

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
OF SOUTHWESTERN AT MEMPHIS
HLD IN THE DIRECTORS ROOM
OCTOBER 15-16, 1969

The Board of Trustees of Southwestern At Memphis met in annual session on Wednesday, October 15, 1969, at 2:30 P.M., in the Directors Room, Palmer Hall, on the campus.

In the absence of the Chairman, Mr. Robert D. McCallum, who was unable to be present because of illness, and of the First Vice Chairman, Mr. Earl W. Mallick, who was also unable to be present, the meeting was called to order by the Second Vice Chairman, Dr. W.J. Millard.

The meeting was opened with prayer by Dr. David H. Edington, Jr.

The roll call showed the following members present:

ALABAMA

Belin V. Bodie
Mrs. Henry C. Collins

LOUISIANA

W.C. Raspberry
Mrs. Lee D. McLean
Rene de Visme Williamson
Dan F. Goodwin, Jr.
August Schmitt, Jr.

MISSISSIPPI

Park H. Moore, Jr.
Mrs. Frank M. Mitchener, Jr.
Larry D. Kennon

TENNESSEE

John W. Wade
Mrs. David K. Wilson
Ross M. Lynn
William H. Dale

Term expiring in 1970

Stanley J. Buckman
S. Shepherd Tate
Russel S. Wilkinson

Term expiring in 1971

David H. Edington, Jr.
W. Neely Mallory
Sidney A. Stewart, Jr.

Term expiring in 1972

L. Palmer Brown
Edward B. LeMaster
W.J. Millard
A.V. Pritchardt
Henry C. Watkins

Term expiring in 1973

Walter P. Armstrong, Jr.
Edmund Orgill

Peyton N. Rhodes, Acting President, ex officio
Jameson M. Jones, Vice President and Dean of the College, ex officio
M.J. Williams, Jr., Vice President and Treasurer, ex officio

Absent members were William H. Mitchell, Sterling J. Edwards, Jr., Earl W. Mallick, John H. Bryan, Jr., Orrick Metcalfe, Robert D. McCallum, Edward W. Cook, John B. Ricker, Jr., and Norfleet Turner.

Mrs. Erma Solomon, Assistant Secretary, was present by invitation.

A warm welcome was extended to the two new members of the Board, Mrs. Frank M. Mitchener, Jr., '56, and Mr. August Schmitt, Jr., '53.

Upon motion duly made and seconded, the minutes of the meeting of the Board of Trustees held on March 19-20, 1969, and the minutes of the meetings of the Executive Committee held April 21, May 19, and September 2, 1969, copies of all of which had been received by the members of the Board, were approved.

The following resignations, effective at the end of the 1968-69 academic session, were reported:

Jesse L. Johnson, Coach of Football and Baseball
William B. Mayo, Jr., Assistant Coach of Football and Coach of Track

The following appointments, effective with the 1969-70 academic session, in addition to those reported at the meetings of the Board on January 30 and March 19-20, 1969, and the meeting of the Executive Committee on February 24, 1969, were reported:

Babette M. Becker, Visiting Professor of Oriental Studies (part-time)
James H. Harvey, Assistant Coach of Football and Coach of Baseball
Don Lear, Coach of Football and Wrestling
Gerhard Mally, Visiting Associate Professor of Political Science
John Leigh Schmitt, Assistant Professor of Physics

Upon motion duly made, seconded, and passed, the Secretary was instructed to append to these minutes a list of degrees conferred on June 2 and August 30, 1969. (See pages 12-18).

Acting President Rhodes informed the Board that he had received recently from Mitchell D. Moore, an attorney at Osceola, Arkansas, a request that the college execute and deliver to Frances B. Gathings a quitclaim deed covering approximately 3/10ths of an acre of land situated in Section 2, Township 13 North, Range 11 East, in the Osceola District of Mississippi County, Arkansas. Dr. Rhodes stated that in the year 1947 the college, pursuant to proper authorization from the Executive Committee (See minutes of Executive Committee meetings held 11/18/46 and 5/7/47) had conveyed to Frances B. Gathings four tracts of land which were devised to the college by the will of Sallie P. Williams, and that, as stated in the said deed, the college intended to convey and did convey all of the lands in Mississippi County, Arkansas, which had been devised to the college by the will of Sallie P. Williams. Dr. Rhodes stated that Mr. Moore had informed him that subsequent surveys had disclosed that the deed executed by the college in the year 1947 had not conveyed to Mrs. Gathings a small parcel of land containing approximately 3/10ths of an acre and Mrs. Gathings, through her attorney, is now requesting the college to execute a quitclaim deed covering the said 3/10ths of an acre. Dr. Rhodes informed the Board that the matter had been reviewed by the college attorneys who were of the opinion that the college was obligated to execute the quitclaim deed and that such instrument could be executed without any risk of loss to the college.

After a full discussion of the matter, it was moved and seconded that Dr. Rhodes, as Acting President, and S. Shepherd Tate, as Secretary, be authorized to execute and deliver the quitclaim deed requested by the attorneys for Frances B. Gathings and the said motion was then unanimously passed by the Board.

In order to give the new president an opportunity to study the by-laws, upon motion duly made and seconded, it was voted to defer action on the amendments to the laws tabled at the meeting on March 19-20, 1969 (See minutes pages 9-10).

The Chairman of the Special Committee on the College of Music, Mr. Tate (See minutes of Board meeting held April 24-25, 1968, page 8), presented the following report, which was received with interest:

The Special Committee on the College of Music was established by the Board of Directors of Southwestern At Memphis at its meeting on April 25, 1968 and has held several meetings in which the present state and future of the College of Music, the Music Department of Southwestern, were fully explored. In addition to the work of the Committee, the college requested the Southern Association of Colleges and Schools to include on its Visitation Committee a member whose special training and experience would enable him to advise Southwestern on the possibilities available to it for the future of the College of Music. Dean William Doty, of the University of Texas, visited the college and made several recommendations. This report is thus intended to give an account of the administrative response to the recommendations of the Special Committee and Dean Doty.

The first recommendation was that the College of Music be made an integral part of the college as a whole. To this end the administration has rearranged the college catalogue by making the roster of the faculty of the College of Music a part of the academic faculty roster. Moreover, the separate section of the catalogue devoted to the curriculum and work of the College of Music has been eliminated and in its place a standard departmental description of the offerings in music is printed. The sign at the College of Music has been redesigned to emphasize the fact that the College of Music is the Music Department of Southwestern, and in all college literature this fact is being put forth.

By administrative action full-time members of the music faculty have been given the courtesy rank of Instructor. They are already eligible for participation in the fringe benefits offered officers of instruction of the college. Giving the rank of Instructor must be construed only as an interim step, for in the near future some further consideration must be given to incorporating members of the music faculty into the academic hierarchy at ranks appropriate to their experience and training. The inequities of former commission payment arrangements have also been eased by administrative action so that persons regarded as full-time members of the Southwestern faculty are now permitted to receive seventy-five percent of the fees paid by preparatory pupils.

Finally, in the absence of a permanent chairman, Mr. Charles Mosby has been asked to become Acting Chairman of the Department for the year 1969-70, and he has agreed to assume these responsibilities, with Miss Gladys Cauthen continuing in her capacity as coordinator of the preparatory department. This new arrangement will doubtless provide needed leadership for the ensuing year.

Dean Jones discussed the report on Southwestern's Self-Study made by the Visiting Committee of the Southern Association of Colleges and Schools, a copy of which had been received by all members of the Board. (See minutes of Board meeting held March 19-20, 1969, pages 13-14).

The Chairman announced for information the personnel of the following Committees to serve through the October 1969 meeting of the Board:

Buildings and Grounds Committee - Russel S. Wilkinson, Chairman; Sidney A. Stewart, Jr., E.B. LeMaster, Orrick Metcalfe, Dan F. Goodwin, Jr., Sterling J. Edwards, Jr., Ross M. Lynn.

Faculty members - Albert M. Johnson, Librarian; Lawrence K. Anthony.

Student members - Cary Fowler, Student Welfare Commissioner
Michael Albert Kelly, President, Senior Class

Treasurer, Superintendent of Maintenance, Director of Development,
ex officio

Development and Institutional Planning Committee - Mrs. David K. Wilson, Chairman; Edward W. Cook, W. Neely Mallory, William H. Dale, Edmund Orgill, Park H. Moore, Jr., L. Palmer Brown, William H. Mitchell.

Faculty members - George M. Harmon, Robert L. Amy

Student members - Charles William McNeal, Commissioner of Religious
Affairs

Ann Barber, Secretary, Student Government Association

Dean of the College, Treasurer, and Director of Development, ex officio

Faculty Committee - John W. Wade, Chairman; Rene de Visme Williamson, August Schmitt, Jr., Belin V. Bodie, Stanley J. Buckman, W.J. Millard, Mrs. Lee D. McLean.

Finance Committee - Earl W. Mallick, Chairman; Henry C. Watkins, S. Shepherd Tate, John H. Bryan, Jr., Norfleet Turner, A.V. Pritchard, M.J. Williams, Jr., Treasurer.

Students and Educational Program Committee - David H. Edington, Chairman; Larry D. Kennon, Mrs. Frank M. Mitchener, Jr., Mrs. Henry C. Collins, Walter P. Armstrong, Jr., W.C. Rasberry, John B. Ricker, Jr.

Faculty members - Charles O. Warren, Chairman, Educational Development
Committee

Fred W. Neal, Chairman, Community Life Committee

Student members - Michael David Patton, President, Student Government
Association

Bruce Lindsey, Acting Commissioner of Education, and
Chairman of Academic Affairs Committee

Dean of Men and Dean of Women, ex officio

Nominating Committee - William H. Mitchell, Chairman; John H. Bryan, Jr., Dan F. Goodwin, Jr., Mrs. David K. Wilson

Robert D. McCallum, Chairman of the Board, ex officio member of all
Committees

In the absence of Mr. Mallick, Chairman of the Finance Committee, the Chairman requested Mr. Watkins to serve as Chairman.

Upon motion duly made, seconded and passed, the Board recessed at 3:15 P.M. for the Committees to hold their meetings in order to have their reports ready for presentation to the Board at its meeting on Thursday, October 16, at 9:00 A.M.

The members of the Board, Investment Committee and administrative staff, with their wives/husbands, were guests of the college for dinner at 7:00 P.M. in the Catherine Burrow Refectory. Following the meal, Acting President Rhodes introduced Dean Jones, Dean Allen, Dean Williford, Mr. Williams and Mr. Templeton who gave short resumes of "The State of the College" as reflected in their several spheres of duty.

The Board of Trustees resumed its meeting on Thursday, October 16, 1969, at 9:00 A.M., in the Directors Room, Palmer Hall, on the campus.

The meeting was called to order by the Second Vice Chairman, W.J. Millard, and was opened with prayer by the Reverend Larry D. Kennon.

The roll call showed the following members present:

ALABAMA

Belin V. Bodie
Mrs. Henry C. Collins
Sterling J. Edwards, Jr.
William H. Mitchell

LOUISIANA

W.C. Rasberry
Mrs. Lee D. McLean
Rene de Visme Williamson
Dan F. Goodwin, Jr.
August Schmitt, Jr.

MISSISSIPPI

Mrs. Frank M. Mitchener, Jr.
Larry D. Kennon

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John W. Wade
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Term expiring in 1970

Stanley J. Buckman
S. Shepherd Tate
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David H. Edington, Jr.
W. Neely Mallory
Sidney A. Stewart, Jr.

Term expiring in 1972

L. Palmer Brown
Edward B. LeMaster
W.J. Millard
A.V. Pritchartt
Henry C. Watkins

Term expiring in 1973

Walter P. Armstrong, Jr.
Edmund Orgill

Peyton N. Rhodes, Acting President, ex officio
Jameson M. Jones, Vice President and Dean of the College, ex officio
M.J. Williams, Jr., Vice President and Treasurer, ex officio

Absent members were Earl W. Mallick, Park H. Moore, Jr., John H. Bryan, Jr., Orrick Metcalfe, Robert D. McCallum, Edward W. Cook, John B. Ricker, Jr., and Norfleet Turner.

Mrs. Erma Solomon, Assistant Secretary, was present by invitation.

Mr. Pritchardt, Chairman of the Board's Selection Committee (See minutes of Board meeting held January 30, 1969, pages 7 and 8) to find a successor to Dr. David Alexander, reported on the activities of the Committee during the past months and stated that he was happy to inform the Board that both the Selection Committee and the Faculty and Students Advisory Committee felt that the best possible individual, in the person of Dr. William L. Bowden, '48, had been discovered. Mr. Pritchardt stated that Dr. and Mrs. Bowden had been invited to come to Memphis to meet and talk with the members of the Board. They were invited into the meeting and a prolonged period of talking with and questioning of Dr. Bowden about his views on matters of importance to the future of the college followed. The Board also talked briefly with Mrs. Bowden, '47, after which they retired from the meeting.

The members of the Board expressed their several views about Dr. and Mrs. Bowden, and a motion was duly made, seconded and unanimously passed that the Board enthusiastically accept the recommendation of the Selection Committee, and that the Board unanimously approve electing Dr. Bowden to succeed Dr. Alexander as the seventeenth President of Southwestern, effective January 1, 1970.

Upon motion duly made, seconded and passed the Board expressed unanimous appreciation to the Selection Committee and the Faculty and Students Advisory Committee for the thorough and diligent search made to secure a President for the college.

The members of the Board were invited to lunch in the Bell Room, Hugh M. Neely Hall, at 12:45 P.M.

Dean Wade presented the following statement concerning the release of confidential information relative to students and former students, which was discussed and, upon motion duly made and seconded, unanimously adopted: (See minutes of Board meeting held March 19-20, 1969, page 12).

Information regarding a student's academic record, any disciplinary action, indications of organizational affiliations or of a similar nature are to be treated as confidential and may not be released to persons or organizations outside the college without the consent of the student. Consent may be oral or in writing.

Information not normally regarded as of a confidential nature, such as name, age, parents and schools attended, may be released by appropriate administrative officers to persons who in their discretion are proper recipients.

Mr. Goodwin reported that he is a member of the General Assembly's Ad Interim Committee on Restructuring Presbyteries and Synods and stated that Southwestern's Board should be alert to this study and aware of the possible effect such restructuring would have on the boundaries of its four cooperating Synods of Alabama, Louisiana, Mississippi and Tennessee. After a discussion of this matter, a motion was duly made, seconded and passed that the Chairman name a committee to keep the Board informed of the progress of the study so that the Board might be fully aware of the implications such restructuring would have on Southwestern.

The Chairman named the following committee to keep informed about the restructuring of presbyteries and synods: William L. Bowden, President-elect; David H. Edington, Jr., Dan F. Goodwin, Jr., and A.V. Pritchardt.

Dr. Rhodes called attention to Dr. Alexander's report to the Board, a copy of which had been sent to each member of the Board, and will be appended to these minutes. (See pages 19-43). Dr. Rhodes stated that in the short time he had been back on the job in the capacity of Acting President he had noted with interest the fact that the zeal, industry and competence of the faculty and its committees were undiminished; that students were seriously involved in trying to make the campus a community of cooperative effort and learning, and that the one hundred and twenty-first session of the college had begun with harmony and smoothness, despite the curious attire and hirsute adornment of many students.

The Treasurer's report was presented by Mr. M.J. Williams, Jr., Treasurer, which, upon motion duly made and seconded, was received as information. (See pages 44-48).

The Secretary's report is contained in the minutes of the Executive Committee meetings held since the March 19-20, 1969 meeting of the Board. The Secretary presented the following letter from Jas. D. Collier & Co., of Memphis, concerning bonds for the employees of the college:

October 6, 1969

Mr. S. Shepherd Tate
Union Planters National Bank Building
Memphis, Tennessee

Re: SOUTHWESTERN AT MEMPHIS

Dear Mr. Tate:

This letter will confirm that Fidelity Coverage is carried as an insuring agreement, Part 7, of the package policy carried by Southwestern At Memphis under Firemen's Insurance Company of Newark, New Jersey Policy Number CBP 43352. Coverage is provided under a Blanket Crime Endorsement which covers all employees in an amount of \$75,000. The definition of employee has been amended to include Directors and Trustees while acting within the usual duties of employees and serving as a member of any committee duly elected or appointed by resolution of the board of directors or trustees to perform specific, as distinguished from general, directorial acts on behalf of the insured.

Trusting that this information will be sufficient for your requirements and holding ourselves in readiness to serve you at all times, we are with best wishes

Very truly yours,

JAS. D. COLLIER & CO.

By: Julia Baker

Dean Wade, Chairman of the Faculty Committee, stated that the Committee met briefly on Wednesday, October 15, but that it did not have a report to present to the Board at this meeting.

Mrs. Wilson, Chairman of the Development and Institutional Planning Committee, made the following report, which, upon motion duly made and seconded, was received with interest and unanimously adopted:

The Development Office reported to this Committee on the results of the 1968-69 Annual Fund Campaign, a copy of which has been handed you for your information. There are two especially significant things to be noted about last year's campaign. First, there is approximately \$104,000 in Challenge Campaign pledges included in the total. There will not be present in the new campaign the psychology of fulfilling a past commitment. Also the total of almost \$367,000 is the greatest amount ever given to Southwestern in any annual fund year.

The organizational plans for the 1969-70 campaign were presented, with goals totaling \$475,000. It was pointed out that this goal is arrived at in the budget-making process and represents the amount needed to balance the approved budget for this year. This need is then divided among the several categories of the campaign based on two factors, past performance in that section of the campaign and estimated potential. It was pointed out that special attention is being paid to the alumni fund this year, in hopes of putting Southwestern on a par with the alumni funds of comparable institutions. Solicitation in all areas of the campaign except Memphis community will be begun on a broad scale between now and December. A portion of the Memphis community campaign involving some especially promising prospects will also be begun in November. The remainder of the Memphis campaign will take place in February.

At the spring meeting of the Board, the Development Office was authorized to prepare a program of Deferred Giving. This has been done, but the implementation of it is going to be delayed until final passage of the tax-reform measures now before the Congress. The Committee felt that as a part of this final implementation an advisory committee on deferred giving should be formed from among local trust officers, insurance brokers, accountants, and attorneys. Bringing such a group into the picture at this time would give these important keys to our future success a feeling of involvement at the ground-floor level. A motion was made and seconded and passed unanimously that the Board authorize Mr. Sidney A. Stewart, Jr., who has been working on the Deferred Gift Program with the Development Office, to select the persons to be included on such a committee, with invitation to membership to be issued by the Chairman of the Board. We ask the Board to authorize this procedure this morning.

The Reverend Park H. Moore, Jr. reported on a campaign for capital funds to be held in the Synod of Mississippi during 1970 for the joint benefit of Chamberlain-Hunt Academy and Southwestern. The total campaign goal is for a million dollars, 65% to Chamberlain-Hunt and 35% to Southwestern. Professional fund-raising consultants, Ketchum, Inc.,

have been retained to conduct the campaign, and the Development Office is working closely with their director. Southwestern has reported to the synod committee that its portion of the campaign funds will be used to complete the S. DeWitt Clough Hall now under construction.

Finally, we can report that the Development Office and Alumni Office continue to be active in the area of alumni and general public relations, holding meetings in numerous cities around the country, cultivating better relationships with news media, and preparing new recruiting literature and other printed pieces, all as parts of the coordinated public relations efforts of the college.

Internally, the Development Office is in the process of installing an electronic data processing system for all of its records, using only the equipment presently held by the college. A total of some 12,000 individual records are involved, and it is hoped that the system will be operational by the end of this fiscal year.

Mr. Watkins, Chairman of the Finance Committee, made the following report:

The Finance Committee of the Board of Trustees of Southwestern At Memphis met on Wednesday afternoon at 3:15 P.M. in the Directors Room. Those in attendance were Mr. Henry C. Watkins, Mr. S. Shepherd Tate, Mr. A. Van Pritchartt, and Mr. M.J. Williams, Jr., Treasurer.

The Committee discussed the action taken by the Board of Trustees in its meeting of April 24-25, 1968 (See minutes page 10) relative to repayment of funds for the new residence hall for women. To clarify, the Finance Committee recommends to the Board of Trustees that the Treasurer be required to place in the endowment each June an amount which represents one-twenty-fifth (1/25th) of the principal cost of this residence hall, which includes five percent (5%) interest. The principal may be reduced at any time by gifts or bequests. A new table of amortization is to be prepared for payments from that time and based on the new principal.

It was moved by Mr. Tate that we recommend to the Board of Trustees the acceptance of the audit report prepared by Ernst & Ernst dated August 6, 1969. The audit report covers operations for the year ended June 30, 1969. Mr. Pritchartt seconded the motion and it was passed.

Upon motion duly made and seconded, the recommendation of the Finance Committee concerning the repayment of funds for the new residence hall for women was approved.

Upon motion duly made and seconded, the report of the Finance Committee was received with interest and approved.

Dr. Edington, Chairman of the Committee on Students and Educational Program, reported that the Committee makes the following recommendations to the Board:

- (1) That the Board's Committees meet twice a year at times other than at regular stated meetings, and

(2) That the agenda for the spring meeting of the Board be so arranged as to give opportunity for the students to meet the members of the Board.

Upon motion duly made and seconded, the recommendations of the Committee on Students and Educational Program were adopted.

A motion was duly made, seconded and passed that the members of the Board would accept an invitation from the Student Government Association to meet with the students at a social function at the time of the next meeting of the Board.

Mr. Wilkinson, Chairman of the Buildings and Grounds Committee, made the following report, which was received with interest:

1. There seems to be no pressing problems relative to maintenance which should be brought to the attention of the Board.

2. The Committee has been informed that landscape architects from Bellingrath Gardens will, at no cost to the college, advise about landscaping the area between the Thomas W. Briggs Student Center and Palmer Hall and will, during the month of November, furnish the necessary plants and supervise the planting.

3. There was a great deal of discussion about the proposed addition to Neely Mallory Memorial Gymnasium. Apparently we have approximately \$250,000 on hand for the construction of the proposed addition and our present bid price is \$398,000, leaving a deficit of approximately \$150,000. If this is an urgent need, and we are inclined to believe it is, it will be necessary to raise more money, to borrow money, or to abandon the idea at this time. If the present trend of rising construction costs continues, as seems now inevitable, it is probable that by next summer the cost may have risen to as much as \$500,000. Our recommendation is that the principal donors for this proposed addition, the Joseph R. Hyde family, be informed of the facts concerning the costs to see if they might increase their gift to take care of this needed sum. (See minutes of Board meeting held March 19-20, 1969, page 10).

4. Much discussion was held about the proposed Charles E. Diehl Memorial. (See minutes of Board meeting held March 19-20, 1969, pages 7, 10 and 11). In view of the fact that the most pressing need evidenced by Southwestern at this time is for an assembly hall and a building where plays and dramas can be given, Mr. M.J. Williams, Jr. was requested to have Mr. Wells Awsumb prepare a rendering of such a building in order that we may have a sales tool to use in an effort to raise money for this purpose. The entire Committee feels that no plans should be drawn and no start be made on construction until all the money has been raised necessary to construct and furnish such a building. In the meantime the Committee recommends that the present music facility at 1822 Overton Park Avenue be used as long as is possible. The Committee recommends that further study be made by a committee already appointed to determine the desirability of continuing the College of Music as the Department of Music of Southwestern.

5. It was the consensus of the Committee that the original style of collegiate Gothic architecture should be followed in future buildings, very especially in any memorial to Dr. Charles E. Diehl.

Upon motion duly made, seconded and passed, the Acting President was directed to appoint a committee to contact members of the Hyde family and explain to them the need for additional funds in order to construct the Ruth Sherman Hyde Memorial Gymnasium, with the hope that the family would be willing to provide these needed funds.

Upon motion duly made and seconded, the following resolution was adopted:

RESOLVED That the Board of Trustees hereby ratify, approve and confirm the action of Peyton N. Rhodes, Acting President, and M.J. Williams, Jr., Vice President and Treasurer, in executing on September 11, 1969, the Warranty Deed by which the college has conveyed to Thomas M. Ross and wife, Irene Ross, Lot 53 of Raines Haven Subdivision located on Lydgate in Shelby County, Tennessee. (See minutes of Executive Committee meeting held September 2, 1969, page 2).

Upon motion duly made, seconded and unanimously passed, the Board expressed deep appreciation to Dr. Rhodes for consenting to serve the college as Acting President from the first of September to December 31, 1969, thus allowing the Selection Committee more time in which to do its work and recommend to the Board the best possible candidate to succeed Dr. Alexander as President.

Upon motion duly made, seconded and passed, the Board expressed the sincere hope that the Chairman, Mr. McCallum, would soon be entirely restored to health and able to attend the next meeting of the Board.

Mr. Mitchell, Chairman of the Nominating Committee, reported that there are two vacancies on the Board to be filled by the Board and recommended that the Executive Committee be authorized to determine and elect the best possible candidates for these vacancies. Upon motion duly made and seconded, this recommendation was adopted.

The Chairman announced that the Board will meet on the following dates in 1970:

Wednesday and Thursday, March 18-19, 1970
Wednesday and Thursday, October 14-15, 1970

The meeting adjourned at 12:30 P.M., with prayer by the Vice Chairman, Dr. Millard.


Secretary

DEGREES CONFERRED ON JUNE 2, 1969

BACHELOR OF ARTS

Bill Hartley Abney	Memphis, Tennessee
Anthony Kwaku Adoboli	Togo, West Africa
H. R. Anderson, Jr.	Nashville, Tennessee
Herbert Neil Arnold, Jr.	Jackson, Tennessee
Margaret Carlton Avery	Bolivar, Tennessee
Helen Catherine Awsumb	Memphis, Tennessee
Sonja Hall Barber	Memphis, Tennessee
Edwin Rice Barnett	Memphis, Tennessee
Marvel Jean Bayzie	Memphis, Tennessee
Robert Alfred Bell II	Huntsville, Alabama
Martha Ellen Bettis	Knoxville, Tennessee
Ruth Marion Birge	Memphis, Tennessee
Donna Lynne Bishop	Bolivar, Tennessee
Terry Lee Bitner	Jackson, Tennessee
John Gatenby Blade	Boston, Massachusetts
Mary Blackburn Blanz	Memphis, Tennessee
Margaret Lucile Boothe	Memphis, Tennessee
Robert Lescher Bowman	Little Rock, Arkansas
Patricia Lynn Brady	Memphis, Tennessee
Maynard Roger Brigance, Jr. <i>duplicate diploma made 11/73</i>	Tunica, Mississippi
Kenneth Wayne Brooks	Old Hickory, Tennessee
Alice Lynn Farnham Brown	Memphis, Tennessee
Charles Eulan Brown	Memphis, Tennessee
Gloria Beatrice Brown	Memphis, Tennessee
Susanne Louise Brown	Memphis, Tennessee
John Duncan Bryan	Memphis, Tennessee
Carol Lynn Caldwell	Memphis, Tennessee
Elizabeth Francis Caldwell	Memphis, Tennessee
Nancy Camille Calhoun	Memphis, Tennessee
Jane Caughlin Campbell	Memphis, Tennessee
Carolyn Ann Carter	McLean, Virginia
Sandra Jean Cederberg	Memphis, Tennessee
Joseph Snead Clift, Jr.	Memphis, Tennessee
Kathleen Wagoner Cogswell	Shelbyville, Tennessee
Margaret Ann Cogswell	Franklin, Tennessee
Mary Elinor Cole	Memphis, Tennessee
Claudia Kay Cooper	Birmingham, Alabama
Paul William Cooper <i>duplicate made 11/74</i>	Brinkley, Arkansas
Samuel Taylor Cooper, Jr.	Hayneville, Alabama
Sarah Marjorie Cowan	Sweetwater, Tennessee
Andrew Gordon Craig	Little Rock, Arkansas
Lou Anne Crawford	New Orleans, Louisiana
John Weir Crowell	Marked Tree, Arkansas
*Thomas McIlwaine Davis, Jr.	Greenville, North Carolina
Lynda Teague Deacon	Shreveport, Louisiana
John Robert Dickson III	Concord, Tennessee
Susan Stubbs Dillard	Dallas, Texas
Patrick Arthur Dolan III	St. Petersburg, Florida
Mary-Ann Sisk Drumel	Memphis, Tennessee
Ruth Carolyn Duck	Memphis, Tennessee
Mahlon Griffis DuPree, Jr.	Memphis, Tennessee

*graduated in absentia

BACHELOR OF ARTS (Continued)

Steven Eugene Ehlers
 George Boutcher Elder
 William Ogden Ellis
 Janet Lynn Emery
 Judith Lynn English
 Kenneth Wyatt Engwall
 Douglas Boyce Fleeman
 Philip Fondren Floyd
 Henry Buck Fonde, Jr.
 *Sharon Anne Forrest
 Charles Bradford Foster III
 William Francis Frazier, Jr.
 Margaret Sue Fritsch
 Ann Leslie Frye
 Marilyn Ann Gates
 Stephen Whittier Gates
 Carol Elizabeth Gearhart
 William Reginald Gilkeson, Jr.
 Claire Melinda Gill
 Susan LaReine Gladden
 Stephen Adger Glassell
 Judith Ann Gordon
 Patricia Gray
 David West Griffin
 Alfred David Hall
 Sue Dunn Hall
 Alexander Stephen Hanes III
 John Robert Haney
 Linda Joyce Harrell
 William Watson Harris III
 Patricia Cooper Hayley
 William Bright Hayley
 Chester Arthur Heard
 Joseph Alexander Hebert
 Martha Schulz Hendrick
 Mary Tansill Heslip
 Susan Hoefler
 John Alden Howell, Jr.
 *Tong-San Hsu
 Ann Marie Hudson
 William Brown Hulett
 Patricia Nolan Jackson
 Lee Boyer James, Jr.
 William Karl Jennings III
 James Wilburn Johnson, Jr.
 Stephen Russell Johnston
 Andrew Lee Kelley
 Claudia Jean Kennedy
 John Lee Kennedy
 Alonzo Parker Kersey III
 Joanne Edwards Kidd
 Fred Carl Kuhl, Jr.
 Hecht Sommers Lackey, Jr.

Shreveport, Louisiana
 New Orleans, Louisiana
 Atlantic, Iowa
 Dallas, Texas
 Millington, Tennessee
 Mobile, Alabama
 Pine Lake, Georgia
 Memphis, Tennessee
 Mobile, Alabama
 Atlanta, Georgia
 Shreveport, Louisiana
 Decatur, Alabama
 Louisville, Kentucky
 Atlanta, Georgia
 Memphis, Tennessee
 Hixson, Tennessee
 Memphis, Tennessee
 Chattanooga, Tennessee
 Centerville, Tennessee
 Atlanta, Georgia
 Shreveport, Louisiana
 Murfreesboro, Tennessee
 Kenton, Tennessee
 Atlanta, Georgia
 Little Rock, Arkansas
 Memphis, Tennessee
 Mobile, Alabama
 Medina, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 Nashville, Tennessee
 Stovall, Mississippi
 Newport, Arkansas
 New Orleans, Louisiana
 Memphis, Tennessee
 Birmingham, Alabama
 Memphis, Tennessee
 Malden, Missouri
 Taiwan, China
 Memphis, Tennessee
 Charleston, Mississippi
 Clinton, Louisiana
 Huntsville, Alabama
 Memphis, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 Brentwood, Tennessee
 Caruthersville, Missouri
 Somerville, Tennessee
 Memphis, Tennessee
 Henderson, Kentucky

*graduated in absentia

BACHELOR OF ARTS (Continued)

George Carmeen LaManna, Jr.
 Jessie Lee Lamb
 Linda Dawn Lampley
 Margaret Anne Lane
 Jack Tillman Lassiter
 Susanne Searcy Lawler
 Nancy Claire Lee
 Prentiss Ray Leffler
 Luther Charles Lemond
 Janice Estelle Leviton
 David Lea Lewers
 Stephan Alexander Lewis
 Susan Blackwell Lindenberger
 Nancy June Lotz
 Robert Wendell Lucero
 Ronald Bevill McCarver
 Shirley Ann McClanahan
 Barry Seaman McDonald
 James Logan McElroy
 Walker LeLon McGinnis
 Randall Edward McKean
 Mary Jane McLaurin
 Kathie Skeen Maddux
 Nancy Lynn Martin
 Sherry Kathryn Martin
 John William Mead
 John Robert Meador III
 Ann Hayden Megar
 Irene Courtland Mobley
 Jane Meredith Moorhead
 James Clarke Murphy
 Craig William Murray
 James Wells Newport
 Kevin Lacey Nicholas
 John Richard Nichols
 Claudia Mae Oakes
 Janet Frances O'Bryant
 Linda Helen Ogle
 Robert Pickering Orr
 Otis Lloyd Ostby II
 Mary Coffey Overholser
 Susan Packer
 Joel Thompson Parrish
 Kenneth Wayne Patton
 David Franklin Payne
 Paul William Peck, Jr.
 Kathryn Fay Petersen
 *Judith James Potter
 Harold Davis Powell, Jr.
 Frances Lee Power
 Sandra Lynn Pugh
 Nell Evelyn Rainer
 John Nicholas Ramsey

Memphis, Tennessee
 Cookeville, Tennessee
 Memphis, Tennessee
 Lafayette Hill, Pennsylvania
 Little Rock, Arkansas
 Rosedale, Mississippi
 Paris, Tennessee
 Memphis, Tennessee
 Trenton, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 Huntsville, Alabama
 Nashville, Tennessee
 Hot Springs, Arkansas
 Huntsville, Alabama
 Memphis, Tennessee
 Memphis, Tennessee
 Nashville, Tennessee
 Camden, Tennessee
 Huntsville, Alabama
 Largo, Florida
 Natchez, Mississippi
 Memphis, Tennessee
 Memphis, Tennessee
 Memphis, Tennessee
 Joliet, Illinois
 Memphis, Tennessee
 Florence, Alabama
 Louisville, Kentucky
 Stuttgart, Arkansas
 Memphis, Tennessee
 Pittsburgh, Pennsylvania
 Memphis, Tennessee
 Nashville, Tennessee
 Munford, Tennessee
 Pulaski, Tennessee
 Springfield, Missouri
 Memphis, Tennessee
 Pittsburgh, Pennsylvania
 Memphis, Tennessee
 Nashville, Tennessee
 Wayne, New Jersey
 Nashville, Tennessee
 Memphis, Tennessee
 Charlotte, North Carolina
 Florence, Alabama
 Arlington Heights, Illinois
 Shreveport, Louisiana
 Fort Worth, Texas
 Georgetown, South Carolina
 Memphis, Tennessee
 Memphis, Tennessee
 Knoxville, Tennessee

*duplicate diploma
 requested 10/20/75*

*graduated in absentia

BACHELOR OF ARTS (Continued)

Martha Lee Ramsey	Memphis, Tennessee
Roy Rascoe Rhea	Nashville, Tennessee
John Jay Richardson	Naples, Florida
Pamela Smith Richardson	Memphis, Tennessee
James Acker Rogers	Florence, Alabama
Eleanor Rosson	Clarksville, Tennessee
Franziska Runf	Baernbach, Austria
Penelope Gene Rushing	Memphis, Tennessee
Claude Franklin Sanders, Jr.	Memphis, Tennessee
Jeanne Young Shearer	Mobile, Alabama
Frances Elizabeth Shipp - duplicate diploma 9/75	Memphis, Tennessee
Kenneth Lyle Stanley	East Point, Georgia
George Russell Stanton, Jr.	Memphis, Tennessee
William Price Stepp, Jr.	Memphis, Tennessee
Elizabeth McKenzie Stewart	Mexico City, Mexico
Sally Cobb Stone	Birmingham, Alabama
Victor Ivan Suvillaga	Memphis, Tennessee
Thomas Priest Teasley	Lebanon, Tennessee
Richard Harmon Thames	Huntsville, Alabama
James Robert Towery	Memphis, Tennessee
Stephen Bowling Turner	Memphis, Tennessee
Dale Norton Underwood	Clarksville, Tennessee
James Money Vardaman, Jr.	Fort Lauderdale, Florida
Jeanne Simmons Verlenden	Pine Bluff, Arkansas
Cynthia Ann Vincent	New Orleans, Louisiana
James Russell Walker, Jr.	Nashville, Tennessee
John William Walters III	St. Petersburg, Florida
Mary Elizabeth Weaver	Nashville, Tennessee
Nancy Buchanan Webb	Huntsville, Alabama
William Edward Wehling	Hattiesburg, Mississippi
Gayle Farris Welker	Clarksville, Tennessee
Marcus Emmons Wertz III	Bellaire, Texas
David Ewing Wheat	Memphis, Tennessee
Donald Gregory White	West Point, Mississippi
*E. Lucile White	Birmingham, Alabama
John Robert Willett	Mobile, Alabama
Leo Raymond Wintker, Jr.	Memphis, Tennessee
Florence Millen Wolf	Memphis, Tennessee
Betty Anne Woodson	Memphis, Tennessee
Katherine Lee Word	Memphis, Tennessee
Rebecca Ann Wynn	Wynburg, Tennessee
Linda Kay Yates	Cordova, Tennessee
Ellard Melton Yow, Jr.	Houston, Texas
John Alexander Zachry	Chattanooga, Tennessee

BACHELOR OF MUSIC

Lynda Alexander Best**	Millington, Tennessee
Linda Sue Emigh	Memphis, Tennessee
Julia Ann Fleming	Florence, Alabama
Nell Elmore Johnston	Memphis, Tennessee
Martha Jane Reece	West Memphis, Arkansas

*graduated in absentia

**Diploma reissued in name of Linda Lee Alexander as the result of divorce which was finalized 18. December 1969. See correspondence in Registrar's office. 6/4/70

BACHELOR OF SCIENCE

Christopher McDowell Amy
John Patton Black
Linda Gail Blackard
Kenneth Mayhew Cushing
David Frank Elmore III
Robert Emrich Glover
Douglas Seymore Goodman
Robert Riley Jones
Roy Kulp, Jr.
David Hays Owen
Kenneth Jackson Phelps, Jr.
Richard Raspet
Wayne Lloyd Rickoll
James Carl Sensenig
Steven Rand Walker
Aurelia Marie Wammack
William Avery Washburn
Sidney Michael Webb
Park Weng Wong
Claude Henry Workman III
Charles Stephen Zitek

Memphis, Tennessee
Crossett, Arkansas
Memphis, Tennessee
New Orleans, Louisiana
Birmingham, Alabama
Tyronza, Arkansas
Memphis, Tennessee
Munford, Tennessee
Memphis, Tennessee
Covington, Tennessee
Lewisburg, Tennessee
Cleveland, Mississippi
New Orleans, Louisiana
Birmingham, Alabama
Memphis, Tennessee
Memphis, Tennessee
Republic of Congo
Texarkana, Texas
Penang, Malaysia
Memphis, Tennessee
Memphis, Tennessee

DEGREES CONFERRED ON AUGUST 30, 1969

BACHELOR OF ARTS

Donald Wright Allen
Ignatius McDonald Essien
*Clyde Lee Giles
Charles Phillips Glenn
Miriam Heidelberg Hocker
Margaret Alice Maxwell
Michael Robert Maybry
William Jeter Michaelcheck
*Carl Roth Nuckolls
*John Franklin Redus, Jr.
James Dixon Roper
Willie Eanest Shepard, Jr.
McLaurin Smith
Kathryn Elizabeth Snodgrass

Memphis, Tennessee
Opobo, Nigeria
Memphis, Tennessee
Collierville, Tennessee
Arlington, Virginia
Memphis, Tennessee
Memphis, Tennessee
Tiptonville, Tennessee
Memphis, Tennessee
Memphis, Tennessee
Memphis, Tennessee
Memphis, Tennessee
Mobile, Alabama
Memphis, Tennessee

BACHELOR OF SCIENCE

Michael Douglas Beck
Nancy Lorraine Lanford

Boulder, Colorado
West Memphis, Arkansas

BACHELOR OF MUSIC

Patricia Lynn Brady
Larry Eugene Earhart

Memphis, Tennessee
Memphis, Tennessee

*graduated in absentia

GRADUATED WITH HONORS

Christopher McDowell Amy	Biology
Carolyn Ann Carter	Bible and Religion
Kenneth Mayhew Cushing	Physics
David Frank Elmore III	Physics
Philip Fondren Floyd	History
Charles Bradford Foster III	International Studies
Susan Hoefer	International Studies
John Alden Howell, Jr.	English
Robert Wendell Lucero	English
James Logan McElroy	History
Robert Pickering Orr	Philosophy
Sidney Michael Webb	Mathematics
Claude Henry Workman III	Biology
John Alexander Zachry	Philosophy

GRADUATED WITH DISTINCTION

	<u>Major</u>
Martha Ellen Bettis	Christian Education
John Patton Black	Biology
Linda Gail Blackard	Biology
Margaret Lucile Boothe	Anthropology
Alice Lynn Farnham Brown	English
John Duncan Bryan	Philosophy
Carol Lynn Caldwell	Economics
Claudia Kay Cooper	Psychology
Andrew Gordon Craig	History
Lynda Teague Deacon	English
Patrick Arthur Dolan III	Biology
Ruth Carolyn Duck	Christian Education
#Larry Eugene Earhart	School Music
Janet Lynn Emery	Political Science
Judith Lynn English	Psychology
Julia Ann Fleming	School Music
Marilyn Ann Gates	Spanish
William Reginald Gilkeson, Jr.	Political Science
Claire Melinda Gill	Psychology
Douglas Seymore Goodman	Physics
Patricia Gray	Music
John Robert Haney	Psychology
Mary Tansill Heslip	English
William Brown Hulett	Chemistry
Roy Kulp, Jr.	Biology
Linda Dawn Lampley	History
Luther Charles Lemond	Psychology
Janice Estelle Leviton	French
#William Jeter Michaelcheck	Economics
Janet Frances O'Bryant	English
Mary Coffey Overholser	English
Kathryn Fay Petersen	English
Frances Lee Power	History
Nell Evelyn Rainer	International Studies
Martha Lee Ramsey	English
Richard Raspert	Physics
#August '69 graduates	

GRADUATED WITH DISTINCTION (Continued)

	<u>Major</u>
Martha Jane Reece	Piano
#James Dixon Roper	Classics
Franziska Runf	English
Penelope Gene Rushing	Psychology
Jeanne Young Shearer	Psychology
Frances Elizabeth Shipp	French
#Kathryn Elizabeth Snodgrass	Latin
Elizabeth McKenzie Stewart	English
Richard Harmon Thames	Psychology
James Money Vardaman, Jr.	Psychology
Gayle Farris Welker	International Studies
Linda Kay Yates	Biology

HONORARY DEGREES CONFERRED ON JUNE 2, 1969

DOCTOR OF DIVINITY

- William David Brown, '50.....Memphis, Tennessee
Minister, Whitehaven Presbyterian Church
- Robert Price Richardson, '51..... Bon Air, Virginia
Minister, Bon Air Presbyterian Church

DOCTOR OF HUMANITIES

- A. Van Court Pritchardt..... Memphis, Tennessee
General Agent Emeritus, The Connecticut Mutual Life Insurance Company
- C. Van Woodward..... New Haven, Connecticut
Sterling Professor of History, Yale University

DOCTOR OF CIVIL LAW

- Winton M. Blount..... Washington, D.C.
Postmaster General
- Winthrop Rockefeller..... Little Rock, Arkansas
Governor of Arkansas

ANNUAL REPORT OF THE PRESIDENT

To Members of the Board of Directors:

I have the honor to present my report on the year 1968-69:

After a span of service to the college of eight highly productive and beneficial years, Mr. A. Van Pritchatt resigned as Chairman of the Board. The acknowledgment of Mr. Pritchatt's service transcends the tale of years, impressive though it be, for even so vast a quantity of time and energy devoted to the work of Southwestern cannot comprehend the quality of that service. Mr. Pritchatt is a member of the rare breed of truly altruistic and philanthropic men. Never did he let either private interest or personal inconvenience detain him from the noble discharge of his chairmanly duties. Willing at all times to be on call and unwilling to postpone action for the college's good, he threw himself into his work with the zeal and competence which so signally characterize his business career. He offered prodigies of talent and integrity to the college, and in great measure the present strength of Southwestern and its constancy of aim are tributes to his distinguished service. As a sign of its affection for him and recognition of his contribution the Board elected him to the honorary degree of Doctor of Humanities, and it was my great and moving pleasure to confer this degree on him at the June commencement. Mr. Pritchatt continues to serve as a Director, and he has been succeeded as Chairman by Mr. Robert D. McCallum whose abilities have already begun to be appreciated by the entire college community.

Three members of the Board have resigned this year. Mr. C. W. Butler, Jr., of Memphis, who was a member of the Board and the Executive Committee from 1962 to 1969, was forced to resign because of ill health. Mrs. J. Maury McIntyre, of Greenwood, Mississippi, who served from 1963 to 1969, resigned because of the press of other duties. The Reverend H. Richard Copeland, of Lake Charles, Louisiana, resigned because of new and onerous responsibilities for the General Assembly of the Presbyterian Church in the U.S. These three will be greatly missed for their good sense and stalwart advocacy of the values and purpose of the college.

Mrs. McIntyre was succeeded by Mrs. Frank M. Mitchener, Jr., '56, of Sumner, Mississippi, and Mr. Copeland was succeeded by the Reverend August Schmitt, Jr., '53, of New Orleans. Re-elected to four-year terms were Messrs. Walter P. Armstrong, Jr., of Memphis, William H. Dale, of Columbia, Tennessee, Earl W. Mallick, of Fairfield, Alabama, Orrick Metcalfe, of Natchez, Mississippi, and Edmund Orgill, of Memphis.

This year brought us great grief for departed colleagues and friends. A man whose life was inextricably entwined in the fortunes of the college died December 3, 1968. Mr. Aaron

Necrology Knox Burrow served as Director from 1945 to 1963, during which time he strove mightily for the advancement of Southwestern. He, together with his late wife, gave the centerpiece of the college's life, the Burrow Library, and their further gifts to the college helped provide the refectory which stands as a magnificent and useful memorial to Mrs. Burrow. Their names will remain enshrined in the stones of the college as long as the college shall endure, and their renown is sung by all who live and study at the college.

Surely none of us will realize for some time to come the true magnitude of the loss of John A. Rollow, '26, whose death on March 16, 1969 removed a man of unparalleled devotion from the college's service. Some said that Mr. Johnny retired years ago; those acquainted with actuality knew better. Even after having been felled by a brutal heart attack, and in a slow convalescence, Mr. Johnny continued to cast his watchful eye on the smooth operation of the college and offer an eager hand to help out in special times of need. His commemoration awaits a final decision. Of this I am certain, that regardless of how elaborate, appropriate or significant his memorial will be, it can symbolize Mr. Johnny's life in only the palest shadows and a most inadequate fashion. His was a central place and our loss of his presence will long be felt.

Mr. C. M. Gooch died on January 26, 1969. He had shown his continuing concern for Southwestern through his large and philanthropic interest for many years. Not only did he contribute generously to the Challenge Campaign, but he also made extraordinarily generous provision for the college in his will.

Miss Etta Hanson, who for so many years was the curatrix of the Hanson-Clough Collection, died on September 13, 1968, after a lingering illness. Her boundless energy was matched by a sturdiness of spirit and a keen intellect. Well-informed about the textiles, prints, porcelain, and other *objets d'art* which comprise the collection, she used her knowledge to great effect in the effort of making it an integral part of the curriculum and experience at Southwestern.

Two members of the active staff of the college died during the year. On January 8, 1969 Mr. Lee Roy Hubbard, the gentle and well-liked Campus Safety Officer, died suddenly. On August 18, 1969 a particularly tragic vacation accident took the life of Professor Vernon H. Taylor, a fine 'cellist and able musician. He was a member of the faculty from 1959 to his death at age fifty-eight.

Changes in personnel include as usual both happy and sad events. It is sad to note that John Henry Davis retired after forty-two years of expounding English history with such grace, charm, and omniscience. Never content to do only one thing well, Professor Davis turned his attentions to everything from mural painting to music and all he did was done with flair and *éclat*. His presence in the faculty meant that the twin ideals of the college, individual instruction and rigorous standards of scholarship, could never suffer the least slight of attention without evoking his Jovian rumble. Professor Davis's intellect, his humor, and his consuming interest in the culture of man have animated the lives of more than ten generations of Southwestern students whose birth dates range from the time of the Entente Cordiale to the Korean Conflict.

Two other retirements deserve attention. Robert Ford and George Washington worked for the college for forty-five and seventeen years respectively. Mr. Ford was associated with the college since its construction, he having moved from the construction of Neely Memorial Refectory to catering within it. No one who has dined at the college can forget Mr. Ford, especially at those times when festive dinners in the Bell Room brought welcome relief from the sameness of institutional food. Mr. Washington worked as night watchman for seventeen years without missing a single night of his duty. No one else I know can claim such a record. Both Evergreen Presbyterian Church and Southwestern have lost a person who exemplifies the greatest diligence imaginable.

On a happier note, I point to the Board's action naming Jameson M. Jones, Vice President and Dean of the College, and M. J. Williams, Jr., Vice President and Treasurer. Both men have been performing at a vice-presidential level for some time, and the Board's creation of these titles gives added recognition to the essential service performed by these two men.

The faculty continues to be productive in teaching and research. One of the tangible results of this creativity is the good use to which the Research Fund is being put. A total of \$20,000 was budgeted for 1969-70 and the demand exceeded the supply of funds by more than \$7,000. Nineteen grants were awarded by the Faculty Committee. Two members of the faculty enjoyed fellowships during their leaves this year from the college. Professor Richard D. Gilliom, '56, held a Fulbright-Hays Lectureship in Yugoslavia, and Professor David H. Likes attended Duke University as a Ford Foundation Fellow in International Relations. In addition to discharging its primary duty of teaching, the faculty continued to consult, write, preach, direct research projects,

attend meetings, read papers, and undertake worthy civic projects. Southwestern is fortunate in the strength of its faculty, for both as individuals and as members of their several departments and the innovative interdisciplinary groups they are distinguished scholars and effective teachers.

The Registrar, Mr. John Turpin, '55, reports that 975 regular students and 21 part-time students were enrolled in September 1968.

The Students Term II enrollment was 948 full-time and 12 part-time students, and Term III 888 full-time and 12 part-time students. Twenty-eight seniors who had completed their work at the end of Term II and eighteen students who were enrolled in the new program in Mexico are excluded from the Term III figures. Total combined enrollment for 1968-69 is 996 full-time and 27 part-time students.

Geographical origins and religious affiliations of students enrolled this year are as follows:

	<i>Number</i>	<i>Percent of Total</i>
Alabama	67	6.7
Louisiana	50	5.0
Mississippi	57	5.7
Tennessee (excluding Memphis).....	174	17.5
Memphis	360	36.2
Other states and foreign countries	288	28.9
	996	100.0
Presbyterian	385	38.6
Methodist	184	18.5
Baptist	127	12.7
Episcopal	97	9.7
Other	203	20.5
	996	100.0

One of the most encouraging aspects of Southwestern's enrollment statistics is the remarkably good, and improving, rate of retention of students. Mr. Turpin reported that of the students eligible to return to Southwestern in September 1968 86.2% re-enrolled. Moreover, of those 330 freshmen who entered Southwestern in 1965, 176 or 53.3% had been graduated by June 1969 with the expectation that by June 1970 almost 60% will have taken their degrees at Southwestern. This fine record bespeaks a sound admissions policy, careful and exciting instruction by the faculty and, one believes, a healthy academic climate. In the past one of the college's problems was a high rate of loss of students between their matriculation and graduation. Mr. Turpin's

report takes a look at the past fifteen years, and the trend is highly encouraging. Sample years show this trend:

1954	37.0%	of enrolled Freshmen graduated
1959	44.0%	"
1963	45.1%	"
1964	51.6%	"
1965	53.3%	"

There is still some way to go, for in the long run the highest possible rate of student retention is to the advantage of the entire college community.

There were 14 Bachelor of Arts degrees and one Bachelor of Science degree awarded in August 1968. Those who were graduated on June 2, 1969, number 227, of whom 201 were Bachelors of Arts, 21 Bachelors of Science, and 5 Bachelors of Music. In this class 14 took their degrees with honors and 44 with distinction. Nineteen were elected to membership in Phi Beta Kappa and a large number of fellowships and other honors were won by members of the Class of 1969. The total number of graduates from the founding of the college through June 2, 1969 is 4601.

Statistical trends continue to give pause to educators in the private sector. Unlike many private colleges Southwestern has been spared any major shrinkage of enrollment. The United States Office of Education reports that for the first time since 1952 opening fall enrollment in 1968 of all degree-credit students in private institutions has declined from the figures of the preceding year. The percentage distribution of all students in four-year public and private institutions has been shifting in an unmistakable and somewhat worrying trend:

	<i>Public</i>	<i>Private</i>
1950	47%	53%
1953	50%	50%
1960	55%	45%
1965	62%	38%
1968	66%	34%

One factor helping the continuing growth of private institutions, in spite of such a trend, is the growing educational expectation of the American public. The ratios of first-time enrollment to high school graduates present the startling fact that since at least 1950 one-half of graduates go on to college and the ratio in 1968 was 54%. When one couples this with the fact that more than three-quarters of the 18-year-old population are high school graduates, one sees that while the total pool is increasing, the private institutional share is decreasing.

For Southwestern concern about these data has generated a major effort by the Admissions Office for more concentrated investments of energy in the recruitment of students. The new women's residence hall

opened additional places for women and alleviated conditions of overcrowding. Happily for the enrollment picture of Southwestern, although it bothers the administration to have to offer late applicants less satisfactory living arrangements, the college has filled the new residence hall and at the time of writing has more girls than space. The men's residences are also filled as of this time, so that total enrollment for 1969-70 may not fall much below the anticipated level. Thus we are all grateful to the Faculty Committee on Admissions, the staff of the Admissions Office, and the volunteers who helped out this year in this apparently successful effort of student recruitment.

Clearly it is an effort which must not be allowed to languish. Moreover, considerable attention must still be given to the twin problems of rising costs as reflected in rising tuition rates and growing needs for additional student financial aid. Dean Ray M. Allen, '44, reports that more than \$500,000 from all sources was made available to 415 students, almost 43% of the total number of students, as follows:

Honor Scholarships	\$33,850	
Leadership Awards	29,820	
Southwestern Scholar Grants	47,987	
Grants-In-Aid	57,720	
Other Southwestern Scholarships.....	15,530	\$184,907
<hr/>		
National Defense Loans	\$50,150	
Educational Opportunity Grants	44,755	
Campus Employment Opportunities	53,732	
Baker Scholarships	21,315	
College Work Study Program	61,175	
Outside Scholarship Assistance	92,795	\$323,922
<hr/>		
Total Financial Assistance Awarded		\$508,829

In market place terms one wonders how much longer tuitions can continue to rise. Southwestern is fortunate in not yet having been forced to increase tuition as rapidly as some other institutions. This feat has been aided by the generosity of the constituency, church, alumni, and friends. Yet, even with gifts and benevolences the finances of Southwestern are more heavily strained each year. It is clearly imperative that tuition at Southwestern be increased by an average of \$100 per year for the next several years, following the present pattern, I should imagine, of increases of \$200 every other year. If students had to make up the difference between tuition and the actual cost of education, tuition would now have to be increased by at least 45%.

With rising tuitions, however, go increasing demands on scholarships and grants to students. Present fiscal stringencies imposed on the various HEW programs and new difficulties of finding bankers willing to make student loans, which even with the governmental interest subsidy still bear interest below present market levels, have severely impaired all federal assistance. Students at Southwestern will not escape

these financial exigencies. For example, Dean Allen reports that Southwestern's allocations for 1969-70 are 48% of the previously approved Educational Opportunity Grants, 52% of the National Defense Student Loans, and 70% of the College Work Study Program funds. One can see from these hard facts that, along with the inevitable tuition increases, efforts to increase the college's own scholarship resources must be vigorously augmented to take up this troublesome slack in student financial aid.

The Dean's report gives a full account of the new academic program in the first year of its implementation. While some of the growing pains of the fledgling program have been felt by many of us, I can also sense a mood of general enthusiasm for the new calendar, the Freshman Program, and the interdisciplinary studies made possible by the new program.

The Freshman Program was greatly assisted by a Teaching Improvement Grant of \$20,000 from the Danforth Foundation. A study of the effectiveness of the program has been prepared by Professors James R. Morris and Herbert W. Smith. The results of the study should help repair omissions and eliminate infelicities in the program. It seems to me that the basic theme of the entire program is increased flexibility and widened options for independent education of the students, the latter being the hallmark of Southwestern's educational philosophy since 1925. With the difficulties ironed out and constant vigilance exercised against allowing today's innovation becoming tomorrow's rigidity, the program should prove exciting and highly productive of new achievements in scholarship by faculty and students alike.

In the meantime, the grants from the National Science Foundation's College Science Improvement Program and the Research Corporation continue to provide additional resources and motivation to the natural sciences and mathematics. The Frazier Jelke Science Center together with the lovely Kennedy Chemistry Hall have been much used by the scientists in research and instruction. The dedication was held on October 19, 1968 and Dr. Robert Charpie, President of the Bell and Howell Company, challenged all who would use the structures to be aware of the interaction of aesthetics and the sciences. Mr. and Mrs. Hallam Boyd, of the Frazier Jelke Foundation, and Dr. and Mrs. Berthold S. Kennedy took part in the festivities. If Lord Snow's two cultures could always be as fortuitously conjoined as in the Frazier Jelke Center, the culture gap would be much easier to leap. The course of the Frazier Jelke Science Center has been used as a splendid art gallery, and its spacious, airy design has made it a focal point of academic activity and aesthetic enjoyment.

Not so well situated is the College of Music. There is no doubt in my mind that Southwestern's program in music is hampered by the impediments of uncertainty about the expressway and the distance from Bohlman Hall to the main campus. My own firm conviction is that the academic program of the college will be greatly enhanced when the Music Department can be brought onto the main campus in a building suited to its needs. Clearly Bohlmann Hall's future is rendered exceedingly uncertain by the proximity of the planned expressway. I do not doubt that Bohlmann Hall's utility will be so drastically compromised by the expressway as to render it unsatisfactory and just about useless for conservatory purposes. Even as the Frazier Jelke Science Center added a new dimension to the college's life by offering excellent new facilities for art as well as science, so also should the Music Department be housed in a place conducive to the wider musical education of all students.

One consuming interest of the year has been the Self-Study Report and the consequent visit by a committee from the Southern Association of Colleges and Schools. These periodic reports and visits are designed by the Association to make a college pause and examine every aspect of its program and plans. Professor Julius W. Melton acted as Director of the Self-Study and he, the Dean of the College and the Steering Committee, composed of Professors George M. Harmon, '56, James E. Roper, '48, Gordon D. Southard, and Jack H. Taylor, '44, prepared a two-volume report of our own impressions of ourselves. The report was, I believe, both fair and tough-minded, and its value for the future will be determined by the college's willingness to grasp its nettles and hurry past its compliments. The Report of the Visiting Committee and the Self-Study together comprise a formidable set of points of departure for the future of Southwestern.

Mr. Albert M. Johnson, '30, Librarian, describes the whirlwind of the year's activity. He reports that 9,727 books were processed during the year and that the total holdings of the Burrow Library have thus reached 120,588. There were 778 periodicals received, among which were 94 new subscriptions. Mr. Johnson's report continues:

GIFTS

Gifts to the library of books and funds for the purchase of books are a source of continued gratification. Some are so outstanding as to merit individual mention and will be noted below. Contributions to the Burrow Library Memorial Fund, taken either singly or in the aggregate, make possible purchases of unusual distinction. Volumes contributed by alumni, faculty, and friends provide for the constant enrichment of the collection.

Dr. Stanley J. Buckman made a gift of \$8,000 for purchases in the fields of biology and mathematics.

Mr. Charles H. Dennis, Jr. made a contribution of \$500 in honor of President Emeritus Peyton N. Rhodes.

Dr. Samuel H. Monk, '22, presented 434 volumes from his library. Included among the rare editions were the *Works* of Sir William D'Avenant, 1673, Matthew Prior's *Poems on Several Occasions*, 1718, and the Norton facsimile of the *First Folio* of William Shakespeare.

Professor John H. Davis gave complete runs of Renaissance News and *Studies in the Renaissance*.

Professor Emeritus A. T. Johnson presented 98 volumes from his library. Along with other scholarly works was an exceptionally rare edition of Pope's *Dunciad*, 1743, and numerous signed first editions.

Dr. Joseph C. Morris, of New Orleans, manifested his lively interest in the Department of Physics through a donation of extensive runs of scientific journals.

In return for a considerable gift of theological works from the old S.P.U. library, Louisville Presbyterian Theological Seminary, through its Librarian Ernest White, presented 58 reels of microfilm of Calvin's works from the *Corpus Reformatorum* and five volumes of Emile Doumergue's *Jean Calvin, les hommes et les choses de son temps*. Lausanne, 1899-1917.

ACQUISITIONS

The largest book and periodical budget to date (\$45,000 augmented by a \$5,000 grant from the U.S. Office of Health, Education and Welfare, and memorial and honorary contributions) enabled the library to acquire works of great importance. Outstanding examples are the *General Catalogue of Printed Books* of the British Museum (313 volumes), *Pre 1956 Imprints* of the Library of Congress, a run of the *Nation*, 1865-1925 on microfilm, *The American Negro: His History and Literature* (44 volumes in reprint), and some 200 titles of outstanding academic books as selected by *Choice*.

SOUTHWESTERN COLLECTION

A concerted effort to augment and re-work the Southwestern Collection, which contains works by Southwestern faculty and alumni as well as official college publications, has resulted in considerable expansion in this department. The collection is now housed in a separate room of its own, the former Rare Book Room. The rare book collection has been moved to the Treasure Room on the fourth floor.

CATALOGUING

This busy department has equalled its record achievement of 1967-68 in the number of new books catalogued and has surpassed by far the number of volumes reclassified from Dewey to the Library of Congress system (5,800 in 1967-68 to over 9,000 in 1968-69). The holdings of the library now number over 120,000 volumes. The delay in the receipt of Library of Congress catalogue cards remains the greatest hindrance to the rapid cataloguing of books.

CIRCULATION

Circulation figures are down for the second year. While the number of two-week books borrowed is slightly over that of the previous year, the circulation loss is most evident in the use of reserved books. Several factors contribute to this situation. Students in the Man Course are now able to purchase their own texts in paper back editions, and extended library hours enable students to use books in the library without checking them out. It is unfortunately true that directed or independent study has not brought about the expected library demand.

ORDER DEPARTMENT

For the first time this year the Order Department was faced with the grim reality of more book orders than could possibly be

processed in time to meet the fiscal deadline. Steadily increasing allotments coupled with grants and gifts for book purchases have outstripped the capacity of the staff to perform the necessary processing. The Faculty Committee on the Library, realizing that the situation was critical, recommended that \$3,000 from the proposed addition to the book budget for 1969-70 be diverted toward the salary of an additional person for the Order Department and proposed that the administration provide the additional funds required. The employment of this person is imperative. Further relief should come about with the procurement of a book-keeping machine (July 1, 1969). It should be mentioned that despite complete cooperation from the Computer Department an experiment to put one phase of the order procedure on the computer demanded more time than the results warranted.

REFERENCE—PERIODICALS

The employment of a Periodicals Librarian has relieved the Reference Librarian of time-consuming problems that periodicals demand. As a result, over twenty-five percent more reference questions were handled. Increasing periodical subscriptions (94 new subscriptions in 1968-69) together with the details of checking, collating, binding, etc., justify the new position entirely.

INVENTORY

An inventory of the entire book collection was made during June, 1969. According to the preliminary count, 531 volumes were found to be missing since the last inventory of 1966. While our experience proves that a number of the missing books will be recovered later, the figure shows an increase of 187 volumes above the preliminary count for 1966. Such losses, while not alarming for a library with open stacks, are far higher than should be found in a college where students pledge themselves to operate on the honor system.

STAFF

One additional staff member was employed during the year. Miss Deloris Tiggs was appointed Periodicals Librarian on July 1, 1968 and has given a year of good service in that capacity. It is emphasized again that staff salaries are too low. That this situation should receive immediate attention was one of the specific recommendations of the Southern Association. It was also recommended that professional librarians be given faculty status. It is a pleasure this year, as in previous years, to be able to commend the entire library staff for dedicated work, exceptional accomplishments, and a fine spirit of cooperation.

It is clear that these inequities of compensation will have to be faced, and soon. Moreover, the question of faculty status for professional librarians, whose role in the educational process is central, ought to be considered by the Faculty at an early meeting.

Some educational pundits have put forth the thesis that 1968-69 will be remembered in the history of American higher education as the year of the most massive dislocations in ancient structures and the deepest alienations in the once-familial life of colleges and universities. Whether they are correct in their assessment or wildly mistaken, whether 1968 is a prelude to more campus violence or its coda, whether the sense of alienation in America is waxing or waning, for us at Southwestern the year has been a good one for the life of the

community. Because it has been the college's conviction for many years that students are trustworthy partners in the educational and community life of Southwestern, students have enjoyed a traditional autonomy in governing their behavior through the Honor Council. The students now adduce their ability to govern themselves in all matters relating to their conduct at the college. Acting on a belief in the validity of this argument the Board took its decision to create the Social Regulations Council and to grant it broad authority to set standards of conduct and interpret and enforce those standards once established. Working from the third week in October to the end of April the students with the advice and counsel of faculty members and administrators prepared an elaborate statement of student responsibilities and privileges. The students as a whole considered this statement and it was adopted on May 1. It is my confident hope that the Social Regulations Council will in time be as significant a part of the life of the college as the Honor Council has always been.

In another demonstration of their responsible attitudes toward college governance, the Thomas W. Briggs Student Center Governing Board, composed of elected students, faculty and administration, not only managed the affairs of the Briggs Student Center with efficiency, but also devised new programs and events for the enjoyment of the college community. In spite of the fact that no one now holds the title of Director of the Student Center, Dean Charles I. Diehl, '31, acting *pro tempore* in that capacity, the Governing Board has operated the Center with competence and imagination, so much so that its members deserve highest praise.

These are two illustrations—there are others—of the climate at Southwestern during the year under review. While students in other institutions did not shrink even from blocking, besieging or destroying buildings, our students worked diligently for a more open community. Nor were our students insensitive to the issues galvanizing their colleagues elsewhere into insurrection. The students of Southwestern have invited speakers, they have read and listened to today's leaders whether of the establishment or opposed to it, and their sincerity has been transparent and moving. While many will not agree with all they say or do, most will find among Southwestern students an openness of opinion, a willingness to listen, and a respect for the basic rights we have as Americans, including the right to agree or disagree.

The richness of the curriculum was deepened as usual by a wide variety of speakers and special programs. Dilemma '69 brought Senator George McGovern, Professor Wright Morris, Mr. Robert Theobald, Mr. Michael Novak, and Mr. Leon Jaroff. The Phi Beta Kappa Lecturer was Professor Germaine Bree and the Temple Israel-Southwestern

Lecturer was Dr. Solomon B. Freehof. The International Studies Seminar-Convocation Series brought sixteen distinguished European, African, Asian, and American visitors to the campus. For musical delights the college heard many faculty and student recitals, concerts by the Southwestern Singers and a splendid recital in January by the Juilliard String Quartet. Next year the Hungarian Quartet will be in residence for a month and this should prove a musical event of historic greatness in Memphis. Other activities included productions by the Southwestern Players, lectures of many kinds, and an extraordinary weekend of campus fun organized by the students' Arts Renaissance Group, ARG for short. Among other antic happenings the students repainted the soon to be demolished Art Building in lurid, vivid, even horrid colors. An eyesore has become an *objet d'art*, although one wonders if it will ever rank with other masterpieces of aleatory art, which is at best an acquired taste, I should think.

Dean Jameson M. Jones, '36, in his report, commends the work of the Community Life Committee for its diligence, imagination and good humor. I enthusiastically add my word of praise to the members of the Committee, for they have done an outstanding job.

In spite of the ceaseless efforts of everyone to keep the community spirit alive, it has not always been an easy year for either students, or faculty and administrators. A word of especial commendation is thus in order for Dean Diehl and Dean Williford who proved themselves the good friends and helpful counsellors of the students. In spite of all the pressures and strains the community held together in an exemplary fashion, and I believe that the mood of the college this year was something special among the colleges of our country.

Athletics were on the whole successful, although Southwestern lost the overall championship of the College Athletic Conference. Coach William R. Maybry, '42, reports that the overall record for the 1968-69 season was 60 won and 49 lost, a not unimpressive record in view of the addition of two new sports—wrestling and swimming, for which the college has inadequate facilities. The basketball team had its best year with a record breaking 22 won—3 lost record. The football team was co-champion of the College Athletic Conference with a 4 won—5 lost record. The golf team was runner-up in the Tennessee State College Division Tournament, and William O. Ellis, '69, was named to the NCAA College Division All-American Team. Coach Maybry also reports that all athletic activities offered by the college reached 71% of the male students while 21% participated in varsity sports. Miss Camille Deaderick, '57, Director of Physical Education for Women, reports that some 42% of the women students took part in

the intramural program. I find this superlative level of participation an excellent attainment, and another aspect of the college's strength.

The Meeman Center for Continuing Education had another good year. Dean Davis's report is eloquent testimony to the significance of this extraordinary educational asset to Memphis and the Mid-South:

Staff

The staff of the Center for Continuing Education consists of Granville D. Davis, Dean of Continuing Education; Raymond S. Hill, Coordinator of Mass Media; Miss May Maury Harding, '48, Director of Programs; Frank E. Faux, Associate in Continuing Education; Carl F. Walters, Jr., '56, Associate in Continuing Education; and Miss Vivian M. Wallis, Secretary. In addition, Dean Davis served as Director of the Urban Policy Institute, Mr. Faux as its Associate Director, and Miss Harding as its Secretary; and Dean Davis and Mr. Faux as Directors of the Institute for Executive Leadership.

Registrations

During 1968-69, a total of 2,110 registered in the 72 programs of the Center. The number of groups was smaller than in previous years because of the change from semester registration to annual registration. Eleven groups met outside Memphis in communities in Alabama, Arkansas, Mississippi, and West Tennessee.

Programs and Special Activities

Twenty-two new programs were offered by the Center. Among those presented some stressed current concerns: "Agenda for the Nation" and "Politics: Old Forms and New Facts" pointed to the fall elections; "Afro-American Writers," "The Black Man in White Man's Fiction," "The Paradox of Violence," and "Self-Understanding and the Racial Crisis" examined the crisis in black and white. Others centered on eternal verities: "A Search for Meaning" and "God and Man in Literature" ranged far and wide for understanding, while "Identity and Communication" and "Moral Issues" made use of a more narrow focus. Always the emphasis was on the uses of the liberal arts in giving participants an understanding of their contemporaries and themselves.

Sixty-two Mid-South residents took part in a residential seminar devoted to discussions of Rollo May's *Man's Search for Himself*. In cooperation with the Department of Speech and Drama, the Center presented Mrs. Delphine Sisay of Sierra Leone in a lecture on Contemporary African Drama.

A total of \$7,800 was received from the sale of paperback books.

The Institute for Executive Leadership

The thirteenth class of business executives, enrolled for a year of humanistic study, was graduated in May from the Institute for Executive Leadership. Speakers during the year were: Dean Jameson M. Jones and Professors James E. Roper and John W. Wehlan of Southwestern; Walk C. Jones III, Memphis architect; Professor Kenneth Crook of the University of Oklahoma; and John Osman of the Brookings Institution.

The University Lecturers

For the ninth year Southwestern joined with local university alumni groups to present the University Lecturers. The speakers, their universities and their topics were:

John Brown, Sculptor in Residence, Princeton University,
"1+1+1=1"

Abraham Gitlow, Dean of the College of Commerce, New York University, "Student Activism: Today and Tomorrow"
David Stein, Professor of Economics, Vanderbilt University, "Business and Economic Outlook for 1969"
John M. Aden, Professor of English, Vanderbilt University, "The 18th Century Periodical"
Riordan Roett, Professor of History, Vanderbilt University, "Improbability of Political Change in Latin America"
Dr. Robert Heyssel, Associate Dean for Health Care Programs, Johns Hopkins University, "New Approaches to Medical Care at Johns Hopkins"

The Urban Policy Institute

The Urban Policy Institute held twelve one-day conferences dealing with "Policy Planning for Metropolitan Memphis." These conferences were financed in part by a grant from the federal government under Title I of the Higher Education Act of 1965 and were presented in cooperation with the Brookings Institution of Washington. Fifty-four policy makers of the Memphis area participated in the sessions. The City Council has now enacted into law two of the policies formulated by the Conference, one for housing and one for labor. The policy areas explored and the speakers were:

Housing Policy: Morton Schussheim, Professor of City Planning, The University of Pennsylvania, and Hugh Nourse, Professor of Economics, University of Illinois

Land Use Policy: John Dyckman, Professor of City and Regional Planning, The University of California, Berkeley

Central City Policy: Mason Gaffney, Professor of Economics, University of Wisconsin (Milwaukee)

Health, Education, and Welfare Policies: Scott Greer, Professor of Sociology and Political Science, Northwestern University

Social Policy: Demetrius S. Iatridis, Director of the Institute of Human Science, Boston College

Goals Formulation: Leo Molinaro, President, The American City Corporation, Columbia, Maryland

Policy Options: Alan Altshuler, Professor of Political Science, Massachusetts Institute of Technology

Human Resources Development: Garth Mangum, Professor of Economics and Director, Human Resources Institute, University of Utah

Industrial Development Policy: Leon N. Moses, Professor of Economics, Northwestern University

Price Policy: Wilbur Thompson, Professor of Economics, Wayne State University

Revenue-Sharing System: Darwin Daicoff, Professor of Economics, The University of Kansas

The Regionalization of the Mid-South: Charles Leven, Director, Institute of Urban and Regional Studies, Washington University

The American City Seminar

During the past year in cooperation with Brookings, the Urban Policy Institute conducted one of the most unusual courses offered on any college campus in the United States: the American City

Seminar. The course was unique because, first it engaged students in regular discussion with the decision makers of Memphis and, second, it involved as lecturers urban specialists from the nation at large. Students from four Memphis colleges registered in the seminar: Southwestern, Christian Brothers, LeMoyné-Owen, and Siena.

The subjects and the lecturers were:

The New Urbanization

Melvin M. Webber, Chairman, Center for Planning and Development Research, University of California, Berkeley
Edward Higbee, Professor of Land Utilization, University of Rhode Island

Urbanization as a Manmade Resource

John Dyckman, Chairman of City and Regional Planning, University of California, Berkeley
Wilbur Thompson, Professor of Economics, Wayne State University

Urbanization as Technological Process

John P. Eberhard, Dean, School of Architecture and Environmental Design, University of Buffalo
Charles L. Leven, Director of the Institute of Urban and Regional Studies, Washington University

New Institutions in the Large-Scale Urban System

Scott Greer, Professor of Political Science and Sociology, Northwestern University
John F. Kain, Professor of Economics, Harvard University

Tendency Toward Segregation

Leo F. Schnore, Professor of Sociology, University of Wisconsin
Demetrius S. Iatridis, Research Professor and Professor of Social Planning, and Director, Institute of Human Sciences, Boston College

Inclination to Intellectualization

Leo Molinaro, President, The American City Corporation, Columbia, Maryland
Warren L. Ziegler, Coordinator of Research, Educational Policy Research Center, Syracuse University

Intensification of Creativity

Alan Altshuler, Associate Professor of Political Science, Massachusetts Institute of Technology
Brian J. L. Berry, Professor of Geography, The University of Chicago

Complicated Technologies in the Higher Stages of Urbanization

Garth L. Mangum, McGraw Professor of Economics and Director, Human Resources Institute, University of Utah, Research Professor of Economics and Codirector, Center for Manpower Policy Studies, George Washington University
Ray Marshall, Professor of Economics and Director, Department of Economics, University of Kentucky

A Communications Theory of Urban Development

Leon N. Moses, Professor of Economics, Northwestern University
Melvin M. Webber, Professor of City Planning, University of California, Berkeley

The Impact of Land-Use upon Urban Development

Edward Higbee, Professor of Land Utilization, University of Rhode Island
Wilbur Thompson, Professor of Economics, Wayne State University

A Fiscal Policy for Metropolitan Memphis

Darwin W. Daicoff, Professor of Economics, University of Kansas

Mason Gaffney, Professor of Economics, University of Wisconsin, Milwaukee

Especial note should be taken, I think, of the introduction of the work of the Meeman Center into the undergraduate curriculum through the "American City Seminar." More attempts like this would infuse the undergraduate program with the relevance and excitement which characterize the urbane urbanism of the Meeman Center.

The Presbyterian Guidance Center has now completed its first year in its new location in Stewart Hall. One of the fears some of us shared at the time of the relocation was that a lessening of student interest in the Center would ensue. This fear was evidently groundless, for, the Director, Professor Fred D. Pultz, reports to the contrary that the number of students coming to the Center for a variety of reasons "has increased considerably." One striking increase in student interest has been in the area of placement; again, as I have said before, this growing student need underscores a necessary expansion of the college's program in placement.

Professor Pultz further reports:

A phase of work, which has been approved by the Christian Vocation Council, was with the black. These included junior high, senior high, and college students. Many of the senior high students were from Carver High School who were participating in the Memphis Volunteer Placement Program. Some 300 appointments or conferences were held with black students.

The change in the activities at the Center appears to be similar to that reported by some of the other Presbyterian Guidance Centers. Last October, at a meeting in Montreat, representatives from the various Synods met with the Center Directors and others involved in the Presbyterian Guidance Program. There was a feeling that Centers need to shift emphasis, to some extent at least, to do more work with adults and with the disadvantaged.

During the year 1968-69, the Center increased its service to college students and to the disadvantaged in the local community, as well as continuing to serve the young people from the Presbyterian churches.

The load of the Presbyterian Guidance Center, excluding Southwestern students, for the year ending June 30, 1969, was as follows:

<i>Synods</i>	<i>Churches</i>	<i>Counselees</i>
Alabama	20	80
Louisiana	13	77
Mississippi	12	54*
Tennessee	34	126
	79	337
(Black Students)		60
		397

*This includes 6 Non-Presbyterians

On October 19, 1969, the Frazier Jelke Science Center and the Berthold S. Kennedy Chemistry Hall were dedicated. The dedication ceremony was the concluding event in a lecture-discussion series that was informative and interesting. The program was organized by Professor Charles O. Warren and a committee of members of the science faculties. The following lectures were given during the three-day dedication:

"The Biology of Vision"—Dr. John E. Dowling, Johns Hopkins University

"Psychological Aspects of Visual Perception"—Dr. William H. Ittelson, Brooklyn College of the City University of New York

"Perception of Color"—Dr. Ralph M. Evans, Eastman Kodak Co.

"Information Selection and Processing in Visual Systems"—Dr. Warren S. McCulloch, Massachusetts Institute of Technology

It was a commemoration worthy of the event. In addition to the dedicatory plaques for the Frazier Jelke Center and Kennedy Hall, two plaques were unveiled, one in honor of former President Peyton N. Rhodes, and the other in memory of the two architects, Messrs. Henry C. Hibbs and H. Clinton Parrent, Jr., who between them designed all but one of the college's permanent buildings.

The new women's residence hall was completed in April and will be put to full use in September for the first time. Its plan, with interior "houses" in which 16 girls live around a lounge-study area, should find great favor. Ground for the S. DeWitt Clough Memorial Hall was broken on February 24, 1969, with Mrs. Rachel Clough Littler, Mr. Hugo Dixon, and Mr. J. Z. Howard, of the Meeman Foundation, turning the first spadeful of earth. When the Clough Hall is completed next year it will provide useful and much needed facilities for the studio arts, the Clough-Hanson Collection, and the Meeman Center for Continuing Education, as well as space for the Departments of Psychology and Anthropology and fifteen or so faculty offices and seminar rooms. All of us are grateful to the late Mr. Clough and Mrs. Clough, Mr. and Mrs. Dixon, the Meeman Foundation, the late Miss Etta Hanson, the late Mr. Sidney M. Neely, Jr., and others whose generosity opened new educational and artistic opportunities to the college.

Much work of renovation, repair, and rewiring has now been done, as I reported in anticipation last year. The most noticeable improvement is in the lighting of Hardie Auditorium. With modest additional work Hardie Auditorium will become a place of great beauty. The new electrical system for the campus, the new fire hydrant loop and other underground facilities will be in operation when the S. DeWitt Clough Memorial Hall is completed. These arrangements will bring campus utilities up-to-date. Major needs for central air condi-

tioning and renovations in the older residence halls and Palmer Hall still remain.

Mr. M. J. Williams, Jr., Vice President and Treasurer, has prepared the annual financial report. It appears from this report that every effort is being made to operate the college as efficiently and economically as possible. New and aggressive fiscal management policies have put the college's money to work, and the overall yield is not unimpressive. Still the college's endowment is not really sufficient to meet the growing demands and increasing strains on the budget. To cover the large difference between income and expense, the Office of Development has devised new programs and zealously prosecuted old mandates. The Director of Development, Loyd C. Templeton, '56, has coordinated the college's public relations, the Southwestern Continuing Challenge Program, the concluding phase of the Challenge Campaign itself, and the Alumni Loyalty Fund. Mr. Templeton, ably assisted by Mr. A. P. Perkinson, Jr., Associate Director of Development, Mr. Goodbar Morgan, '31, Director of Alumni Affairs, Mrs. Arthur B. Birge, '42, Editor of the Southwestern *News*, enlisted alumni, Directors, and friends in a significant new program called the Southwestern Continuing Challenge for the development of the financial resources of the college. That their efforts succeeded can be seen from the results: \$252,213.38 pledged to the 1968-69 Southwestern Continuing Challenge, \$226,996.37 actually received before the end of the fiscal year, \$104,170.82 paid on pledges to the Southwestern Challenge Campaign, \$10,504.08 given as memorials. Benevolence support from the four cooperating Synods amounted this year to \$197,661.23, and payments from the Church to the Challenge Campaign, which continues through December, 1969, amounted to \$143,435.86. These figures call attention to a splendid year, and all who love the college must be grateful for the support of the constituency. Without such support and without a growing commitment to work for the college on the part of more and more alumni and friends, the future of Southwestern, like the future of every private college and university, is clouded and unclear. This year's efforts have proved that Southwestern has a vitality of support that will enable it to grow and to achieve new levels of intellectual and educational effectiveness.

This, my last report as President of Southwestern, is written with profound appreciation for the support and friendship of the Board, the faculty, the students, and the people who make up the constituency of the college. To have been associated with so excellent an institution has been a privilege for my wife and me, and we have benefitted immeasurably

by our association. Southwestern's achievement is the fruit of the labors of many individuals through many years, and I am honored to have been given a small part in the flowering of liberal learning which is Southwestern At Memphis. I look forward to the continuing and growing greatness of the college.

David Alexander

September 1, 1969

APPENDIX TO THE PRESIDENT'S REPORT

RESIGNATIONS

David Alexander, '53, *President*
James M. Chambers, *Business Manager*
Ed S. Dorman, '58, *Assistant Professor of Physics and Research
Physicist*
Darrell J. Doughty, *Assistant Professor of Bible and Religion*
Jerry H. Gill, *Assistant Professor of Philosophy*
Jesse L. Johnson, *Coach of Football and Baseball*
William B. Mayo, Jr., *Assistant Coach of Football and Coach of
Track*
Mrs. Esther M. Picaza, *Assistant in Conversational Spanish (part-
time)*

ASSIGNMENT COMPLETED

Gene E. Canestrari, '50, *Admissions Counselor*
Randolph Fleming, *Instructor in Sociology (part-time)*
William J. McKamie, *Instructor in Piano*
Mrs. Charles L. Mosby, '53, *Acting Assistant Professor of Spanish*
Abu Tayeb Rafiqur Rahman, *Assistant Professor of International
Studies*

RETIREMENT

John Henry Davis, *Professor of History*

ON SABBATICAL LEAVE 1969-70

Marshall Phillip Jones, '59, *Associate Professor of Mathematics
and Associate Dean of the College*
William Larry Lacy, '59, *Associate Professor of Philosophy (Term
I)*
Harold Lyons, *Professor of Chemistry (Term III 1969-70 and
Term I 1970-71)*
James R. McQuiston, '47, *Associate Professor of English (Terms
II and III)*

ON LEAVE 1969-70

Alvin H. Overbeck, *Assistant Professor of German*
Raymond T. Vaughn, *Professor of Chemistry*

PROMOTIONS

Yerger Hunt Clifton to *Associate Professor of English*
Robert M. Cooper to *Professor of English*
James W. Jobes, Jr. to *Associate Professor of Philosophy*
Charles O. Warren, Jr. to *Associate Professor of Biology*
Bernice Werner Williams to *Assistant Professor of English*

APPOINTMENTS

(1969-70 Session)

James R. Beacham, *Assistant Professor of Physics*
Babette M. Becker, *Visiting Professor of Oriental Studies (part-
time)*
Johanna E. Behrendt, *Assistant Professor of German*
Dale E. Benson, *Assistant Professor of History*
Donald F. Fiveash, *Purchasing Agent*
Mrs. Helen N. Hall, *Assistant Professor of Education*
James H. Harvey, *Assistant Coach of Football and Coach of
Baseball*
Thomas E. Hines, *Admissions Counselor*
Wasfy B. Iskander, *Assistant Professor of Economics*
Willie L. Jones, *Admissions Counselor*
Don Lear, *Coach of Football and Wrestling*
Robert R. Llewellyn, *Assistant Professor of Philosophy*
Gerhard Mally, *Visiting Associate Professor of Political Science*
Gerald C. Papachristou, *Assistant Professor of International
Studies*
John Leigh Schmitt, *Assistant Professor of Physics*
Thomas P. Whaley, *Assistant Professor of Mathematics*

ANNUAL REPORT OF THE DEAN OF THE COLLEGE

To the President of Southwestern At Memphis:

My report of October, 1967, indicated that the faculty had completed a two-year effort in long-range planning. Two major objectives established in that effort were "high quality faculty and high quality students." These goals were not new but the plan called for an increase of 200 students for a total of 1200 by 1969. The increase in faculty was projected to be from approximately 75 to approximately 95. Southwestern has not achieved the growth in the student body that was projected. We have increased the faculty to almost the number projected. The result is that we have a very favorable, if expensive, faculty student ratio. To indicate the situation, I refer to figures given by Professor John R. Benish, Chairman of the English department, our largest department of instruction. Dr. Benish states that instructors in his department teach on the average three courses each long term plus a varying amount of individualized instruction in the form of Tutorial or Directed Inquiry. Each teacher has generally a total of 40 to 65 students enrolled in his classes. The English department is a good example to cite, because its student load and teaching load are probably heavier than those of any other department. The necessity for increasing our student body, especially students in the natural sciences, by the projected number of 200 is pressing, but we should sacrifice none of the educational gains we have made.

Another change planned two years ago and in operation this session for the first time is the new calendar which took us from a six to a five day week and from a two semester system to a three term system. My impression is that the calendar has been a moderate success. The five day week is accepted widely and sometimes jubilantly. There are objections to as well as endorsements of the term system—especially objections to the brevity of the term as over against the semester. In particular, there was some difficulty in offering a sufficient variety of courses during Term III of six weeks. The intention of the faculty in placing the six week term at the end of the session was to stimulate experimental programs and particularly independent study. It was brought out two years ago in faculty discussion that some time would be necessary to develop both among students and faculty an experience in and aptitude for more independent study projects. A second year trial of the calendar is certainly in order, and the 1969-70 session will put us in a much better position to know whether the calendar should be retained, modified, or rejected.

The commitment of the Southwestern faculty to independent study is perhaps its oldest and most honorable badge. The expansion of the traditional tutorial program through the newer program of Directed Inquiry and experimental courses in Term III carry independent study forward in new ways. The faculty endorsed this spring a recommendation from the Committee on Committees that a committee on honors and independent study be established as a standing committee of the faculty. There is every reason to anticipate further growth in this kind of learning.

The program of Freshman Colloquia inaugurated this past session, with the aid of a grant from the Danforth Foundation, gives expression to Southwestern's commitment to independent study, the discussion method, and the importance of the student-teacher relationship. The Freshman Program, as it is called, was designed in the long-range planning effort as a program for all entering students but was limited to fifty students and ten instructors because of manpower limitation. An evaluation of the program was carried through by Professors Herbert W. Smith and James R. Morris, and their summary includes the quotation below:

The two programs (*evaluated*) were the Freshman Colloquia and the traditional approach usually offered at the college . . . No significant differences between the two groups were found on two measures of academic performance (*grade point index and ranking by faculty*). The colloquia students did spend significantly more time preparing for course work beyond actual class requirements . . . Colloquia students did express significantly more satisfaction with their opportunities to work on their own research projects. Colloquia students reported that their course contents were significantly more relevant to their own lives.

Professor John L. Streete, '60, gave able direction to the program and reports that his team of instructors, including several new additions, is already at work on the program for next session.

Other new curricular developments that should be mentioned include the *American Cities Seminar* that was launched this past session by Professor Granville D. Davis with help from Dr. John Osman, of the Brookings Institution. For some years we have discussed the rich possibilities for our undergraduates in the resources that have been developed over the years in the Urban Policy Conference administered by the Center for Continuing Education. This year Dr. Davis organized a program which enrolled our own undergraduates and undergraduates from LeMoyné-Owen College and Christian Brothers College along with adult leaders of the City of Memphis. Since the inception of this experimental course, I have seen literature from a number of other institutions indicating efforts of a similar kind. Our plan is to offer this program on alternate years. Professor James C. Lanier and other colleagues developed a course called *The Negro in American Life*,

which cuts across departmental lines and attempts to furnish the student with significant material slighted in past curricula. Work in the non-Western field will be strengthened next session by Dr. Babette M. Becker, who has joined us as a part-time lecturer in Chinese history and oriental culture. The English department will sponsor a new course in linguistics to be taught at the senior level by Professor Wm. Thomas Jolly, '52, of the department of classical languages.

For some years Southwestern has offered courses in speech and drama, but there has never been an opportunity for students to major in this subject. Several years ago the college recognized the changing breadth and diversity in this field and Professor Raymond S. Hill's many-sided talents by bestowing a new title on him, Coordinator of Mass Media. A committee led by Professor Hill discussed this spring Southwestern's obligations in this area and presented to the faculty a recommendation that we develop a major in Communicating Arts. As the name implies the new major will include but extend beyond the traditional curriculum in speech and drama. For the present Professor Hill will continue as the only full-time member of the department, but doubtless additional personnel will be needed if the major is to grow and flourish.

A remaining task in curriculum revision is providing for a general education requirement in the non-verbal arts. We have made some steps in incorporating music, art, and drama into the liberal arts program, but much remains to be done.

Opportunities for Southwestern students to have an experience of study abroad are increasing. We continue our cordial relations with the Institute for American Universities at Aix-en-Provence and with the *Instituto Tecnológico de Monterrey*, Mexico. During the six weeks of Term III, Professor Donald W. Tucker was with a group of our students in Mexico City studying at the *Universidad Ibero-Americana*. Professor Yerger H. Clifton is working with a committee in preparation for a summer program in 1970 at University College, Oxford, England. Dean Anne Marie Williford, '52, has consented to be our chief coordinator and counsellor for programs of study abroad and will this summer visit Spain and France to familiarize herself with existing programs and to explore other possibilities.

Our institutional self-study, required periodically of all members of the Southern Association of Colleges and Schools, was completed this last session. Thanks should be acknowledged to Dr. Julius W. Melton, Assistant to the President, who directed the self-study, and to the visiting committee, who reviewed our *Report* and visited with us March 9-12.

Turning to the subject of campus community we should commend the leadership of Professor Fred W. Neal, Chairman of the Community Life Committee. In our committee revision of five years ago, this committee was charged with the almost impossible task of keeping under surveillance policies governing campus activities including athletics, religious and social affairs, convocations, student center activities, and social rules and regulations. The diversity and sheer mass of the load itself were enough to discourage all but the most hardy. In addition Southwestern, like institutions across the nation, found itself in a current running toward change. It has been, and continues to be, a time when the need is for someone who, as Spinoza once put it, "seeks not to scorn or to condemn, to laugh or to weep, but to understand." Professor Neal and other loyal committee members, such as Professors Robert M. Cooper and Dan R. Ross, '33, who have put in hours of study and consultation on problems affecting our campus mores and morale, have showed an exceptional capacity to guide themselves by Spinoza's maxim. They would be the first to say that student participation in these endeavors have been constructive and generous.

In a time of change there are always losses as well as gains. We have felt with the abandonment of required attendance at chapels and convocations that we have definitely lost an important experience of community. Other activities such as campus publications, especially the newspaper, student government associations, traditional clubs, team sports, musical groups, and other such community manifestations find it harder to exist than in former times. In the case of each the decision must be made to try to save what we have from the past or whether to search for and create the new which will have the same positive community value. In general, Southwestern seems to be "not the first to lay the old aside nor yet the last by whom the new is tried."

To my knowledge no one on earth has so far demonstrably evidenced a wisdom in these matters sufficient to furnish a plan or formula that all can follow. I feel that Southwestern is doing as well as any college in the country and that if we can maintain the present integrity of our community, including not only faculty, administration, and students but also Board of Trustees, alumni, and supporters, we are as likely as any to provide the model.

If there is one group in the community which can be signalled as centrally important in this endeavor, it is the faculty. This judgment is not to minimize other groups such as students, administrative staff, Board, or alumni, but if the basic issue today is the preservation of the integrity of the institution, then the integrity of the faculty is of central importance. Students and other groups interested in the college can

give good suggestions and participate in policy discussion, but the educational standards, the integrity of the educational program, and ultimately the integrity of the Southwestern degree rest primarily on the integrity of the faculty.

Faculties are subject to the stresses that presently disturb society at large and in addition have the contemporary pressure of activist students critical of educational methods of the past. Moreover, faculties have their own perennial stresses peculiar to them such as the incorporation of new members, often "the young Turks." I mention these matters because not only the general public but persons closely associated with the college mistakenly take for granted the faculty's unanimity and integrity. One of the glories of Southwestern has been the ability of the faculty to hold itself together, to perpetuate a common loyalty to the college, and to maintain faithfully the high academic standards received from those who have gone before. The continuing search for collegiate community must continue to count on this integrity as its source and foundation.

Speaking for the faculty and students I will close with a word of appreciation first of all to you and to other colleagues who are leaving Southwestern. We will miss your open-mindedness, good humor, and confidence in the future. The college has felt itself to be strong and capable of handling change under your leadership. Others who have worked with you and who will be missed are: P. D. Scrivner, J. H. Davis, M. L. MacQueen, '19, D. J. Doughty, J. H. Gill, Ed S. Dorman, '58, and Alvin H. Overbeck.

Jameson M. Jones

August, 1969

ANNUAL REPORT OF THE TREASURER

For Fiscal Year Ended June 30, 1969

To the Board of Directors of Southwestern At Memphis:

Attached are reports of operations for the fiscal year ended June 30, 1969—a condensed balance sheet, a condensed statement of income and expense, together with a copy of the Audit Report of Ernst & Ernst, Certified Public Accountants.

There are several significant things which need to be pointed out from these various reports. The first item is that at the beginning of this year a change was made in accounts to conform to those specified in Volume I of the *College and University Business Administration*, published by the American Council on Education.

The second significant change made was to begin a budget procedure aimed at developing the budgets from the departmental level upward and making individual departments responsible for staying within the budget approved by the Board of Directors.

The third change involved the Board of Directors approving the employment of the United States Trust Company of New York, a consultant firm, to help increase the productivity of the college's endowment. Procedures to follow through with this directive have been accomplished and the endowment now has been placed under the firm's direct supervision.

Mounting costs continue to put an extra strain on the budget and, aside from expenses incurred as a result of maintaining and operating the Frazier Jelke Science Center, a new residence hall for women has been opened and additional expenses will be incurred as a result of operating and maintaining this building. In the 1970-1971 budget is provision for equipping and operating the S. DeWitt Clough Memorial Hall.

In the past five years, more than \$2,000,000 have been added to the endowment and other funds used for income production. If additional income is to be provided to meet rising costs and maintain stability, this rate must be stepped up. There is an urgent need to add \$10,000,000 in new endowment immediately, and the endowment needs to continue to rise at the rate of \$2,000,000 per year for the foreseeable future if the college is to maintain its long-standing policy of *genuineness* and *excellence*.

M. J. Williams, Jr.

CONDENSED BALANCE SHEET

June 30, 1969

ASSETS

Current Funds:

Cash.....		\$ 1,192,265	
Accounts & Notes Receivable.....			
Current.....	\$ 16,123		
Due from Other Funds.....	173,629	189,752	
		<u> </u>	
Investments:			
Common Stocks—Cost.....	\$ 59,761		
Bond & Interest Sinking Fund			
Accounts:			
Federal Student Aid Funds.....	276,964		
Inventories.....	30,608	367,333	\$ 1,749,350
		<u> </u>	<u> </u>

Plant Funds:

Cash.....		\$ 85,226	
Due from Other Funds.....		847,381	
Investments.....		23,351	
Land.....		169,580	
Buildings.....		11,219,036	
Furniture, Fixtures & Equipment.....		523,975	
Library Books.....		425,000	
Athletic Facilities			
(Tennis Courts, Football			
Field, Track, Stands).....		94,000	
Roads, Walks, Parking Facilities.....		30,656	13,418,205
		<u> </u>	<u> </u>

Endowment Funds:

Cash.....		\$ 253,435	
Investments:			
Unrestricted.....	\$4,794,275		
Restricted:			
Scholarships.....	854,612		
Annuities.....	537,733		
Adult Education Center.....	550,000	6,736,620	6,990,055
		<u> </u>	<u> </u>
TOTAL ASSETS.....			\$22,157,610

CONDENSED BALANCE SHEET

June 30, 1969

LIABILITIES

General Funds:

Accounts Payable.....	\$ 24,138		
Advance Deposits by Students.....	93,038		
Other Reserves.....	952,751		
Fund Balance.....	68,995	\$ 1,138,922	

Reserve Funds—Restricted:

Federal Student Aid Funds.....	\$ 281,848		
Fund Balances	328,580	610,428	\$ 1,749,350

Plant Fund:

Long Term Debt:

President's Home—Payable			
\$2,000 per year, 4% interest.....	\$ 16,000		
Dormitory Bonds of 1960—3½% payable serially to year 2000.....	534,000		
Dormitory Bonds of 1964—3⅝% payable serially to year 2004.....	573,000		
Fund Balances.....	12,295,205	\$13,418,205	

Endowment Fund:

Due to Other Funds.....	\$ 162,911		
Adult Education Center.....	550,000		
Annuities.....	537,733		
Fund Balance.....	5,739,411	\$ 6,990,055	

TOTAL LIABILITIES & FUNDS..... \$22,157,610

INCOME AND EXPENSE

July 1, 1968 through June 30, 1969

INCOME

	<i>In Thousands of Dollars</i>
Tuition and Fees.....	\$1,555
Endowment Income.....	317
Residence Halls, Dining Halls, & Bookstore.....	576
Interest.....	68
Church.....	197
Southwestern's Continuing Challenge.....	382
Other Income—Gifts for Buildings, Contracts, Grants, Loan Funds, etc.....	958
From Reserves.....	341
	<u>\$4,394</u>

EXPENSE

Instructional.....	\$1,596
Scholarships and Grants-in-Aid.....	385
Physical Plants and Grounds.....	558
General Administrative.....	521
Auxiliary Operations—Dining Halls, Residence Halls, etc.....	746
Other.....	588
	<u>\$4,394</u>

CONDENSED STATEMENT

Income and Expense

June 30, 1969

INCOME:

Tuition.....	\$1,422,595		
Special Fees.....	132,620	\$1,555,215	
Endowment Income—Net.....	\$ 317,478		
Residence Halls, Dining Halls, Bookstore.....	575,767		
Interest on Bank Accounts.....	68,021		
Other College Activities & Departmental Income.....	738,106		
Miscellaneous.....	12,277	\$1,711,649	\$3,266,864

EXPENSE:

Instructional.....	\$1,595,560		
Scholarships & Grants-In-Aid.....	384,873		
Physical Plant & Grounds.....	557,690		
General & Administrative.....	521,221		
Auxiliary Operations.....	746,358		
Other College Activities & Departmental Expense.....	588,682	\$4,394,384	
Operating Deficit.....			\$1,127,520

CONTRIBUTIONS:

<i>Benevolences—Cooperating Synods:</i>			
Alabama.....	\$ 21,483		
Louisiana.....	30,986		
Mississippi.....	10,723		
Tennessee.....	97,572	\$ 160,764	
Evergreen Presbyterian Church, Memphis, The W. J. Millard Chair...\$	8,400		
Idlewild Presbyterian Church, Memphis, The T. K. Young Chair...	5,850		
Second Presbyterian Church, Memphis, The A. B. Curry Chair....	10,002		
First Presbyterian Church, Florence, Ala., The D. W. Hollingsworth Chair.	4,000		
First Presbyterian Church, Greenville, Mississippi, Chair.....	1,835		
Westminster Presbyterian Church, Nashville, Tennessee, Chair.....	3,600		
First Presbyterian Church, Jackson, Tennessee, Chair.....	3,000	\$ 36,687	
Southwestern's Continuing Challenge...\$	135,939		
Challenge Campaign Receipts Used for Current Expense.....	246,206		
Other, and From Restricted Funds	208,022	\$ 590,167	\$ 787,618
NET DEFICIT FOR YEAR.....			\$ (339,902)

REPORT OF ANNUAL ENROLLMENT
(Special Students Excluded)

	<u>Resident</u>	<u>Percent</u>	<u>Commuting</u>	<u>Percent</u>	<u>Total</u>
Session 1957-58	354	57.3	264	42.7	618
Session 1958-59	338	54.5	282	45.5	620
Session 1959-60	427	62.1	261	37.9	688
Session 1960-61	445	60.4	292	39.6	737
Session 1961-62	495	58.6	349	41.4	844
Session 1962-63	548	61.6	342	38.4	890
Session 1963-64	546	62.2	331	37.8	877
Session 1964-65	569	59.5	388	40.5	957
Session 1965-66	619	62.8	366	37.2	985
Session 1966-67	593	58.8	416	41.2	1009
Session 1967-68	630	60.6	411	39.4	1041
Session 1968-69	582	58.4	414	41.6	996

FOUR-YEAR STUDY OF DEGREES CONFERRED

	<u>Bachelor of Arts</u>			<u>Bachelor of Science</u>			<u>Bachelor of Music</u>			<u>Totals</u>		
	M	W	T	M	W	T	M	W	T	M	W	T
8/14/65	9	7	16	2	0	2	0	1	1	11	8	19
6/ 6/66	72	72	144	10	3	13	0	2	2	82	77	159
8/20/66	9	6	15	0	0	0	0	1	1	9	7	16
6/ 5/67	61	66	127	8	0	8	3	1	4	72	67	139
8/19/67	11	7	18	0	1	1	0	0	0	11	8	19
6/ 3/68	79	90	169	10	1	11	2	1	3	91	92	183
8/20/68	8	6	14	1	0	1	0	0	0	9	6	15
6/ 2/69	105	96	201	19	2	21	0	5	5	124	103	227

STUDENTS GRADUATING WITH HONORS AND DISTINCTION

	<u>Number in Class</u>	<u>Honors</u>	<u>Distinction</u>	<u>Percentage</u>
8/14/65	19	1	2)	28.1
6/ 6/66	159	13	34)	
8/20/66	16	1	4)	26.4
6/ 5/67	139	8	28)	
8/19/67	19	1	3)	34.6
6/ 3/68	183	16	51)	
8/20/68	15	1	1)	25.7
6/ 2/69	227	14	44)	

Total number of graduates from 1848 to and including June, 1969 4,601

The following tabulation lists the number of majors and degrees with honors and distinction in the several departments for the past four years:

Major Subject	1965-66			1966-67			1967-68			1968-69			Number of students approved to read for Honors 1969-70
	Majors	Hons.	Dist.	Majors	Hons.	Dist.	Majors	Hons.	Dist.	Majors	Hons.	Dist.	
Anthropology and Sociology.....	6		1	4		2	15			7		1	
Art.....	6			1			4		1	3			1
Basic Engineering.....	1												
Bible and Religion....	5		1	3			7	2	1	6	1	2	
Biology.....	17	2	3	12		2	20	1	5	26	2	5	1
Chemistry.....	8	3	1	6	1		5		5	8		1	
Classics.....	2	1		2		2	2		1	1			
Economics.....	19	1	2	12		2	17	1	5	16		1	
English.....	34	1	7	37	2	10	39		12	46	2	9	1
French.....	6		3	6		2	9		5	7		2	
German.....	2	1		2		1				4			
History.....	14		1	12		3	13	1	3	15	2	3	
International Studies.	1			2	2		5	3		10	3	2	1
Mathematics.....	5	1	1	4			5	1		11	1		1
Music.....	4		1	5		2	4	1	3	6		3	
Philosophy.....	4		3	3		1	9	3	3	7	2	1	4
Physics.....	4	2		6	3	1	4		1	5	2	2	3
Political Science.....	9		1	13		2	6		1	15		2	
Psychology.....	23		10	20		2	33	3	4	47		10	3
Spanish.....	<u>11</u>	<u>2</u>	<u>2</u>	<u>6</u>	<u>1</u>	<u>1</u>	<u>5</u>	<u>—</u>	<u>3</u>	<u>5</u>	<u>—</u>	<u>1</u>	<u>—</u>
	181***	14	37*	156*	9	33	202**	16	53	245***	15	45	15

* Includes one double major
 ** Includes two double majors
 *** Includes three double majors