the fiscal year ended June 30. This represents an increase of 34% over the previous year. Geographical distribution of the counselees was as follows:

	<i>Students</i>	<i>Churches represented</i>
Memphis	100	14
Tennessee (outside of Memphis).....	37	11
Alabama	27	5
Louisiana	44	8
Mississippi	6	4
Arkansas	15	3
Georgia	3	1

One of the most significant facts about these data is the increase of students from Louisiana and from Tennessee outside of Memphis. Scheduling has become increasingly difficult because of the large increase of out-of-town students who wish to come only on weekends. Every effort is being made to impress upon the vocational aides and others in the home churches the fact that the Center, in order to do

an effective job, must receive applicants who can come at times other than on weekends and in months other than those of the late winter and early spring. Churches are urged to plan their pre-counseling programs at the local levels so that the Center may operate with an even distribution of counselees throughout the year.

The Director has been active in many outside activities relating to the Center during the year, such as teaching a training course for vocational aides, giving explanations of the program in various places, and is a member of a number of committees dealing with health and welfare planning. He has served as President of the West Tennessee Personnel and Guidance Association during the past year and is currently President of the Tennessee Personnel and Guidance Association.

Dr. Pultz reports that new equipment for the Center includes a dictating machine and a tape recorder. Another room has been made available for testing and counseling. The previously installed air conditioning makes the whole Center much more useful and attractive.

The grant of the Danforth Foundation described in last year's report has enabled the Guidance Center to perform additional testing functions for Southwestern undergraduates. During the year tests in verbal reasoning, numerical ability, abstract reasoning, and language usage were administered to 240 students. On a voluntary basis some sixty-five first-year students came to the Center for counseling, and some requested additional tests. Twenty sophomores and twenty-five juniors and seniors likewise sought counseling or information regarding vocational and occupational guidance. Since in counseling it is impossible to separate or isolate vocational problems from personal, social, educational, or academic ones many of the students coming to the Center to discuss test results took opportunity to seek advice on other matters. The program of remedial reading, which began in 1956, was continued under Professor Perry D. Scrivner. To each registered first-year student there was sent the booklet *Every Occupation a Christian Calling* by John Oliver Nelson.

In order to encourage the use of the Center by Southwestern students one corner of the main testing room is being converted into a reading lounge. Attractive posters and displays have been planned for next session, and these will be changed periodically. Occupational information material is being reclassified, making it readily accessible. It is hoped that even after the expiration of the Danforth Grant on June 30, 1959, means will be found to carry on permanently the services of the Guidance Center for Southwestern students.

For the church year 1958 the approved support of the Center is as follows:

Memphis Presbytery	\$ 6,000.00
Nashville Presbytery	1,000.00
Columbia Presbytery	500.00
Synod of Tennessee	4,000.00
Synod of Louisiana	1,500.00
Synod of Alabama	2,000.00
From Danforth Funds	4,598.00
From College Funds	2,347.00
	<hr/>
Total	\$21,945.00

Grateful acknowledgment is made to the Women of Idlewild Church for a special gift of \$100.00 to be used in the operating costs of the Guidance Center.

BUILDINGS AND GROUNDS

Through the cooperative efforts of Messrs. J. A. Rollow, '26, College Engineer, and C. L. Springfield, Comptroller, the physical plant, including the four apartment units owned by the college, has been kept in sound condition, and in addition a number of improvements have been made. It is a tremendously difficult task to maintain a plant the size of Southwestern for a reasonable expenditure. Only because of the fact that those who originally decided on the type of architecture and the quality of structures insisted on the best has it been possible to operate with a minimum of basic structural repairs and at a very low cost per square foot of buildings and campus area. Actually, there should be at least two more competent full-time persons on the staff at the administrative level concerned entirely with the business offices, housing, and plant services to assist Messrs. Rollow and Springfield.

Catherine Burrow Hall, the new refectory, has received wide acclaim for its beauty and usefulness. It has fulfilled every expectation and has provided a structure for dining in comfort without crowding.

The Classes of 1957 and 1958 provided jointly a sum sufficient to erect a beautiful Gothic stone gateway at the North Parkway east entrance to the campus. This gateway was presented to the college as a part of the 1958 commencement exercises.

Tabulated below is a listing of the major construction and improvement activities of the year:

1. The construction of 560' of curbs around driveways.
2. The construction of 136' of gutters.
3. The construction of new walkways to Ellett and Voorhies Halls.
4. The paving of 400' of the Ashner Gateway driveway.
5. The provision of one classroom, one seminar room and two offices on the third floor of Palmer Hall in the old library reading room.
6. The provision of a new innerspring mattress for each student bed in Voorhies Hall.
7. The renovation and redecoration of several faculty apartments.
8. The provision of casement window air conditioners for certain offices and laboratories.
9. The provision of a better arrangement to handle faculty and staff mail.
10. A number of plantings of additional shrubs.
11. In the Science Building, in addition to the continued improvement of the physics laboratories, there has been a general reorganization of space to accommodate the activities of the Southwestern Research Institute. The facilities of several chemical laboratories have also been reoriented. These changes have been accomplished largely through the cooperation of Mr. Rollow, Professor Jack H. Taylor, '44, and Professor Raymond T. Vaughn.
12. The Registrar's Office and the Admissions Office have been reorganized and outfitted with modern desks, chairs and other equipment.
13. Acoustic ceiling has been provided for the offices of the Comptroller and of the Cashier, thus markedly improving working conditions.
14. The wooded area along the eastern boundary of the campus is being gradually cleared of undergrowth in order to give a better view of that section of the campus.
15. The International Studies Center has been expanded further through the efforts of Professor Ross J. Pritchard, and the Language Center has been established as a coordinate activity, directed by Professor J. O. Embry.
16. Seventy additional chests of drawers, made possible by last year's Sponsors of Southwestern, have been placed in the men's residence halls. Also a number of additional study chairs have been provided.

Among two insistent needs, providing for welfare, safety, and comfort and not likely to be provided for in the operational

budget, are (1) a small hydraulic elevator to replace the outmoded rope operated lift in Palmer Hall. This would afford access to each floor level without the necessity of the use of three flights of steps. Not only would it be useful to faculty, staff, and students in general, but would provide a means of transporting paraplegic and other crippled students to their respective classrooms on the higher levels; (2) the provision of a compressor and cooling tower to provide air conditioning for the first floor of the Freshman Women's Residence Hall, the duct work having been installed when the building was constructed; (3) the provision of air conditioning for the first floor of Voorhies Hall, some basic provision for this having also been made in the original structure. It is believed that it would be out of the question to consider air conditioning all three floors of each of the two buildings, but that by cooling the first floor of each there would be provided comfortable conditions for those attending institutes, church conferences, such as the Area Laboratory Schools now being held on the campus each year, as well as for summer session students during the months of June, July, and August. Actually, the cost of the operation of such systems would not be great and could be covered from rentals once the initial outlay was made.

The attention of the members of the Board is again called to the fact that there are two buildings on the campus which are as yet unnamed and which are suitable for memorials; namely, the science building and the first-year women's residence hall.

DIRECTORS

At the 1958 meetings of the four cooperating Synods the following Directors were elected or reelected, each for the four-year term expiring in 1962:

Synod of Alabama	Mr. John M. McMillan
Synod of Louisiana	Mr. Alden T. Shotwell
Synod of Mississippi	The Reverend Mr. Murphey C. Wilds
Synod of Tennessee	Mr. Morton B. Howell, Jr.

In addition, Mr. Orrick Metcalfe, of Natchez, was elected by the Synod of Mississippi to complete the four-year term expiring in 1961 of Mr. Frank A. England, of Greenville, who resigned because of ill health; and Mr. A. Van Pritchett, of Memphis, who, in accordance with a provision of the By-Laws of the Synod of Tennessee, was appointed by the Moderator in August, 1957 to succeed the late Dr.

Moore Moore until the 1958 meeting of Synod, was elected for the remainder of Dr. Moore's term expiring in 1960.

Southwestern suffered a great loss in the death of Dr. W. H. McAtee, '21, of Brookhaven, Mississippi, who had been an invaluable member of its Board of Directors since 1944. Dr. McAtee became ill during the meeting of the Board on March 18, 1958, and died in the Methodist Hospital of Memphis a few hours later. He was a loyal alumnus and a tireless worker for Southwestern and for the cause of Christian higher education.

In the Synod of Louisiana Mr. Shotwell succeeds Mr. Alfred C. Glassell, x'11, who served continuously on the Board from 1943 to 1958. Mr. Glassell was also a member of Southwestern's Board from 1929 to 1938.

In the Synod of Tennessee Mr. Morton B. Howell, Jr., succeeds Mr. Robert E. Harwell who served from 1950 to 1958.

The Board elected Mr. Alvin Wunderlich, Jr., '39, President of National Burial Insurance Company of Memphis, to fill the vacancy in the Executive Committee left by the death of Dr. Moore Moore, and Mr. James L. Ross, President of National Bank of Commerce of Memphis, to fill the vacancy in the Investment Committee left by the death of Mr. W. B. Pollard.

At the annual meeting of the Board of Directors on October 17, 1957, Mr. Walker L. Wellford, Jr., '29, was elected Secretary to succeed Dr. Moore Moore, who held this position from 1925 to the time of his death.

The members of the Board are urged to give careful attention to the brochure on bequests which they have received from the Board of Christian Education and to which reference was made in the President's memorandum to the members of the Board dated July 31, 1958. While the members of the administrative staff of the college are constantly concerned with the matter of gifts and bequests, as well as in increasing annual support, their reach is limited, and they are not in a position to even learn of many individuals who, through the efforts of members of the Board, could be made to realize the value of a large investment in Southwestern. It would appear that financial campaigns are a slow and uncertain method of raising considerable sums of money and that the chief way in which the college can add to its capital

assets is through large gifts and bequests. While each member of the Board is doubtless familiar with the tremendous tax advantages in gifts to Southwestern, yet it cannot be assumed that every person knows these. The Office of Development and the office of the President stand ready to assist in every way the cultivation of large gifts and bequests, but the efforts of the distinguished Presbyterians constituting the Board can have a value and effect in their home communities for which there is no substitute. The college has achieved approximately sixty percent of its original conceptual plan, both in plant facilities and enrollment. Failure to achieve the ultimate goal is not to be even thought of. Many other colleges, relatively obscure and of unproven educational significance, have been lifted out of obscurity by the devoted efforts of their directors. Southwestern, with so many advantages and great educational momentum, can scarcely be thought of as falling behind in educational progress and achievement. Let it be said here that continually it is impressed on the administrative officers of the college that those who planned the move to Memphis and the existing type of architecture were wise beyond their knowledge and that the Gothic collegiate tradition must never be besmirched by the intrusion of any other type of architectural style or pattern.

Again, the attention of the Board is called to the devoted assistance of the members of the Executive and Investment Committees, whose members carry on effectively the work of the college between meetings of the Board. They serve, of course, without remuneration and frequently lay aside important matters to come to some special meeting at the call of the Chairman.

FINANCES

After presentation to the Executive Committee and study by a sub-committee, the 1957-58 budget was approved by the Board at its meeting on October 17, 1957. This budget showed an estimated income of \$548,950.00, estimated expenses of \$593,317.50, or a potential deficit of \$44,367.50. Subsequently, this potential estimated deficit was reduced to \$41,500.00. Up until May 1, 1958 there had been received from local or nearby businesses gifts amounting to \$12,850.00, from the Tennessee Independent Colleges Fund \$4,095.00, and from "Friends" \$5,300.00, making a total of \$22,245.00. It thus became necessary to raise some \$20,000.00 in a period of two months, since one cannot predict the timing of benevolence payments during the church year. As indicated in the memorandum of July 31, we were fortunate in

securing the approximately \$20,000.00 additional, and, as will appear in the Treasurer's report, the fiscal year ended in the black with a balance of \$3,062.45.

Particularly gratifying is the fact that benevolences from the four cooperating Synods showed a sharp increase, the total amount being \$112,986.87. This is the largest amount ever received in any fiscal year. For the church year 1957 benevolences amounted to \$102,758.05, an increase of \$518.82 over the church year 1956. The total contributions from business organizations in and near Memphis amounted to \$32,185.00 in unrestricted funds applicable to current operations. The "Friends of Southwestern" contributed \$11,727.58. There was received through the Tennessee Independent Colleges Fund a net amount of \$4,123.53. Thus the total of non-church-related gifts was \$48,036.11, a decrease of \$3,071.10 from the previous year.

The following tabulation shows both by Synods and Presbyteries a detailed statement of benevolence giving to Southwestern for the church year 1957 and for the college's fiscal year 1957-58:

Synod and Presbytery	Approved Apportionment Church Year 1957	Receipts Church Year 1957 Benevolences	Percentage of Apportionment Received	Receipts Fiscal Year 1957-58 Benevolences
ALABAMA				
Birmingham	\$ 8,400.00	\$ 7,357.88	87.6	\$ 7,620.34
East Alabama	6,600.00	3,672.12	55.6	3,651.93
Mobile	4,620.00	3,675.17	79.5	4,198.15
North Alabama	5,730.00	4,757.90	83.0	4,395.66
Tuscaloosa	4,650.00	2,045.19	44.0	2,435.11
	<u>\$ 30,000.00</u>	<u>\$ 21,508.26</u>	<u>71.7</u>	<u>\$ 22,301.19</u>
LOUISIANA				
Louisiana	\$ 5,880.00	\$ 3,550.68	60.4	\$ 4,328.38
New Orleans	7,245.00	5,917.64	81.7	6,147.14
Red River	7,560.00	7,113.31	94.1	7,278.03
Louisiana-Mississippi	315.00	—0—	—0—	—0—
	<u>\$ 21,000.00</u>	<u>\$ 16,581.63</u>	<u>79.0</u>	<u>\$ 17,753.55</u>
MISSISSIPPI				
Central Mississippi	\$ 5,977.80	\$ 2,217.50	37.1	\$ 3,126.43
East Mississippi	2,187.00	1,112.50	50.9	1,312.50
Meridian	2,770.20	1,210.71	43.7	1,190.71
Mississippi	1,749.60	1,054.33	60.3	1,240.19
North Mississippi	1,895.40	2,196.20	115.8	2,134.09
	<u>\$ 14,580.00</u>	<u>\$ 7,791.24</u>	<u>53.4</u>	<u>\$ 9,003.92</u>

TENNESSEE

Columbia	\$	5,200.00	\$	4,776.00	91.8	\$	5,736.00
Memphis		33,800.00		34,562.91	102.2		38,219.89
Nashville		26,000.00		17,538.01	67.4		19,972.32
		<u>\$ 65,000.00*</u>		<u>\$ 56,876.92</u>	<u>87.5</u>		<u>\$ 63,928.21</u>
Total		\$130,580.00		\$102,758.05	78.7		\$112,986.87

*Includes Synod's Scholarship Fund of \$5,000.00.

The continued outstanding support of three Memphis churches for named memorial professorships, over and above meeting fully their benevolence gifts for the college as apportioned by Memphis Presbytery, is a most significant challenge to other churches and merits the warmest appreciation from members of the Board. The Second Presbyterian Church provides for the A. B. Curry Chair of Bible; the Idlewild Church for the T. K. Young Chair of English Literature, and Evergreen Church for the W. J. Millard Chair of Bible and Humanities. For the fiscal year 1957-58 the income from these chairs totaled \$15,530.00. Thus, the total provision of the Church at the combined synod, presbytery, and congregational level was \$128,516.87. Due to the continuing presentations of Dr. Richardson, it is anticipated that other churches, both in and without Memphis, will undertake to provide at least a portion of the maintenance of a memorial chair out of their congregational benevolences. This is a kind of continuing support that should be encouraged because of its stability and special appeal to the churches in memorializing some outstanding minister, family, or member of the congregation.

The regular benevolence apportionments approved by the Synods for the church years 1958 and 1959 are as follows:

	1958	1959
Synod of Alabama.....	\$ 34,500.00*	\$ 32,000.00***
Synod of Louisiana.....	23,000.00	23,000.00
Synod of Mississippi.....	15,601.00	17,678.00
Synod of Tennessee.....	80,000.00**	82,000.00****
	<u>\$153,101.00</u>	<u>\$154,578.00</u>

*\$2,000 to be applied to the support of the Guidance Center; \$2,000 to be used toward the matching fund supporting the General Assembly's plan for a major in Bible and Christian Education; 15% of the remainder to be added to Synod's Southwestern Scholarship Fund.

**Includes Synod's Scholarship Fund of \$5,000.

***15% of this amount to be applied to Synod's Southwestern Scholarship Fund.

****Includes \$5,000 for Synod's Southwestern Scholarship Fund and \$2,000 to be applied toward the matching fund supporting the General Assembly's plan for a major in Bible and Christian Education.

Of the total for 1958, assuming the realization of the entire approved amount, approximately \$13,575.00 would have been designated for scholarship funds or other restricted uses, leaving a total potential benevolence fund available of \$129,526.00. For the church year 1959 the corresponding total of restricted funds would be \$11,800.00 and a consequent \$142,478.00 available for the operation of the college from benevolences.

The number of communicants in each of the four cooperating Synods, according to figures published in the minutes of the ninety-eighth General Assembly (1958), are:

Alabama	37,967
Louisiana	30,086
Mississippi	33,891
Tennessee	31,284
	133,228

It is a source of regret that it is necessary to report that the collection of Development Fund Campaign pledges is distressingly slow. In the Alabama Christian Higher Education Campaign Dr. Richardson has undertaken to stimulate additional participation and accelerated payment of pledges by a series of communications offering to be of assistance to the churches in pressing this matter. Mr. James A. Minter, Jr., serving as Treasurer of this campaign, has been particularly helpful in many ways. Since the severe illness of Dr. John M. Crowell, Chairman of the campaign, Dr. Edward V. Ramage is working with Mr. Minter in further campaign efforts. The status of each campaign as of June 30, 1958, was as follows:

Louisiana-Presbyterian United Campaign

Goal approved by Synod	\$300,000.00
Pledged	239,000.00
Unpledged	61,000.00
Expenses	18,000.00
Southwestern's 2/3 share of \$239,000.00	147,333.33
Received by Southwestern to 6/30/58.....	107,298.08
Unpaid pledges due Southwestern.....	40,035.25

Mississippi Development Fund Campaign

Goal authorized by Synod	\$200,000.00
Pledged	98,030.88
Unpledged	101,969.12
Received by Southwestern to June 30, 1958.....	69,762.54
Expenses	15,407.49
Net receipts	54,355.05
Unpaid pledges	28,268.34

Tennessee Christian Higher Education Campaign (Southwestern and Louisville Presbyterian Seminary)

Goal established by Synod	\$375,000.00
Expenses	23,000.00
Southwestern's share of goal	125,000.00
Received by Southwestern to June 30, 1958.....	67,853.95

Alabama Christian Higher Education Campaign (Southwestern and Louisville Presbyterian Seminary) as reported by the Treasurer

Goal set by Synod	\$400,000.00
Pledged	349,131.14
Unpledged	50,868.86
Southwestern's share of \$349,131.14.....	218,206.96
Total payments on pledges (for both college and Seminary)	159,755.53
Expenses	20,188.86
Net campaign receipts to June 30, 1958	139,566.67

On February 1, 1950, through a deed of trust duly recorded, Mr. Walter D. Bellingrath of Mobile, Alabama, established the Bellingrath-Morse Foundation for certain charitable, religious, and educational purposes. In the foreword of a document describing the reasons for his action and the methods by which his objectives were to be attained Mr. Bellingrath said, "The greatest hope for the future of our country, I believe, lies in providing for our young people the best possible liberal education, through the medium of our privately supported Christian colleges, where the well-rounded development of mental powers and the building of character go hand in hand. If through the years to come, the Foundation, which I have established, aids materially in inculcating in the youth of our Southland a zealously to preserve our American heritage and a firm and unwavering faith in our Almighty and Most Merciful God, my purpose will have been accomplished, and I shall be richly repaid in the certainty of having contributed to the well-being of our people."

In addition to perpetuating the world famous Bellingrath Gardens, known as "The Charm Spot of the Deep South," as a memorial to his beloved wife, Bessie Morse Bellingrath, Mr. Bellingrath made provision, subject to certain specific stipulations, that the net earnings of the Foundation from business properties, invested funds, or otherwise should be divided in a stated manner between two churches and three educational institutions, each having a relationship to the State of Alabama. As the official Presbyterian college of the Synod of Alabama, Southwestern at Memphis was designated to receive forty percent of the net income from the Bellingrath-Morse Foundation.

The Trustees of the Foundation, all of whom were closely associated with Mr. Bellingrath during his lifetime, who are fully acquainted with his firm convictions about Christian higher education and his wishes with respect to the maintenance of the Gardens and provision for the institutional beneficiaries, are faithfully and completely carrying out the provisions of the deed of trust.

Since distributions began to be made following the death of Mr. Bellingrath, Southwestern at Memphis has received from the Trustees of the Foundation \$124,799.99. Needless to say, the payments which total this sum have had a tremendous positive effect on the financial condition of the college. At a later date the name of Walter D. Bellingrath will be appropriately memorialized on the campus in a tribute of deep gratitude to one whose life demonstrated in a remarkable way self-reliance, integrity, and a deep conviction that "Our great Nation of today owes its greatness and its very existence to those patriots who established a system of education based on Christian principles."

In an entirely unplanned, impromptu talk made at the Alumni Dinner on May 31, the President presented a brief picture of what had been accomplished at Southwestern in the last thirty-two years and gave expression to a long cherished dream—that the original concept of the completed campus might be attained by the year 1975, which would be the fiftieth anniversary of the move of the college from Clarksville to Memphis. The further hope was expressed that through the combined energies of everyone related to the college, officially or unofficially, one-half of this final achievement might be accomplished by July 1, 1965, just seven years away. At the meeting of the Board on October 16, 1958, the writer hopes to be in a position to elaborate on this idea, giving facts and figures in support of the reasonableness of the idea. Many institutions have set up long range plans of such magnitude that they would seem almost impossible of fulfillment. Yet, the substantial progress being made in many instances should encourage Southwestern to formulate definite plans for expanding the plant and total assets at the earliest practicable date.

Among matters demanding more immediate concern, the following should certainly be listed:

- (1) Salaries of faculty and staff members must continue to be increased. In a ten-year period the average maximum amounts of salaries in the several ranks have been increased approximately fifty percent, and substantial improvements have been made in retirement,

hospitalization, sickness, and insurance benefits provided for members of the faculty, staff, and their families. Yet, continued inflation has the effect of partially nullifying the increases made. Of course, the Board is fully aware of this problem and has gone on record repeatedly as approving every salary increase that could be made without jeopardizing the financial structure of the institution.

(2) The most stabilizing funds handled by the college are those invested in endowment, and no opportunity should be missed to encourage memorial gifts to endowment funds. Through the wise guidance of the Investment Committee and the Investment Counselor, the yield on endowment has steadily increased over the past few years, and it is believed that the existing portfolio is in excellent condition. However, the increase of annual giving from alumni, corporations, and the church, as significant as these are, can never supplant the value of increasing the magnitude of carefully invested endowment funds.

(3) The student body continues to call attention to the fact that there is no place on the campus in which student activities may properly be housed. The provision of a student center would have a tremendously uplifting effect on the whole college community similar to that experienced upon the completion of the Burrow Library and of the main wing of Neely Mallory Memorial Gymnasium. Likewise, a Fine Arts Center, to house dramatics, music, and art, with which might well be related a wing especially developed for Adult Education, and another for the expanding International Studies and Language Centers, is a structure which cannot be put off much longer.

(4) The long planned memorial tower with appended administrative building must be achieved within a reasonable time in order to release classroom space in Palmer Hall now occupied by offices. Further, this tower has been designed as the focal architectural point of the campus—symbolic of the highest aspirations of Christian higher education and serving as the central theme for the entire architectural pattern of the campus.

(5) Plans have been completed for the Moore Moore Infirmary, which is to be constructed just north of Catherine Burrow Hall. This beautiful memorial to Dr. Moore Moore, Sr., and his wife, Ethel Sivley Moore, will be made possible by a bequest from Dr. Moore. This bequest involves the sale of certain real estate, the value of which is constantly increasing. Construction will be delayed until this property is disposed of to the best advantage in the opinion of the executor.

In "A Preliminary Statement of Christian Higher Education" prepared by representatives of a number of Christian colleges, including Southwestern, copies of which the members of the Board received many months ago, appear these words:

"The Christian college is a community of teachers and students seeking to know the nature of the universe created by God and the kind of society in which man can live according to God's will. Education in this context enables the student to learn and grow within the

framework of a meaning and purpose that unifies and orders his knowledge, illumines his appreciation and gives direction to his existence. The Christian college offers to our generation an interpretation of the whole of knowledge, a way of life and of learning, and a sense of earthly vocation and eternal purpose, without which sciences and arts, inventions and technology may enslave and destroy mankind."

With a competent and dedicated faculty, staff, and administration, serving unselfishly and often well beyond the call of duty, Southwestern aspires to attain in increasing measure those qualifications essential to a Christian college community.

Peyton N. Rhodes

August, 1958

ANNUAL REPORT OF THE DEAN

To the President of SOUTHWESTERN AT MEMPHIS:

THE SOUTHWESTERN PROGRAM

The great number and variety of activities at Southwestern are a constant challenge to the unity of the program. It is important not only that the unity be preserved and deepened, but it is also important that this unity be sufficiently discernible to students and faculty. In the past few years, the International Studies Program, the Danforth Program, an expanding program in Adult Education, among other ventures, have manifested the vigor of the college. This Spring a new International Language Center was opened at Southwestern. For next year, there is presently being planned an evening lecture series, to be financed by funds from the Carnegie Grant for International Studies, the Danforth Foundation, and the Board of Christian Education of the Presbyterian Church.

A bare listing of these and other activities in the Southwestern program might elicit admiration for vigor and diversity rather than for wisdom and unity. Some indication of our attention to unity may, therefore, be appropriate in this report. The relation between the International Studies Program and the International Language Center is suggested in the very names themselves, but the unity goes beneath the names. Professors Amacker and Pritchard, from the departments of Political Science and International Studies, have been actively interested in starting the Language Center in cooperation with the professors of modern languages. Making explicit in the Center the common aims of the academic courses in political science and foreign language should be mutually advantageous to both departments and to the total program at Southwestern.

The departments of French, German, and Spanish carried out discussions this past year to bring more unity into foreign language instruction. As a result of these discussions, plans have been made to schedule beginning foreign language classes next year at the same hour each day. This will enable the students in these studies to meet sometimes all together and sometimes in small sections for drill and for use of the Language Center. Eventually, it is hoped, the unity of language can be made even more explicit in some general linguistic instruction for all students.

On the surface there might seem to be little unity between the Danforth Program and the Adult Education Program. The former, however, has as one objective the development of Christian perspectives in teaching. To work toward this objective the faculty has engaged in discussions across departmental lines. The perfecting of the discussion method of learning is a constant and general aim of the Adult Education Program. Throughout the past year a faculty group met bi-weekly under the chairmanship of Professor James E. Roper, '48, for the discussion of some work of interest to the group. This discussion, which will be continued next year, is making an important contribution to the *living unity* which we are constantly seeking.

Whenever a choice must be made, a *living unity* is to be preferred to a highly conceptualized scheme which makes unity apparent on paper. Nonetheless, our curriculum should itself reflect and foster the living unity of faculty and student effort. With this purpose in mind, an informal committee met through the first semester to consider a program of courses that would make the unity of Southwestern education more feasible and discernible to students and faculty alike. This committee drew up an outline plan which was presented in the spring to the Faculty Committee on Curriculum and Instruction and then to the faculty as a whole. The faculty asked that the study be continued.

The following ideas are representative of the lines of thought investigated by the informal committee considering curriculum:

1. *An extension of the "team" approach to instruction.* The course called "Man In The Light of History and Religion" has for some years employed the team approach. Instructors from the departments of History, Philosophy, and Religion have together prepared the syllabus and conducted the course. The success of this course suggests that the idea might well be carried over into the humanities, natural sciences, and social sciences.

2. *A patterned set of requirements running from the freshman through the senior years.* The idea here is that the general degree requirements should be spread over the four years and should constitute a unified pattern of general education. The pattern would have a pyramidal structure; that is, it would require most time of the student at the freshman level and least at the senior level. Correspondingly, the student would spend least time in the freshman year in a field

of specialization and most of his time in the senior year in work in a major field. This scheme would have the student engaging at all levels both in specialized investigations and also in working with generalizations. In his senior year, the student would be engaged on the one hand with the most generalized work and on the other hand with the most highly specialized.

3. *A continuing use of the project and tutorial methods.* Southwestern has long maintained in its tutorial program the importance of the student working as an individual with a teacher. The opportunities for this kind of work begin modestly in the sophomore year and increase in the junior and senior years. It might be wise to expand the tutorial idea so that all students from the beginning would have some kind of individual project going on. This project might be widened beyond the bounds of the present tutorial to include laboratory experiments and creative writing, as well as reading and research. Used imaginatively, the projects might serve to transfer more efficiently the effort of learning from the teacher to the student.

4. *A class schedule that does justice to routine and yet offers maximum flexibility.* Last year the class schedule was altered to make greater use of the afternoon hours. It is apparent that the diversified activities of learning in the program at Southwestern actually spread from eight o'clock in the morning until ten o'clock in the evening. The concentration of academic classroom work is naturally in the morning hours. Seminars and tutorials, however, sometimes meet in the late afternoon and evening. More and more, visiting lecturers and discussion meetings of one kind and another are filling the afternoon and evening hours. To devise a schedule flexible enough to integrate these activities into the formal academic program is highly desirable.

Another factor bearing on schedule is the future development of mechanical aids to instruction such as television. To make the most appropriate use of such helps, the total experience of teaching and learning must be analyzed into components such as lecturing, discussion, tutoring, counseling, grading, and measuring. A given objective, for example, a mastery of certain phases of classical civilization, might be divided into parts, some of which could be achieved by lecture, some by outside reading, some by visual demonstration, some by discussion, etc. In the years ahead we must develop a schedule which will accommodate, on the one hand, lectures and demonstrations to greater numbers of students than in the ordinary class and, on the other hand, more occasions than at present for individual work and

small discussion groups for all students and not just those of greatest ability.

Last summer the Commission on Colleges and Universities of the Southern Association of Colleges and Secondary Schools requested a number of institutions to engage in a self-study preparatory to a visit by an examining committee. The Southern Association wishes to change its accrediting procedures and will use the experiences of the selected colleges as a guide in formulating new policies. Southwestern's compliance with the Association's request has afforded an opportunity this year, through the standing committees of the faculty, to carry on a study assessing the various phases of the collegiate program. The various committees furnished written reports this Spring to the Committee on Administration. An editorial committee of this Committee is this summer compiling the final report to be put in the hands of the Association's committee which will visit Southwestern sometime next year.

DEPARTMENTAL AND INDIVIDUAL ACTIVITIES

In the section above the aim was to tie together some of the varied activities of the year. The following section will mention briefly some of the particulars that stand out in the year's work.

The "living unity" so important for the effectiveness of Southwestern's educational program is in large measure due to the stability of the faculty. Typical of this stability is the department of English, which consists of six full-time and one part-time faculty members. As Professor John Quincy Wolf points out, of the six full-time teachers, four have been at Southwestern from ten to twenty-five years, a fifth for four years, and the sixth for three years. Twelve of the 1958 graduating class were English majors, and of the twelve six were graduated with distinction. Three of the twelve will go on for graduate work in English. A new venture this year was to furnish summer reading lists for rising sophomores, juniors, and seniors planning an English major. Professor Wolf states that the student response to this project was enthusiastic, and he expects this venture to grow in importance.

Professor Raymond T. Vaughn has discussed the feasibility of a course of studies which would combine chemistry and business administration. No formal combinations have been worked out, but at the present time one student is following a sequence of courses reflecting

this double interest. The Southwestern Research Institute is bringing together in cooperative efforts the departments of Chemistry, Mathematics, and Physics, and the Institute will doubtless offer increasingly frequent opportunities for learning and teaching to our students and faculty.

This year saw the first graduates in the International Studies Program. Of the ten majors in political science, two were in International Studies. Of the ten majors one was graduated with honors and four with distinction. Both of the majors in International Studies are graduates with distinction and both will go on to graduate work, one to the Fletcher School of Law and Diplomacy and one to the Johns Hopkins University.

Reference was made in the first section to the International Language Center. The Center is located on the balcony level of Neely Mallory Memorial Gymnasium. The heart of the operation is the language laboratory which consists of eight special booths equipped with especially adapted tape recorders which permit the student to listen to a master voice, to stop and repeat it, to record his own voice in imitation of the master voice, to stop, erase and repeat his own work, and finally to play back the tape, listening to and comparing his own recording with that of the master voice. There is also a master console unit which sends sounds from an electrical source (microphone, phonograph, radio, tape) to any or all of the eight units where tapes can be made from the line coming from the master console. The languages offered include American English, Chinese, Danish, Dutch, French, German, Greek (modern), Hebrew (modern), Hindustani, Italian, Japanese, Portuguese, Russian, Spanish and Turkish. Professor J. O. Embry, Director of the Center, and his colleagues in language have devised a program of studies for next session which will make the Center available both to regular students at Southwestern and to citizens of Memphis. An example of the Center's general usefulness to the community is the scheduling by Memphis public school teachers of their in-service training program at the Center on August 28 of this year.

Responding to a request from the Presbyterian Church, U. S., to help provide trained lay workers, the college has inaugurated a program for a major in Bible and Christian Education. The major will be substantially a major in Bible, but will call also for courses in psychology and education. By successfully completing this major, a graduate of Southwestern will be prepared for immediate entrance

into the work of the Church as a certified Associate in Christian Education. An Associate may qualify as a Director of Christian Education either by adding three years of successful practical experience or by taking an appropriate master's degree, such as that offered by the General Assembly's School for Lay Workers.

Some of the faculty continue productive in writing as well as in the classroom. On May 13, 1958, Professor John H. Davis' "St. Mary's Cathedral, 1858-1958" appeared. Professor Davis also served as editor for Vol. XI of the *West Tennessee Historical Society Papers*. Professor E. Llewellyn Queener has completed a new book, titled "Modern Personality and the New Testament Man." Professor Jack U. Russell, on a grant-in-aid by the Committee on Research, is spending the summer in partial preparation of a text for the first semester course in freshman mathematics. The book is much needed because of the difficulty of finding suitable texts which bridge the gap between the high school and the college course and which at the same time introduce the student to ideas in modern mathematics. Professor Daniel D. Rhodes has contributed this year to the publications of the Board of Christian Education of the Presbyterian Church, U. S., devotional materials and study guides for use in the church and church schools.

In the summer of 1957 Professor A. Theodore Johnson, on a grant from the Southern Fellowships Fund, continued research on "The Supernatural in Shakespeare." Professor Leonard W. Frey, on a grant from the American Council of Learned Societies, pursued his graduate studies at the University of Michigan, where he is continuing this summer. Professor Arlo I. Smith, currently President of the Tennessee Academy of Science, was selected to attend this summer the National Science Foundation's Institute for Teachers of College Biology. Professor W. Taylor Reveley attended, June 16-July 18, the Lilly Foundation Summer Research Conference on Christianity and Democracy at Duke University. Professors Robert G. Patterson, Gordon D. Southard, James E. Roper, Robert R. Bishop, and Franklin M. Wright are all continuing their graduate studies this summer. Professor Fred D. Pultz, who was elected this year President of the Tennessee Personnel and Guidance Association, attended the Conference on Vocational Guidance at Montreat, North Carolina, in August. In January, Professor Jack R. Conrad was notified of his election as Fellow in the Royal Anthropological Institute of Great Britain and Ireland. Professor Ralph C. Hon was a participant in June at the Eleventh Educator Conference on Employee Relations conducted by the Standard Oil Company (New Jersey). Since April 15, Professor

Leland L. Scott has been serving as mathematics consultant to the Naval Air Technical Training School at Millington, Tennessee. Professor Jack U. Russell continues to edit and publish the *Tennessee Mathematics Bulletin*, the official publication of the Tennessee Mathematics Teachers' Association.

Phi Beta Kappa initiates this year were Ed Smith Dorman, Memphis; Sally Stockley Johnson, West Memphis, Arkansas; Mary Jane Smalley, Memphis; Gloria Smith, Memphis; Janet Klow, Memphis; William Hackleman, Memphis; Thelma Brown Mount, Fayette, Mississippi; Lila Wrape, Memphis; and Professor Burnet C. Tuthill (honorary), Memphis.

Jameson M. Jones

August, 1958

ANNUAL REPORT OF THE TREASURER

For the Fiscal Year Ended June 30, 1958

To the Board of Directors of SOUTHWESTERN AT MEMPHIS:

The annual report of the Treasurer for the fiscal year ended June 30, 1958 is submitted herewith, together with a detailed audit report of Oliver P. Cobb and Company, certified public accountants of Memphis. The attached balance sheet and comparative statement of income and expense are in agreement with the audit except, in some cases, net figures and summaries have been used.

The operating statement shows that the year ended with a surplus of \$3,062.45, although a sizeable sum was spent for new scientific and other equipment, especially for the Physics and Biology Departments, and provision was made for resurfacing drives, walks and curbs. The end result was made possible by the increased benevolence support from the churches in the four cooperating Synods; the special contributions from Evergreen Presbyterian Church, Idlewild Presbyterian Church, and Second Presbyterian Church, all of Memphis, in support of the W. J. Millard Chair of Bible and Humanities, the T. K. Young Chair of English Literature, and the A. B. Curry Chair of Bible, respectively; increased gifts from alumni; and continued generous contributions from corporations, industries and other friends of the college, both locally and outside of Memphis.

Benevolences from the four cooperating Synods amounted to \$112,986.87, an increase of \$16,890.45 over the previous year. This is very gratifying, and it is hoped that such increases will continue. A total of \$15,530.00 was received from the three churches mentioned in the second paragraph in support of chairs, this being in addition to regular benevolences. Corporations and industries contributed \$32,185.00 and "Friends of Southwestern" contributed \$11,727.58. Total gifts and contributions for operating purposes amounted to \$186,360.48 compared with \$170,894.09 the previous year.

Endowment income of \$154,194.10 compares with \$147,894.45 the previous year. The yield for this year was 4.22%, slightly under that of last year. The book value of the endowment fund is \$3,653,914.44. The current value as of the last appraisal at the end of August, 1958, was approximately \$4,626,000.00. Based on the book value, the fund is divided as follows:

Bonds—Government	25.88%	
Other	26.98%	52.86%
Stocks		39.98%
Notes and Mortgages		2.69%
Real Estate		4.25%
Cash22%
		100.00%

Operating Income is broken down as follows:

From Students—Net	\$254,998.68	40.18%
Endowment	154,194.10	24.30%
Auxiliary Enterprises and Miscellaneous.....	39,019.36	6.15%
Benevolences and Church Contributions:		
Regular Benevolences	112,986.87	17.80%
Evergreen Church		
The W. J. Millard Chair.....	\$3,500.00	
Idlewild Church		
The T. K. Young Chair.....	9,030.00	
Second Church		
The A. B. Curry Chair.....	3,000.00	15,530.00
Alumni—Loyalty Fund	9,807.50	1.55%
“Friends of Southwestern”	11,727.58	1.85%
Contributions from corporations		
and industries	32,185.00	5.07%
Tennessee Independent Colleges Fund.....	4,123.53	0.65%
	<hr/>	<hr/>
	\$634,572.62	100.00%

A tentative budget for 1958-59 was approved by the Executive Committee at its meeting on May 30, 1958, subject to a final review by a special committee, which committee revised and adopted a budget of \$680,820.10 on September 19, 1958. A revised estimate anticipates a deficit of \$38,620.10, not taking into account personal and corporate gifts.

A. K. Burrow

CONDENSED BALANCE SHEET

June 30, 1958

ASSETS

Current Funds

Net Cash Balance	\$ 389,408.07	
Notes and Accounts Receivable	4,710.28	
Due from Permanent Funds	133.38	
Due from Development Funds	225.72	
Investments	3,000.00	
Real Estate	3,500.00	
Inventories	9,782.89	\$ 410,760.34

Development Funds

Cash	\$ 72,728.54	
Due to Current Funds	225.72	72,502.82

Building Funds (Refectory)

Cash		527.63
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Plant Funds

Building	\$4,131,089.01	
Real Estate	198,009.82	
Furniture, Equipment & Fixtures	215,398.59	
Library Books	150,000.00	4,694,497.42

Permanent Funds

Cash—Endowment Funds	\$ 8,041.89	
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Investments

Endowment Funds	\$3,204,206.74	
Funds functioning as Endowment Funds	38,845.69	
Scholarship Funds	462,820.12	
	\$3,705,872.55	
Less Annuities	60,000.00	3,645,872.55

TOTAL ASSETS		\$8,832,202.65
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LIABILITIES

Reserve Funds

Student Aid Funds	\$ 385.61
Student Loan Funds	5,275.94
Scholarship Funds	13,106.51
Memorial Funds	10,461.74
Temporary Reserves	271,580.07
Special Purpose Reserves	67,012.94
Adult Education Center	18,416.31

TOTAL LIABILITIES	\$ 386,239.12
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Excess of Assets over Liabilities	8,445,963.53
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TOTAL LIABILITIES AND FUNDS	\$8,832,202.65
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Excess of Assets over Liabilities 6-30-57	\$8,272,911.73
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Excess of Assets over Liabilities 6-30-58	8,445,963.53
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INCREASE IN NET WORTH	\$ 173,051.80
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COMPARATIVE CONDENSED STATEMENT OF
INCOME AND EXPENSE

Fiscal Years 1957 and 1958

	Year ended June 30, 1958	Year ended June 30, 1957
INCOME		
Tuition, Registration and Recording.....	\$277,085.86	\$262,448.03
Less Scholarships and Grants-in-aid.....	52,125.34	52,062.50
	<u>\$224,960.52</u>	<u>\$210,385.53</u>
Other Income from Students—Net.....	30,038.16	26,210.01
	<u>\$254,998.68</u>	<u>\$236,595.54</u>
Endowment Income	\$154,194.10	\$147,894.45
Residence Halls, Dining Halls, Bookstore and Lynx Lair—Net	31,068.40	26,353.90
Interest on savings accounts and current funds invested	6,342.04	3,048.75
Alumni contributions (Loyalty Fund).....	9,807.50	9,348.96
Miscellaneous Income	1,608.92	1,006.31
	<u>\$458,019.64</u>	<u>\$424,247.91</u>
EXPENSE		
Instructional, Academic, Music Dept. and related departmental costs	\$398,001.39	\$361,528.10
Physical Plant and Grounds.....	89,563.78	88,058.82
General and Administrative.....	107,658.36	103,004.69
Social Security, Retirement, and Hospital Expense	36,286.64	29,347.06
	<u>\$631,510.17</u>	<u>\$581,938.67</u>
TOTAL OPERATING EXPENSE	\$631,510.17	\$581,938.67
OPERATING DEFICIT	(\$173,490.53)	(\$157,690.76)
CONTRIBUTED INCOME		
Benevolences—Cooperating Synods		
Alabama	\$ 22,301.19	\$ 17,855.96
Louisiana	17,753.55	15,363.84
Mississippi	9,003.92	7,778.51
Tennessee	62,928.21	55,098.11
	<u>\$112,986.87</u>	<u>\$ 96,096.42</u>
Idlewild Church—T. K. Young Chair.....	\$ 9,030.00	\$ 7,000.00
Second Church—A. B. Curry Chair.....	3,000.00	6,000.00
Evergreen Church—W. J. Millard Chair.....	3,500.00	1,500.00
“Friends of Southwestern”	11,727.58	10,119.33
Contributions from corporations and industries for current operations	32,185.00	39,600.00
Other corporate contributions	4,123.53	1,229.38
	<u>\$176,552.98</u>	<u>\$161,545.13</u>
TOTAL CONTRIBUTED INCOME	\$176,552.98	\$161,545.13
NET INCOME	\$ 3,062.45	\$ 3,854.37