

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS
OF SOUTHWESTERN AT MEMPHIS
HELD IN THE DIRECTORS' ROOM
PALMER HALL
FEBRUARY 3, 1948

The regular stated meeting of the Board of Directors of Southwestern at Memphis was held in the Directors' Room, Palmer Hall, on Tuesday, February 3, 1948, at 9:00 A.M.

The meeting was called to order by the Chairman, Sidney W. Farnsworth, and was opened with prayer by the Reverend W.H. McAtee.

The roll call showed the following members present:

Chas. E. Diehl, ex officio

ALABAMA:	LOUISIANA:	MISSISSIPPI:	TENNESSEE:
George Lang	T.Walker Lewis	Frank A. England	Sidney W.Farnsworth
D.H. Edington	J.S. Land	W.H. McAtee	Moore Moore
	B.B. Taylor	W.J. Millard	

The Secretary stated that Messrs. A.K. Burrow and Alfred C.Glassell were unable to attend the meeting because of illness, and also presented excuses for the absence of Dr. D.C. MacGuire, Messrs. William Hume, W. Stennis Johnson, and W.S. Beasley.

Miss Erma Reese, Secretary to the President, was invited to sit in the meeting as assistant to the Secretary.

Upon motion, duly seconded, the minutes of the annual meeting of the Board of Directors held on September 9, 1947, which were read and approved at the close of that meeting, copies of which had been received by all the members of the Board, were not read. The minutes of the Executive Committee meetings held on October 13, 22, December 4, 12, 17, and 31, 1947, copies of which had been received by each member of the Board, were approved.

The Chairman announced for information the personnel of the House and Finance Committees, which were appointed at the annual meeting of the Board of Directors on September 9, 1947, to function through the 1948 annual meeting of the Board, as follows:

HOUSE COMMITTEE - J.S. Land, Chairman; George Lang, Frank A. England, T.W. Lewis

FINANCE COMMITTEE - A.C. Glassell, Chairman; A.K. Burrow, W.S. Beasley, S.W. Farnsworth

The Chairman also announced the personnel of the Honorary Degrees Committee as follows:

Moore Moore, Chairman; W.J. Millard, Chas. E. Diehl, and two faculty members - W.R. Cooper and P.N. Rhodes.

The members of the Board were invited to have luncheon in the Bell Room of Hugh M. Neely Hall at 12:30 P.M.

The following telegram from Mr. A.C. Glassell, Chairman of the Finance Committee, to the Chairman of the Board, was read:

"February 2, 1948

"DUE TO A SORE THROAT THINK IT ADVISABLE THAT I DO NOT COME TO MEMPHIS TOMORROW SO PLEASE EXPRESS MY BEST WISHES TO ALL THE BOARD MEMBERS. I AM THOROUGHLY CONVINCED THAT THE FOUR SYNODS ARE NOT GOING TO CONTRIBUTE ANY MORE MONEY IN THE NEXT FEW YEARS TO THE MAINTENANCE OF SOUTHWESTERN THAN THEY HAVE IN THE LAST TWO. IN ALL PROBABILITY IT WILL BE LESS. THEREFORE, IF THE BUDGET IS NOT GOING TO BE BALANCED OFF WITH PRESENT INCOME ALL STUDENTS FEES FOR THE COMING YEAR SHOULD BE RAISED A SUFFICIENT AMOUNT TO HAVE AMPLE MONEY TO RUN THE COLLEGE WITHOUT A DEFICIT. DUE TO THE THREE YEARS WORK OF GETTING THE ENDOWMENT FUND WHERE WE WANTED IT WE SHOULD CERTAINLY NOT RUN IN THE RED. I UNDERSTAND QUITE A FEW SCHOOLS AND COLLEGES ALL OVER THE COUNTRY ARE RAISING THEIR FEES AS MUCH AS \$300.00 PER STUDENT PER YEAR. I DO NOT THINK WE SHOULD HAVE TO RAISE OUR FEES NEARLY THIS AMOUNT TO BALANCE THE BUDGET BUT WHATEVER THE AMOUNT IS IT SHOULD CERTAINLY BE DONE.

"A.C. GLASSELL"

After a full discussion of the matter, upon motion by Mr. T.W.Lewis, which was duly seconded, it was unanimously voted not to increase the tuition fees at this time, and not at all if it is possible to balance the budget of the college without doing so.

President Diehl made an oral report on the work of the college for the first semester of the 1947-48 session, and upon the prospects for the second semester, registration for which was underway while the Board was in session.

President Diehl read the following letter, dated October 10, 1947, from the Reverend C.L. Stayton, Chairman of the Committee on Stewardship of the Synod of Alabama:

"Fairfield, Alabama
"October 10, 1947

"Dr. Charles E. Diehl
"Southwestern
"Memphis 12, Tennessee

"Dear Sir:

"In accordance with the action of Synod's Committee on Stewardship, Synod of Alabama, at their recent meeting in September, I am writing in behalf of the committee to request of Southwestern through your office that you submit to our committee an auditor's report of the financial records of Southwestern at least 30 days before the meeting of Synod in 1948 and succeeding years. This report is to be forwarded to the Chairman of the Synod's Committee on Stewardship.

"May I say personally in speaking for the committee that this is the rule of Synod, and that it is a rule complied with by all other institutions and agents that our Synod supports. Therefore, we do not feel that it is an unusual request to make of Southwestern. Will you let me know at your convenience what is the decision of your board of directors in regard to this matter.

"Sincerely yours
(Signed) "C.L. Stayton, Chairman
"Committee on Stewardship Synod of Alabama"

The following is a copy of President Diehl's reply to Mr. Stayton's letter of October 10, 1947:

"October 14, 1947

"The Reverend C.L. Stayton
"P.O. Box 535
"Fairfield, Alabama

"Dear Mr. Stayton:

"Your letter of October 10 reached me yesterday. Southwestern at Memphis is not unwilling to cooperate with the Synod of Alabama, but, as has been indicated in previous correspondence, I do not see how it is possible to comply with the request to furnish 'an auditor's report of the financial records of Southwestern at least thirty days before the meeting of Synod', since the auditor's report cannot be ready by that time. However, this is a matter which should be presented to the Board of Directors, and I will see that your letter is presented to our Board at its next stated meeting, which is to be held in February, 1948.

"With kindest regards, I am,

"Very sincerely yours,"

After a full discussion of this matter, upon motion by Mr. T.W. Lewis, seconded by the Reverend W.H. McAtee, the Board requested Judge D.H. Edington and Dr. George Lang to explain the situation to the Committee on Stewardship, and endeavor to come to a satisfactory agreement as to what Southwestern at Memphis can and should do in furnishing information to the Committee on Stewardship.

Mr. Farnsworth, Chairman of the Committee on Selection to secure President Diehl's successor, made a full report on the activity of the Committee, stated that it did not have a recommendation to make to the Board at this time, and asked that the Committee be given time to continue its search for the best possible man to fill this important position. This request for additional time was granted.

President Diehl announced the successful completion of Southwestern's \$2,000,000 capital fund campaign on December 31, 1947, and stated that the last \$100,000 of the \$500,000 grant from the General Education Board of New York had been received. The following report, in mimeographed form, on the status of the campaign was distributed to the members of the Board:

STATUS OF BUILDING AND ENDOWMENT FUND CAMPAIGN

Cash and Securities Received - Net		\$ 1,975,706.91
Bonds contributed by Mrs. Callie Field and Mr. Paul Jones - before Campaign started		6,000.00
BEQUESTS - not included in above		
H. Dent Minor, Memphis, Tennessee	\$ 10,000.00	
Dr. T.E. Williams, Shreveport, Louisiana	10,000.00	
Mrs. Clara Marks, Memphis, Tennessee	<u>1,000.00</u>	<u>21,000.00</u>
TOTAL CAMPAIGN RECEIPTS		2,002,706.91
Received from General Education Board		<u>500,000.00</u>
GRAND TOTAL		2,502,706.91
Added to Endowment Fund - per agreement with General Education Board		<u>2,000,000.00</u>
AVAILABLE FOR BUILDINGS		502,706.91
COST OF NEW MEN'S DORMITORY		<u>162,615.53</u>
BALANCE AVAILABLE FOR ADDITIONAL BUILDINGS		340,091.38

In addition to the above we have subscriptions totalling approximately \$43,000.00 still unpaid. Of this amount about \$17,000.00 is in Memphis and Shelby County and \$26,000.00 in the Synods.

1-29-48

The following comparative income and expense statement, in mimeographed form, was also distributed to the members of the Board:

COMPARATIVE INCOME AND EXPENSE STATEMENT

	December 31, 1947	July 1, 1946 to Dec. 31, 1946	July 1, 1947 to Dec. 31, 1947
<u>OPERATING INCOME</u>			
From Students	\$ 86,611.94	\$ 99,525.71	
Less Scholarships and Grants-in-aid	<u>8,452.50</u>	<u>10,197.50</u>	
	78,159.44	89,328.21	
<u>OTHER OPERATING INCOME</u>			
Dormitories, Dining Hall and Bookstore	\$ 49,503.33	\$ 70,607.82	
Student Union Store	12,828.63	19,097.44	
Endowment Income - net	30,871.91	45,871.95	
Miscellaneous	<u>695.32</u>	<u>785.12</u>	
Total Operating Income	\$ 172,058.63	\$ 225,690.54	
Due from Veteran's Administration	<u>69,089.50</u>	<u>53,215.50</u>	
TOTAL	\$ 241,148.13	\$ 278,906.04	
<u>OPERATING EXPENSE</u>			
Instructional	\$ 89,342.68	\$ 107,801.60	
Physical Plant and Grounds	13,646.34	16,878.51	
General Administrative	18,410.08	26,522.49	
Publicity, Promotion and Alumni Work	9,609.24	8,272.78	
Retirement, Life and Hospital Insurance	6,157.59	8,131.87	
Dormitories, Dining Hall and Bookstore	61,689.10	60,956.21	
Student Union Store	17,542.75	19,695.24	
Paid out for Plant Fund	2,885.33		
Paid out of Student Fees	<u>20,999.73</u>	<u>30,051.61</u>	
TOTAL	\$ 240,282.84	\$ 278,310.31	
Surplus before applying contributed income	\$ 865.29	\$ 595.73	
<u>CONTRIBUTED INCOME</u>			
Memphis Churches	\$ 2,032.57	\$ 2,434.80	
Synod of Mississippi	1,152.89	1,007.30	
Synod of Tennessee	2,034.14	1,906.68	
Synod of Alabama	1,536.60	3,994.09	
Synod of Louisiana	<u>1,099.23</u>	<u>1,701.00</u>	
Total Contributions	\$ 7,855.43	\$ 11,043.87	
Surplus Income over Expense	\$ 8,720.72	\$ 11,639.60	

In the absence of Mr. A.K. Burrow, Treasurer, Mr. C.L. Springfield, Bursar and Business Manager, was invited into the meeting to explain one or two items concerning the above reports which were not entirely clear to the members of the Board.

The Chairman stated that he thought it would be highly desirable to have representatives of the Board attend the meetings of the four Synods and of the sixteen Presbyteries for the purpose of expressing the Board's deep appreciation to these groups for what was accomplished in the recent capital fund campaign, and to acquaint them with the future needs of Southwestern at Memphis. After a full discussion of the matter, upon motion by Dr. W.J. Millard, seconded by Mr. B.B. Taylor, the following resolution was adopted:

RESOLVED That Dr. George Lang, of the Synod of Alabama, Dr. J.S. Land, of the Synod of Louisiana, the Reverend W.H. McAtee, of the Synod of Mississippi, and Dr. Moore Moore, of the Synod of Tennessee, be requested to correspond with the Chairman of the Committee on Educational Institutions in their respective Synods, and the Presbyteries of the Synods, asking for permission to have members of the Board of Directors present the interests of Southwestern at Memphis at the next meeting of these groups.

Mr. T.W. Lewis moved that the Vice-President of the college be invited to sit in the Executive Committee meetings for one year, without power to vote. This motion was duly seconded and unanimously adopted.

The Board recessed at 11:30 A.M. in order to have time to make a tour of the two new dormitories - Voorhies Hall and the new men's dormitory - before the time set for luncheon in the Bell Room of Hugh M. Neely Hall.

The meeting reconvened at 2:00 P.M.

The Committee on Honorary Degrees, through its Chairman, recommended that the following degrees be conferred at Southwestern's commencement exercises on June 1, 1948:

DOCTOR OF DIVINITY

The Reverend Haller Shelton Henderson, '10, pastor of Presbyterian Church, Smyrna, Tennessee

The Reverend Paul Tudor Jones, Jr., '32, pastor of First Presbyterian Church, High Point, N.C.

DOCTOR OF FINE ARTS

Isaac L. Myers, President of I.L. Myers Paper Company, Memphis, Tennessee

DOCTOR OF LAWS

John W. Green, '76-'79, Attorney-at-Law, Knoxville, Tennessee

The Reverend Dunbar Hunt Ogden, '98, pastor of Napoleon Avenue Presbyterian Church, New Orleans, Louisiana

The Committee also recommended that the Executive Committee be authorized and empowered to confer another honorary degree on June 1, 1948, if it seemed feasible to do so.

Upon motion by Dr. George Lang, duly seconded, the recommendations of the Committee on Honorary Degrees were unanimously adopted.

The Secretary called the Board's attention to a standing rule of the Synod of Alabama, which states "No person elected under Rule 12 (1) whose nomination originates within the authority of the Synod may serve more than nine (9) years consecutively." (See Minutes of the 1945 meeting of the Synod of Alabama, pages 530-531). Under this rule, the Secretary thought that Dr. George Lang, whose present term as a Director expires in 1948, might be disqualified for reappointment, in view of the fact that another four year term would extend beyond the limit of "nine years consecutively" as provided by Rule 12. Dr. Lang was given an ad interim appointment by the Moderator of the Synod of Alabama in the fall of 1942 to fill the unexpired term of Mr. J.P. Whiteside, of Anniston, Alabama, whose term expired in 1944. (See minutes of the Executive Committee meeting of November 20, 1942, page 1). Under these circumstances, the Secretary was directed to write to the Chairman of the Committee on Educational Institutions of the Synod of Alabama making an earnest request that this rule should not be considered retroactive in the case of Dr. Lang, whose counsel will be more greatly needed than ever during the period of transition incident to a new President and the proposed centennial celebration in which Dr. Lang will fill a very important part.

Dr. Lang suggested that the Chairman of the Board and the President of the college investigate the advisability of having some form of memorial service in recognition of the Southwestern students who lost their lives in World War II. Upon motion, duly seconded, this matter was referred to these two officials, with power to act.

Judge D.H. Edington stated that he thought it would be both wise and desirable for Southwestern to set aside a few scholarships to be awarded annually to outstanding students in the private schools of the four Synods, in an effort to interest and attract such students to Southwestern. This suggestion was happily received, and, after a discussion, the President was requested to look into the matter to see whether or not it would be practicable for Southwestern to adopt such a plan.

Dr. W.J. Millard pointed out the fact that the successful completion of the \$2,500,000 capital fund campaign, while it will place the college on a stable foundation, will not supply all of the needs of the college, and that the members of the Board can render a real service by taking advantage of every opportunity to present the needs of Southwestern at Memphis to church groups, organizations, and people of means.

Chairman Farnsworth reported that plans for the centennial celebration are being held up pending the selection of a new President, with the idea of centering the celebration around the installation of the President.

At this time Dr. J.S. Land paid the following tribute to President Diehl:

"It is appropriate for us at this time to express profound appreciation of the outstanding and signal ministry of Dr. Charles E. Diehl as the President of this institution during these eventful years. From the beginning of his service at Clarksville, he threw himself into the cause of Christian Education and, specifically, into the stabilization of Southwestern in an inspiring way. To his indomitable courage and unfading vision of what the institution could be, we owe the Southwestern of the present time. The excellence the college has achieved and the magnificent plant that has been thusfar provided are due in the main to his courageous leadership.


"We are also grateful to him for his willingness to carry on while his successor is being sought. His knowledge of the needs of the college and the loyalty which he has always inspired on the part of the faculty and the staff have been invaluable in this particular era of the college's history.

"Furthermore, we are grateful for Dr. Diehl's ability to interest the General Education Board of New York in offering Southwestern \$500,000 on condition that the Synods and the friends of Southwestern raise an additional \$2,000,000. His untiring effort in the difficult days of securing this money and the final and happy consummation of this task have led us to appreciate his qualities of faith and leadership all the more.

"It is our hope that, having obtained the \$2,000,000 and as a worthy successor to Dr. Diehl is secured, he may have many happy years to behold the work he has done and to have in his heart an abiding joy and satisfaction."

Upon motion by Dr. George Lang, which was promptly seconded, Dr. Land's remarks were unanimously adopted as expressing the sentiments of the entire Board, and, by acclamation, were ordered inserted into the minutes of this meeting.

After the reading and adoption of the minutes, the meeting adjourned at 3:00 P.M. with a prayer of thanksgiving for the successful completion of Southwestern's capital fund campaign by Dr. W.J. Millard.


Secretary