

MINUTES OF THE BOARD OF DIRECTORS  
OF SOUTHWESTERN  
HELD IN THE DIRECTORS' ROOM  
IN PALMER HALL  
JANUARY 31, 1928.

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The annual meeting of the Board of Directors of Southwestern was held Tuesday, January 31st, 1928, in the Board of Directors' Room in Palmer Hall.

The meeting was called to order at 9:30 a.m.

The meeting was opened with prayer by Dr. D.H. Ogden.

The roll call showed the following members were present:  
President Chas. E. Diehl, ex-officio.

ALABAMA:	A.B. Curry	MISSISSIPPI:	George G. Tayloe
	D.H. Ogden		Fred R. Graves
			G.L. Tucker
LOUISIANA:	W. McF. Alexander	TENNESSEE:	Moore Moore
	E.B. LeMaster		

Excuses were presented for Messrs. Vance, Arnold, Freeland and Nickey, together with a letter from Mr. Nickey setting forth his views on certain subjects, which was received and referred to the Executive Committee.

The minutes of the last meeting of the Board of Directors were read for information. The minutes of the Executive Committee meetings held since the last meeting of the Board were read, discussed and approved.

The request of Dr. Chas. F. Blaisdell, of Calvary Episcopal Church, Memphis, for the use of Hardie Auditorium on Sunday evenings for the purpose of starting an Episcopal mission, as recommended by the Executive Committee, was ordered granted, free of any rental charge.

The President submitted his report, which was ordered received and referred to a committee, composed of Messrs. Alexander, LeMaster, Tayloe, Graves and Moore. The Treasurer's report was received and approved, at which time Bursar D.W. Gordon appeared before the Board by request for discussion of his financial statement.

The Chair appointed the Committee on Honorary Degrees as follows:  
Messrs. Ogden, Tucker and Diehl.

After a discussion of the recommendation of the Executive Committee for a special committee for handling the funds of the present synodical campaign, the following resolution was introduced by Mr. LeMaster, duly seconded and carried:

In accordance with the recommendation of the Executive Committee, the following are constituted members of the finance and investment committee of Southwestern:

R. Brinkley Snowden - Vice President Bank of Commerce

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T.K. Riddick - Lawyer  
 Frank Hayden - President Union & Planters Bank  
 Hirsch Morris - President Manhattan Bank  
 George G. Tayloe - President Tayloe Paper Company  
 The President and the Treasurer and Secretary of  
 the corporation as ex-officio members.

This Committee is vested with authority to receive, disburse and invest

First proceeds of the present \$1,200,000 campaign now in progress in the four synods, applying the first \$700,000 to payment of mortgage now on the land and buildings of Southwestern in Memphis, the remainder to be invested in securities for endowment.

The said Committee is also empowered with authority to receive, preserve and invest all other investment funds that may not be otherwise controlled.

The Treasurer stated to the Board that, in making the recent loan authorized by the Executive Committee, it had been necessary for three members of the Committee personally to endorse this paper, a condition which had also arisen in previous similar circumstances. He offered the following resolution, which was duly seconded and carried when put to a vote:

The Executive Committee is hereby authorized to pledge and assign any unpaid subscriptions, other than endowment and mortgage liquidating subscriptions, to protect from loss any endorsers on paper of the college, when necessary to secure funds for current expenses.

President Diehl moved the following amendments to the By-Laws of the College, notice of which changes was given at a former meeting of the Board. These changes in the By-Laws are made in accordance with the amendment of the Charter of November 29th, 1927, which charter change is appended to these minutes. These amendments were voted upon separately and were adopted. They are as follows:

1. On page 14 of the Charter and By-Laws of Southwestern, printed in 1925, under Article I, "Membership", omit the last clause of the first sentence, the words "who shall also be ex-officio the Chairman of the Board".
2. On page 15 of the same printed copy of the Charter and By-Laws of Southwestern, under Article II, "Officers", omit in the second sentence the clause, "with exception of the Chairman".
3. On the same page of the same printed copy of the By-Laws, under Article II, "Duties of Officers", omit in the first sentence the clause "who is ex-officio President of the College".
4. On page 17 of the same printed copy of the Charter and By-Laws, under Article III, "The Executive Committee", change the first sentence to read as follows: "The Executive Committee shall

*in file in safe in  
 Bureau Office*

consist of seven members, constituted as follows: The Chairman of the Board, the President of the College, the Secretary of the Board, the Treasurer of the Board, a member each from the Committee on Instruction and the Committee on Buildings and Grounds, and one other member of the Board".

Mr. Tayloe spoke on the advisability of having a Nominating Committee for the purpose of nominating officers for the corporation, and offered an amendment to the By-Laws as follows:

At each annual meeting of the Board a Nominating Committee, for the purpose of nominating officers for the corporation, be appointed by the Chair, composed of one member from each synod.

Under the rules, this motion goes over until the next meeting of the Board. Mr. Tayloe then moved that a Nominating Committee of one member from each synod be appointed by the Chair for this meeting, which was put to a vote and carried. The Chair appointed Messrs. Ogden, Graves, Alexander and Moore on this Committee.

At this time the meeting adjourned for lunch at the Gayoso Hotel with the campaign workers for the local campaign now in progress. The meeting was called together again at 1:30 p.m. in Room A, Gayoso Hotel.

The Committee on Nominations reported as follows:

Chairman - Mr. E.B. LeMaster  
 First Vice Chairman - Dr. A.B. Curry  
 Second Vice Chairman - Dr. James I. Vance  
 Secretary - Dr. Moore Moore  
 Treasurer - Mr. George G. Tayloe

There were no other nominations from the floor, and, upon motion, duly carried, the Secretary was instructed to cast the ballot for these nominees.

The Committee on the President's report suggested that the report be acted upon by the Board in committee as a whole, which was adopted, and the different items were brought up for discussion and action, after which the President's report as a whole was approved.

In discussing the question of faculty members and college matters in general, these matters were all referred to the Executive Committee for recommendations with the request for early action, in connection with which the following resolution was introduced by Mr. Tayloe and carried:

It was moved that the matter of the budget for the coming year be referred for recommendation to the Executive Committee, with the earnest hope that the total expenses for the conduct of the college, not including interest charges, be not more than \$120,000. We realize that to accomplish this reduction it may be necessary to reduce the enrollment.

It was suggested that the tuition fees for local students be increased \$25.00 each semester, which was also referred to the Executive Committee for recommendation.

The question of social activities and the question of combining the library and bookstore were referred to the Executive Committee with power to act.

The President's report related that a vote had been taken by mail, and that the ALBERT BRUCE CURRY CHAIR OF THE BIBLE had been authorized and created by the Board, and at this time the Board in formal session confirmed the action, the reasons for which are set out in the President's report.

Mr. LeMaster read a letter which he had received from Mr. T.K. Riddick, General Chairman of the local campaign, which was referred to the Executive Committee with power to act.

President Diehl reported on the activities of Dr. W.S. Lacy, Executive Secretary, who is now busily engaged in the Alabama campaign.

President Diehl also presented the report of the Clerk of the Faculty, which was referred to the Executive Committee.

The Committee on Honorary Degrees reported at this time, recommending the degree of Doctor of Divinity be conferred upon the following men:

Rev. George D. Booth, Natchez, Mississippi.  
 Rev. G.T. Gillespie, Jackson, Mississippi.  
 Rev. H.V. Carson, Montgomery, Alabama.  
 Rev. Henry Howard, New York, N.Y.  
 Rev. J.W. Orr, Memphis, Tennessee.

Upon motion, this report was unanimously adopted.

It was moved that the contract with Mrs. H.M. Neely, and the letter of acknowledgment of the President, be confirmed and copies of same be spread on the minutes of the Board.

"AGREEMENT BETWEEN MRS. MARY B. NEELY, of  
 MEMPHIS, TENNESSEE, and SOUTHWESTERN, THE COLLEGE  
 OF THE MISSISSIPPI VALLEY, LOCATED AT MEMPHIS,  
 TENNESSEE.

" THIS TRUST AGREEMENT entered into by and between Mary B. Neely, wife of the late Hugh M. Neely, of Memphis, Tenn., and Southwestern, the College of the Mississippi Valley, located at Memphis, Tenn., by its President and Secretary duly authorized and empowered by its Board of Directors,

WITNESSETH:

" That Whereas, Mary B. Neely is desirous of making a substantial contribution in money to the above named college as a permanent memorial for her deceased husband, Hugh M. Neely, who was of the Presbyterian faith, and long a member of the First Presbyterian Church, of Memphis, Tennessee:

" NOW, THEREFORE, for the agreements and conditions hereinafter named, the said Mary B. Neely agrees to donate and to give to the said above named college, the sum of One Hundred Thousand Dollars (\$100,000), of which Twenty-five Thousand Dollars (\$25,000) is to be paid in cash upon the execution and delivery of this instrument, executed in duplicate, and the remaining Seventy-five Thousand Dollars (\$75,000) is to be paid at such times and in such in-

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stallments as may be most convenient to her. In the event the full amount of One Hundred Thousand Dollars (\$100,000) is not paid during her lifetime, then she hereby acknowledges that this amount of Seventy-five Thousand Dollars (\$75,000) or so much as may remain unpaid at her death shall constitute a valid and binding obligation against her estate which is to be paid by her Executors or personal representatives, to Southwestern, as aforesaid.

" Southwestern, the College of the Mississippi Valley, hereby acknowledges receipt of the payment of Twenty-five Thousand Dollars (\$25,000) and in consideration of said payment and the agreement to pay an additional Seventy-five Thousand Dollars (\$75,000) in the way and manner above set forth, hereby solemnly agrees to name and dedicate, in an appropriate manner, the present stone dining hall building, now on its grounds, in the City of Memphis, as the 'HUGH M. NEELY HALL' and further promises and solemnly agrees for itself, the Board of Directors of said College, and for their successors in trust, that the Hall so named shall remain forever as such 'HUGH M. NEELY HALL', and thus constitute a permanent and fitting memorial to his name and memory.

" In further consideration of said gift of One Hundred Thousand Dollars (\$100,000) as above specified, SOUTHWESTERN, The College of the Mississippi Valley, hereby agrees and binds itself to offer each year such number of scholarships free of tuition fees as the Board of Directors may, in its discretion select, all of such scholarships to be selected or appointed in the way and manner prescribed by the Board of Directors or other proper officers of the College.

" This agreement is made for the following purposes: (1) To aid Southwestern in its activities. (2) to constitute a permanent memorial to the late Hugh M. Neely by naming and dedicating the present dining building as the 'HUGH M. NEELY HALL'. (3) to aid young men, through scholarships, in securing an education, the number of which scholarships each year carrying free tuition shall be left to the full discretion of the Board of Directors, or other proper officers of Southwestern.

" IN WITNESS WHEREOF, the parties hereto have affixed their names, on this 22 day of October, 1927.

"Mary B. Neely, Donor.

"Chas. E. Diehl, President.

"Moore, Moore, Secretary."

COPY OF LETTER OF ACKNOWLEDGMENT

"October 22, 1927.

"Mrs. H.M. Neely,  
"1418 Union Avenue,  
"Memphis, Tennessee.

"My dear Mrs. Neely,

"The contract providing for your generous gift of \$100,000 for the HUGH M. NEELY MEMORIAL HALL and the check for \$25,000 on account have just been handed me by Miss M.V. Burke, and it is difficult

for me to express in measured terms the joy you are giving all of us by this munificent contribution to Southwestern. I had known of you and your good husband through my old friend Major G.W. Macrae, who held you both in high esteem, and I have wanted to have the Neely name perpetuated on this campus. Mrs. G.M. Neely memorialized the name of her husband on the Vanderbilt campus at Nashville, and I wanted that honored name perpetuated on the campus of Southwestern in Memphis. You may recall that more than two and one half years ago I wrote you a letter about this matter.

"In establishing this memorial you have done more than honor a worthy name, more than invest \$100,000 in the most permanent and satisfying way, an investment that will bring in the largest returns in life values and in human leadership, you have established a precedent in Memphis, you have blazed a trail which others will follow. Your memorial will set the pace for others who will come forward and memorialize other worthy names. More than that, your generosity, just now as we enter upon a campaign for a large sum of money, will be a stimulus to people outside of Memphis.

"At your convenience I shall hope to have the pleasure of calling on you, and expressing to you in person our deep gratitude and appreciation. I want you to see this magnificent HUGH M. NEELY HALL. I think that there ought to be a bronze tablet prepared and set in the wall. This tablet should record certain facts about the life of Mr. Neely and the fact that this is a memorial placed there by you. You and I can talk about the form and size and wording on this tablet. When it is received, I think that there ought to be a dedication of the building with brief, but appropriate services. You have done a great thing, and I know of nothing that could have happened that would be more helpful to us right now than this generous gift on your part.

"With respect and esteem and gratitude, I am

"Very sincerely yours,

(Signed) Chas. E. Diehl".

After a conference with Mrs. H.M. Neely, it was agreed that a bronze tablet, bearing the following wording, should be secured by the College and placed in the entrance wall of THE HUGH M. NEELY MEMORIAL HALL:

THE HUGH MCDOWELL NEELY HALL  
 built and dedicated for Christian service  
 in memory of  
 a heroic soldier and a public spirited citizen  
 by the generosity and affection of his wife  
 Mary Sneed Neely  
 as a token of her interest in the development  
 of youth to Christian manhood.

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In discussing the general welfare of the College, it was moved and carried that the Executive Committee be authorized to invite in the name of the Board certain influential citizens of Memphis to advise with the Executive Committee on questions that may come before the College.

In view of the fact that the Executive Committee is expected to have recommendations ready for report in the near future, the meeting adjourned subject to call of the Chairman.

W. Moore Secretary.

1927-28

INSTRUCTOR	No. and Name of Course	HRS		Credits	STUDENTS	TOTALS				Remarks
		Rec.	Lab.			Class	Conf.	Students	Student Hours	
Atkinson W.R.	Psy 1 ✓ General Psychology	2	3	3	63					Registrar
	" 23 ✓ Experimental Psychology	2	3	3	10					
	" 25 ✓ Applied Psychology	3	0	3	18					
	Ed. 1 ✓ Education	3	0	3	28					
					4	12	119	357		
Cooper W.R.	HIST 1B ✓ NINETEENTH Century Europe	3		3	29					
	" 1A ✓ " "	3		3	35					
	" 21 ✓ American History	3		3	41					
	" 55 ✓ French Rev.	3		3	29					
	" 51 ✓ Greek History	3		3	22	5	15	156	468	
					5	15	156	468		
Davis J.H.	HIST 1C ✓ 19 <sup>th</sup> Century Europe	3		3	33					Clerk of Faculty
	HIST 1B ✓ " "	3		3	30					
	HIST 1E ✓ " "	3		3	21					
	HIST 23 ✓ English Hist.	3		3	33					
	POL Sci 21 ✓ Political Theory.	3		3	15	5	15	132	396	
					5	15	132	396		
Haden E.F.	FRENCH 1A ✓ Beginning French	3*		3	41					* 2 hrs. extra put in a poor students
	" 21A ✓ Intermediate "	3		3	30					
	" 51A ✓ Modern Fr. Novel.	3		3	24					
	" 51B ✓ " " "	3		3	19					
	" 57 ✓ Compositions Conversation	3		3	11	5	15	124	372	
					5	15	124	372		
Hartley R.W.	MATH 1A ✓ Trigonometry	3		3	25					
	MATH 1D ✓ " "	3		3	35					
	" 21A ✓ analytical Geometry	3		3	31					
	" 21B ✓ " "	3		3	35					
	" 23 ✓ calculus	3		3	16					
	" 51 ✓ mechanics	3		3	5	6	18	147	441	
					6	18	147	441		
Huber F.C.	Chem 1 ✓ general Chemistry	3			62					
	" 1 ✓ " "		4		55					
	" 25 Organic "	3	6	5	10				(?)	
	" 55 Physical "	3	4	4	5	4	9	132	310	
					4	9	132	310		
Huston RE	French 1B ✓ Beginning French	3*		3	34					* spends 3 hours extra per week on weak students
	" 21A ✓ Intermediate "	3		3	26					
	German 1 ✓ Beginning German	3		3	23					
	" 21V ✓ Intermediate "	3		3	4					
	" 51 ✓ Advanced "	3		3	3	5	15	90	270	
					5	15	90	270		
Johnson A.T.	Eng 1E ✓ Freshman Composition	3		3	27					considerable extra time spent in Freshman "theme conferences"
	Eng 1A ✓ " "	3		3	31					
	" 1C ✓ " "	3		3	26					
	" 21 ✓ Shakespeare	3		3	39					
	" 53 ✓ Survey Eng Lit	3		3	30	5	15	153	459	
					5	15	153	459		
Kaufmann B.W.	Biol 1a ✓ general Biology	2	6	4	24					
	" 1b ✓ " "	2	6	4	23					
	" 21 ✓ Embriology	3	6	5	13	3	13	60	253	
					3	13	60	253		

INSTRUCTOR	NO. and Name of Course	HOURS			TOTALS.				REMARKS
		RECIT. OR LECT.	LAB	CREDIT	STUDENTS	CLASSES	CREDITS	STUDENTS	
KELSO. A.P.	BIBLE 1 ✓	Contents of the Bible	3	3	30				
	" 23 ✓	History of Christianity	3	3	13				
	" 25 ✓	HIST. of Religion	3	3	16				
	" 51 ✓	Meaning of the Bible	3	3	17				
	PUB. Sp. 1 ✓	Public Speaking	3	3	13	5	15	89	267
McDOUGALL E.D.	Bible 1 E ✓	Contents of the Bible	3	3	28				
	" 1 F ✓	" " "	3	3	39	2	6	67	201
MAC QUEEN M.L.	MATH. 1 C ✓	T. Rig	3 <sup>x</sup>	3	32				
	" 1 F ✓	" "	3	3	34				
	" 23 ✓	Calculus	3	3	15				
	" 3 ✓	Trig. and Algebra.	5	5	14	4	14	95	313
									30 week st.
RHOODES. P.N.	Physics 1 ✓	General Physics	3	4	4	32			
	" 23	Electricity	3	4	4	2			
	" 25	Optics	3	4	4	2	3	12	36
									144
ROSS. J.A.	Econ 1 A ✓	General Economics	3	3	29				
	" 1 B ✓	" "	3	3	31				
	" 21 ✓	Money + Banking	3	3	14				
	" 23 ✓	Am. Ec. History	3	3	11				
	Soc. 1 ✓	General Sociology	3	3	28	5	15	113	339
SHEWMAKER R. W.D.	HIST 1 F ✓	19th Century HIST.	2	3	24				
	BIBLE 1 B ✓	Contents of the Bible	3	3	35				
	" 1 A ✓	" "	3	3	30				
	" 1 C ✓	" "	3	3	34				
	" 21 ✓	Narratives + Poems of Old Test.	3	3	9	5	15	132	396
SOMMERVILLE R.C.	PHILOS. 1 ✓	Logic	3	3	29				
	" 21 ✓	Ethics	3	3	8				
	" 23 ✓	HIST of Philos.	3	3	4				
	Psych. 41 ✓	Social Psych	3	3	14				
	French. 21 C ✓	Intermediate French.	3	3	20	5	15	75	225
STRICKLER. R.P.	Greek 1 A ✓	Beginning Greek.	3	3	22				
	" 1 B ✓	" "	3	3	26				
	" 1 C ✓	" "	3	3	19				
	" 21 A ✓	Xenophon	3	3	6				
	" 21 B ✓	" "	3	3	19				
	" 51 ✓	PLATO	3	3	11	6	18	103	309
STORN. M.W.	Span. 1 A ✓	Beginning Spanish	3	3	13				
	" 1 B ✓	" "	3	3	16				
	" 21 A ✓	Intermediate "	3	3	22				
	" 21 B ✓	" "	3	3	22				
	" 53 ✓	Classical Period.	3	3	20	5	15	93	279
SWAN. W.O.	Chem 1. ✓	General Chemistry.	2	4	122				
	" 23	Qualitative "	2	6	19				
	" 51	Quantitative Analysis	1	9	4	3	12	144	476
TOWNSEND. G.L.	English 21 ✓ (1)	Shakespeare	3	3	34				
	" 21 ✓ (2)	" "	3	3	30				
	" 21 ✓ (3)	" "	3	3	31				
	" 59 ✓	Lyric Poetry	3	3	11				
	" 63 ✓	Greek Drama	3	3	29	5	15	135	405
TOWNSEND. M.H.	LATIN 1 ✓	Living	3	3	18				
	" 21 ✓	Horace	3	3	9				
	" 51 ✓	Roman Drama.	3	3	11				
	Retard. 4 Greek *	" "	2*	3	21	4	9	59	114
WATKINS W.C.B.	English 1 F ✓	Freshman Composition.	3	3	33				
	" 1 B ✓	" "	3	3	26				
	" 1 D ✓	" "	3	3	39				
	" 61 ✓	Advanced Composition	3	3	15	4	12	113	339

Spends ✓  
same time  
with weak  
students

(for failure  
no credit)  
DEAN OF  
WOMEN.

Some extra  
time spent in  
theme  
conferences

INSTITUTION	PROFESSORS' SALARY	NUMBER STUDENTS	TUITION & FEES	INSTRUCTIONAL COST PER STUDENT	
Southwestern, Memphis	\$2500-3500.00	450	\$200.00	\$334.00	Presbyterian
Pomona College, Calif.	3500-4000.00	780	250.00	615.00	"
	(Expect to raise tuition next year \$50.00)				
Davidson College, N.C.	3800-4200.00	640	200.00	<del>200.00</del> 438.00	"
Mo. Valley College, Mo.	3000-3600.00	210	142.50	490.00	"
Centre College, Ky.	3000.00	321	165.00	390.00	"
College of Wooster, Ohio	3500.00	850	220.00	470.00	"
Westminster College, Mo.	3000.00	300	150.00	334.00	"
	(Expect to raise tuition in 1929 \$25.00)				
Hampden Sydney College, Va.	2600.00 &	257	182.00	354.00	"
	house (will probably increase tuition next year \$20.)				
Lafayette College, Pa.	5000.00 average	1088	400.00	441.00	"
Wake Forest College, N.C.	3300.00	530	130.00	358.00	Baptist
Emory University, Ga.	3600-4000.00	780	195.00	352.00	Methodist
University of Richmond, Va.	3000-5000.00	800	160.00	313.00	Baptist
Georgetown College, Ky.	3000.00	352	160.00	426.00	"
Univ. of Chattanooga, Tenn.	3800.00	386	185.00	393.00	Methodist
	(Expect to raise tuition next year \$15.00)				
Baylor University, Texas	3000.00	1450	218.50	414.00	"
Allegheny College, Pa.	4000.00	573	230.00	547.00	"
DePauw University, Ind.	3100-4000.00	1480	191.00	338.00	"
Transylvania College, Ky.	3000.00	327	102.25	375.00	Disciples
Carleton College, Minn.	3500-6000.00	824	325.00	617.00	Cong., Bapt. & Episcopal
Grinnell College, Iowa	3000-4000.00	785	250.00	427.00	Congregational
Oberlin College, Ohio	3500-6500.00	1200	225.00	604.00	"
	(Expect to raise tuition \$75.00)				
Amherst College, Mass.	4500-7000.00	758	300.00	917.00	"
Kenyon College, Ohio	3000.00	260	306.00	564.00	Episcopal
	(Expect to raise tuition next year \$40.00)				
Univ. of South, Tenn.	3000-3600.00	300	175.00	417.00	"
	(Expect to raise tuition \$50.00)				
Haverford College, Pa.	5500.00 minimum	270	300.00	1390.00	Quaker
	Expect to raise tuition \$50.00)				
Bowdoin College, Maine	6000.00	550	250.00	636.00	Independent
Washington & Lee, Va.	3500-4500.00	(534 college 927 total)	260.00	348.00	"
Peabody College, Tenn.	4000-5400.00	900	\$4.00 per credit hour, and \$10.00 registration fee each quarter)	555.00	"
Tulane University, La.	5000.00	820	165.00	349.00	"
Vanderbilt Univ., Tenn.	3500-5000.00	932	235.00 <del>250.00</del>	346.00	"
Williams College, Mass.	5000.00	812	400.00	829.00	"
Occidental College, Calif.	3700-5000.00	610	275.00	455.00	
Univ. of Tennessee	4000.00 & up				State