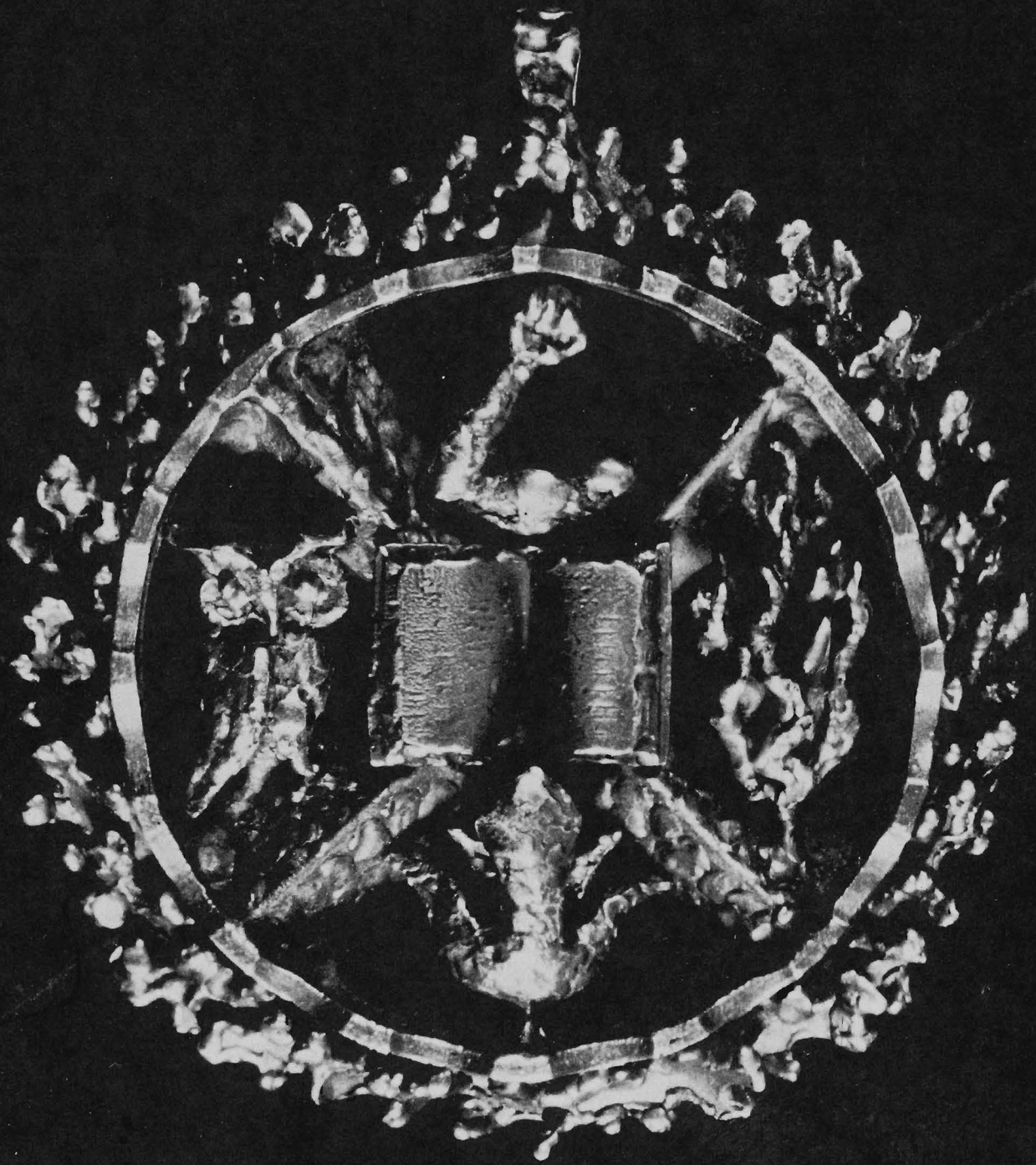


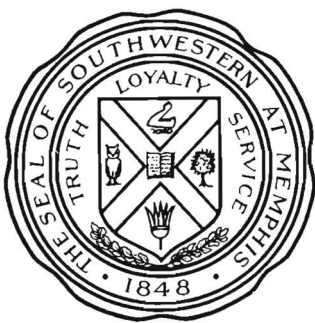
SOUTHWESTERN NEWS



*The Inauguration of
James Harold Daughdrill, Jr.
as eighteenth President of
Southwestern At Memphis*

The President's pendant, designed and executed by Professor Lawrence Anthony

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James Harold Daughdrill, Jr. officially became the eighteenth president of Southwestern At Memphis during colorful inaugural ceremonies at ten o'clock on the bright fall morning of October 20, 1973. Evergreen Presbyterian Church, adjacent to the campus, provided the setting for the Inaugural Convocation.

At the sound of the Flor Peeters "Entrata Festiva" for organ, with brass, timpani, and the Southwestern Singers chorus, the congregation rose for the formal academic procession. Led by the Bearer of the Official College Seal and the Marshalls, the procession was composed of Representatives of the Student Body, Representatives of the Alumni Association, the Faculty, the Board of Trustees, the Representatives of the Synods, and the President's Party.

This issue of the News contains transcripts of the entire inaugural proceedings. President Daughdrill's address charts the present and future of Southwestern. Because of its particular pertinence it is being distributed not only to Southwestern alumni but to many other friends of the college.

The conclusion of the Inaugural Convocation marked the beginning of Southwestern's annual Homecoming celebration on campus, the two events having been planned to coincide in order that alumni throughout the country could have the opportunity to attend both.

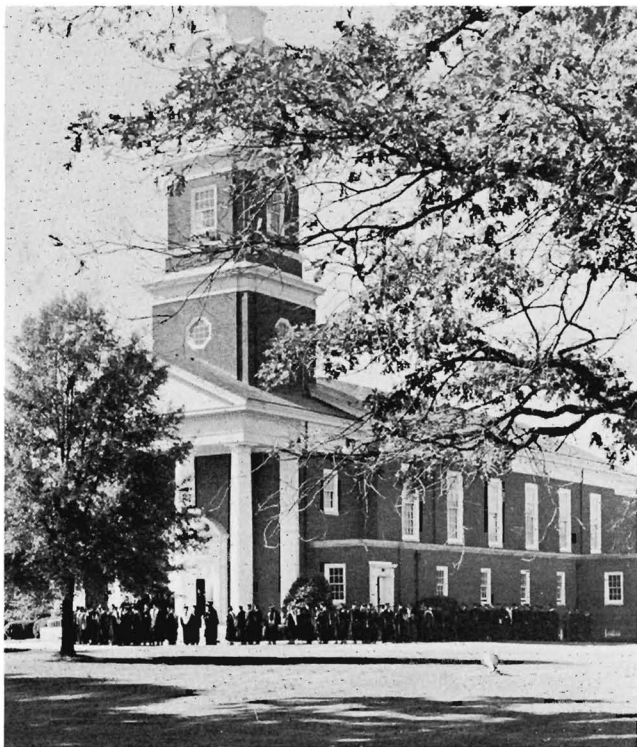
The Invocation

The Reverend Charles B. Cousar
Dean, Columbia Theological Seminary

Eternal God, our times
are in your hands.
We are grateful for your presence
in the histories of those who
have preceded us,
to those in the life of this college
who have sought truth and
contended for justice and right,
to those who have brought vision into
the experience of learning and growth.
We are grateful for forebears whose
gifts of creativity and money
have made our present possible.

We ask you to be
the God of our future.
Enable us to dream dreams.
Free us to choose the avenues which
may seem hard but lead beyond
pettiness to human growth
and understanding. Keep us open
to the reality that when knowledge
and mystery and even faith
have passed away, love remains.

Be now the God of our present
and of this moment of celebration
together.
Give to James Harold Daughdrill, Jr.,
to his wife and family,
to his colleagues in the life
of this institution,
a fresh awareness of your presence,
a new experience of the reality
that the fear of the Lord
is the beginning of wisdom.
We offer our dreams and our hopes
and our selves,
as well as our prayers,
to you in the name of Jesus Christ.
Amen.



Greetings from the Students

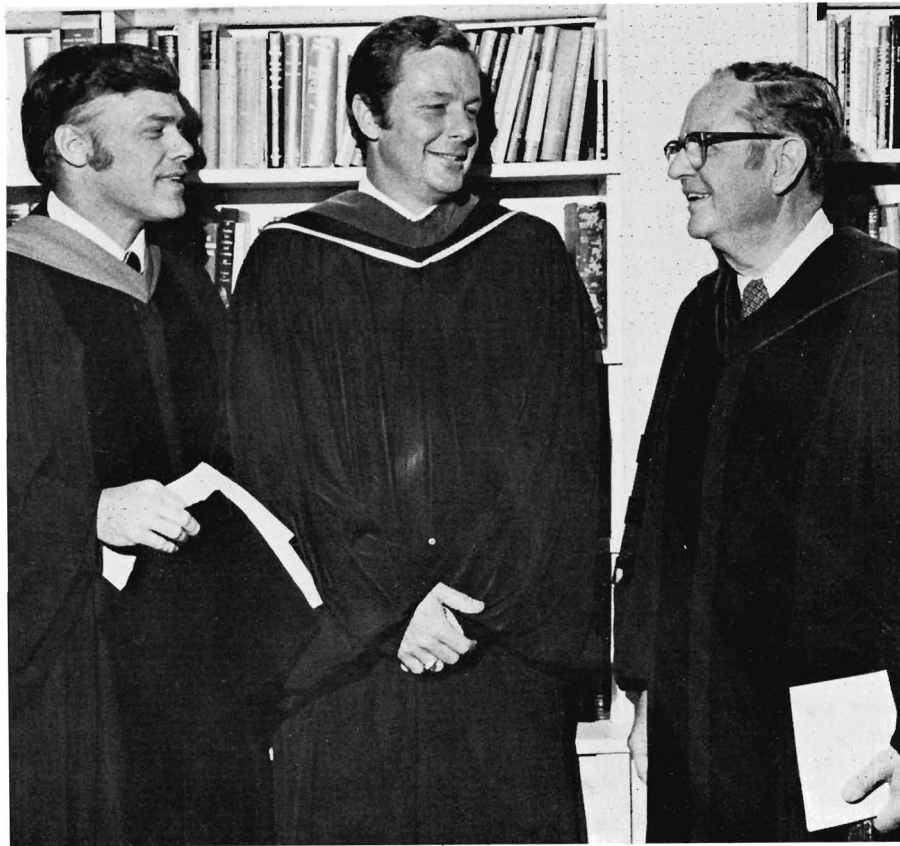
Stephen A. Sharpe, *President, Student Government Association*

President Daughdrill, friends of Southwestern:

On behalf of the Student Government Association I bring greetings. Today is indeed a happy occasion for the students of Southwestern At Memphis. This morning we are witnessing the inauguration of James Daughdrill, Jr., a person whom we have come to know and respect over the past six months. President Daughdrill's openness with students, his genuine concern with the total educational experience at Southwestern, his humor and wit, and his sense of purpose have made us truly thankful that he is our new leader. The warmth and the friendliness of the president have been felt by the entire student body.

Southwestern is constantly moving forward as one of the nation's finest liberal arts institutions. We're especially thankful to President Daughdrill, who is sure to continue this development and to lead Southwestern in its future endeavors as a vital educational community.

President Daughdrill, the students at Southwestern thank you for your guidance and friendship over these past few months, and officially welcome you as our advisor, our leader, and our friend.



Dr. Cousar, President Daughdrill, and Dr. Kraemer.

Greetings from the Alumni

Louis B. Weeks, Jr., *President,
Alumni Association*

Chairman McCallum, distinguished guests and friends of Southwestern:

In representing the alumni of Southwestern at Memphis at this inauguration of our college's 18th president, I bring greetings and best wishes from over 9000 alumni scattered, as they are, throughout the world. Wherever they are, as I speak in their behalf, they join with us today in this happy occasion.

Each one of us as alumni is proud of our college. We're proud of her service to this community and to the nation. Also, we're proud of the Christian ideals which this institution strives to impart and develop.

We are delighted, Mr. Daughdrill, that you were chosen for this important position, and we're delighted that you agreed to accept.

We are exceedingly happy, Jim, to pledge to you our loyal support and to say with enthusiasm, "we're confident that under your leadership Southwestern will go to new heights."

We welcome you as our friend, our leader and our president.

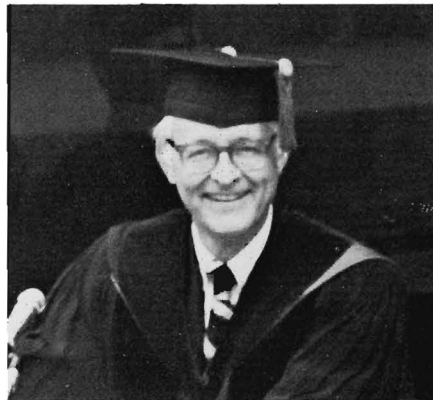
Greetings from the Faculty

Robert G. Patterson, *Vice President for Academic Affairs and
Dean of the College*

James Daughdrill:

We, your fellow faculty members, greet you. The Faculty look to you, our first and most eminent member, with appreciation for what you have already shown yourself to be in the eight months that we have known you, and with hope for what you will be as President of Southwestern.

Let's be frank. The Faculty recognize that a considerable portion of your responsibilities will be oriented away



from us and toward the outside world. But your duties there concern us too. You are, in large part, the face and voice of the Faculty to the outside world. It will be your task to gather into your understanding what is going on in the entire institution, and to articulate it so winsomely and compellingly in the larger community that resources can be secured to undergird the work here going on, the pursuit of liberal arts and sciences in a Christian context.

But your responsibility is also toward us and toward the campus community. You have already shown us a remarkable talent for learning to know faculty by name, students by name, for perceiving human feelings, for listening as well as pronouncing. We greet you as a person-oriented person, and as faculty members we bid you in the years ahead, in the educational process which we all share, to point us always and again to that centrality of the person which is the saving antidote against pedantry and against academicism gone to seed.

If, sir, in the years ahead, you will secure our salaries, and if you will save us ever and again from pedantry: we not only greet you, . . . I started to say, we congratulate you. But rather, let me say we congratulate ourselves, that you have come to be with us.

Greetings from the Church

The Reverend Charles E. S. Kraemer,
Moderator, General Assembly of the Presbyterian Church, U.S.

Chairman McCallum, President-Elect Daughdrill, members of the student body, members of the board and the faculty, alumni, and friends:

Ever since colleges first started, colleges and churches have depended upon and contributed to each other. That certainly is true in the case of Southwestern. Like most relationships, the relationship of college to church has its ups and downs.

On the church's side, sometimes our contribution has been so spiritual that we have neglected the equally important and necessary contributions to the material well-being of the school. I was talking some time ago with a college president and I said, "Mr. President, is this a church school?" He said it was . . . "but all we've ever gotten from the church was advice."

Colleges sometimes have been

embarrassed because of their relationship with the Christian church. Sometimes faculties have interpreted academic freedom to mean reprieve to be zealous in exposing our students to every area of life except the area of religious faith, the area which has to do with how you use this knowledge and how you evaluate it.

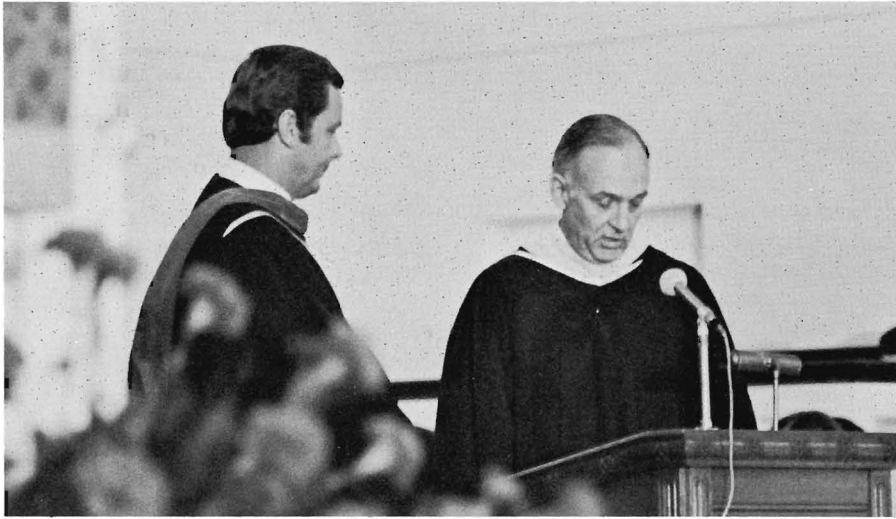
It is true that sometimes the church has been paranoid and self-protective. But at its best the church has insisted that if our faith is true, nothing that is true can threaten it. That's why it is so important, particularly at this time, that we do not yield to the temptation to say, "Let the government do it. Let the taxes take care of it." The state schools make a valuable and indispensable contribution to education, but none of us would believe that there will ever be a time when we can say our colleges should be 100 per cent government controlled.

"Jim, you'll have some special problems because this is a church school. Some of them will cause you sleepless nights. Most of them will be solved in due time. I remember many

of them. I remember when the problem was, 'Should there be dancing at a church school?' And families split up over that . . . I think maybe we started a new denomination or two. That finally resolved itself when it got so you could not tell who was dancing and who was just nervous. Then more recently there's been the problem of open dormitories. Now, I don't know whether that is still a problem or not. The students may have moved on to be interested in something else now—I haven't checked. But I know in the school where I'm president (Presbyterian School of Christian Education) somebody said, 'Do you have open dormitories?' I said, 'I don't know. They won't let me come over there to see.' But at the same time it's a real blessing to know that you have a constituency who are that interested in you. God bless you—and use you—to strengthen the important ties between the college and the church."

The Investiture

Robert D. McCallum, *Chairman of the Board of Trustees*



Chairman McCallum: At a meeting of the Board of Trustees on January 30, 1973, James Harold Daughdrill, Jr. was unanimously elected to the Office of President of Southwestern At Memphis. We are met today to consummate and signalize the new administration and formally induct into office our new president.

James Harold Daughdrill, Jr., do you here and now ratify and confirm your consent, already given, to accept the Presidency of Southwestern At Memphis with all the powers and responsibilities of that office?

Mr. Daughdrill: I do.



Chairman McCallum: Do you solemnly engage, insofar as in you lies, to maintain and advance its scholastic standing, to respect its worthy traditions, to conserve its spiritual values, and to seek the highest welfare of the young men and women committed to your charge?

Mr. Daughdrill: I do.

Chairman McCallum: By the authority of the Trustees of Southwestern At Memphis, I hereby declare that James Harold Daughdrill, Jr. has been duly inducted as the eighteenth president of Southwestern At Memphis with all the powers and responsibilities inherent in that high office. In token thereof, I invest him with the Presidential Seal of Office, bearing the symbols that are carried upon the official seal of the college, symbolically entrusting its highest purposes and energies into his hands for inspiration and leadership. I present him as one who is worthy of our highest respect, our deepest confidence, and our whole-hearted loyalty and cooperation.

THE UNIVERSITY OF THE SOUTH ALABAMA
LIBRARY

Prayer of Dedication

The Reverend John Randolph Taylor,
Pastor, Central Presbyterian Church, Atlanta, Georgia

God of life and of learning
and of love,
we thank you for the gift of life
and for all that binds us together
with the whole bundle of humanity
at a moment of symbolism and
of sensibility—
the intersection between the past
and the future
of a great institution.

We thank you for all that binds
us together—
the common air and energy and
resources and ties and tensions
that make us a part of mankind.

We thank you for Christ—
for the difference which he makes
in the meaning and the perspective
and the dimension and the purpose
which he gives to all of life
and to such a moment as this.

We thank you for
our life together in his name—
for the ties of church and college
which seek to hold him up
so that he may draw all persons
unto himself.
For the kingdom and the power
and the glory, which are all yours,
which we regularly pray
and occasionally experience.

We thank you that we can share
in special corporate occasions like
an inauguration.

And we pray this day
that you will make us confident,
on such an occasion, of ourselves—
yet not so confident that we forget
that our lives are in your hands.
Make us confident of you—
yet not so confident that we
forget our own responsibilities.

Bless your son Jim as he undertakes
the office of president
of Southwestern.
Help him to be honest at all times—
with you, with himself, and
with all others.
Help him to work openly and justly
and
equally well with benefactors
and with families,
with trustees and with custodians,
with faculty and with foundations,
with city fathers and with
committee chairmen,
with students and with neighbors,
with parents and with presbyteries,
with synods and with secretaries.

Give him insight and integrity,
give him vision and understanding,
give him patience, long-suffering,
gentleness, kindness—
and all the gifts of your Holy Spirit.
Bless your daughter Libby
and their family.
Let the light of your love shine
through them into the lives of others.

And grant, O God, your benediction
upon this institution, Southwestern.
At this moment of the inauguration
of an eighteenth president, we
acknowledge before you the
providence
and the grace which have brought us
thus far along the way of
our pilgrimage.
And we thank you for your grace,
which will lead us home.

We thank you for the higher aim
and the truer mind
that are part of such a place.
We thank you that your own power
has made this institution great in
the truth that makes us free.
So help her increasingly
in the days ahead
to be a good neighbor to the citizens
of Memphis,
a good participant with the persons
of the Mid-South,
a good and deeply conscientious
patriot of this nation,
and a good and effective citizen
of your world—
For thine is the kingdom
and the power and the glory
for ever and ever.
Amen.

THE INAUGURAL ADDRESS

JAMES HAROLD DAUGHDRILL, JR.

Mr. Chairman, Members of the Board of Trustees, Mr. Moderator and Representatives of the Church, Members of the Faculty, Alumni, Students, and Friends of Southwestern:

I approached this occasion with a growing sense of awe, history, and responsibility, especially as it loomed nearer, so I set about to read many inaugural addresses by college presidents of the past, throughout the country.

As I read, picturing the more or less captive audiences, as you are today, the sheer volume of rhetoric of these Ciceronian cheerleaders blended together very suspiciously. In my mind's eye I pictured a reincarnated genie-of-a-ghost-writer who had somehow written every single inaugural address ever showered down on audiences such as you, sitting with their nicest manners on those pompous occasions and even clapping when those rhetorical tomes ended — presumably out of appreciation that they were finally over!

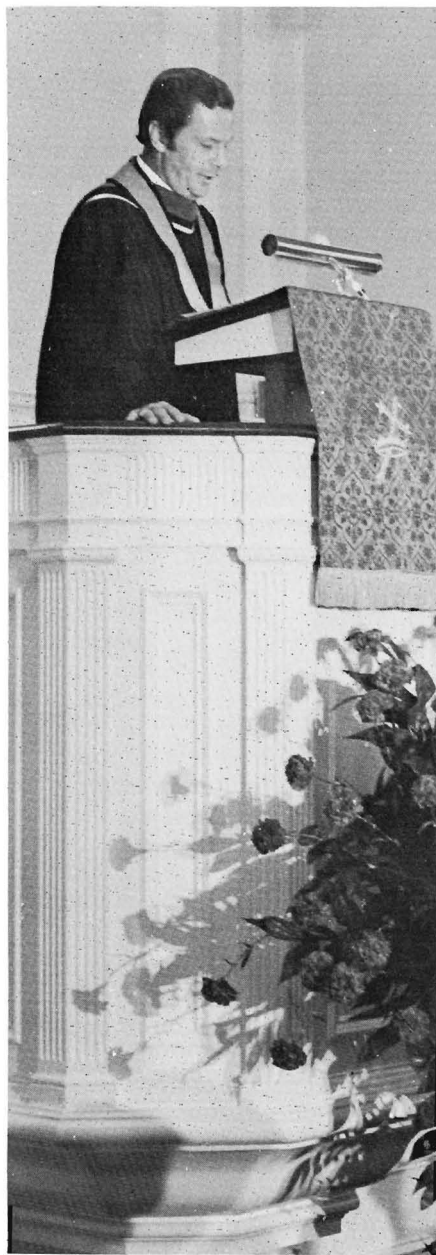
In short, I had wasted my time reading those addresses. I may waste yours this morning but it will not be in the usual *genre*, for I will address myself to two questions that may be in your mind:

Why is he here? and
What can he do for
Southwestern?

WHY IS HE HERE?

I am here first because I was offered the job!

I am here because I am excited and thrilled about being a part of what Southwestern has always stood for



— the educational ideals; the standards of excellence.

I was excited at the prospect of living in a community of scholars who study and discuss and unfold, every day, the best ideas, the latest scientific experiments and research, the highest in man's achievement in the arts.

I was excited for the chance to be with young men and women, to be able to grow, or *forced* to grow by young ideas.

I am here because I am a generalist, in a job that calls for a generalist and not a specialist.

And I am here because I feel called to this responsibility. Calling is not a matter of logic, for reason sees the small and the larger but not the largest. Reason and logic understand the complex, but not the simple. Calling is a faith matter.

And so, here I am, now officially inaugurated, after living together for nine months!

WHAT CAN HE DO FOR SOUTHWESTERN?

I will mention four areas of my primary concern, and areas of mandate for my work.

ADMINISTRATION

The first of these is in the area of administration, of management. At a meeting of the American Alumni Council this year, George T. Whisman said, "The future of your institution depends a great deal upon the management capacity of its administration." This is a growing realization in this country.

Southwestern can have management excellence on par with its academic excellence. I devote myself to this achievement, through developing a process of inclusive decision-making and coordinated planning.

We initiated last week a Coordinated Planning Process that includes Long-Range Opportunities Planning — five to ten years ahead, Middle-Range Analytical Planning — two to four years ahead, and Short-Range Allocation Planning — one year ahead.

This process will be evaluated and improved as experience warrants, as we devise the very best methods we possibly can to realize the capabilities and creativity of faculty and students and administrators and all the constituencies of Southwestern.

RESOURCES

The second area of special concern and mandate is that of resources. The only limitation on progress and improvement at Southwestern is the lack of an adequate financial base. An outstanding job has been done at Southwestern in spite of this limitation, but I devote myself to serve in a program of thorough solicitation and then careful stewardship of money invested in Southeastern.

With emphasis upon the college's critical need for additional endowment, a plan for development and funding for the next ten years was presented to the Board of Trustees yesterday. They voted to approve the plan and proceed with the first steps in its implementation.

On June 30th the fiscal year-end statement showed figures in the black for the first time in six years. This is the accomplishment of many, many people over a long period of time, both in added support to the college and in sharp cutbacks and sacrifices on the part of those who have taught and administered and worked at Southwestern, even, I think, to some sacrifice of our sense of humor.

But we can say to you, and say *because of you*: we are *not* borrowing on tomorrow's security for today, and we face the future with a balanced budget.

I will devote myself to trying to get the resources for a better Southwestern — not in a crass or impersonal way, but in a way that those who give and invest in what we are doing will have the deepest sense of satisfaction and pride and accomplishment in their generosity.

CHRISTIAN COMMITMENT AND CHURCH RELATIONSHIP

Another area of primary interest and mandate is that of our Christian commitment and church relationship.

We have come through the secular sixties, have visited *The Secular City*, have been *Honest to God*, and even encountered with dismay the radical theologies. We have tasted Roszak's "Counter Culture," Reich's "Consciousness III," and Revel's "*homo novus*." But, like bubble gum, they lost much of their taste in the chewing. They gave way to a *Theology of Hope* and a *Rumor of Angels* as we

began the 1970's.

This is no doubt the dawning of a new era, though let us remember that eras come and go with each swing of the pendulum.

I say a new era because this year's freshman class is the first to enter Southwestern after our nation's longest war, and next year's entering class will be the first to enter after our disillusionment, because of official burglaries and wrongdoing in high places, with the myth of righteousness and omnipotence of American politics. If it is fair to say that religion overstepped its bounds in the 13th century when it became a science, and fair to say that science overstepped its bounds in the 19th century when it became a religion, then perhaps politics has been corrected when its ends became a nationalistic religion.

In these disturbed and exciting times, I devote myself toward helping Southwestern rededicate itself to its distinctive and extraordinary function as a Christian institution.

Yesterday the Board of Trustees voted to appoint an *ad hoc* group to study Southwestern's Christian commitment and church relationship as we set for ourselves the course of going against the tide of secular flow and rededicate ourselves to the Lord of the church.

COMMUNITY

The last area of mandate is that of building community. In a time of mass-production and alienation and loneliness, I devote myself to helping develop a more caring, supporting



community at Southwestern. To me this involves listening, honesty, trust, and a sense of humor — a sense of humor that comes from knowing that God is God after all, and that we are not . . . no matter how hard we try.

All areas of my interest and mandate are but the means and not the end, for Southwestern's purpose is the education and growth of young men and women to make a life and not just a living, as we are fond of saying, that the future will be humanized and not just mechanized. The purpose is to confront them with the "habitual vision of greatness," to use the words of Whitehead, for it is they who will work out the problems of megalopolis, of international controls over threatened or depleted resources, perhaps even of a world community.

And I devote myself to maintaining and improving the academic pursuits and the search for truth. I am proud to serve these men and women of the faculty who sit before you today, and together, with our various skills, we can confront students in the most exciting ways:

1. with our material universe in a study of the natural sciences,

2. with man and his best — his art, his literature, his religions, through the study of the humanities,

3. with ways that man lives in political and social relationship, through the study of the social sciences.

From Southwestern's beginning, its leaders have held a vision of excellence. Dr. Charles Diehl, speaking in the fall of 1925, articulated the vision that Southwestern be a *standard-bearing* institution, abhorring that which is sham and not genuine. You see this excellence today in the collegiate Gothic buildings and in the accomplishments of our outstanding faculty. To put it succinctly, we have no appeal for those who would settle for mediocrity.

Today I devote myself in rededication to that excellence.

But let us beware of what we do well. Let us beware of resting on our strengths, for we may be in danger of enshrining an idol. Excellence is always a seeking, a journey, never an arriving or a grasping. Let us beware lest our culture and scholarship become prim scholasticism. Let us beware lest our management and goal-planning build but a Tower of Babel.

As we strive to learn and to teach, displaying the pennants of our various ideals, let us hold these values in an open hand, with spontaneity, for the righteousness that we seek comes only from God.

So let us in humility and in gratitude — able to laugh at ourselves, and even at these noises of solemn assemblies — look to our weaknesses as well as our strengths.

The fear of the Lord is the beginning of wisdom.

May God be with us.

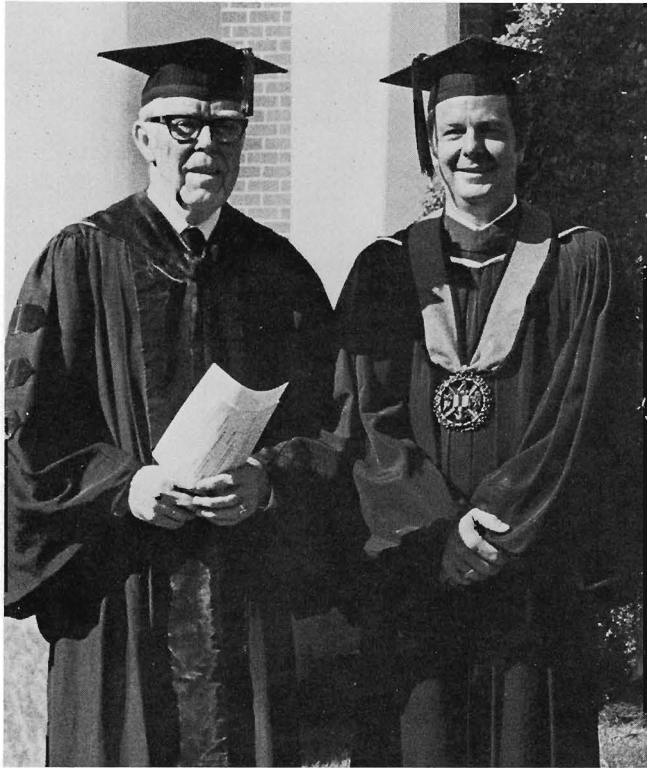
Benediction

The Reverend Van M. Arnold,
Pastor, Evergreen Presbyterian Church

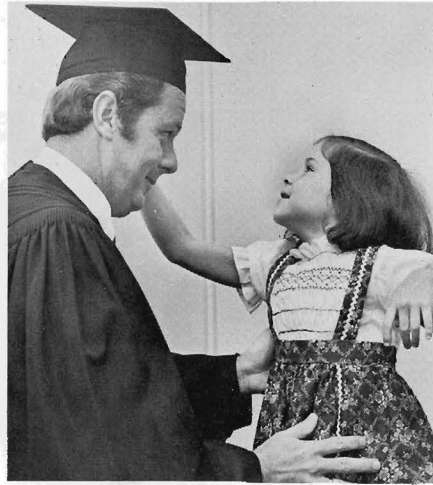
Go in peace. Live as free men.
Serve the Lord, rejoicing in the power of the Holy Spirit.

And in every moment, in every experience, in every crisis, in every joy, in every problem, may you feel your faith in his eternal, never-ending presence, through Jesus Christ Our Lord, to whom be glory, dominion, majesty and power both now and always.

Amen.



President Emeritus Peyton N. Rhodes and President Daughdrill, following inaugural ceremonies.



Gay Daughdrill adjusts tassel on her father's mortar board.

President and Mrs. Daughdrill greeted guests at afternoon reception in S. DeWitt Clough Hall.



W. F. HOPKINS
1848-1849

RICHARD NELSON NEWELL
1849-1850

WILLIAM A. FORBES
1850-1853

WILLIAM M. STEWART
1853-1858
1869-1870

R. B. McMULLEN
1859-1862

J. B. SHEARER
1870-1879

JOHN N. WADDEL
1879-1888

CHARLES C. HERSMAN
1888-1891

JAMES M. RAWLINGS
1891-1892

GEORGE SUMMEY
1892-1903

NEANDER M. WOODS
1905-1908

WILLIAM DINWIDDIE
1908-1914

JOHN R. DOBYNS
1914-1917

CHARLES E. DIEHL
1917-1949

PEYTON NALLE RHODES
1949-1965

JOHN DAVID ALEXANDER
1965-1969

WILLIAM L. BOWDEN
1970-1972

JAMES HAROLD DAUGHDRILL, JR.
1973-

SOUTHWESTERN NEWS

SOUTHWESTERN AT MEMPHIS

2000 NORTH PARKWAY

MEMPHIS, TENNESSEE 38112