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PRESIDENT'S REPORT

January 24, 1927

To the Board of Directors of Southwestern.

Gentlemen:

The President of the College takes pleasure in submitting the following annual report, but regrets that his absence from the office on a special mission, which was ordered by the Executive Committee, makes it impossible for this report to be anything like a finished production.

No college ever had a more capable or more faithful Executive Committee than has Southwestern. The members of this Committee have given freely of their time, and have used their best endeavors to solve the problems that have confronted us. They have worked with an interest, a loyalty and a devotion, which no amount of salary could secure, but which can come only as a result of their consecration to a great cause.

Two changes have been made in the personnel of our Board. The Synod of Alabama has elected Mr. J.V. Arnold, of Birmingham, in place of Mr. W.M. Rogers, of Birmingham. The Synod of Mississippi elected Dr. G.L. Tucker, of Laurel, in place of the late Dr. C.T. Thomson, of Centreville. The Board, therefore, is now constituted as follows: Tennessee - S.M. Nickey, 1927; Moore Moore, 1928; B.A. Patch, 1929; James I. Vance, 1930. Alabama - A.B. Curry, 1927; J.V. Arnold, 1928; Dunbar H. Ogden, 1929; J.T. Fuller, 1930. Mississippi - George G. Tayloe, 1927; Fred R. Graves, 1928; G.L. Tucker, 1929; J.D. Duncan, 1930. Louisiana - E.B. LeMaster, 1927; W. McF. Alexander, 1928; D.M. Pipes, 1929; D.K. Brown, 1930.

The College has suffered a great loss in the death of Dr. C.T. Thomson, who for a number of years has been an honored member of our Board of Directors from the Synod of Mississippi. A Committee of the Board will probably be appointed to prepare a suitable memorial for our minutes.

This entire section of the country, and particularly Southwestern sustained a tremendous loss in the recent death of Dr. C.P.J. Mooney, editor of the Commercial Appeal. Not only was he a member of the Mayor's Committee, but he was an honorary alumnus of Southwestern, and he held the College in high esteem. He was in a position to do great things for us, for he spoke with authority from a great pulpit to an ever increasing audience. We honored him and revered him, and we deeply deplore his sudden death.

The new members of our Faculty are proving satisfactory. In this we feel that we are unusually fortunate, and we recommend that these men be retained. The report of the Clerk of the Faculty, showing in detail the work of each professor, is herewith presented. It should be noted that the period of service of Professor M.H. Donaldson and of Acting Assistant Professor E.F. Haden expire in June. These men should be re-engaged, or the Executive Committee be directed to secure their successors. Professor M.L. MacQueen, who was given a year's leave of absence in order to complete the requirements for his Doctor's degree at the University of Chicago, will return in September 1927. Mr. Richard Shewmaker, who was secured by the Executive Committee as an Instructor in Mathematics during the absence of Professor MacQueen, will not be needed for next year's work. Professor S.H. Monk requests a leave of absence for one year, in order that he may go to Princeton to complete the requirements for his Doctor's degree. He desires to leave next year, and we recommend his request be granted, and that we secure

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as Instructor in English during his absence Mr. Walter C. Watkins, of Laurel, Mississippi. There must be an additional professor of Foreign Languages, and it would be well to add one or two instructors. However, we are endeavoring to adjust the curriculum so that the work can be done with one additional professor. We recommend that the Board authorize the Executive Committee to secure one additional professor. This, of course, does not include Professor MacQueen or Mr. Walter C. Watkins.

The criticism has been made in some quarters that we have more members of our Faculty than are needed for the present student body. Such criticism is not unusual, for everyone seems to feel that he is an authority on matters of religion or education, whether he really is qualified to speak on these subjects or not. As a matter of fact, everyone who knows will admit that an average of one professor to every fifteen students is about the minimum proportion of members of the faculty which a college ought to have, and some would put the proportion one professor to every ten or twelve students on the average. We have one professor to every twenty two students. There is no reason to be disturbed at any criticism with regard to the number, the personnel, the scholarship, the teaching ability or of the soundness in the faith of the members of our Faculty. Every member of the Faculty accepts Jesus Christ as his divine Saviour and Lord, and believes in His deity, including His Virgin Birth and His Resurrection.

The men who compose our Faculty are a very unusual group. They are working faithfully and loyally for the development of Southwestern, and we earnestly recommend that there be a flat salary increase for all members of the faculty of \$100.00 for next year.

It is highly desirable that a Department of Music should be put in the College, and that there should be a development of a Department of Fine Arts. A Department of Music such as we have in mind would be of real academic value. It would not attempt to teach instrumental or vocal music, but it would deal with the theory of music and the appreciation of music, giving the courses in harmony and counterpoint. Such a department would be responsible for the development of a Glee Club and of a chorus choir, which would be used in connection with the churches, and which would give wholesome publicity to the work of the College. We have in mind a man who is eminently qualified to do this work, and who could be secured at a salary of possibly \$3,000. The equipment for this work, however, would require the outlay of an additional \$2,000. It is earnestly hoped that the Board can see its way clear to authorize this department for next year.

Increased efficiency is shown in all departments of the College work. This is due to the presence of the additional members of the faculty, and to a gradual tightening of the strings as the members of the faculty grow into our ideals and learn to work together.

The enrollment in Latin, in Mathematics and in Philosophy has increased, and the Bible Department is probably doing better work than it has ever done. It has a better staff, and more courses are offered. Southwestern has about one hundred and eighty five students enrolled in its course in Shakespeare, which is probably the largest Shakespeare course of any college of its size, and one might add incidentally that no better course in Shakespeare is being offered anywhere than is offered at Southwestern.

The science department is doing excellent work. This is due to the type of men who are handling that work, and to the fact that we have an additional man in science this year. There should really be one more professor in this department next year, but we will endeavor to function with an additional instructor or student assistant. We shall not be able to

take full advantage of our magnificent science building, unless the science staff is adequately manned and unless there is also proper equipment. It will require about \$5,000 to secure equipment to furnish this department so that the necessary courses can be given properly. The courses referred to are those courses in Chemistry and Biology, such as Cytology, Histology and the rest, which are required for entrance into the first class medical schools of the country.

The "Journal" has been re-established by the students under the direction of the English Department. The matter of re-establishing the Journal was put up to the students and they voted to tax themselves an additional \$1.00 per semester in order to provide the funds necessary to publish this periodical.

The students are working harder than they have ever worked at Southwestern. We have a number of students who have transferred from other institutions, such as Vanderbilt, Davidson, Sewanee, University of Tennessee, University of Virginia, and other universities. It is the universal testimony of these students that they have to work much harder at Southwestern than they did at institutions previously attended. It is a matter of some pride to note that Dean Baker, of Sewanee, has said that "Southwestern has the best faculty of any college in the South".

The annual series of evangelistic meetings was conducted this year by the Rev. Gipsy Smith, Jr. The meeting was eminently successful. Mr. Smith has had a wide experience in speaking to students in colleges both in the North and in the South. Towards the close of his meeting, he voluntarily gave the following testimony, that he found at Southwestern the most satisfactory condition in the matter of student morale and religious interest that he had found on any campus which he has visited.

The presence of Mrs. E.L. McGiveran, as House Mother at Waddell and Stewart Halls, has wrought a great improvement in the housing conditions in those halls, as has also the presence of Mrs. I.A. Rutland, who is the House Mother at Evergreen Hall. It should be noted, however, that Waddell and Stewart Halls are located too far from the campus, and we believe that these halls should be released, and that arrangements should be made for dormitories just across from the campus. It will probably be necessary to take a loss on Waddell & Stewart Halls, but it will mean a great deal for the morale of the institution to have the students from the four synods housed comfortably and readily accessible to the College. There are not as many students from the synods as there should be, and we believe that this is due in part to the unsatisfactory housing conditions that have obtained for the past two years. A letter has been sent out to the ministers of the four synods asking their co-operation in directing first class students towards Southwestern.

The financial situation is decidedly acute. A detailed report will be made by the Treasurer, but in brief the facts are as follows:

We have in permanent funds about	\$ 300,000.00
There is uncollected about	85,000.00
We also have the Clarksville property, which is valued at	100,000.00
There is a debt against the Clarksville property	50,000.00
 We have a plant here which has cost more than	 \$1,500,000.00
We secured subscriptions some years ago for	1,550,000.00

There has been collected about
 It cost to date to get this
 We have gotten net

\$1,100,000.00
 281,000.00
819,000.00

And we have borrowed

700,000.00

Unpaid subscriptions are reported (Memphis
 and the Synods) \$ 471,000.00

It is estimated that there may be counted on
 as collectable from the above

(a) from Memphis (Gordon's estimate) \$23,000.00

(b) from the Synods (Lacy's estimate.
 Not all this year) 50,000.00

The semi-annual interest payment of \$21,000.00 is due in March. We can probably arrange to pay this, but I am doubtful about the payment next September. The first installment on our loan (\$35,000) is due October 1928.

We told Mayor Rowlett Paine that we would need this year some \$80,000 to cover our deficit in current expenses. He figured that we could get along on \$70,000, and, together with his Committee, he has labored to secure this amount. He has secured in subscriptions some \$32,000, of which \$13,000 has been paid and used. We have been skating on thin ice. It is suggested that we get Dr. S.W. McGill to complete the Mayor's campaign, and in that connection to secure also a worthy memorial to Dr. C.P.J. Mooney, which would probably amount to about \$100,000.00. If it be true that we feel a little more pious when we are discouraged, some of us may think that we are by way of making a strong bid for piety.

The action of the Synods with regard to the campaign for \$1,200,000 was not uniform. The Synod of Tennessee with great heartiness and unanimity approved the campaign. The Synod of Alabama approved the campaign in a somewhat more guarded way, and provided that the Executive Committee of the Synod of Alabama must endorse the plans for this campaign. This action was taken to avoid a repetition of the experience of the last campaign, which, in the judgment of the Synod was excessive in cost and was conducted with methods that were too intensive. The Synod of Louisiana approved the campaign, but the action was not unanimous. The Synod of Mississippi recognized the critical situation of Southwestern, but felt it necessary to defer launching a campaign in that Synod by reason of the fact that an unfinished campaign was then on in that Synod. It is necessary to determine upon the method and the time, and to plan in general for this campaign. All of us are agreed that this campaign will be very difficult, that it will be necessary to arouse the interest of the pastors and to impress the whole Church with the critical situation of Southwestern. We believe there must be a deeply spiritual appeal, and we hesitate to secure a commercial agency to project this campaign.

The Church must face the question as to whether it believes sufficiently in the denominational college to be willing to tax itself doubly in order to have it. The members of the Church must pay their taxes for the support of the State schools, and they must decide whether the denominational college is sufficiently essential to cause them to provide in addition for the Church college. The Church does not need to determine the cost of higher

education. That cost is fixed by the standards and the requirements of the present day, and that cost is very definitely known. We believe that there is no future for any denominational college that is not standard or first class, and the Church must decide whether it will pay the price, or whether it prefers that its colleges go into other hands. There is such a thing as cheap higher education, but there is no such thing as good higher education, (that is, education that is adequate, honest and Christian), that is cheap. There are some who are quite willing that the denominational colleges should go. They think that the Church should not concern itself with higher education except in the matter of theological education. Personally, I believe profoundly in the Christian college under denominational control. This control need not necessarily be confined to one denomination, provided that the co-operating denominations are harmonious in their point of view and united in their purpose of furnishing an adequate Christian leadership. It is possible, for example, to combine institutions of the Northern and Southern Presbyterian Churches, or to have those two Churches unite in the control of one institution. In fact, I suggested to this Board some eight years ago the possibility of combining Cumberland University and Southwestern. However, I am not sure that such a combination under the present circumstances would be advisable. Another suggestion made some six years ago which seemed practical to me, but which was not approved by individual members of this Board to whom I talked, was that in launching Southwestern in Memphis we had the opportunity of establishing here a real Christian Oxford University. On the basis of this plan there would be on this campus small colleges of various denominations, which would function after the Oxford plan.

It seems to me one of the great needs of the College is for a Financial Secretary, who will give all his time to the work of securing funds. For this position a man is needed who has publicity gifts, and who has tact and organizing ability.

In the judgment of some members of the Board, it seems wise that the President of the College should not be ex-officio chairman of the Board of Directors, but that a different individual should occupy this latter position. It seems to me quite immaterial, but if this change is desired, steps should be taken towards amending our Charter in order to effect this change. It will be necessary for the Legislature to pass an act amending the Charter, but this can probably be arranged, if it is desired.

Many suggestions concerning the conferring of honorary degrees have been made, and these letters of suggestion will be placed in the hands of the Committee on Honorary Degrees. However, your President would suggest the following names for careful consideration:

For the degree of Doctor of Divinity

Rev. Lowry Davis, Kashing, China.
 Rev. D.W. Hollingsworth, Florence, Alabama.
 Rev. W.H. McIntosh, Hattiesburg, Mississippi.
 Rev. J.W. Orr, Memphis, Tennessee.

All of the above named men are alumni of Southwestern.

For the degree of Doctor of Laws

Mr. C.N. Burch, Memphis, Tennessee.
 Mr. J.W. Canada, Memphis, Tennessee.
 Mr. Malcolm R. Patterson, Memphis, Tennessee.
 Mr. Bolton Smith, Memphis, Tennessee.

All of the above named are outstanding citizens of Memphis. They are men of sterling character and worth.

MINUTES OF THE BOARD OF DIRECTORS
OF SOUTHWESTERN
HELD IN THE DIRECTORS' ROOM
IN PALMER HALL
JANUARY 25, 1927

The annual meeting of the Board of Directors of Southwestern was held Tuesday, January 25th, 1927, at nine a.m. in the Board of Directors' Room in Palmer Hall.

The meeting was opened with a season of prayer by all those present.

A roll call showed the following members were present: President Chas. E. Diehl, ex officio.

ALABAMA:

Jerome T. Fuller
A.B. Curry
J.V. Arnold
D.H. Ogden

MISSISSIPPI:

J.D. Duncan
George G. Tayloe
F.R. Graves
G.L. Tucker

LOUISIANA:

D.K. Brown
E.B. LeMaster
Wm. McF. Alexander
D.M. Pipes

TENNESSEE:

James I. Vance
Moore Moore

Excuses were presented for Messrs. S.M. Nickey and B.A. Patch.

The minutes of the last meeting of the Board were read for information.

The minutes of the Executive Committee meetings since the last Board meeting were read and approved.

The Chairman appointed a Committee on Honorary Degrees, composed of Messrs. Alexander, Ogden, Tucker and LeMaster. A Committee on Memorials, composed of Messrs. Graves, Curry and Vance, was also appointed.

At this time the Chairman asked Dr. Curry to take the Chair.

Upon motion the privilege of the floor was extended to Dr. W.S. Lacy, Executive Secretary of Southwestern.

The President's report was received at this time.

The Treasurer's report was then read by the Bursar, received and adopted:

TREASURER'S REPORT

On Current Account, September to December inclusive, our income, on cost basis, exceeded expense by \$1,445.41. Our expenses have averaged \$13,000.00 a month, but January will probably be more due to repairs on boilers, about \$2,500.00.

Cash on hand in Plant Account is \$16,491.48. Besides mortgage interest, our accounts payable are 4,656.45, which would leave about \$12,000.00 available for mortgage interest. Should we not have to pay Memphis Water Works bill, we would have on hand about \$14,000.00 of the \$21,000.00 needed March 31st to pay Mississippi Valley Trust Company. During October, November and December collections have averaged about \$2,000.00 a month on Synod subscriptions in the Memphis office. This rate to March 31st would almost bring up the total to \$21,000.00

In Permanent Funds we have \$261,044.22 inc one producing endowment. If the Southwestern Presbyterian University property, \$100,000.00 should be sold and the unpaid pledges, \$87,396.83, collected, our endowment would be \$448,441.05.

December cash receipts were:

Plant Account	\$ 5,968.63
Current "	10,470.89
Reserved "	2,804.65
Permanent Funds	4,523.36
Total	<u>23,767.53</u>

Our collections since the last report to the Board, June 1st - December 31st, were:

Plant Account	\$14,394.20
Permanent Funds	37,433.61
Collections on the Mayor's Campaign subscriptions for current expenses	23,907.74

Current income and expense for September-December inclusive for 1925 and 1926 were as follows:

<u>Income</u>	<u>1926</u>	<u>1925</u>
Income from Endowment	\$ 3,812.16	\$ 1,874.55
Subscriptions	15,416.48	6,129.25
Matriculation	5,567.50	4,622.50
Tuition	24,995.77	19,827.39
Room	5,244.34	5,660.40
Miscellaneous	889.95	3,885.96
	<u>55,926.20</u>	<u>42,000.05</u>
<u>Expense</u>	<u>51,502.98</u>	<u>44,246.85</u>
Excess income	4,423.22	
Excess expense		2,246.80

The Secretary's report was embodied in the minutes of the Executive Committee, and was ordered received.

Dr. Graves made some remarks on the action of the Mississippi Synod with reference to its attitude towards Southwestern in connection with the present campaign in Mississippi. He explained the desire on

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the part of the Synod to meet the situation by raising annually the income on its prorata portion, which would amount to about \$400,000, the income on this amount at 6% being \$24,000. He thought the Synod would be sure to produce this amount annually for the support of Southwestern until such time as the principal could be raised.

The report of the auditors on the books of Southwestern was presented to the Board by the Treasurer. It was moved and carried that a special auditing committee be appointed to go over this report. The Chairman appointed Messrs. Ogden, Brown and LeMaster.

At this time Dr. Lacy, as Executive Secretary, made his written report which was ordered received:

It was moved and carried that a special committee be appointed to go over the President's report and make recommendations as to same. The Chairman appointed Messrs. Vance, Alexander, and Tayloe on this committee.

Dr. Diehl here made report for the Clerk of the Faculty, which, after free discussion, was ordered received and filed.

The Chairman of the Executive Committee, being called upon, stated that he had no formal report to make other than the minutes of the Executive Committee, which were ordered received and adopted as his report.

At 12:30 p.m. the Board adjourned for committee meetings and lunch at the College Dining Hall, and reconvened at 2 p.m.

The Committee on Memoirs reported, through Dr. Graves, Chairman, on the death of Dr. C.T. Thomson as follows:

The Board of Directors of Southwestern, being informed of the death of one of their number, the Rev. Charles T. Thomson, D.D., would put on record the following statement of his life and work and their appreciation of him and his services.

Dr. Thomson was born in Bourbon County, Kentucky, May 31st, 1858. He graduated from Centre College with the degree of Bachelor of Arts, and afterwards received the degree of Master of Arts from that institution. Later he received the degree of Doctor of Philosophy from Wooster College. In 1883 he graduated from Union Theological Seminary, Hampden Sidney, Virginia, and was ordained to the ministry in September of that year by the Presbytery of West Virginia. His first pastorate was a group of country churches in Harrison and Bourbon counties, Kentucky. In 1891 he accepted the call of the Maxwell Street Church in Lexington, Kentucky, which was just being founded. He was its first pastor. It is not too much to say that much of the splendid efficiency of that church is the fruit of his wise and effective foundation work.

It was while serving this church that he sustained a great bereavement in the loss of his devoted wife, who was Miss Roberta Cruzan of Harrison County. Her death left him with two small children, who are still living.

Born and bred in the country, and with a constitution not very robust, city life and work were not quite suited either to his health or his tastes, and in 1894 he resigned his Lexington pastorate to take charge of the Bethel and Mt. Horeb churches in the country near Lexington. He served these until 1908. It was during this period that he was married to Miss Elizabeth Pennington, of Stanford, Kentucky, who survives him.

From Kentucky he went to Kosciusko, Mississippi, where he was pastor until called to the presidency of Chamberlain-Hunt Academy at Port Gibson, Mississippi. He discharged the burdensome and trying duties as head of the Academy with great devotion and success, carrying the school through the extremely difficult period of the great war.

In 1921 he laid down this work to accept the pastorate of a group of churches in Mississippi, consisting of Centerville, Woodville, Bethany and Rose Hill. Here he was once more in the kind of work in which he delighted, a wide country field with a group of churches. In the midst of a devoted pastorate, in which he had much joy, he died, after an illness of a few days, on September 13th, 1926.

Since 1913 he had served as Permanent Clerk of the Synod of Mississippi. For many years he was Stated Clerk of West Lexington Presbytery in Kentucky.

In 1923 he was elected to represent the Synod of Mississippi on the Board of Directors of Southwestern.

Dr. Thomson was singularly happy in his domestic life, and devotedly loved by the people of his different pastorates. He was not ^{only} a pastor of unusual gifts and effectiveness, but an ecclesiastic of ability and efficiency. The Synod of Kentucky and the Synod of Mississippi both profited greatly by his energetic and continuous activity as a member of church courts, committees and boards, and by his accurate knowledge of Presbyterian law and procedure.

One of his outstanding characteristics was his sound judgment. This he used, not only in the affairs of the Church in which he engaged, but also for the benefit of the many people who consulted him in all sorts of matters. He was clear-headed and far-sighted, and never lost, by reason of advancing years, his enterprising and progressive spirit.

Another marked feature of his life was his ceaseless, though unhurried, activity. He literally worked all the time. A fine, sane optimism characterized his attitude toward his work and his responsibilities. A man of deep convictions, he never hesitated to declare himself on any issue. He was entirely free

from fear. He was undaunted by either difficulties or dangers.

Southwestern had in him a wise and devoted director, and will miss his counsel and his labor.

The Board of Directors would extend to Mrs. Thomson and to his children, Mrs. Jane Thomson Browne, and Mr. Charles C. Thomson, of Memphis, their sincere sympathy in this bereavement, in which they themselves also deeply share.

Dr. Ogden, as Chairman of the special auditing committee, made the following report, which was received and adopted:

"Total permanent investment August 31, 1926...\$306,435.39
 All investments of permanent funds secured by real estate mortgage bearing 6% interest, except
 \$5000 Memphis Power & Light Co.....7%
 \$40,000 Nashville Railway & Light Bonds....5%
 \$20,200 New Orleans Public Service Bonds...4½%
 (Signed) Dunbar H. Ogden, Chairman".

The election of officers for the ensuing year was then taken up. It was moved, seconded and carried that all the present officers, First Vice Chairman, Second Vice Chairman, Secretary and Treasurer, be re-elected.

Dr. Vance, as Chairman of the special committee on the President's report, made the following recommendations:

"The Committee to which was referred the President's report made the following recommendations, which, after amendments, were adopted.

"1. That the Executive Committee be authorized to re-engage or secure successors to Professors M.H. Donaldson and Ernest F. Haden. With regard to the employment of an additional professor and one or two instructors, we feel, in view of our financial condition, that there should be no increase at present in the teaching force of the institution, except that one additional professor of modern language be employed.

"2. That the Executive Committee be authorized to engage one instructor at a salary of \$1500 or \$1600 for one year to take the place of Prof. S.H. Monk, who is granted a leave of absence during this period.

"3. That the Executive Committee be authorized to secure necessary science equipment not to exceed \$3000.00 in cost.

"4. That Dr. O.W. Buschgen be secured as Financial Secretary, with the title of Vice President, at such salary as the Executive Committee may find necessary, his duties to be defined and his work directed by the Executive Committee. In the event of the failure to secure Dr. Buschgen, that the Executive Committee be authorized to secure a suitable man, and that this man or someone else should at an early date undertake to aid the Mayor's committee in an intensive

campaign in the City of Memphis to raise current funds for the College.

"5. That the proper steps be taken at once to secure such changes as may be needed to have the Chairman of the Board of Directors some one other than the President of the College, this not to conflict with the provision that the President of the College is ex-officio a member of the Board.

(Signed) "James I. Vance
"W. McF. Alexander
"Geo. G. Tayloe".

It was moved by Mr. LeMaster, duly seconded and carried, that consideration of the details of the coming financial campaign be deferred until such time as the Executive Committee can secure a financial director and formulate plans for said campaign, when, if necessary, a special meeting of the Board should be called. In connection with this, it was moved by Dr. Diehl, duly seconded and carried, that it is the sense of the Board that the actual campaign for \$1,200,000 in the Synods be put on during the coming October or November. At this time, different members of the Board were called on for their views in regard to plans for this campaign.

The Committee on Honorary Degrees, through its Chairman, Dr. Alexander, recommended as follows:

"Your Committee on Honorary Degrees recommends that the degree of Doctor of Divinity be conferred on
Rev. D.W. Hollingsworth, Florence, Alabama.
Rev. W.H. McIntosh, Hattiesburg, Mississippi.
Rev. Lowry Davis, Missionary to China.

(Signed) "W. McF. Alexander
"D.H. Ogden
"G.L. Tucker
"E.B. LeMaster".

Upon motion, duly seconded, this was approved.

At 6 p.m., after a general discussion of the welfare of the College, the meeting adjourned.


Secretary.

Statistical Report on Teachers, 1st Semester, 1926-7

Instructor	Name of Course	Hrs. per week		Credit Hours	Students Enrolled	Totals				Remarks: Other Duties, etc.
		Rec.	Labs			Classes	Credit Hours	Students	Student Hours	
Atkinson, W. R.	Psych 5 General	3	2	4 1/3	54					Registrar
	" 9 Applied	3		3	21					
	" 22 Seminar	3		3	3					
	Educ 3 History of Ed.	3		3	20	4	13 1/3	98	366	
Cooper, W. R.	Hist. 1, A Hist. of Modern Europe	3		3	25					
	" " D " " "	3		3	41					
	" 3 A American	3		3	38					
	" " B " "	3		3	14					
	" 11 French Rev. & Napoleon	3		3	32	5	15	150	450	
Davis, Geo. H.	" 1 B 19th Cent. Europe	3		3	23					
	" " C " " "	3		3	34					
	" " E " " "	3		3	34					
	" 5 English History	3		3	21					
	" 7 Renaissance & Reformation	3		3	17	5	15	129	387	
Donaldson, M. H.	Econ. 3 A General Economics	3		3	33					
	" " B " "	3		3	26					
	" 5 Business Law	3		3	13					
	" 7 Public Finance	3		3	17					
	Soc. 15 Social Pathology	3		3	11					
	German 1 Beginning German	3		3	13	6	18	113	339	
Haden, E. F.	French 1 A Beginners	5		5	16					
	" " C " "	5		5	20					
	" 3 B Intermediate	3		3	44					
	" 11 17th Cent. French Lit.	3		3	27					
	" 33 Conversation & Compos.	3		3	16	5	19	123	441	
Hartley, R. W.	Math. 1 AB College Algebra	3		3	32					
	" " DE " " "	3		3	35					
	" " G " " "	3		3	34					
	" 3 A Analytic Geom.	3		3	26					
	" 5 Calculus	3		3	8					
	" 9 Mechanics	3		3	1	6	18	136	408	
Huber, F. C.	Math 3 B Analytic Geom.	3		3	12					
	Biol. 5 Gen. Bacteriol.	3	4	5 2/3	11					
	Chem. 5 Organic Chem.	3	4	5 2/3	16	3	14 2/3	39	189	
Johnson, A. T.	Eng. 1 B Compos. & Modern Drama	3		3	25					
	" " F " " "	3		3	33					
	" 3 D Shakespeare	3		3	54					
	" 5 English Fiction	3		3	14					
	" 13 Adv. Compos., Exposition	3		3	6	5	15	132	396	
Kaufmann, B.	Biol. 1 General Biol.	3	4	5 2/3	50					
	" 3 Botany	2	4	4 2/3	16	2	10 2/3	66	358	

756 to 734 student
Class List

Instructor	Name of Course	Hrs per week		Credit Hours	Students Enrolled	Totals			Remarks
		Rec.	Lab.			Classes	Credit Hours	Students	
Kelpo, A.P.	Bible 1 Life of Jesus & Paul	3		3	36				
	" 5 Christian Ethics	3		3	23				
	" 7 History of Christianity	3		3	14				
	Pub. Speaking 1 Principles	3		3	21				
	Germ. 3 Reading	3		3	7	5	15	101	303
McDougall, E. D.	Bible 1 F Life & Work of Jesus & Paul	3		3	33				Dean
	" " D " " " " " "	3		3	41	2	6	74	
Monk, S. H.	Eng. 1 C Compos. & Modern Drama	3		3	43				
	" D " " " "	3		3	40				
	" E " " "	3		3	28				
	" 3 C Shakespeare	3		3	39				
	" 11 19th Cent. Poetry	3		3	25	5	15	175	525
Rhodes, P. A.	Physics 1 General	3	4	5 1/2	24				
	" 3 Elect. & Magnetism	3	4	5 1/2	2				
Shewmaker, W. O.	Math. 1 C College Algebra	3		3	33	3	14 1/3	59	246
	Bible 1, A, Life of Jesus & Paul	3		3	28				
	" 1 B " "	3		3	29				
	" 1 E " "	3		3	30				
	" 3 Narratives & Songs of Old Test.	3		3	29				
Shewmaker, R.	Hist. 1 F Modern Europe	3		3	27	5	15	143	429
	Math 1 E F College Algebra	3		3	33				
	" 3 C Analyt. Geom.	3		3	18	2	6	51	153
Summerville, R. C.	Philos. 1 Logic	3		3	22				Clerk of Faculty
	" 13 Aesthetics	3		3	10				
	Psych. 13 Social Psych.	3		3	9				
	French 1 B Beginning	5		5	35				
Storn, M. W.	" 3 A French Short Story	3		3	25	5	17	101	373
	Span. 1 A Elementary	5		5	20				
	" 1 B " "	3		3	18				
	" 3 A Intermed.	3		3	17				
	" 3 B " "	3		3	26				
	" 5 Spain & Span. America	3		3	24	5	17	105	355
Strickler, R. P.	Greek 1 A Beginners	3		3	23				
	" B " "	3		3	22				
	" C " "	3		3	14				
	" 3 A Xenophon	3		3	14				
	" B " "	3		3	14				
	" 5 Lysias & Aristophanes	3		3	8	6	18	95	285
Swan, W. O.	Chem. 1 Inorganic, 1st year	3	4	5 1/3	86				
	" 3 Qualitative Anal.	2	6	6	16				
	" 7 Quant. "	1	8	6 1/3	5	3	18	107	615
Townsend, G. L.	Eng. 1 A Freshman	3		3	30				
	" 3 A Shakespeare	3		3	37				
	" D " "	3		3	35				
	" E " Extension Course	3		3	15				
	" 15 World Drama	3		3	14				
Townsend, M. H.	French 1 B 17th Cent. Lit.	3		3	4	6	18	135	405
	Latin 1 Cicero	3		3	33				Dean of Women.
" 3 Pliny	3		3	21					
" 5 Livy	3		3	8					
Sociology 3 A General Soc.	3		3	39					
	" B " "	3		3	20	5	15	121	363

Science men

Averages failed.

	1st Period	2nd Period	Both	% Dropped Course
Kaufman	20.68	20.35 <i>2346</i>	20.46	28%
Rhodes	34.62	53.85	44.23	18.75%
Swan	16.67	33.71	26.09	12.74%
Huber	40.00	34.28	37.15	12.50%

Huber - 21
Swan - 1

MADE BY
 DATE
 TIME

rd Durham

Henry Lake →

Spec. Advt Agency
Spec. Exchange Bldg

R. B. Taylor, First Nat Bank
Teacher & book of Salesmanship
Salesmanship & Advertising

1111 ~~4~~ # 2.50

Jan. 19, 1927.

At end of first week of this session	64 on rolls
<i>second</i>	66 " "
At present	51 on rolls
Number who have dropped course	15
Percentage who have dropped	22.7

Analysis of those who have dropped

3 have left college (Clements, Rehse, Mathews)
3 never appeared in my courses after the first week
2 appeared two weeks after the opening of the course and soon dropped
4 of the remainder were athletes (Gillespie, Liddon, McKay, Waring)
 and made no effort to do any work
The remaining three failed for reasons they can best explain.
(This last percentage is less than 6% of those on the rolls at the
time)

The percentage of those failing on the last report (excluding those
who have dropped the course) is less than 16%
based on the following figures
51 on rolls
8 with F's

If these figures were based on the total number on the rolls at the
beginning of the year
66 on rolls
8 with F's Percentage of failures 12.1 %

B. P. Kaufmann
for Biology 1 and 3

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REPORT OF W.S. LACY, EXECUTIVE SECRETARY, TO DR. CHARLES E. DIEHL,
PRESIDENT OF THE BOARD OF DIRECTORS OF SOUTHWESTERN, MEMPHIS

During the past year my services and activities have been quite varied.

Since the last meeting of the Board, in addressing church courts, organizations and in all sermons, as well as in conversation with scores of our ministers, with the action of the Synods in view, I have urged that, while we have made a good beginning, several general efforts on the part of the Church would be necessary to premanently provide for Southwestern.

THORNE FUND

A month in the spring was spent visiting some home mission churches recently served by the late Reverend William Thome. It was evident that the returns would be small, but it was said that the moral effect for such an effort was worth while. The strongest group of this field postponed the presentation until a more opportune time. The contributions of friends of Mr. Thome outside of these groups were disappointing. We trust that many will respond later. The amount subscribed was \$962.59. No canvass was made in other churches of the Presbytery, lest it interfere with the effort to begin this year.

SUMMER CANVASS FOR STUDENTS

Drs. Diehl and Curry appointed me to represent the Synod of Tennessee at the Presbyterian Educational Association which meets annually in Montreat. Upon my return, because the registration of students was far below our expectations, I was instructed to take the field and canvass for students. I saw or called over the telephone all homes of all young men, whom we deemed eligible otherwise, who had graduated from the Memphis high schools. I also visited practically every community within a radius of one hundred miles in which there is a Presbyterian Church, and a number of other communities were visited. These efforts contributed to the result that Southwestern opened with as many students as the Board deemed advisable. Three months was given to this work.

SALE OF LAND IN HUMPHREY COUNTY, MISSISSIPPI

I was instructed last spring to sell a certain parcel of land given in 1921 in lieu of \$1,000 subscription. Three trips were made to Humphrey County, first to see the land and then in an effort to dispose of same. The first offers were declined and finally it was sold for \$900.00 and the buyer to assume taxes of every kind.

VISITING CHURCH COURTS

Altogether a month was spent visiting presbyteries in the spring, and synods in the fall. I also had two conferences with Mrs. Ross Woods, the President of the Tennessee Synodical, and during the fall addressed the Women's Organizations of Nashville.

EFFORTS FOR LARGE GIFTS

Some three weeks were occupied in interviewing some Presbyterians of large means within our Synods. Several promised to help substantially when the general campaign is made or sooner, but no considerable donation was received. It was deemed unadvisable to seek subscriptions from persons of modest means, lest such outstanding subscriptions should interfere with the general campaign.

Early in the year and as late as the middle of December objection was made to my being in Mississippi even in an effort to collect our past due subscriptions, so my territory for active operation has been Tennessee, outside of Memphis, and the City of New Orleans. However, in December we declined to neglect any longer our work in Mississippi.

NEW SUBSCRIPTIONS

New subscriptions total \$5,640.09. Three carloads of coal have also been secured as a donation.

COLLECTIONS

Total amount collected \$12,394.59, of which \$11,467.59 was in cash. Apart from my efforts from June 1, 1926 to January 1, 1927, the office received \$1,767.50 on past due subscriptions, and no doubt a part of this amount was due to my work in the field. There are some subscriptions not yet due, a large part of which will be collected by the office without great effort.

The attached paper indicates the results in South Carolina at corresponding date did not net as much as we have realized, and their cost was proportionately higher.

Some time has been spent in office work, such as estimating old subscriptions, listing new prospects and assisting in the compilation of matter for study books to be used in the respective synods.

Very respectfully,

(Signed) W.S. Lacy,

Executive Secretary.