MINUTES OF THE BOARD OF DIRECTORS OF SOUTHWESTERN HELD IN THE DIRECTORS ROOM PALMER HALL JANUARY 31, 1929.

Pursuant to adjournment of January 29th, 1929, the Board of Directors of Southwestern met in annual session on January 31st, 1929, at 9 a.m., in the Board of Directors' Room, Palmer Hall.

The meeting was opened with prayer by Dr. Fred R. Graves.

The roll call showed the following members were present: President Chas. E. Diehl, ex-officio.

ALABAMA:

MISSISSIPPI:

J.V. ArnoldFred R. GravesD.H. OgdenGrayson L. TuckerJ.T. FullerS. Watkins Overton

A.B. Curry

LOUISIANA: TENNESSEE:

W. McF. Alexander Moore Moore
C.J. Freeland T.H. Tutwiler
E.B. LeMaster

Messrs. Jas. I. Vance, B.A. Patch and Alfred C. Glassell presented excuses for their absence, which were accepted.

The minutes of the last Board meeting were read for information. The Executive Committee minutes since the last Board meeting were read and approved.

The Chairman asked Dr. Alexander to take the Chair.

Upon motion, Dr. W.S. Lacy, Executive Secretary of Southwestern, was invited to sit with the Board, and was accorded the privileges of the floor.

President Diehl presented a certificate from the Stated Clerk of the Synod of Louisiana showing that Mr. Alfred C. Glassell, of Shreveport, Louisiana, had been duly appointed to fill the vacancy on the Board from that Synod. Other new members of the Board were Mr. T.H. Tutwiler, from the Synod of Tennessee, and Mayor S. Watkins Overton, from the Synod of Mississippi, whose credentials had been previously received by the Executive Committee.

It was announced that Mr. G.E. Lundy, of the firm of Marts and Lundy, was in the city, and it was moved and carried that he be invited to meet with the Board and participate in the proceedings immediately after lunch.

The hour of 12:30 was set for lunch.

The Chair appointed the following committees:

HOUSE COMMITTEE - Fred R. Graves, Chairman; J.T. Fuller; S. Watkins Overton; C.J. Freeland.

FINANCE COMMITTEE - E.B. LeMaster, Chairman; T.H. Tutwiler; J.V. Arnold.

COMMITTEE ON HONORARY DEGREES - D.H. Ogden, Chairman; A.B. Curry; G.L. Tucker.

COMMITTEE ON NOMINATIONS - D.H. Ogden, Chairman; G.L. Tucker, W.McF. Alexander.

At this time the President's report, which appears as an appendage to these minutes, was read and referred to the House Committee. The Secretary's report was embodied in the Executive Committee minutes. The Treasurer's report was presented to the Finance Committee. The Executive Secretary read his report, which was ordered received.

President Diehl reported that, since the last annual meeting of the Board of Directors, the following gifts had been received by the College:

Mrs. Pauline C. Barton, Memphis, Tenn. Memorial to her husband, Frank G. Barton.

\$5,000.00 "Frank G. Barton Scholarship Fund" \$2,000.00 "Frank G. Barton Student Labor Fund", income for benefit of worthy students in need of funds for college education.

\$5,000.00 is payable \$1,000.00 cash, \$1,500.00 September 1st, 1929 and \$1,500 00 September 1st, 1930 and \$1,000.00 at convenience. Interest at 6%.

\$ 2,000.00 is payable at convenience, but interest annually.

Legacy
Dr. C.W. Robb,
Goodlettsville, Tennessee
in memory of his father, Mr.
Julius/Robb. Legacy \$1,000.00
less executor's fee \$50000,
leaving \$950.00 received.

\$5,000.00 bequest of
Mrs. Josephine A. Johnson for
A.L. Aydelott Student Memorial Fund
in memory of her father.
To help educate at Southwestern worthy and
capable boys and girls, preference to be given
relatives of Mrs. Johnson. (first semi-annual
check received July 19, 1928, Principal of
\$5,000 was paid by her estate to Bank of Commerce
and Trust Company Trustee. College gets only
the net income.)

Annuity Gift \$5,000.00
Mrs. T.C. Howard, Covington, Tenn.
was received January 13, 1928
to become
Endowment Unit - Memorial to
Mrs. Elizabeth J. Howard.

Dr. A.J.A. Alexander, Lexington, Kentucky \$1,000.00 cash gift August 1928.

In connection with the above, a general discussion of finances was held preceding the hour for lunch.

Upon re-assembling at 1:30 p.m., Mr. G.E. Lundy was recognized by the Chair for a report on his work for Southwestern, with recommendations for the future. This provoked a very general discussion by different Board members, after which it was decided to continue the work as outlined by Mr. Lundy. In this connection Mr. A.D. McKee, the representative of the firm of Marts and Lundy, was accorded the title of "Field Secretary".

At this time Mr. C.J. Farris, C.P.A., who is making a survey of the business office and business affairs of the College with a view of simplifying the methods in use at Southwestern, was introduced to the Board, and made a short talk. The new Bursar, Mr. A.H. Sarafian, was also introduced to the Board.

The Committee on Honorary Degrees, through its Chairman, Dr. Ogden, made the following report:

"Your C ommittee on Honorary Degrees would recommend that the degree of Doctor of Divinity be conferred upon the following:

Rev. J.A. Christian - Tupelo, Miss.

- " G. Hunter Norwood Bay Minette, Ala.
- " Donald McG uire Montgomery, Ala.
- " A.C. Dudley Memphis, Tennessee.

We further recommend that the degree of Doctor of Laws be conferred upon the following:

Hon. Wm. L. Frierson - Chattanooga, Tenn. Clyde Furst - New York Cityn

Upon motion, this report was adopted.

The Committee on Nominations, through its Chairman, Dr. Ogden, made the following nominations:

Chairman - E.B. LeMaster
First Vice-Chairman - A.B. Curry
Second Vice-Chairman - Jas. I. Vance
Secretary - Moore Moore
Treasurer - T.H. Tutwiler

The Executive Committee will consist of the above listed gentlemen, with the addition of Mr. S. Watkins Overton and Dr. Chas. E. Diehl.

Upon motion, duly carried, the Secretary was instructed to cast a ballot for these nominees, which was done.

The Finance Committee, through its Chairman, Mr. LeMaster, made the following report, which, upon motion was adopted:

"From the statement before us we find the endowment fund to be \$345,244.00. The sum realized on this endowment for the year was \$19,887.00, which is approximately 5.7 percent. The investment of these endowment funds is handled by our Investment Committee composed of Messrs. Brinkley Snowden, Hirsch Morris, Frank Hayden, T.K. Riddick, and the Treasurer of the College.

"The budget for the year we find to be \$147,070.00*, which, together with mortgage interest (\$40,000.00) makes a total of \$187,070.00. The estimated revenue for the year is: From tuition and room rent \$56,000.00, and endowment interest \$19,887.00, which, with one-third of the Citizens \$400,000.00 fund, \$133,000.00, make a total of \$208,887.00. Allowing for some shrinkage in collections, it would appear that the income will care for the expense. We recommend that

in no case in either year ending August 1930 or 1931 should the expense exceed the \$208,000.00 estimated above.

"Your Committee recommends that the endowment securities be handled by one of our banks to be selected by the Executive Committee, for which service we are to pay a reasonable compensation."

The House Committee, through its Chairman, Dr. Graves, brought in its report with recommendations as follows:

"We approve the proposed Summer School for Pastors and Christian Workers along the lines laid down in the President's report, and authorize the Executive Committee to inaugurate such a school whenever in their judgment it is feasible from a financial standpoint.

"We recommend the following changes in standing and salary of members of the Faculty:

- 1. A.T. Johnson from Associate Professor in English to Professor of American Literature, at a salary of \$3400.00
- 2. P.N. Rhodes from Associate Professor of Physics to Professor of Physics, at a salary of \$3300.00.
- 3. Samuel H. Monk from Assistant Professor of English to Associate Professor of English, at a salary of \$2800.00.
- 4. Eric G. Haden from Assistant Professor of French to Associate Professor of French, at a salary of \$2800.00.
- 5. We recommend that Dr. R.W. Hartley, the present Acting Dean, be elected to the office of Dean.

"We approve the idea of the incorporation of the Alumni Association, and empower the Executive Committee to co-operate with the officers of the Alumni Association in working out the details and formulating articles of incorporation.

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"We also approve the incorporation of the Southwestern Athletic Association, and recommend that the Board adopt the paper presented by the Executive Committee, which paper is appended to and made a part of these minutes.

"We commend to the earnest consideration of the Executive Committee the request for \$500.00 for the Debating Club, for additional library assistants, and for a physical instructor for the women students, and authorize such action as in their judgment the finances warrant. "In view of the present financial situation, we recommend that the matter of a change in the charter with reference to creating bonded indebtedness be deferred to some future time.

Fred R. Graves, Chairman C.F. Freeland S. Watkins Overton J.T. Fuller*

The report of the House Committee was taken up, each section being adopted, and then adopted as a whole.

The special committee appointed to consider a revision of the By-Laws at the meeting of the Board of Directors in June 1928, through its Chairman, Dr. Graves, reported, recommending no changes in the By-Laws. This committee was thanked for its services and discharged.

President Diehl reported the gift of certain valuable scientific equipment from Mrs. M.D. Ewell, Memphis, Tennessee. Upon motion, the Secretary was directed to write her a letter of appreciation from the Board.

In considering the financial situation of the College, it was brought out that the Synods, other than Tennessee, had fallen down in the support in the recent campaign for funds, and ways and means of awakening new interest in the College in these Synods was discussed. One suggestion was the desirability of Board members appearing before the different Presbyteries and laymen's meetings. Speaking for the North Mississippi Presbytery, of which he is Stated Clerk, and the laymen's organization in same, Dr. Graves extended a special invitation for someone to appear before it at its next meeting. He also promised to see that other invitations were extended.

President Diehl reported to the Board that Mr. Wm. R. Craig, of New York City, had promised a gift of \$100,000, provided \$300,000 additional was raised by June 1929 to take care of the balance of the college debt. While his name was to be held in confidence, it was moved and carried unanimously that each member of the Board should make a special effort to secure other men to join in this undertaking.

President Diehl read a paper, which he had prepared, outlining some possible plans for securing money by bond issues of the City of Memphis and the County of Shelby. This paper was received with a great deal of interest, and President Diehl was requested to pursue the idea further to see what might be advisable along this line.

In connection with the item in the President's report suggesting the possibility of a sale to the City Board of Education of five (5) acres of ground at the southeast corner of Tutwiler Avenue and McLean Blvd., it was moved by Mr. Arnold and seconded by Dr. Tucker that this matter in its entirety be referred to the Executive Committee with power to act. After being put to a vote, the motion

was declared carried. Mr. Overton asked to be recorded as not voting.

The Board being mindful of the fact that the long and faithful service of Mr. D.W. Gordon as Bursar was now being terminated, took occasion to express its appreciation for same, and paid a tribute to him.

The meeting adjourned with prayer by Dr. A.B. Curry.

More Moore s ecretary.

^{*} There is a discrepancy of \$2850.00 in the budget figures as approved by the Board, which was not discovered until after adjournment. This can be corrected at the next meeting of the Board of Directors.

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PAPER ADOPTED BY THE BOARD OF DIRECTORS OF SOUTHWESTERN JANUARY 31, 1929.

The Board of Directors of Southwestern acknowledges with profound appreciation its debt of gratitude to the members of the Southwestern Athletic Association for their loyal devotion and self-sacrificing service in behalf of athletics at Southwestern. This Association, composed of outstanding men in Memphis who are interested in clean athletics, graduates of institutions other than Southwestern, have for the past years given of their time and means to build up athletics at Southwestern. They have voluntarily worked in connection and in harmony with the Faculty Committee on Athletics, but there has been no definite understanding concerning their powers and duties. In order to clarify this situation, and with the hope that this Association will continue to function thus helpfully, the Board of Directors of Southwestern takes the following official action.

It is probably highly desirable and would be exceedingly advantageous if the Southwestern Athletic Association would become incorporated for the purposes of fostering, directing and managing athletic sports at Southwestern for the general welfare of the students and not for purposes of individual profit, such management and direction to be subject to the carrying out of the ideals of Southwestern and the regulations of the Southern Intercollegiate Athletic Association. The Board of Directors approves the incorporation of the Southwestern Athletic Association with this understanding.

The Board of Directors hereby approves the following seven incorporators of the Southwestern Athletic Association: R.W. Bailey, Jr., Neely Mallory, E.R. Barrow, Sam Costen, John J. Hellin, Norman Moonaghan, and Hunter Lane. The Board of Directors also approves the following eight additional members, who, together with the above seven incorporators, constitute the Southwestern Athletic Association: Edward H. Crump, Jr., A. Arthur Halle, H.B. Northcutt, Philip Pidgeon, Wm. W. S immons, Jr., A.K. Tigrett, Norfleet Turner, and Thos. W. Vinton. Future members of the Southwestern Athletic Association will be elected by the Association subject to the approval of the Board of Directors of S outhwestern.

There shall be a Faculty Committee on Athletics, appointed by the President of the College, of which he shall be an ex-officio member. This Committee shall make and enforce all regulations governing the relation of students to athletics, including, of course, all cases of academic discipline. The recognition of any outstanding evil in connection with any phase of athletic life shall be sufficient ground for action by the Faculty Committee on Athletics, and this Committee shall use its own discretion as to the manner in which such action shall express itself, whether by the enactment of new regulations. by reference to the Athletic Association, or by reference to the Board of Directors of Southwestern. The Faculty Committee on Athletics shall have the power to enforce its own rules of discipline. The President of the College shall be the medium for communication between the Athletic Association and the Board of Directors of Southwestern, and in emergency will exercise the same right of acting for the College as is now done in other departments.

It should be noted that one regulation of the S.I.A.A. is that a majority of the members of the Committee in control of athletics in each college of that Association shall be members of the faculty.

The Southwestern Athletic Association shall provide for carrying out this regulation by having an Executive Committee, the majority of the members of which must be members of the faculty of Southwestern.

Those members of this Executive Committee not members of the faculty of Southwestern shall be selected by this Association subject to the approval of the Board of Directors of Southwestern. It shall elect its own chairman, shall keep minutes, and report any action taken at the following meeting of the Athletic Association. This Executive Committee shall have power to take emergency action when the meeting of the Athletic Association cannot be had, and it shall do such other things as shall be officially referred to it. To this Executive Committee must be committed in particular the following responsibilities:

(a) Upholding the ideals of Southwestern,

(b) Determining the eligibility of all players on the respective teams, passing upon the absence of teams from college, and similar matters.

(c) Controlling the discipline of all members of athletic teams,

(d) Maintaining the proper balance in the matter of athletic sports,

(e) Preventing undue encroachment on the time and interest of the college student,

(f) Approving the schedule of games of the various teams,

(g) Approving the nomination which is made by the Athletic Association of coaches and other employees necessary in carrying on athletics at Southwestern,

(h) Maintaining the proper athletic relationship of Southwestern to other colleges and to any athletic association of which Southwestern may be a member,

(i) Working in conjunction with the Southwestern Athletic Association in developing proper ideas of sport, and preventing all evils connected therewith.

The Southwestern Athletic Association will have charge of its own finances, and will have charge of all moveable property of the college devoted to athletics, whether the technical title is in the Athletic Association itself or in the college. It is understood that the receipts of all so-called "fees" for athletics, which at present amount to \$5.00 per student per semester, are to be turned over by the Bursar of the college to the Treasurer of the Athletic Association.

It will with the approval and cooperation of the Executive Committee, schedule all games of the athletic teams and hold all such games under its control and management. It is exceedingly important in making schedules that there should be avoided engagements that would be objectionable from the standpoint of distance, standing of the college, general reputation in athletic matters, or general lack of institutional control.

The Athletic Association will nominate to the Board of Directors all appointments of coaches, assistant coaches, or other employees, together with the salaries to be paid. All those appointments shall be finally passed on by the Board of Directors of Southwestern, just as similar appointments are made in other departments of instruction. After ratification by the Board of Directors, contracts with coaches, assistant coaches, or other employees will be executed by the officers of the Athletic Association. The salaries of all coaches or other employees in athletics, approved by the Board, will be paid by the Bursar of the college according to contracts Uther expenses of the Athletic Association will be handled directly by the Association itself. The Association will re-imburse the college regularly and as speedily as possible for any payments made by the college for the expenses of the Association. It shall be the duty of the Athletic Association or its officers to make a full financial report, including all receipts and expenditures to the Board of Directors through the President of the college at the end of each fiscal year, August 31st, and at such other times as the Board of Directors may require.

One of the ideals of Southwestern is that the Department of Physical Education should not be considered more vital or valuable in a liberal education than other departments of the College, and it believes that the athletic director should have the general qualifications of other members of the faculty, that he should actually be a member of the faculty, and that his tenure of office, his salary, and his standing should be in accord with other members of the faculty of like rank.

With the exception of the limitations and reservations noted above, the entire business management and conduct of athletics of Southwestern is committed to the Southwestern Athletic Association.

Morellore Secretary.