

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS
OF SOUTHWESTERN AT MEMPHIS
HELD IN THE DIRECTORS' ROOM
PALMER HALL
October 9, 1952

The annual meeting of the Board of Directors of Southwestern at Memphis was held in the Directors' Room, Palmer Hall, on Thursday, October 9, 1952, at 9:00 a.m. (See Board minutes of September 9, 1952).

The meeting was called to order by the Chairman, Sidney W. Farnsworth, and was opened with prayer by Dr. J.S. Land.

Miss Erma Reese, Secretary to the President, was invited to sit in the meeting as assistant to the Secretary.

The roll call showed that the following members were present:

ALABAMA	LOUISIANA	MISSISSIPPI	TENNESSEE
Archie C. Smith	B.B. Taylor, Jr.	Frank A. England	S.W. Farnsworth
A.K. Burrow	Mrs. M. Vance Higbee	W.H. McAtee	Mrs. John T.
Mrs. Roy C. Heacock	J.S. Land	W.J. Millard	McCall
James A. Minter, Jr.	Walker L. Wellford, Jr.	Mrs. W. Everarde Jones	Moore Moore
		Robert G. Gillespie	

Peyton N. Rhodes, ex officio

Dr. George Lang, of Tuscaloosa, Alabama, who, according to the standing rule of the Synod of Alabama, was not eligible for reelection to membership on the Board of Directors of Southwestern at the expiration of his four-year term in 1952, was present and introduced his successor, Mr. James A. Minter, Jr., of Tyler, Alabama.

Mr. McAtee introduced Mr. Robert G. Gillespie, of Meridian, who was elected by the Synod of Mississippi at its 1952 meeting to succeed Mr. W. Stennis Johnson, of McComb, as a member of the Board of Directors of Southwestern for the four-year term ending in 1956.

A hearty welcome was extended to the new members of the Board.

The Chairman stated that the Synod of Louisiana at its 1952 meeting reelected Dr. John S. Land, of New Orleans, for the four-year term ending in 1956.

The Secretary reported that Messrs. D.H. Edington, of Mobile, Alfred C. Glassell, of Shreveport, W.S. Beasley, of Columbia, and Robert E. Harwell, of Nashville, were unable to attend this meeting of the Board of Directors.

Upon motion, duly seconded, the reading for information of the minutes of the Board of Directors' meetings held on March 25 and September 9, 1952, were dispensed with in view of the fact that copies of these minutes had been received by the Board members.

The minutes of the meetings of the Executive Committee held April 1 and 24, May 22, June 19, July 25, September 25 and 30, 1952, copies of which had been received by the Board members, were approved.

The Chairman appointed the following Committees:

- Nominating - Frank A. England, Chairman; Moore Moore, Archie C. Smith, J.S. Land
Honorary Degrees - Moore Moore, Chairman; W.J. Millard, Peyton N. Rhodes, and Professors A. Theodore Johnson and M.L. MacQueen, representing the faculty

The Chairman reannounced the following Committees which were appointed at the close of the 1951 annual meeting of the Board to serve through the 1952 annual meeting:

- House - Archie C. Smith, Chairman; W.H. McAtee, J.S. Land, D.H. Edington. In the absence of Mr. Edington, the Chairman requested Robert G. Gillespie to serve on this Committee.
Finance - A.C. Glassell, Chairman; Frank A. England, W.S. Beasley, A.K. Burrow, Robert E. Harwell. In the absence of Mr. Glassell, the Chairman requested Mr. England to serve as Chairman, and Messrs. James A. Minter, Jr., B.B. Taylor, Jr., and Walker L. Wellford, Jr., to serve on the Committee in the absence of Messrs. Glassell, Beasley and Harwell.

The Chairman announced the Development Committee which was appointed at the meeting of the Executive Committee on May 22, 1952, as follows:

- Synod of Alabama - Mrs. Roy C. Heacock, Dr. Archie C. Smith
Synod of Louisiana - Mrs. M. Vance Higbee, Dr. John S. Land
Synod of Mississippi - Mrs. W. Everarde Jones, Mr. W.H. McAtee
Synod of Tennessee - Mrs. John T. McCall, Mr. W.S. Beasley

Dr. W.J. Millard is General Chairman of the Development Committee. In the absence of Mr. Beasley, Dr. Moore Moore was requested to meet with this Committee, as was Dr. R.P. Richardson, Vice-President in Charge of Development.

The members of the Board were invited to have lunch in the Bell Room of Hugh M. Neely Hall at 12:30 p.m. The Chairman stated that the non-Board members of the Executive Committee, as well as Dr. Chas. E. Diehl and Dr. R.P. Richardson had been invited to have lunch with the Board.

The annual report of the President, copies of which had been received by each member of the Board prior to this meeting, was presented, and is appended to these minutes. Those sections of the report pertaining to the House and Finance Committees were referred to these respective Committees. The President made a brief and encouraging oral report on the student enrollment for the 1952-53 session.

The Board heartily approved the action of the Executive Committee at its meeting on September 25, 1952 (See minutes, page 3) in authorizing the President to instruct the Architect to receive bids on the Neely Mallory Memorial Gymnasium.

The Treasurer's annual report, copies of which had been received by each member of the Board prior to this meeting, was presented and referred to the Finance Committee. This report is appended to these minutes.

The report of the Secretary is contained in the minutes of the Executive Committee meetings. The Secretary read the following letter from Jas. D. Collier & Co., of Memphis, concerning bonds for the employees of the College:

"October 7, 1952

"Dr. Moore Moore, Sr.
"1222 Union Avenue
"Memphis, Tennessee

"Dear Dr. Moore:

"To confirm our telephone conversation today, we beg to advise that a Commercial Blanket Fidelity Bond is carried in the amount of \$25,000 in the American Surety Company of New York on all employees of Southwestern. This bond would of course cover you while you are acting in an official capacity at Southwestern in the matter of signing any checks. There is also an underlying Fidelity bond covering Mr. C. L. Springfield, Bursar and Business Manager, in the amount of \$25,000 which would make a total of \$50,000 applicable to him.

"We trust that this is the information you desire and if we can be of further assistance, please do not hesitate to call us.

"With best wishes, we are

"Very truly yours,

"JAS. D. COLLIER & CO.

"By Jas. D. Collier, Jr."

Upon motion by Dr. Smith, which was seconded by Mrs. McCall, it was ordered that the degrees in course which have been certified to and recommended by the Faculty, approved by the Executive Committee, and granted by the College since the 1951 annual meeting of the Board of Directors, be recorded in these minutes. (See minutes of Executive Committee meeting held on May 22, 1952, page 1). A list of these degrees is appended to these minutes.

Upon motion by Dr. Land, which was seconded by Dr. Moore, it was ordered that President Rhodes' oral report on the actions taken by the Synods of Alabama, Louisiana, and Mississippi at their 1952 meetings concerning Southwestern's Development Fund campaign be incorporated in these minutes as follows:

The Synod of Alabama voted to inaugurate a joint financial campaign starting in 1953 for Negro Work and Stillman College, Conference Camp Grounds, and Southwestern for a total of \$490,000 - Southwestern's share being \$250,000; and that the Synod of Louisiana voted to inaugurate a joint financial campaign beginning in 1953 for Negro Work, Stillman College, and Southwestern for \$300,000 - Southwestern's share being \$200,000. At the recent meeting of the Synod of Mississippi, the Moderator, in consultation with the College administration, was authorized to appoint an appropriate committee or committees to activate and carry on Southwestern's Development Fund campaign for \$200,000 in that Synod, beginning in 1953. (See minutes of Executive Committee meeting for September 27, 1951, pages 1 and 2). The President stated that the Synod of Tennessee will hold its annual meeting at Evergreen Presbyterian Church in Memphis October 14-16, 1952, at or following which it is expected that the Presbyteries of Nashville and Columbia will act to implement their respective programs in line with the 1951 action of Synod concerning Southwestern's Development Fund campaign. (See minutes of Executive Committee meeting for October 25, 1951, pages 1 and 2).

Upon motion by Mr. Wellford, which was seconded by Dr. Land, the five amendments to the By-Laws of Southwestern, which were tabled at the meeting of the Board held on March 25, 1952, to be acted upon at the 1952 annual meeting of the Board, were unanimously adopted. (See minutes of meeting of Board of Directors for March 25, 1952, pages 2 and 3).

The following amendment to the By-Laws adopted by the Board of Directors on September 10, 1940, was suggested and tabled to be acted upon at the meeting of the Board to be held on Tuesday, March 17, 1953:

That the first sentence of the first paragraph under "Meetings" on page 28 of the printed By-Laws adopted by the Board of Directors on September 10, 1940, be amended to read as follows:

There shall be two regular meetings of the Board each year, one of which shall be known as the annual meeting, which shall be held on the third Thursday in October.

The Board recessed at 10:45 a.m. for committee work and reconvened at twelve noon.

Dr. R.P. Richardson, Vice-President in Charge of Development, made a very encouraging oral report on his work and that of the Office of Development during the past year.

The meeting recessed for luncheon at 12:15 p.m. and reconvened at 1:45 p.m.

The Chairman, Dr. Smith, read the following report of the House Committee, which was unanimously adopted:

The matter of providing comfort for those who work in the administrative offices during the summer months calls for the installation of some type of airconditioning equipment. We recommend to the administration that every effort be made to secure relief in this matter.

The buildings are in good condition and we commend Mr. J.A. Rollow, College Engineer, for the continued excellent care and maintenance of the physical properties of the College.

We note with pleasure the progress of the erection of the Burrow Library and look forward to the addition of its facilities to the College plant.

As in the past emphasis is placed on Christian education and the study of the Bible. The candidates for the ministry during the 1951-52 session numbered forty young men, who will carry on the tradition of the College by sending out a continued stream of servants of the Church.

The increased enrollment in the freshman class of the 1952-53 session is very encouraging. Dr. R.P. Richardson, Vice-President in Charge of Development, and Mr. Julian C. Nall, Admissions Counselor, are to be commended for their fine work in this connection.

The following report of the Finance Committee was presented by Mr. Taylor, which, upon motion by Mrs. Heacock, seconded by Mrs. Higbee, was unanimously adopted:

A report of the Investment Committee was presented by Mr. C.L. Springfield, Bursar and Business Manager. This report showed an over-all yield of 3.56% on the total investment of \$2,761,111.69, for a total income of \$97,993.62. It was pointed out that this yield was slightly less than last year's percentage yield (3.98%) which was due to the adoption of a more conservative investment policy.

The following motion was unanimously adopted:

It is the sense of this Finance Committee that the Board of Directors express its deep appreciation to the Investment Committee for its excellent work, the way in which the Southwestern Endowment Fund has been handled, and the change to a more conservative investment policy being approved and commended.

The report of the Treasurer, Mr. A.K. Burrow, was presented and considered. It was noted with satisfaction that the benevolences from the four Synods amounted to \$57,870.89, an increase of approximately \$11,000 over last year. It was pointed out, however, that the deficit for the 1951-52 year amounted to something more than \$47,000, and that the entire amount of the reserves which had been built up over the past several years, has now been exhausted by the recurring deficits of recent years.

It was observed that all expenses have been cut to an irreducible minimum but it is nevertheless anticipated that the estimated deficit for the current year is now set at \$36,365.00, and that this amount may well be exceeded, particularly if enrollment drops off during the second semester. It was noted that this deficit is, in large part, due to grants-in-aid to students out of operating income.

The anticipated deficit for the 1952-53 year is less than that for the prior year due to a slight increase in student enrollment (increase in regular students from 412 in September 1951 to 440 for the fall semester of 1952-53). Whether this increase will continue during the second semester is, of course, not known and conditions will be affected by many factors including the unforeseeable circumstances of the Korean War.

It was the unanimous sense of the Finance Committee that the recurring operating deficits at Southwestern might be prevented, in whole or in part, in the following ways:

1. As clear a statement as possible should be made to the Synods of the financial condition of Southwestern and of the effect which such continued deficits would have on Christian education in the South.

2. The churches should be requested to put Southwestern directly into their budgets, in addition to granting to Southwestern a proportionate share of benevolences.

3. The churches should be requested to arrange to have at least one student at Southwestern out of each congregation's membership, the tuition of such student to be paid by the church to the extent that the student is unable to pay it.

4. The churches should be requested to appoint from each congregation a committee on Relationships with Southwestern, which committee would, among other things,

- (a) interpret Southwestern to the congregation and make its membership more aware of Southwestern's problems;

(b) explore fully all possible means for increasing financial aid to Southwestern;

(c) search for qualified students who might attend Southwestern, arrange for them to attend Southwestern, and arrange for the payment of the tuition of such students if they are not able to take care of their own tuition.

It was pointed out that the program of putting the church college directly into the budgets of the churches as a specific item had been very successfully carried out by the University of the South at Sewanee, Tennessee, which is an Episcopalian institution.

Attention was drawn to the fact that the average salary of professors at Southwestern is only \$4100.00, and that the purchasing power of such a salary today (after consideration of increased taxes and inflation) amounts to less than \$1900 as compared to the 1939 dollar. It was recognized that, unless the salary range could be increased, it would not be possible to keep outstanding teachers at Southwestern, and it was noted that some good men had been lost to the faculty in the past, due in large part, at least, to the current low salary scale.

The following persons were present at the meeting of the Finance Committee: Frank A. England, who served as Acting Chairman in the absence of Alfred C. Glassell; A.K. Burrow, Sidney W. Farnsworth, Walker L. Wellford, Jr., James A. Minter, Jr., Ben B. Taylor, Jr., and by invitation C.L. Springfield, Bursar and Business Manager of the College.

Dr. Land suggested that the Finance Committee's report be condensed and sent to the churches in Southwestern's four cooperating Synods.

Dr. Millard, Chairman, reported that Dr. Richardson met with the Committee on Development, made a very interesting oral report on the needs of the College, and made a number of suggestions which interested the Committee very much. After hearing Dr. Richardson's report, the Committee considered a number of ways in which its members, as well as the entire membership of the Board, could be helpful. The Committee is fully aware of the need for more Presbyterian students throughout the Synods attending Southwestern, and it realizes the importance of the local churches providing assistance to outstanding students who need financial aid from their congregations which will enable them to take advantage of the opportunities offered at Southwestern. The Committee also discussed other projects in which it is interested, such as the master landscaping of the campus. The following definite recommendations were proposed by the Committee:

It was moved, seconded and passed that the men members of the Development Committee consult with the Committee on Ministerial Candidates, which is the sub-committee of Religious Education, in their respective Presbyteries and Synods in order to bring to their attention the financial responsibility of the local church in taking some of the burden from Southwestern by encouraging them to assume a greater part of the necessary educational expense of needy ministerial candidates.

It was further moved, seconded and passed that Dr. Richardson's report be received, approved and committed to the Office of Development for execution.

It was suggested that every avenue of the Church be used to secure support and properly qualified students for Southwestern. In this connection the responsibility of the Women of the Church was stressed in both the public relations angle and the provision of financial support for Southwestern by the local churches through the inclusion of special funds for the College above regular benevolences in the church budgets. The suggestion was also made that letters be sent to the Synods' Chairmen of Christian Education of the Women of the Church at appropriate times reminding them to encourage the pastors and sessions to support Southwestern by including the College in the local church's budget.

Upon motion, duly seconded, the report of the Committee on Development was unanimously adopted.

The Chairman, Mr. England, presented the following report of the Nominating Committee:

Officers of Corporation

Chairman	-	Sidney W. Farnsworth
First Vice-Chairman	-	W. J. Millard
Second Vice-Chairman	-	J. S. Land
Secretary	-	Moore Moore
Treasurer	-	A. K. Burrow

Executive Committee

Sidney W. Farnsworth	-	Chairman
W. J. Millard	-	Vice-Chairman
Moore Moore	-	Secretary
A. K. Burrow		
Walker L. Wellford, Jr.		
Peyton N. Rhodes		

Additional Members of the Executive Committee

Vance J. Alexander
Edward R. Barrow
J. Bayard Boyle
S. Toof Brown
Edmund Orgill

Investment Committee

Vance J. Alexander, Chairman
Troy Beatty
Snowden Boyle
A.K. Burrow
Sidney W. Farnsworth
W.B. Pollard
Peyton N. Rhodes, ex officio

Maury Wade, Investment Counselor

Upon motion, the Secretary was directed to cast the ballot for the abovenamed nominees. He reported that the ballot was cast and that the nominees were duly elected.

The Chairman appointed the following committees to serve through the 1953 annual meeting of the Board:

- HOUSE - Frank A. England, Chairman; D.H. Edington, B.B. Taylor, Jr., Walker L. Wellford, Jr., and James A. Minter, Jr.
- FINANCE - Alfred C. Glassell, Chairman, Robert E. Harwell, A.K. Burrow, Robert G. Gillespie, and W.S. Beasley.

The Chairman stated that the Committee on Development would remain as appointed at the meeting of the Executive Committee on May 22, 1952 (See minutes of meeting, page 1). The personnel of the Committee is as follows:

W.J. Millard, Chairman

- Synod of Alabama - Mrs. Roy C. Heacock, Archie C. Smith
Synod of Louisiana - Mrs. M. Vance Higbee, John S. Land
Synod of Mississippi - Mrs. W. Everarde Jones, W.H. McAtee
Synod of Tennessee - Mrs. John T. McCall, W.S. Beasley

Dr. Rhodes presented a very attractive brochure, entitled "Enriching Human Lives", which had been designed and prepared by Dr. M.L. MacQueen, Professor of Mathematics. He stated that the purpose of this brochure is to interest people of means in doing something outstanding for the College. Upon the suggestion of Dr. Lang, members of the Board took a number of the brochures to distribute to persons whom they believe can be interested in Southwestern. They were requested to send to the Office of Development the names of the individuals to whom they hand these brochures.

Dr. Lang expressed appreciation for the years he has been privileged to serve on the Board of Directors of Southwestern and for the fine association he has enjoyed with the members of the Board. Dr. Land expressed the heartfelt gratitude of the entire Board for Dr. Lang's untiring endeavors on behalf of the College, especially in the Synod of Alabama, and for the assurance that he will continue to further the cause of Southwestern in every way that he can.

Mrs. McCall reported briefly on a meeting of Southwestern alumni and friends which was held in Nashville during the past summer, and on plans which are being formulated for making the College better known in that entire area.

The minutes of the meeting were read and approved, and the meeting adjourned at 3:30 p.m., with prayer by Mr. McAtee.


Secretary

DEGREES CONFERRED ON JUNE 3, 1952

BACHELOR OF ARTS

John A. Austin, Jr., Memphis	Richard F. Kinsinger, Ness City, Kansas
Bristol Sherman Baggett, Jr., Memphis	Gloria Mae Lakenan, Perryville, Mo.
Dhane Basom, Memphis	James Norvell Lapsley, Jr., Clarksville, Tennessee
Robert K. Bennett, Birmingham, Ala.	Frederick Martin Link, Jonesboro, Ark.
Warren Thomas Bennett, Memphis	Betty Ann McFadden, Tupelo, Miss.
Jack R. Blake, Memphis	Carolyn Jane McSpadden, Memphis
Betty Ray Blockman, Memphis	Elizabeth Louisa Moore, Memphis
William Douglas Boyd, Lynnville, Tenn.	Rosemary Nelms, Memphis
Al Stanley Braver, Memphis	Annie Thelma Nichols, Memphis
Aubrey Ray Bryant, Memphis	*Marcus Wayne Orr, Memphis
Sara Jane Bryant, Milan, Tenn.	Henry Nathaniel Peters, Jr., Memphis
William C. Christie, Dunedin, Fla.	Ella Howard Pickens, Memphis
John Stephens Cochran, Bessemer, Ala.	Joan Poston, Memphis
Duncan Denny, Pelham Manor, N.Y.	James Ernest Ratcliff, Jr., Pineville, La.
Thomas Wayne Deupree, Jr., Memphis	Mary Minniece Rush, Meridian, Miss.
Hattie Lee Edens, Okolona, Miss.	Glenda Joyce Selman, Memphis
Mary Alice Faulk, Enterprise, Ala.	Benjamin Harrison Shawhan, Jr., Memphis
Roscoe Adams Feild, Memphis	David Bentley Short, Greenwood, Miss.
Frances Ruth Freeman, Little Rock, Ark.	Julia Lucille Skinner, Memphis
Prentice Grady Fulton, Jr., Memphis	Mable Marzette Smith, Memphis
William Rayburn Gentry, Williston, Tenn.	William Hamilton Smythe, III, Memphis
Mary Winifred Glass, Dayton, Tenn.	John Robert Starr, Memphis
Edward Trump Hamlet, Tuscumbia, Ala.	Lindsay Harris Stephenson, Corinth, Miss.
Lucy Boyd Hay, Little Rock, Ark.	Wayne Perrin Todd, Miami, Fla.
Martha Ann Henderson, Memphis	John Maurice Vanden Bosch, Spring Hill, (Ala.)
Virginia Neely Holder, Collierville, Tenn.	James C. Warrick, Memphis
William M. Hornor, Memphis	Edwin Francis Wills, Memphis
William Thomas Jolly, Memphis	Jane Forbes Wittichen, Memphis
	Mary Thornton Woods, Selma, Ala.

BACHELOR OF SCIENCE

Donald W. Feldman, Memphis	Bert F. Kremp, Memphis
Thoburn Frederick Horn, Memphis	Roy Calvin Page, Memphis

BACHELOR OF MUSIC

John Bishop Allen, Caruthersville, Mo.	*Dorothy Elizabeth McGhee, Texarkana, Ark.
Douglas Allen Barnett, Baton Rouge, La.	Lee Anderson Orr, Carthage, Miss.
*Wanda Jo Henry, Russellville, Ark.	Jacqueline Anne Roland, Caruthersville, Mo.
Mary Joyce Inman, Memphis	Carroll Tuthill, Memphis
Marilyn Shelley Jack, Memphis	Bob Parker Wade, Murray, Ky.

*Graduated in absentia

DEGREES CONFERRED ON AUGUST 30, 1952

BACHELOR OF ARTS

Sue Carrell, Memphis
William Joseph Crisamore, Akron, Ohio
Helen Ruth Faquin, Memphis
Edgar Wiggin Francisco, III, Holly Springs, Tenn.
Ann Louise Lacy, Searcy, Arkansas
Suzanne Leonhardt, Sheffield, Alabama
Frank Louis Montesi, Memphis
Jane Marie Swaim, Dyersburg, Tenn.
Miss.
Betty Joe Tatum Harris, Union City, Tenn.
James L. Henderson, Little Rock, Ark.
Richard H. Tilson, Memphis
Archie Hilliary Turner, Jr., Memphis
John Van den Bosch, Jr., Jackson, Tennessee

BACHELOR OF SCIENCE

Margaret E.G. Cuninghame, Arlington, Tenn.
Peggy Marie Pence, Dyersburg, Tenn.
Brady Braxton Whitehead, Jr., Memphis

GRADUATING WITH HONORS

John Stephens Cochran - History
Mary Alice Faulk - Psychology
Donald W. Feldman - Physics
Frances Ruth Freeman - English
William Rayburn Gentry - Spanish
Martha Ann Henderson - History
William Thomas Jolly - Latin
Frederick Martin Link - Musical and
German Literatures

GRADUATING WITH DISTINCTION

John Bishop Allen
Bristol Sherman Baggett, Jr.
Dhane Basom
William Douglas Boyd
Sara Jane Bryant
William C. Christie
Margaret E.G. Cuninghame
Helen Ruth Faquin
Edward Trump Hamlet
Wanda Jo Henry
Virginia Neely Holder
Mary Joyce Inman
Gloria Mae Lakenan
James Norwell Lapsley, Jr.
Betty Ann McFadden
Dorothy Elizabeth McGhee
Elizabeth Louisa Moore
Lee Anderson Orr
Ella Howard Pickens
James Ernest Ratcliff, Jr.
Mary Minniece Rush
John Robert Starr
Wayne Perrin Todd
Carroll Tuthill
Mary Thornton Woods

HONORARY DEGREES CONFERRED ON JUNE 3, 1952

DOCTOR OF DIVINITY

- Harry Haywood Bryan.....Bessemer, Alabama
Pastor, The First Presbyterian Church
James Marvin Gregory, '33.....New Orleans, Louisiana
Pastor, Napoleon Avenue Presbyterian Church
John Malcolm Murchison.....Clarksville, Tennessee
Pastor, The First Presbyterian Church
Robert Felts Sloop.....Starkville, Mississippi
Pastor, The First Presbyterian Church
James Archibald Warren, '11-'17.....Germantown, Tennessee
Pastor, Germantown Presbyterian Church

DOCTOR OF HUMANITIES

- Lucile Courtney Litz.....Little Rock, Arkansas
Member, General Council of the General Assembly of the Presbyterian
Church in the United States

DOCTOR OF EDUCATION

- Yoichi Ichimura.....Nagoya, Japan
President, Kinjo Gakuin College

Annual Report of the President

To the Board of Directors of Southwestern at Memphis:

The terms "normal year" or "routine procedures" are totally inapplicable to an institution of higher learning. There is probably no type of corporate entity which offers the infinite variety of problems to be solved or opportunities for achievement. The enchanting and placid life within the "Halls of Ivy" so delightfully presided over by Mr. and Mrs. Ronald Coleman in a popular radio program, whose quiet evenings at home are punctured only by problems of relatively easy solution, does not represent the true picture of the present day American college. Every year is distinct, each day is entirely different, and there are no such things as administrative ruts into which college executives may conveniently become obscured. The past year was one of unusual difficulty because of rising costs in every phase of operation^{and} because of small graduating classes in the high schools. Uncertainties have now become the normal components of our existence.

As one thinks back through the events of the interval since the last annual report to the Board, certain things come inevitably to mind: first, the awarding of the Burrow Library contract and the fine progress in construction to date, marred only recently by the regrettable steel strike. In the second place should be mentioned the inauguration, under the competent leadership of the Chairman of the Board, Mr. Sidney W. Farnsworth, of the initial Memphis phase of Southwestern's Development Fund Campaign.

The unusually significant and effective work of the Office of Development, reorganized under the direction of Dr. Robert Price Richardson who joined the staff last September, is worthy of real note and will be referred to in more detail later in the report. From a more academic point of view, the highlight of the year was the two day visit from Dr. Ernest C. Colwell, formerly President of the University of Chicago and now Vice-President of Emory University, who discussed with members of the faculty, individually and in groups, a number of curricular problems.

Because of recent action of the Congress, it would now appear that the steady decrease in students who are veterans of World War II may be offset to a limited extent by veterans whose military service commenced after the incidence of the war in Korea. If these younger veterans give as good an account of themselves as did their elder brothers, we shall be happy again to number among our student body a goodly percentage of those whose military service preceded the completion of their formal college education.

There continues to hang heavily about the neck of all administrators of small colleges the weighty yoke of financial distress. Data secured by the New York Times show that one-half of the privately supported liberal arts colleges are operating at a deficit. Declining enrollments are forecast for several more years. The fact that so many stagger under the same burden is scant comfort. However, we are cheered from time to time by

those who realize the problems facing our colleges and do something about them, and we are more than encouraged by the fine and loyal spirit of our alumni, whose enthusiastic support of Southwestern was never more evident. The student body exhibited a fine sense of responsibility and an enthusiasm for both study and play which indicated a very healthy condition of high morale on the campus. The faculty and staff, despite the terrific economic pressures of the inflated economy, continue to carry out their work with intelligence and high purpose. One could not wish to be associated with a finer group of people.

In accordance with the action of the Board with regard to the retirement of administrative personnel, Professor Margaret H. Townsend, Dean of Women, and Professor W. R. Cooper, Dean of Men, completed The Faculty and Staff at the end of the 1951-52 session their long and useful years of service in these offices. They will, however, continue their respective professorships in the Departments of Sociology and of History. Mrs. India Rutland, who has served faithfully and with sacrificial devotion as Resident Head of Evergreen Hall for twenty-six years, has also retired.

Resignations

Faculty	Robert John Lewis Matthews, Jr., Graduate Assistant in Music John S. McCartney, Associate Professor of Physics James L. Price, Jr., College Chaplain and Associate Professor of Bible John Murry Springfield, Graduate Assistant in Music Suzzane Wills, Associate Director of Physical Education for Women
Administrative	Mary Ann Brown, Assistant to the Dean of Women Mrs. T. F. Conn, Resident Head of Voorhies Hall Mrs. Edwyn A. Hughey, Resident Nurse David Brown Kendall, Assistant to the College Engineer Mrs. D. B. Kendall, Dietitian Mrs. Henry T. Phillips, Library Assistant Mrs. John H. Quinn, Assistant, Alumni Office Daniel E. West, Manager of the Dining Hall and Student Store

On Leave of Absence 1952-53

Faculty	Harry R. Edwall, Assistant Professor of Music John Osman, Associate Professor of the History of Art and Assistant to the President Donald M. Warmack, Instructor in Violin Benjamin A. Wooten, Jr., Associate Professor of Physics
Administrative	Mary Ella Osman, Assistant Librarian

Returning from Leave of Absence

Faculty	David M. Amacker, Professor of Political Science
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Promotions

Faculty Eleanor H. Bosworth, to Acting Dean of Women
 C. I. Diehl, to Dean of Men
 Raymond S. Hill, to Associate Professor of Speech and Dramatics
 E. Llewellyn Queener, to Professor of Psychology
 Gordon D. Southard, to Associate Professor of Romance Languages

New Appointments

Faculty Derrick Barton, Tennis Coach
 Jack S. Funkhouser, Band Director
 David E. Matthews, Associate Professor of Physics
 W. Taylor Reveley, Assistant Professor of Ethics and Humanities
 Madelyn Richardson, Instructor in Physical Education for Women
 Michael Semanitzky, Instructor in Violin
 Emily Shaw, Instructor in Biology
 Ida Williams, Associate Director of Physical Education for Women

Administrative Mrs. Ann Boatner, Library Assistant
 Mrs. A. H. Cable, Resident Head of Voorhies Hall
 Erlene Downs, Assistant to the Dean of Women
 Mrs. R. C. Fortenbach, Secretary to the Director of Publicity
 and Alumni Secretary
 Mrs. D. R. Hamlin, Secretary, Office of Adult Education
 May Maury Harding, Coordinator of Adult Education Program
 Suzzane Johnson, Assistant Librarian for Cataloguing
 Elizabeth Kizer, Resident Nurse
 Julian C. Nall, Admissions Counselor
 Charles T. Pack, Manager of Dining Hall and Student Store
 Mrs. Paul M. Watson, Resident Head of Evergreen Hall

A tragic accident early in the session resulted in the death of Mario Bacchelli, Visiting Professor of Painting, disrupting markedly the program of work in the Art Department. Substitutions were made during the balance of the first semester until a full-time studio teacher could be found. Calvin Hunter Harlan, upon recommendation of the Memphis Academy of Arts, was employed to give instruction in studio art at the beginning of the second semester.

While the overall decrease in student enrollment has in some instances somewhat lightened the load of a few members of the faculty, on the other hand a number have carried additional burdens due to reduction in sections and to heavy committee assignments. In a large number of cases members of the faculty added to their teaching and administrative duties a wide participation in not only local civic, religious, and educational activities, but also creative effort and participation in organizations related to their respective fields of interest.

The personnel of the faculty committees continues to be studied in order more equitably to distribute the non-classroom load, and it is hoped that the present fourteen permanent committees may be reduced to twelve without loss of efficiency.

A number of the faculty have been invaluable in assisting the Office of Development in meeting with high school students, both in large groups and individually, to explain the program of studies at Southwestern.

Professor M. L. MacQueen, Chairman of the Committee on Research and Creative Activity, reports as follows:

"The cooperative experimental grants-in-aid program sponsored by the Carnegie Foundation for the Advancement of Teaching, in which Southwestern has been a participant for six years, was brought to a close on June 30, 1952. The purpose of this program was to stimulate undergraduate teaching by encouraging individual professors to carry on research projects of their own choosing. The total funds received from the Carnegie Foundation for the six year period were \$20,000, and from Southwestern at Memphis \$8,000, making a total of \$28,000 available for the purpose of making grants-in-aid to the permanent salaried members of the faculty."

Total funds actually paid out for all purposes through June 20, 1952, were \$21,402.73. The sums already committed of the balance amount to \$3,097.36, leaving an uncommitted balance of \$3,499.91.

It is hoped that the College will be able to continue a somewhat less ambitious research program through its own funds and for an indefinite period. Allocation of funds to date number forty-seven, relating to forty-two distinct projects involving twenty-four individual faculty members. Thus some faculty members have had more than one grant during the period of the program and some projects have received additional sums for their continuation.

Since July 1, 1951, the following projects have been approved by the committee.

Professor E. Llewellyn Queener: Title of project - A Critical Survey of Psychological Writing on Ethics

Professor Alexander P. Kelso: Title of project - Philosophical Undercurrents in English Literature

Professor John Quincy Wolf: Title of project - Ballads and other Folklore and Historical Tradition in the White River Valley of the Arkansas Ozarks

Professor Jared E. Wenger: Title of project - A Study of the Fantastic in the Work of Gozzi and others

Professor Burnet C. Tuthill: Title of project - A Composition entitled Family Music

Professor Vernon P. Davis: Title of project - Cantata on the Propers for Easter Day

Professor John Osman: Title of project - The Inter-Relations of Architecture, Theology and Social Structure in Memphis, New Orleans and Chicago

In May of 1952, President Howard F. Lowry of the College of Wooster visited Southwestern on behalf of the Carnegie Foundation in the course of a general survey in review of the whole Carnegie Research program. Each recipient of a grant now a member of the faculty had an interview with President Lowry in order to give data for a determination of what the program had done for the recipient and what suggestions the recipient had regarding the program. President Lowry expressed appreciation of the work done by the Southwestern Committee and indicated a most favorable impression of the helpful effects in stimulating fine teaching at the College.

The Curriculum Committee examined proposals of several departments made in the interest of improving the curriculum and during the year certain course requirement changes were made within the Departments of Latin, German, and Dramatics. In November 1951, Dr. Ernest C. Colwell, of Emory University, formerly President of the University of Chicago, spent several days on the campus of Southwestern as a consultant on curriculum. He met with the Curriculum Committee, and separately with groups in the Humanities, the Social Sciences, and the Natural Sciences. At these meetings problems of general education were, for the greater part, discussed. Dr. Colwell gave a thorough exposition of the Chicago plan of general education. After these preliminary meetings, Dr. Colwell met with the whole faculty to consider trends and needs in liberal education.

The Chairman of the Committee on Examinations asked all members of departments offering a major to evaluate their own comprehensive examinations by means of replies to a questionnaire. In light of the replies, studies will be continued on the matter of comprehensive examinations in the interest of improving the structure of the curriculum as a whole.

With the graduation exercises of 1952 there was introduced the Certificate of Distinction which, in addition to the diploma, was awarded each graduate who had completed all the requirements for the degree with distinction, which relates to a certain level of excellence not only in the major field, but also in the total program of study and in the comprehensive examinations. The degree with honors relates to a more highly specialized study of a particular field with achievement of outstanding excellence in that field.

Dr. Martin W. Storn continues to serve efficiently as Editor of the Catalogue, a task which requires skill, tact, and meticulous attention to details.

Professor W. R. Cooper, Dean of Men, calls attention to the further drop in male enrollment for the past session, the total/being 216 as compared with 299 for the session of 1950-51. To a considerable extent this decrease may be attributed to the further decrease in veterans (from 63 in 1950-51 to 31 in 1951-52), and to the fact that many students, as well as many parents, believe it to their advantage to enroll in a larger institution which has some type of ROTC unit. Although the policies of Selective Service seem stabilized at the moment, there is still uncertainty in the minds of a large number of youth about their exact military status, and many decide to enter one of the services and "get it over with." However, we are gratified to be able to report that the care used in selecting students has resulted in a much smaller shift between the first

and second semester. In the total student body of the 1951-52 session there were only fourteen fewer students in the second semester than in the first semester.

Professor Cooper also reported that in his opinion the return to the older plan of concluding fraternity rushing during the first week of the session resulted in a much happier situation in the dormitories and in student life generally. He deplors the fact that, at the request of the Panhellenic Council and upon the recommendation of the faculty Committees on Student Welfare and Administration, the faculty voted to permit the fraternities and sororities to try a four weeks rushing period for the session of 1952-53. As heretofore, there will be no fraternity or sorority initiations until the student has demonstrated a certain prescribed academic excellence during at least one semester's work in residence. We predict, as is usual, that some other rushing time will be proposed for the next session, and we are inclined to the point of view that, provided the students give proper concern to the matter of study and application to class work, not too much concern should be felt over the exact timing of securing new members.

For the second year in succession the Southwestern Chapter of Alpha Tau Omega fraternity topped all fraternities on the campus in scholarship and again won the ATO National Scholarship Award for having the highest average of all the chapters of that fraternity. Appropriate recognition of this was taken in a special ceremony held in Hardie Auditorium.

Professor Margaret H. Townsend, Dean of Women, has presented a stimulating report on the many worthwhile activities of women students during the past session. Although there was a small decrease in the total women students, there were nineteen more dormitory students than in the preceding session and a total enrollment of 247 women. Thus for the first time since the war years has the enrollment of women exceeded that of the men. There is, as may be expected, a considerable number of withdrawals among women students, the major factor being marriage. We have no reason to think that a college education is an antidote for, or a deterrent to, the darts of cupid.

Dean Townsend reports an unusually successful year in physical education for women, due partly to the inauguration of swimming classes at a local pool which involved an eight weeks' Red Cross instructor's course and the inauguration of a few intercollegiate games "for fun" with nearby coeducational colleges. It is anticipated that Miss Ida Williams, who succeeds Miss Suzzane Wills as Associate Director of Physical Education for Women, will carry on these programs so energetically inaugurated by Miss Wills.

Under the presidency of Miss Frances Freeman, the Y.W.C.A. had another very successful year, engaging in various projects of a religious nature or involving social work. Representatives of the students attended the State Y.W.C.A. Convention in Nashville, and Miss Mary Frances Steen, who was elected president of the Southwestern Y.W.C.A. for next session, was elected Co-Chairman of the 1952 State Convention. Miss Ann Taylor Walker was chosen a member of the Planning Committee for this same Convention. A number of members of the Y.W.C.A. and all of the foreign students in attendance at Southwestern

attended the World Fellowship Banquet given by the Memphis Y.W.C.A. Five of the foreign students made brief talks on this occasion. Miss Mary Frances Steen attended a work camp in Southern France during the summer of 1951 under the auspices of the World Council of Churches, and since her return has talked before church groups, youth groups, Y-Teens, and others in an attempt to emphasize Christian responsibility in world politics. Under her leadership we look forward again to a very fine Y.W.C.A. year.

Dean Townsend takes occasion to pay fine tribute to those ladies of the staff who retired or resigned or completed their periods of service at the end of the 1951-52 session. In speaking of Miss Eleanor Bosworth, who has been appointed Acting Dean of Women, Dean Townsend says: ". . . she comes to her position excellently prepared, both academically and vocationally. For the past year, besides teaching in the History Department, she has been Assistant Dean and in that capacity she has been most enthusiastic and devoted to her work. She has many new ideas for the improvement of the Dean of Women's office and will, I am sure, make it a place to which students will resort for counsel and help. No one could be more desirous of helping Southwestern's students than is Miss Bosworth, who has already shown fine qualities of leadership."

In commenting on the counseling of women students, Dean Townsend reports that a course of lectures for counselors was given by Dr. Queener, Dr. Wolf, and herself. Counselors sent out letters of welcome and instructions to their counselees, met them when possible upon their arrival, helped the new students find their places in the dormitories, gave them a party in the playroom of Voorhies Hall on the evening before the freshmen orientation program began, and in general made themselves most helpful and useful during the orientation period. In reply to a questionnaire, over ninety percent of the counselees indicated their satisfaction with the counseling program as it affected them. A number made suggestions for possible improvement. Of the new women students, fifty-seven percent said that they would prefer to have sorority rushing later than during the first week of the college session. As mentioned earlier in this report, the 1952-53 session rushing period has been extended somewhat, on a purely experimental basis, in order that old and new students might become better acquainted with each other before the time of pledging. Both Dean Townsend and Miss Bosworth approve heartily of this plan.

Dean Townsend points out the fine spirit and activities of the Independent Women's group. Due to the generosity of the Southwestern Women's Club and the enthusiastic assistance of Misses Bosworth and Wills, this group prepared for itself a meeting room in Voorhies Hall which has become a source of satisfaction and a center of interest. In the matter of scholarship, women continued to hold high place, two having been elected to Phi Beta Kappa, three graduated with honors, and thirteen with distinction. The women students of the freshman class took first, second, and third places in first-year scholarship. Space does not permit listing individual scholarships and awards achieved by the women students, but special mention should be made of the award of a Fulbright Scholarship to Miss Frances Freeman, a 1952 graduate, who plans to carry on a research project in Australia. Further, Miss Jacqueline Roland, also a 1952 graduate, has received outstanding recognition by being awarded a scholarship at the famed Mozarteum in Salzburg, Austria.

Dean Townsend, with her usual thoroughness, has made a careful analysis of the present activities of the forty-eight women who were graduated in 1951. Of these six are teaching, six are doing graduate work, eight have business positions, two are engaged in religious work, two are working for airlines, two are employed by the Memphis City Beautiful Commission, two have secretarial positions, two are studying physical therapy, two are working for the F.B.I., one is engaged in cancer research, one is doing part-time voluntary work for the Red Cross, two are engineering assistants for the General Electric Company, and twelve are married.

When one surveys this striking diversified pattern of activity, it seems appropriate to quote the closing paragraph of last year's report under the section dealing with women students:

"It has been interesting to note the many lines of activity for which a liberal arts education is alone the adequate preparation. If we are reliably informed, businessmen all over the country are dismayed at the lack of elemental education often found in students whose preparation has been of a restricted and vocational nature only. Such students lack acquaintance with good literature, with essential history, economics, science, and philosophy. Business looks to men and women of broader education for executive material, for those who must furnish the ideas and explore new fields. There continue to come to our attention examples of how our alumnae have forged ahead not only in the well established, but also in new fields of endeavor."

Professor C. I. Diehl, Dean of Freshmen, has directed with competence and persistence an elaborate program of counseling for first-year men students.

Dean of Freshmen	He has made it his practice to examine the application files of new men students for the purpose of selecting
Student Counseling	pertinent information for the benefit of faculty advisers. He has also conferred with dormitory students,

has written to their parents explaining the adviser system and has sent each parent the name of his son's faculty adviser. Conferences with students, and in some instances with their parents, particularly with reference to academic difficulties, consumed a great deal of Dean Diehl's time. He annually prepares the orientation program for the opening days of the college session, and was a definite and positive influence in a renewed spirit of enthusiasm and high morale on the campus during the past session.

During the summer of 1951 Dean Diehl was appointed a member of the Advisory Council on Teacher Education and Certification, whose function it is to examine the State requirements for teaching certificates and to make recommendations to the State Board of Education relative to desirable changes in curricula for teacher training. This Council has met repeatedly throughout the year and Dean Diehl has attended every meeting. From July 20 to 26, 1952, he attended a large conference in Nashville involving several hundred educators to draw up final recommended changes for consideration by the State Board of Education.

As Co-Director of the Division of Adult Education, Professor Diehl performed valuable service in looking after the physical facilities and equipment for all adult education sessions at the College. This involved not only preparation for the symposia on The Design for a City, but also for a number of film discussion projects carried on by Southwestern in cooperation with the Fund for Adult Education of the Ford Foundation. Professor Diehl's energy and industry, and willingness to accept responsibility for both large and small jobs no matter how inconvenient or time consuming, have commended him increasingly to his colleagues, who received with satisfaction the news of his appointment as Dean of Men by the Board of Directors.

Another year of sound instruction in the Department of Music is indicated by the report of Dr. Burnet C. Tuthill, Director. It is interesting to note that twenty percent of the entire student body had some part in musical participation, either with the Southwestern Singers, the Orchestra, the Band, or various courses of study.

The College of Music

The Southwestern Singers, judging from the many letters of congratulation and appreciation received, gave an outstanding series of performances on their annual tour, during the course of which they sang in the churches or schools of Birmingham, Anniston, Montgomery, Bessemer, and Huntsville, Alabama; Columbus, Greenwood, Grenada, Webb, Winona, and Clarksdale, Mississippi. In addition to numerous appearances before church and civic groups in Memphis, the Singers gave their spring oratorio, Haydn's "Creation", in Evergreen Presbyterian Church, adjacent to the campus. The Singers, in cooperation with the Southwestern Players, presented "The Christmas Story" at a vesper service also held in Evergreen Church.

The Southwestern Orchestra, under the personal direction of Dr. Tuthill, and the Band, conducted by Robert J. L. Matthews, Jr., '51, drew appreciative audiences to Hardie Auditorium. Admission to the Chamber Music series of four concerts was without charge because of the formation of a sustaining group known as The Patrons of Music at Southwestern. It is felt that next year's concerts should be continued on this same basis. The first three concerts featured local artists in the persons of Miss Phyllis Thornburg, Mrs. B. C. Tuthill, and Mr. Donald M. Warmack, who were assisted by Mr. Myron Myers and Dr. Tuthill. For the fourth and last of the series we were able to secure the outstanding Juilliard String Quartet through the generous assistance of Mr. I. L. Myers, who graciously bore half of the expense of this distinguished quartet.

During the course of the session, Mr. Donald M. Warmack was called to serve with the Marines, making it necessary to seek a new violinist as teacher and performer. After interviewing a number of candidates, Mr. Michael Semanitzky was chosen and joined the music faculty at mid-year. Mr. Semanitzky has proven to be a very happy choice and has commended himself both professionally and personally to his colleagues on the faculty. In like manner, Messrs. Robert J. L. Matthews, Jr., '51, and John Murry Springfield, '51, who have served as graduate assistants in the Department of Music, the former as Director of the Band, the latter in teaching theory, have done sound jobs of instruction.

The total enrollment for the Department of Music was 452, forty-six of these taking courses leading towards the B.M. or B.A. degrees. Nineteen college students were enrolled for private lessons in applied music over and above their major study. Mature special students in music numbered sixty-two, while 325 younger students were enrolled in the various divisions of the preparatory department. During the session of 1951-52, ten seniors received their Bachelor of Music degree, six of these with distinction. One received the Bachelor of Arts with distinction.

Dr. Tuthill was reelected Secretary of the National Association of Schools of Music for the twenty-eighth consecutive year and continues to be in demand as a speaker and judge at all manner of musical gatherings. His compositions, especially for clarinet, oboe, and trumpet, are being performed with increasing regularity by top level musical organizations.

The attention of the members of the Board should again be called to the fact that the real growth and progress in music, as well as in the other fine arts, await the stimulation which will be produced with the construction and furnishing of a Fine Arts Building on the main campus of Southwestern, where all activities relating to music, art, speech and dramatics may be concentrated and integrated. Under the present arrangement, it is necessary to have the teaching of the more academic phases of musical training on the main campus and the applied music carried on at the College of Music some distance away. This is both awkward and unwise and makes it difficult to maintain close liaison between all members of the faculty engaged in teaching music.

In the matter of art, one studio course has been brought to the campus through a cooperative arrangement with the Memphis Academy of Arts. However, until Southwestern has a full-fledged department of art, housed appropriately and adequately equipped, it cannot make its proper contribution to the artistic development of the student body as a whole.

Likewise, Hardie Auditorium, appropriately designed as a small chapel, has to serve as a setting for dramatic productions. While the Professor of Dramatics and Speech has accomplished a great deal with the facilities available, it cannot be expected that this proper phase of student expression can reach anything like its full potentiality until there is an adequate auditorium, properly equipped for dramatic productions. Memphis should become the cultural center of the Mid-South. However, Southwestern, as the only fully accredited and nationally known college of liberal arts in a great area, cannot fulfill its obligation to the students who will go out as leaders in our Southland until it can achieve a real distinction in the field of fine arts which its present physical equipment does not permit it to attain. Every member of the Board is, therefore, urged to give most serious thought and constructive consideration to the means of procuring a Fine Arts Building for the main campus.

Dr. Tuthill points out as one of the most immediate and urgent needs for his Department an adequate practice pipe organ and a suitable location for it. There is a great demand for organ instruction, and it is increasingly difficult to make arrangements for the use of local church organs for both practice and instruction. As church organ music presents a very wide field in musical endeavor, it becomes increasingly necessary to provide adequate practice facilities for this on the campus.

Mr. Malcolm Evans, Registrar, in a comprehensive and detailed report of some fifty pages has supplied every item of statistical data about the student body that one might desire. The total registration, including special students taking only one or two courses, for the two semesters of the regular 1951-52 session was 511. This includes forty-eight students in nurses training on the special cooperative program with the Methodist Hospital. This represents a decrease of ninety-six students, or 17.2 per cent from the session of 1950-51. The greatest decrease was, of course, in male students.

The above figures referred to different individuals attending during the session, whereas the average number of students attending classes for the two semesters regularly and on a full-time basis was 406. There was an average of 17.5 special students as compared with 16 for the session of 1950-51.

Twenty states, nine foreign countries, and twelve religious denominations were represented in the student body. Of the 511 students 397 were from the states of Tennessee, Mississippi, Alabama, and Louisiana. There were forty candidates for the ministry, distributed over five denominations, thirty-two being Presbyterians. Geographically, ministerial candidates were distributed as follows: Tennessee 15, Alabama 8, Louisiana 7, Mississippi and Kentucky 4 each, Texas and Arkansas 1 each. The median class size for the session was 12.7 students, as compared with 12.3 for the previous session.

The high school graduating class standing of students admitted to the College in September 1951 was:

First quarter	73%	Third quarter	5.5%
Second quarter	20%	Fourth quarter	1.5%

Thus ninety-three per cent of all entering freshmen were in the upper half of their classes. The third and fourth quarter students are admitted only under unusual circumstances after a careful study of their probable potentialities for sound college work. One hundred and six different high or preparatory schools were represented by entering freshmen. The steady improvement in the selection of first-year students is reflected doubtless in the fact that thirty-eight per cent of the class of 1952 were graduated with honors or distinction. The average student at Southwestern earned 31.8 semester hours credit during the session. An interesting trend has been noted in the increase of credit hours earned by first and second year students because of the required extra credit work in languages and the addition of a number of one-hour courses. It is probable that the typical student can complete about fifty-five per cent of the work required for graduation in his first two years. While this may mean that he may have more opportunity to select electives later on, it also means that he may end up with too light a load in his junior and senior years. It would seem worthwhile to make a study of the desirability of increasing by, say, two semester hours, the number (at present 124) required for graduation.

As is to be expected, the number of veterans of World War II attending college has become very small. The number of veterans enrolled for the session of 1951-52 was thirty-one, against a maximum of sixty-three for the session of 1950-51.

Enrollment in the summer session of 1952, while not large, is somewhat greater than was anticipated on the basis of preliminary registration. First term students numbered 129 registered in a total of 22 courses. Second term students numbered 105 registered in 18 courses. We face annually the problem of whether or not to discontinue summer session work since the curriculum must be definitely limited. However, it has been felt that no student, new or old, who wished to pursue his academic work further should be deprived of that privilege if any reasonable method could be devised. On this basis we have proceeded.

The graduating class of 1952 numbered 87, seventy-one being awarded degrees on June 3 and sixteen expected to receive degrees upon completion of all requirements during the summer session of 1952. These degrees are distributed as follows (those expected to be completed during the current summer session shown in parentheses):

Bachelor of Arts	Bachelor of Science	Bachelor of Music
57 (13)	4 (3)	10 (0)

Of the eighty-seven 1952 graduates, eight students were awarded degrees with honors and twenty-five with distinction. Nine members of the class of 1952 were elected to the Gamma of Tennessee Chapter of Phi Beta Kappa. The total number of graduates of Southwestern since its founding, including 1952 graduates, is 2417.

Estimates provided by the U. S. Office of Education indicate a probable further national average decrease in student enrollment of ten per cent to be anticipated for the session of 1952-53. Most of the expected decrease would fall on the smaller, non-ROTC colleges. However, while we do not feel justified in exhibiting over-confidence, yet through the intensive efforts of the Office of Development under the direction of Dr. Robert P. Richardson, ably and enthusiastically assisted by Mr. Julian C. Nall, we believe that at Southwestern we may defeat this trend in decreased enrollment and may even anticipate a greater number of male students than were enrolled during the 1951-52 session.

We have been greatly encouraged by the interest and helpful spirit shown throughout the four cooperating Synods by ministers, directors of religious education, high school principals, and others who have rendered great assistance in directing qualified students to Southwestern. We believe that the members of the Board will wish to urge people of their respective Synods to unrelaxed efforts in seeing that we not only defeat the trend in decreased enrollment, but add to the size of our student body, always with students who are qualified to pursue a sound and thorough education, basically Christian throughout. Already we have evidence that the class of nurses for the 1952-53 session will reach sixty, which is the maximum number we are prepared to accommodate with existing faculty and equipment. These young women will take specially designed courses in zoology, anatomy, micro-biology, chemistry, elementary mathematics, English, sociology, and psychology over a period of approximately six months of the academic year.

Dr. Laurence F. Kinney, Chairman of the Faculty Committee on Scholarships and Student Aid, pays tribute to the continued stimulating effect of the Honor Scholarship program inaugurated a number of years ago. The holders of Honor Scholarships must maintain at least a 3.0 or B average in order to be eligible for a continuation of this scholarship aid. In general these students will run at least .4 of a point above the student body average of 2.7. Of the nine seniors elected to Phi Beta Kappa during the past session, four were holders of Honor Scholarships. For the session of 1952-53 there have been inaugurated a number of Leadership Awards of equal value to the Honor Scholarships which, while stressing above average scholarship, take into account also qualities of demonstrated leadership in high school as evidenced by attainment in various fields of extra curricular activity and promise of a continuation of these leadership qualities in college.

The Chairman points out that the low trends in enrollment for the past few years have resulted in the enlargement of the scholarship programs of most colleges and universities, including those supported by taxation. In effect, this practice amounts to discounts in tuition fees in order to attract the best students. Southwestern has always offered scholarship aid on the basis of ability and need which exceeds the College's resources available for this purpose. During the past session total scholarships, grants-in-aid, and campus work projects for students amounted to approximately \$59,000. Since only about \$23,000 of this is provided for by specifically designated endowment funds, memorials, etc., the remainder could come only from current operating funds. Thus one of the most urgent needs of the College is the establishment, by individuals, churches, and groups, of endowed scholarships in order that the income from these funds may yield the amounts needed for worthy and qualified students who wish to attend Southwestern. Of the total scholarship fund \$9,250.00 represents remissions in tuition to students who are candidates for the ministry, or who are sons and daughters of ministers of the gospel, unable to meet the full cost of tuition and other necessary college expenses. A total of 172 students were aided financially in some way.

Again the C. M. Gooch Foundation has been generous to worthy Southwestern students of limited means. For the past session the Foundation made outright grants to eight students, for a total of \$1,895.00, and authorized loans bearing no interest to fourteen others in the amount of \$4,200.00.

Dr. Joe O. Embry, Professor of Romance Languages, has continued to direct the foreign student program with intelligence and efficiency. A great deal of correspondence and planning is involved in making arrangements for any one foreign student since, in general, the funds which are needed for his attendance are secured from a number of different sources. The Business Office is involved in a great deal of additional bookkeeping. Yet it is felt that the positive results of the exchange program have so far proven worth the additional effort on the part of the faculty and staff. There were ten students from other lands at Southwestern during the current session, from Germany, Austria, France, Greece, Brazil, China, Holland, Indo China, and Mexico. To quote Dr. Embry, "The primary purpose of the exchange program

is to improve international relations. Our American students, many of whom are rather provincial and narrow in their attitudes toward 'foreigners', have learned that people are very much the same the world over and have formed attitudes which will be beneficial the rest of their lives. The students from abroad will return to their homes as unofficial ambassadors and interpreters of the American way of life to their compatriots." At least two secondary benefits of the exchange program should be mentioned: first, the exchange students speaking French and German have been used to fine reciprocal advantage as assistants in the modern language conversation groups which are required parts of the first year language courses and strongly urged in the second year courses. Although these students are not expected to be expert teachers they do bring to our American students the point of view that a language is not just a set of rules in a book or words in a dictionary, but a living vital means of conveying ideas. In the second place, our exchange students have done an excellent service in representing Southwestern before the public, as they addressed men's clubs, women's groups, Sunday School classes, churches of all denominations, Y.M.C.A., Y.W.C.A., P.T.A. groups, civic clubs, and spoke over the radio. In these public appearances, for the most part handled in a gratifying manner, they not only made a sincere effort to improve international attitudes, but also publicized the fine efforts of the College in making their study in this country possible.

Particularly gratifying has been the fine sponsorship of several foreign students by individuals. Miss Norma Webb, of C & S Airlines, took into her home a young German girl and, at the completion of the session, arranged for her a Cinderella-like airline trip over the entire United States with all expenses paid. Mr. and Mrs. S. C. Chapin, of Trumann, Arkansas, established the Judd Hill Scholarship for a student from France. It is anticipated that other sponsors will be found for additional students for the coming session.

For next session, Southwestern will have abroad two Fulbright Scholars, as well as two students in the field of music.

The change in the hour of the morning convocation described in the report for the session of 1950-51 was so successful that the schedule of morning convocation and worship was continued at ten-thirty throughout the session of 1951-52. There was excellent cooperation between Religious Activities the Christian Union Cabinet, the Committee on Convocations and Religious Life, composed of both faculty and student members, and the College Chaplain, Dr. James L. Price, Jr. There was a division of duties relating to worship and counseling between Professors Price, Gibbs and Kinney, the former serving as general director of the convocations for worship, of arrangements for the two annual periods of special religious emphasis, and conducting the special services in the periods preceding Thanksgiving, Christmas, Easter and the final examination period. Professor Gibbs served as adviser to the Christian Union Cabinet and the Ministerial Club, and along with Dr. Kinney, who works closely with the President in matters relating to Presbyteries and Synods, gave a great deal of time to the personal counseling of students. As usual, members of the faculty served as leaders in the worship convocations during the session, filling in as needed between services conducted by the Chaplain or visiting speakers.

Formal vesper services were conducted under the auspices of the four classes - in the fall, near Christmas, near Easter, and in the spring.

The fall religious emphasis services and forums were held October 28-31, 1951, under the leadership of Dr. W. Sherman Skinner, pastor of the East Liberty Presbyterian Church at Pittsburgh, Pennsylvania, who spoke at four public assemblies on the theme "Mid-Century Man". As anticipated, Dr. Skinner, who has been active in many phases of educational work, had a special appeal for his student audience and was eagerly sought for small group discussions on the campus.

The spring program of religious emphasis was carried out March 9-12 under the inspiring leadership of Dr. Donald H. Stewart of the Central Presbyterian Church, Houston, Texas. Dr. Stewart's central theme was "Man, a Creature of God: What does this faith imply?" Dr. Stewart's forum and dormitory discussions drew much more than the usual favorable comment from students and the inauguration of discussion groups, held under the leadership of selected local ministers following immediately the morning addresses of Dr. Stewart, was regarded as a very interesting and worthwhile departure from conventional practice.

In addition to his duties as Chaplain, Dr. Price gave instruction in two Bible courses and at least one tutorial each semester. It is with exceeding regret, after two years of highly successful and commendable work with us at Southwestern, that Dr. Price has resigned to accept a position on the faculty of Duke University. We shall miss him at Southwestern but wish him every success in his new endeavor.

Among the off-campus speakers for College Convocations during the past session were the following:

- Dr. Robert S. Hough, First Presbyterian Church, Memphis, Tennessee
- Dr. Gordon W. Lovejoy, Consultant in Intergroup Education for
National Conference of Christians and Jews,
Greensboro, North Carolina
- Dr. C. Darby Fulton, Executive Secretary, Board of World Missions,
Nashville, Tennessee
- Dr. Ernest C. Colwell, Emory University, Atlanta, Georgia
- Mr. Muhsin Mahdi, Oriental Institute, University of Chicago,
Chicago, Illinois
- Mr. Abe Waldauer, Attorney, Memphis, Tennessee
- The Reverend Wayne W. Gray '26, Assistant Pastor, Evergreen Presbyterian
Church, Memphis, Tennessee
- The Reverend W. Jack Lewis, Austin Theological Seminary, Austin, Texas
- President J. McD. Richards, Columbia Theological Seminary,
Decatur, Georgia
- Dr. Howard Mumford Jones, Harvard University, Cambridge, Massachusetts
- Rabbi James A. Wax, Temple Israel, Memphis, Tennessee
- Dr. A. L. Currie, Westminster Presbyterian Church, Nashville, Tennessee
- The Reverend David B. Collins, St. Andrew's Parish, Marianna, Arkansas
- The Reverend Alex W. Hunter, Macon Road Presbyterian Church,
Memphis, Tennessee
- The Reverend William F. Mansell, First Presbyterian Church,
Vicksburg, Mississippi

In physical education and athletics we are badly understaffed and are operating on a very modest budget. However, it can be said that the session of 1951-52 was one in which there was a decided lifting of morale in the whole field of Physical Education and Athletics intramural and intercollegiate athletics which augurs well for the future. Those in charge of the athletic programs have worked together in harmony and with enthusiasm to produce one of the best rounded programs we have had in many years.

Intercollegiate football was not played in the fall of 1951. Because of an altered situation in athletic outlook, the Faculty Committee on Physical Education and Athletics voted to recommend that the President present to the Executive Committee of the College the desirability of resuming intercollegiate competition in football with the fall of 1952, it being understood that this would be on a purely amateur, unsubsidized basis and with no substantial increase in the athletic budget. The Executive Committee approved this recommendation subject to the enthusiastic support of the student body. This action of the Executive Committee was explained to the Student Council, and the Council, through the President of the Student Body, presented the matter to the students for a vote on whether or not they desired the resumption of intercollegiate football on the indicated basis. After consideration of the student ballots, the Athletic Committee passed unanimously the following motion: "That the Athletic Committee report to the Executive Committee that the Athletic Committee believes the student poll held November 1, 1951 to be indicative of enthusiastic support on the part of the student body for the resumption of intercollegiate football." A schedule of eight games has been arranged with institutions which are believed to be pursuing policies of non-subsidization in athletics.

In the intramural program for men seventy per cent of the male students took part in one or more of twelve sports. During the year some sixty-six intramural medals or other awards were made. Five sports were participated in on an intercollegiate basis and involved twenty-three per cent of the male enrollment. Thirty-seven major varsity letters, four senior gold awards, and three manager's letters were given in intercollegiate sports.

In the matter of physical education for women we feel that the program for the year was outstandingly successful. Ten activities were engaged in on a class or intramural basis, and an interesting innovation was to inaugurate a limited woman's intercollegiate program, "just for fun", in basketball and tennis. It was felt that a definite spirit of true sportsmanship was engendered by these visits with the women students of nearby colleges. The Women's Athletic Association adopted a constitution and sponsored a field day. Trophies were awarded the teams and individuals on the basis of skill and sportsmanship.

We have accepted with regret the resignation of Miss Wills, who intends to pursue further graduate study in her chosen field. Miss Ida Williams, who assumes the post left vacant by Miss Wills, comes to us highly recommended for competence and skill, and we have every reason to believe that the women's program in physical education and athletics, with Miss Williams and Miss Richardson in charge, will go forward to further successes.

The plans for the Neely Mallory Memorial Gymnasium are ready for submitting to prospective bidders. Funds immediately available are approximately \$450,000, plus an undetermined portion of the amount already pledged in connection with the current Development Fund Campaign. We cannot proceed, however, to let the contract until all needed funds are in hand or guaranteed. It should be reiterated that the start of construction on this building is the most important single matter demanding attention at this time. For reasons which will not be detailed at this point, it may be said that the future of the College may well hinge on the speedy erection of this long, long overdue addition to the plant. The stimulating effect on the student body and on prospective students, as well as on the public at large, would be immense. We have at the present time an ample allotment of critical materials from the National Production Authority through the authorization of the U. S. Office of Education. The wisdom of the Board and of the Executive Committee must determine the timing and the means by which the next step will be taken, namely, placing the completed plans in the hands of bidders.

Miss Mary Marsh, Librarian, reports "The item of greatest interest is the progress on the Burrow Library. Working drawings were completed and approved in August 1951, and the construction contract was signed on September 12. The Harmon Construction Company of Oklahoma City was the low bidder. At the time of the signing of the contract, the exact cost of the building was not announced, but it was known to be in excess of the gift originally contemplated by Mr. and Mrs. A. K. Burrow of Memphis. In January 1952 it was announced that the contract and architects' fees totalled \$942,000. This outstanding gift is one of the largest ever made in Memphis and the generosity of Mr. and Mrs. Burrow is an inspiration not only to everyone connected with Southwestern in any way, but also to citizens of Memphis and the South,"

On September 26, 1951, work of excavation was begun and the first concrete footings were poured on November 21. Construction was rapid through the winter and spring and was unimpeded by any shortages until some time after the incidence of the steel strike. Although steel was readily available in Memphis, a sympathy strike at one of the local suppliers resulted in failure of scheduled delivery, causing a delay of some four weeks in the pouring of certain reinforced concrete sections. It is hoped that this delay can be overcome and that the building will be completed on schedule by early summer 1953.

Friends and alumni of the College have continued the fine practice of sending in gifts as memorials to friends and loved ones. The Southwestern Library Memorial Fund is kept in a separate account for special library needs, or projects apart from normal operation. Each gift is individually acknowledged, both to the donor and the family of the person in whose memory the gift has been sent. Many of these memorial gifts are individually rather large, or the total giving over the course of a year from some individuals reaches sizable proportions.

The Librarian again has called to our attention the fact that our library staff in number does not measure up to the standards recommended by authorities

in college library administration. It is obvious that we must not lag behind other institutions in this particular and that we cannot undertake to operate the Burrow Library with a staff inadequate to the greater book usage which this new library building will bring about. Mrs. John Osman, Assistant Librarian, has been granted a leave of absence for one year to accompany Professor Osman in his work with the Fund for Adult Education of the Ford Foundation. Miss Suzanne Johnson has accepted a position as Assistant Librarian for Cataloging and Mrs. Ann Boatner will serve as Library Assistant.

The catalogued volumes in the collection now number 67,613, of which 2089 were added during the past year. Gifts of 183 volumes were received from some thirty-six individuals and corporations. The number of periodicals being received is 311, including 9 newspapers. Approximately 160 periodicals are being permanently bound. The record collection now numbers 158. The lantern slides available for student or faculty use number 2500. According to statistics published by the Presbyterian Educational Association of the South the number of volumes in the Southwestern Library is the largest in any of our Presbyterian colleges.

Among the most outstanding accessions for the year was a set of the Founders Edition of The Great Books of the Western World in fifty-four volumes. We also received the first four volumes which have been issued of Mozart's Samtliche Werke in the Edwoods Music Reprint. A most elaborate cataloguing project, in addition to the preparation of some 8,000 cards in the normal course of events, was the accessioning and cataloguing of 659 scores from the Department of Music, these being integrated as a part of the regular library collection. This is a start on the major project of incorporating the whole music and record collection into the Burrow Library, where it will be housed appropriately and made available for use. Soundproofed listening rooms with essential reproduction equipment are being provided among the other modern facilities.

The plan of lending framed prints of artistic merit to the dormitory students for use in their rooms has continued to meet with approval. We hope that additional funds for increasing the collection may be provided by interested persons when the Burrow Library makes possible the necessary space for handling this worthwhile program.

It has been interesting to observe from other statistics contained in the Library report that, although the student body for the past session was somewhat smaller than for the session of 1950-51, the total use of library volumes did not decrease. We are committed to the "open stack" system of book shelving, where every student has free access to the entire collection other than the limited number of volumes put on "reserve" from time to time for use in connection with some special field of study. In this way the student can browse through the collection and feel at home with books rather than getting the opportunity of obtaining only those of which he must know the exact title and nature in advance.

The members of the Board are again strongly reminded that the operation of the Burrow Library, in order to bring out its greatest opportunities, imposes a financial obligation. There must be secured sufficient additional endowment to permit a realization of the full potentialities of this great gift.

In his introduction to a very comprehensive report, Mr. Goodbar Morgan, '31, the Alumni Secretary, states "The alumni picture continues to look promising. With many more of the alumni now showing a definite Alumni interest in the Alumni Association and the College, we feel we are making progress in alumni relations."

The Placement Service for seniors continues to function effectively. A great many of our students continue with graduate work and many of the women students marry shortly after graduation, or even before. Therefore, we are unable to fill the demands sent us by prospective employers.

Despite the lack of the traditional Homecoming football game in the fall of 1951, two Homecoming events were most successfully carried out. The Alumni Association, under the Presidency of S. Shepherd Tate, '39, with committees headed by Robert O. Black, '42, Waddy West, Jr., '39, Elizabeth Jones Breytspraak, '40, James D. Collier, Jr., '43, William E. Duese, '34, and McKay Boswell, '38, met on the night of November 10 at the University Club - with 325 alumni and their wives or husbands invited to a very fine dinner which was followed by dancing. The principal address of the evening was made by Dr. Robert Price Richardson, '17, Vice President in Charge of Development at Southwestern, who painted an enthusiastic picture of the future progress and development of the College. This was the first occasion of its kind in the history of the College and without question was a very fine success due to the careful planning, organization, and enthusiasm of those who made the arrangements.

The students had an additional Homecoming on December 15 on the occasion of an intercollegiate basketball game. Miss Marilyn Mitchell was chosen Homecoming Queen and was attended by Princesses Betty Jo Carter and Ann Marie Davis. Many alumni attended the game and stayed for the informal dancing that followed in the Field House. With the resumption of intercollegiate football in the fall of 1952, it is expected that alumni and students can again celebrate Homecoming jointly and tentative plans are under way to set the date for November 1, when Southwestern meets a traditional rival, Sewanee, in a football game.

The 1951 Alumni Fund was the most successful in recent years. By making it possible for the alumni to contribute to various projects of their choice, in addition to the Living Endowment Fund, there was stimulated additional interest. A total of 390 alumni contributed approximately \$5,900.00 of which amount about \$3,600.00 was designated for the Living Endowment Fund. Of all the alumni solicited, eight and six-tenths per cent responded with an Alumni Fund gift. This represents a notable increase, both in percentage giving and in the total amount procured. The Secretary has expressed the hope that the 1952 Alumni Fund will meet with even greater response in spite of the fact that many alumni will have contributed, of course, to the Southwestern Development Fund Campaign for capital expansion.

The Southwestern Men of Memphis constitute a group of the utmost value to the College. Organized several years ago, mainly for social purposes, this group has undertaken several projects which have been, and will continue to be, of great service to Southwestern. Among these is the very fine and effective cooperation with the Admissions Counselor, Mr. Julian C. Nall, in

directing prospective students to the College. The Southwestern Men of Memphis hold monthly luncheon meetings and an occasional evening meeting for which interesting programs are arranged. Attendance has been consistently good. The luncheon given by the Southwestern Men of Memphis in Hugh M. Neely Hall, honoring the men of the Class of 1952, the members of the Classes of 1902 and 1927, was an outstanding event. Among the honored guests were Mrs. India Rutland, retiring this year after having been Resident Head of Evergreen Hall for more than a quarter of a century, and a former Mayor of Memphis, Rowlett Paine, who performed an outstanding service to Southwestern in its early Memphis days. President Emeritus Charles E. Diehl introduced a large number of the members of the Class of 1927 who had returned for their twenty-fifth reunion, as well as Mr. A. J. Street of McComb, Mississippi, a member of the Class of 1902. Dr. Robert K. Armstrong, Jr., '37, welcomed the men of the graduating class and Mr. W. C. Teague, editorial writer and radio commentator for the Memphis Commercial Appeal, delivered a brief and interesting address. A portion of the luncheon program was televised and appeared later on WMCT.

During the afternoon of Alumni Day, Saturday, May 31, there were various games and activities all of which had been carefully planned by the committees appointed by President Tate, serving under Thomas J. White, Jr., '39, as general chairman.

This afternoon of sports on the campus was heartily entered into by alumni and their families, some features being planned even for the children. Again SAE won the coveted Diehl green hat as the result of a round-robin soft-ball tournament. And, as usual, the faculty team defeated the winning alumni team. A delicious barbecue supper was enjoyed by some 400 alumni and members of the faculty. Preceding the business meeting, Dean M. H. Townsend made a few remarks outlining the long and generous years of service of Mrs. India Rutland, and presented her, on behalf of members of the faculty and staff, a wristwatch as a token of their high esteem and affection.

As a result of the recording of the ballots for three officers to be elected this year, R. Gratton Brown, x'29, Wayne W. Gray, '26, and Polly Minor Lemmon, x'27, were elected so that the roster of alumni officers with the date of the expiration of their terms stands as follows:

President (1953)	Shepherd Tate, '39
Vice-President in Charge of Public Relations (1953)	Waddy West, Jr., '39
Vice-President in Charge of Finances (1954)	R. Gratton Brown, x'29
Vice-President in Charge of Reunions (1953)	Robert Black, x'42
Vice-President in Charge of Ministerial Relations (1954)	Wayne W. Gray, '26
Vice-President in Charge of the Alumnae (1954)	Polly Minor Lemmon, x'27
Secretary-Treasurer	Goodbar Morgan, x'31

Following the barbecue and business meeting there was adjournment to the concrete tennis court where a fine program of entertainment had been arranged

under the chairmanship of Charles Freeburg '39. Taking part in the program were Luther Southworth '29, Gloria Brown '52, and Ralph Brown '39. The final event of alumni activities for the past session was a garden party honoring the women of the class of 1952, held in the Hubert F. Fisher Memorial Garden on Monday afternoon, June 2.

Mr. Morgan concluded his report with the following statement:

"As we look back over the past year, we feel that we have fulfilled, to some extent, our responsibility of coordinating the Alumni Association and the College for the mutual benefit of both. Alumni interest and support are potentially a great force and it is our hope to continually increase this interest and support that it may be a contributing factor in the building of a greater Southwestern."

Under the direction of Professor John Osman, with the able assistance of Professor C. I. Diehl, an extensive program of continuing liberal education for adults was launched by the Division of Adult Education at the beginning of the academic year 1951-52. The program had five main aspects:

1. The basic structure for the work of the Division was the symposium on The Design for a City in which the integrating concept of The City was used to provide a focus in general study. For nine evening sessions there was presented, through the joint efforts of prominent citizens of Memphis and members of the faculty, a unique project in bringing to bear the resources of the humanities and social sciences, pure sciences, business, architecture and economics on the whole question of city design. It is generally conceded that this was one of the most successful and far-reaching projects attempted by any educational institution in any city. The series was followed by an exhibition on Architecture and City Design, a joint project of the American Institute of Architects, the Brooks Art Gallery, and Southwestern.
2. Southwestern, in cooperation with the Great Books Foundation of Chicago, launched a greatly expanded program of Great Books Discussion Seminars. It is estimated that a total of 250 individuals were associated with these studies for most of their duration.
3. In cooperation with the Great Books Foundation a Leaders Training Program of ten sessions was carried out in the fall of 1951 and a similar program during the spring of 1952. Some sixty possible leaders for future Great Books programs were trained in a manner which elicited the commendation of a sponsoring agency.
4. The Fund for Adult Education of the Ford Foundation requested Southwestern to participate in certain experimental projects in Film Discussion. The first of these dealt with Great Men and Great Issues in our American Heritage and the second with World Understanding. Approximately forty Memphians participated in each of these projects.

5. Under the co-sponsorship of the American Foundation for Political Education, Southwestern became one of the seven centers for this new Foundation's programs in discussion groups dealing with World Politics. Some forty-five Memphians participated in this series of discussions.

As a result of the above projects some four hundred Memphians have become rather intimately associated with Southwestern, while another four or five hundred have had casual acquaintance through visits to the Great Books programs or to the symposia on The Design for a City. Professor Osman points out that the problem which the Division of Adult Education faces is one of providing leadership for all of the programs that should be going on in this community and the surrounding territory. It is through trained leadership and participation of those in the groups that mature thinkers are most likely to engage in a thoughtful and enjoyable continuation of their liberal education. He points out also that the physical setting of the meeting places for discussion groups is of great importance and that there are a number of ways in which Southwestern should attempt to improve conditions for group meetings, as well as seeking out other satisfactory places in the community.

Another matter stressed by Professor Osman is the necessity for cooperation on a local, campus, and national scale. The College has cooperated with the Great Books Foundation, the American Foundation for Political Education, The Fund for Adult Education of the Ford Foundation, and with the citizens of Memphis in making available a much larger and more satisfying program of education than could otherwise have been maintained with its limited resources and manpower and funds. So far as can be ascertained, Southwestern is the only institution in the United States which has carried out as significant a program as that outlined above. Professor Osman states that, in his opinion, "The whole secret of our continuing program in liberal education for adults is tied up in our ability to interest men and women here in Memphis in helping us extend the program among local groups."

As described in the Dean's report, the Department of Speech and Dramatics has had an unusually successful season in presenting through the Southwestern Players a number of outstanding dramatic productions.

The Department of Music, in addition to sponsoring the Southwestern Singers, the orchestra, the band, and the chamber music series, has also provided, at no cost to the College, a great many recitals both by senior students and members of the music faculty.

The Committee on Fine Arts, in cooperation with the Memphis Chapter of the Archaeological Institute of America, brought to the campus Professor Arthur M. Young, of the University of Pittsburgh, who spoke on "The Legend of Troy in the Arts"; Professor R. E. M. Wheeler, of India and the University of London, who gave an illustrated lecture on "The Indus Civilization"; and Dr. Paul L. McKendrick, of the University of Wisconsin, who spoke on "Classical Landscapes with Figures".

Dr. Howard Mumford Jones, of Harvard University, delivered the annual Phi Beta Kappa public address, at the time of the initiation of members in course.

For the 1952-53 session, under the joint chairmanship of Professors Laurence F. Kinney and C. I. Diehl, assisted by Miss May Maury Harding, as Coordinator of Adult Education, and with the assistance of a small committee of citizens, there is being developed a series of adult education activities which it is believed will continue to attract the attention and support of a fine cross-section of the community.

As an examination of the financial statements will disclose, the physical properties of the College and campus are being maintained at very small expense under the efficient direction of Mr. C. L. Springfield, Bursar and Business Manager, and Mr. J. A. Rollow, College Engineer. It must be remembered that structures even as carefully constructed as the permanent buildings on Southwestern's campus require some maintenance and interior painting. Further, there is considerable wear on all dormitory buildings and the less sturdily constructed units which serve as apartments for some members of the faculty. Also, the temporary wooden structures, erected as a result of the heavy enrollment of veterans following World War II, require relatively expensive maintenance. In order to keep the whole campus and the plant in tiptop shape we should at the earliest moment proceed with certain renovations which twenty-seven years of continuous use demand.

Since the last annual report, in addition to incidental upkeep and minor repairs, the following major improvements have been made:

1. Redecorating the walls of Hardie Auditorium.
2. Painting of one or more laboratories in the Science Building.
3. The relocation and improvement of the baseball field.
4. The improvement and curbing of the running track.
5. Rearranging and/or painting certain portions of the "temporary" Field House, with the hope that it will survive until the Neely Mallory Memorial Gymnasium can become available.
6. The painting of most of the temporary wooden buildings and the exterior of the Stewart Hall faculty apartments.

As pointed out before, one of the most urgent needs is some adequate provision for properly caring for trees and shrubs on the campus and the perfection and carrying out of a master plan of landscaping. Each year a number of the fine oak trees are lost and the means for their replacement have not as yet been provided. The College Engineer, assisted by a small crew of helpers, cannot undertake as detailed a program as is needed to make the campus look its best and serve as a fitting background to the finest collegiate Gothic buildings in the nation. It is most urgent that some group or individual provide the means for making the campus what it should be and a delight to every person who uses it.

The Classes of 1951 and 1952 have provided two beautiful large wrought iron and stone signs on the south side of the campus. These signs carry the following wording:

SOUTHWESTERN
AT MEMPHIS
A COLLEGE OF LIBERAL
ARTS AND SCIENCES
FOUNDED IN 1848

They can be readily seen from North Parkway and will serve as a means of identifying the College to strangers who are passing through Memphis.

The almost unbearable temperatures of the present summer, during which all heat records have been broken, bring into pronounced focus again the fact that the business and administrative offices, all of which have southern or western exposures, are not provided with any means of airconditioning. The morale and the efficiency of any group, even though loyal and consecrated to its task, is bound to be impaired by working conditions which do not compare in any way with those to be encountered in most business or church offices.

The appointment by the Board of Dr. Robert Price Richardson, '17, as Vice President in Charge of Development, has proved a most happy and constructive one. Dr. Richardson has brought to his work at Development, Southwestern the same energy and enthusiasm which helped Publicity and make his long record in the mission field outstanding. In Publications the brief time he has been associated again with his Alma Mater he has not only commended himself to his colleagues, but he has also established a firm and intelligent extension of the sound program of development, the beginnings of which took place under Mr. David Worth Sprunt. We believe that the idea of development touches every area of the College and its constituency and, therefore, with the Office of Development are associated alumni relations, publicity, publications, and contacts with prospective students.

In the past months a great deal of Dr. Richardson's efforts have been directed toward acquainting the constituency in the Mid-South with the nature of Southwestern, its history, its programs and objectives, what it stands for, and what it is trying to do for the young men and the young women of our Church and society at large. He has endeavored with great success also to overcome a spirit of indifference or apathy on the part of alumni, church leaders, or others in the Mid-South in their attitude towards the College wherever this has been discovered. Not only in the City of Memphis, but by traveling widely throughout the four cooperating Synods and Arkansas, and by innumerable addresses before Synods, Presbyteries, Men of the Church meetings, Women of the Church, Young Peoples' Conferences, Rotary and other luncheon clubs, and high school assemblies, he has won a host of friends and given them a new understanding of what Southwestern means. Dr. Richardson has been unsparing of himself in these efforts, yet will of necessity be forced to limit during the coming year the number of activities in which he can engage.

The Director of Publicity, Professor J. R. McQuiston, has publicized the activities of Southwestern's faculty, staff and student body, chiefly through three media: The Memphis daily newspapers; students' home town newspapers; and church and denominational publications. Not less than 3600 column inches of Southwestern news appeared in the Memphis newspapers during the past year. Both of these publications have our sincere thanks for their cooperation with Southwestern in publicizing and promoting the College's activities.

With the efficient help of a sophomore student, Miss Mary Lou Busby, of Spring Hill, Alabama, as correspondent, the Director of Publicity has sent approximately two hundred fifty pieces of news relating to all kinds of student activities to their home town papers. It is believed that this has

been a most effective means of making the College known to a large segment of its constituency. Denominational publications have received a generous portion of the activity of the Director of Publicity, who also cooperated in publicity for adult education programs, worthwhile student drives and activities, assisted in the preparation of numerous bulletins and brochures for campus and off campus use, prepared advertising copy of make-up for use in various publications, and in general served as a liaison between the College and its varied news outlets. It must be remembered that publicity can occupy only a portion of Professor McQuiston's time and his untiring energy and long hours must receive our warmest commendation.

Professor John Quincy Wolf has continued to edit and prepare the Southwestern News, issued six times a year, and distributed widely to both alumni and friends of the College. Of special interest in its advertising value is the high school issue of the News sent out to some five thousand high school students in the Mid-South region. Southwestern's view book, "You and Southwestern", continues to elicit favorable comment from parents and prospective students.

Professors Wolf, McQuiston, and MacQueen collaborated on writing and editing for the Division of Higher Education of the Board of Christian Education of the Presbyterian Church in the U. S., the leaflet distributed throughout the Church on Christian College Day last April. Some one hundred thousand copies of this leaflet were distributed throughout the Church.

Professor MacQueen directed the preparation and publication of a beautifully designed brochure bearing the title "Enriching Human Lives", the purpose of which is to present to thoughtful men and women interested in educational philanthropy information about Southwestern, its opportunities and its needs.

Mr. Julian C. Nall has made himself invaluable in the Office of Development as Admissions Counselor. The major portion of his time has been devoted to meeting prospective students, following up personal interviews with appropriate letters and literature, seeing that as many prospective students as possible visit Southwestern's campus and meet members of the faculty and students, and advising with the Faculty Committee on Scholarships and Student Aid in cases where there are financial barriers to be overcome by the prospective students.

Mr. Nall has travelled many thousands of miles out of Memphis and has personally visited not less than 125 high schools and spoken to at least 2000 high school students. In addition he has attended seven college day programs in larger student centers, and visited many ministers of the Church and alumni, as well as parents of students now enrolled in college. Further, he has provided students with names of prospective students living in or near their home towns in order that visits might be arranged. In the immediate Memphis area the Admissions Counselor has been greatly aided in the matter of men students by Mr. Glenn A. Johnson, Director of Athletics, Dr. Ralph C. Hon, and by members of the Southwestern Men of Memphis. Deans Townsend and Bosworth and Miss Ann Brown rendered valuable services in connection with prospective women students.

In the Office of Development, under the personal direction of Mr. Nall, there have been prepared folders dealing with scholarship aid, opportunities in the various military services, and invitations to visit the campus. With regard to the latter, some six hundred high school students have been on the Southwestern campus during the past session. Each student was usually co-sponsored by a Southwestern student who became his host during the weekend stay, usually lasting from early Friday afternoon until early Saturday afternoon. On Saturday, May 3, 1952, there was a special College Day program to which juniors and seniors of fifty-five local and neighboring high schools were invited, in order that they might have lunch with our students and likewise the opportunity to discuss with members of the faculty plans for college and a future career. Athletic events were featured during the afternoon of this same day.

Mention should be made here of the "Research for a Day" program which was arranged by Professor Raymond T. Vaughn, of the Department of Chemistry, and carried on a number of afternoons and evenings by members of the Chemistry Department. On these occasions students from local and nearby high schools were given the opportunity of carrying out, with college apparatus, chemical problems of an investigative or research nature somewhat removed from the ordinary routine of high school laboratory practice. These programs, plus the science exhibit in the spring, sponsored by the National Honorary Society Chi Beta Phi with the effective assistance of all of the science departments, contributed a great deal to the student recruitment program.

The Office of Development has set for itself a very heavy program for the coming year. Matters relating to increased service of the College to the Church and increased support of the College by the Church, as well as by individuals and corporations, will be among the major efforts and will be approached from many angles. The matter of attracting properly qualified students to Southwestern is one which would be greatly simplified were the size of the male enrollment sufficient to justify a branch of the military services to establish an ROTC unit at the College. While there are many ways in which a student may obtain a commission after having completed his course of study at Southwestern, in line with present Selective Service deferment policies, yet these are not generally well known and parents think in terms of military service having to do with an ROTC. We shall, of course, be unremitting in our efforts to procure such a unit, while at the same time we shall, with the assistance of the Board, alumni and friends, do everything possible to call to the attention of properly qualified students the advantages for a liberal education offered by Southwestern.

The Directors from the Synods of Alabama, Mississippi, and Tennessee whose terms expired in 1951 were re-elected for four year terms. The Synod of Louisiana elected Mr. Walker L. Wellford, Jr., '29, President
Directors of J. E. Dilworth Company, Memphis, and a ruling elder of Idlewild Presbyterian Church, for the four-year term expiring in 1955 to succeed Mr. T. Walker Lewis, of Memphis.

In addition, each of the four cooperating Synods elected an additional member of the Board in the person of an outstanding woman, as follows: Synod of Alabama, Mrs. Roy C. Heacock, Uniontown, Alabama; Synod of Louisiana, Mrs. M. Vance Higbee, New Orleans; Synod of Mississippi, Mrs. W. Everarde Jones, Tchula; and Synod of Tennessee, Mrs. John T. McCall, Nashville. These women,

each one vitally interested in the progress of Christian higher education as it relates to the ongoing of our Church, constitute a valuable addition to Southwestern's Board of Directors and the respective Synods are commended for their fine far-reaching wisdom in the selection of these additional Board members.

To the wise guidance and unflagging interest of members of the Board, to the Executive Committee, and to the Investment Committee, the College owes its continuing position of leadership and opportunity for service to the Church and the Mid-South as a whole.

It is a pleasure to say again that the benevolence giving of the four cooperating Synods has shown a notable increase. During the past year the total received was \$57,870.89, or 76 per cent of the approved asking of \$76,000. This is an increase of \$10,933.68 over the benevolence receipts for the fiscal year 1950-51. Surely this increase must represent a realization of the fundamental importance of the College in the training of some of the finest young people in the Mid-South. However, inflation, the decrease in enrollment already mentioned, and the necessity for increasing aid for needy students, have resulted in an operating deficit of \$47,117.19.

It should be remembered that there is keen competition among the educational institutions for the best graduates of the high and preparatory schools. The tax supported institutions have greatly enlarged their physical plants and all facilities since World War II, and it is possible for students to attend many such institutions at very low tuition costs, although in many cases it is true that the over-all cost to the parents exceeds considerably that at many privately supported and church-related colleges. A large number of requests are received for grants-in-aid to very fine students who seem unable to attend a church owned college like Southwestern without some financial assistance. Southwestern has always endeavored to help students in every possible way, not only by the use of the limited number of endowed scholarship funds, but also by seeking the aid of Foundations, such as the C. M. Gooch Foundation of Memphis, church groups, clubs, individuals, and friends. As stated elsewhere, during the past regular session the Gooch Foundation aided twenty-two students, eight of these were direct scholarship grants totalling \$1,895.00, and fourteen were non-interest bearing loans totalling \$4,200.00, making a grand total of \$6,095.00. In addition, the College itself provided scholarships, grants-in-aid, and campus work projects for students to the extent of \$58,816.64. Since only \$22,970.00 of this amount is provided for by income from specifically designated endowment funds, memorials, etc, the remainder had to be provided out of current operating funds. The total number of students receiving the indicated aid was 172. It is encouraging that individual churches, class groups, etc, are increasingly attempting to provide the aid necessary for students from their own congregations or communities. This is as it should be and represents, with rare exceptions, a very fine investment for the sponsoring group.

The attention of the members of the Board is called to the fact that the operating deficit mentioned above is a matter of the gravest concern. We are not the federal government, have no powers of unlimited taxation, and cannot continue to operate in the red. Each member of the Board is conversant with the report of the Finance Committee made to the Board at

the annual meeting on September 11, 1951, from which are quoted several paragraphs:

"Your Committee wishes to point out, despite the exercise of every reasonable economy, that the College has had an operating deficit for the past two years. Such deficits have been due to decreased enrollment with a corresponding loss of income from tuition, fees and dormitory rentals, as well as to the great increase during the past two years in food and other commodity costs.

"Your Committee, therefore, urges the members of the Board to call to the attention of their respective Synods the fact that an annual operating deficit of approximately \$50,000.00 is to be anticipated, at least for the next few years, unless the Synods not only increase substantially their approved askings but also make sure that these askings are fully secured. For the past fiscal year approximately seventy-five per cent of the total approved askings of the four Synods was received by the College.

"Southwestern, like most church-related colleges, does not have sufficient endowment to produce the operating income required above the amounts received from tuition payments from students, a large number of whom have to be aided by grants and scholarships, and it is not considered wise to raise the cost of tuition. Therefore, such colleges must depend upon the generous support of the churches of which they constitute so important a part.

"The Finance Committee recommends that the College use every available means to acquaint the Presbyterians of the four cooperating Synods concerning the financial condition of Southwestern."

Two ways of meeting this deficit give promise of success: First, the vigorous and realistic increase in the financial support of the College by the four cooperating Synods as has been mentioned in the report of the Finance Committee; namely, if the complete approved askings were secured forty per cent of the deficit would be eliminated at once. Second, the addition of one hundred full-time non-aided students, properly qualified for college work. As a result of the fine efforts of the Office of Development, with the enthusiastic cooperation of many church leaders, including ministers, directors of religious education, and others, as well as many high school principals throughout the Mid-South, the anticipated enrollment for the session of 1952-53 shows definite signs of improvement over that of the last session. However, these are uncertain times and a slight shift in world or national conditions, either as regards military plans or economic adjustments, can throw the best statistics awry. We should continue to encourage the vigorous efforts of all of our constituency to direct properly qualified students to the College.

It is believed that the members of the Board share an ever present concern for the welfare of the members of the faculty and staff for whom it has not been possible to make cost-of-living increases in salary for the last three years. Since the 1939-40 period the salary scale of Southwestern professors,

even then distressingly low, has advanced not over forty-five per cent. It is well known that the cost of living generally has gone up one hundred per cent. Most of the faculty members, particularly those who have been with the College fifteen years or more, are earning less than half in purchasing power than when they came to Southwestern. We have no provision for living quarters corresponding to a manse or car allowances which are customary for ministers. Even though most of our faculty and staff continue to serve with sacrificial devotion, there is certainly a limit beyond which no individual, however consecrated to his task, can be expected to go and still maintain himself and family in an urban community. In all reasonableness we should set our sights to provide at the earliest possible moment a salary scale with not less than the following minima for the nine months session:

Professor	\$5000 - \$6000
Associate Professor	4500 - 5500
Assistant Professor	4000 - 5000
Instructor	3000 - 4000

During the late winter and early spring of 1952 the first phase of the Southwestern Development Fund Campaign was carried out in the City of Memphis. Under the intelligent direction and leadership of Mr. Sidney W. Farnsworth, Chairman of the Board, and the members of the Executive Committee, there was secured in cash and pledges \$375,000 of the total \$750,000 objective. It is planned to continue with the second phase of this effort in the fall of 1952. In the meantime, Memphis Presbytery, outside of the city limits, assumed a total goal of \$25,000 and this campaign is going forward under the direction of Mr. John Walker, of Covington, Tennessee, and Dr. E. M. Nesbitt, of Somerville, as Co-Chairmen, with the assistance of Dr. Robert P. Richardson and Dr. L. F. Kinney of Southwestern. Columbia Presbytery has assumed a goal of \$20,000 and is making plans to project its effort, possibly in January and February, 1953. It is probable that the Presbytery of Nashville will set its goal and make plans for its drive also in the early months of 1953.

At its meeting in September, 1951, upon the recommendation of the permanent Committee on Education, the Synod of Mississippi voted to participate in the Development Fund Campaign with a goal of \$200,000, payable over three tax years and beginning April 1, 1953. Likewise, the Synod of Louisiana voted approval of the campaign, setting as its quota \$200,000. The Synod of Alabama is expected to take up consideration of its participation in the campaign at its fall meeting in 1952. It is of the utmost importance that the Development Fund Campaign be carried on and brought to a successful conclusion in the shortest time possible if the College is to perform the work that faces it.

Inflationary forces have produced grave problems for the privately sustained colleges. There are doubtless those who are not particularly concerned one way or the other about this matter; on the other hand others are so greatly concerned that they will echo the phrase "Hats off to the past, coats off to the future", and get to work. An institution like Southwestern with physical assets very conservatively valued at nearly seven millions of dollars, including the largest and finest book collection of any of our Presbyterian colleges, a library building under construction that will be without equal for its purpose anywhere, and with spiritual assets of un-assessable value, cannot contemplate a place of secondary importance in the

thinking of the Church.

The Development Fund objectives are as follows:

- | | |
|---|-----------|
| (a) Additional funds necessary for the completion of the badly needed gymnasium | \$400,000 |
| (b) Endowment required to operate the gymnasium | 300,000 |
| (c) Endowment for maintenance of the Burrow Library | 300,000 |
| (d) An additional dormitory for men (self-sustaining) | 250,000 |
| (e) Provision for scholarship aid | 250,000 |

The members of the Board are urged to give their best efforts towards assisting in the long range planning for Southwestern. While we must, of necessity, be concerned with the needs of the next several years, yet we must also think of the long future in order to plan intelligently and with vision.

The Division of Higher Education of the Board of Christian Education of the Presbyterian Church in the U. S., under the direction of Dr. Hunter B. Blakely, is initiating a self-evaluation program in higher education for all of our church colleges. This will involve participation on the part of the Boards of Directors or Trustees, as well as the faculty and staff of each college. This is to be a very comprehensive study involving all factors of a Christian college. One matter that will be under consideration is the question of planned expansion which in the privately supported institutions has lagged very much in the post-war years. It may be repeated that Southwestern should be looking forward not just to 1952-53 or the next few years or only to the successful completion of the Development Fund Campaign, both in the City of Memphis and in the Synods, but also to the matter of a larger program of planned development and increased endowment, failing in no opportunity to interest affluent individuals, businesses and corporations.

For a student body of 600 to 650, which is a very reasonable estimate of Southwestern's potentialities, we must seek an endowment of at least \$7,500,000. We should give careful consideration to whether or not any non-self-sustaining unit should be constructed in the future for which there has not been provided adequate endowment funds for its maintenance. Dormitories and dining halls can be operated at no financial loss, but all other buildings have to be maintained out of operating or endowment funds. The matter of student aid will doubtless always be present, and memorial scholarship funds must be encouraged at every opportunity.

Sums of staggering magnitude are being spent for defensive armament and equipment of almost infinite variety, and rightly so. Yet the real defense of this country lies in the spiritual values and mental powers acquired by the youth of college age. Surely Southwestern must be enabled to do its part in educating responsible citizens for a better tomorrow.

Peyton N. Rhodes

ANNUAL REPORT OF THE DEAN
August 1952

To the President of SOUTHWESTERN AT MEMPHIS:

Since so much is being written nowadays about the serious financial plight of the privately supported colleges, it is hardly necessary to dwell upon the subject in this report. For various reasons, chief among them the war situation, the failure of the Department of Defense to make adequate use of the existing facilities of the smaller colleges, higher costs of tuition, the low birth rate of the depression years, and the trend toward vocationalism, the enrollment continues to decline, but costs continue to mount. Course requirements in the major fields necessitate offering upper-level courses to small classes, and it is all but impossible further to deplete the instructional staff, without serious loss of quality. There appears to be widespread recognition of the value and need for Christian higher education, but far too little is being done to perpetuate it. However, in spite of difficulties and discouragements, Southwestern enjoyed, in the session of 1951-52, a relatively successful year.

The average enrollment for the past session, including the class of nurses and special students, was 446, as compared with 501 in the preceding session and with 617 in the session of 1949-50. The graduating class, by the end of the summer session, will reach a total of eighty-seven, as compared with one hundred and eleven in the preceding session. Of this number fifty are men and thirty-seven are women. At the June exercises thirty-four men and twenty-three women obtained the B.A. degree, four men the B.S. degree, four men and six women the B.M. degree. Fourteen veterans are included in the total of eighty-seven. The generally high academic quality of the class was indicated by the number of degrees "with distinction" that were granted - twenty-five with distinction and eight with honors. This year, for the first time, a handsomely designed "Certificate of Distinction" was presented to those obtaining the degree with distinction.

The Departments of Instruction

Art. Professor Osman, who will be on leave of absence for the session of 1952-53, reports for the Department of Art. The studio work of the department suffered a severe blow early in the session by reason of the accidental death of Mario Bacchelli, whom it was very difficult to replace. Professor Osman commends highly the work of his successor, Calvin Harlan. The cooperative arrangement with the Memphis Academy of Arts is to be continued next session. It is Professor Osman's conviction that a flourishing department of art at Southwestern can never be attained until we can secure a good full-time teacher of studio art on the campus.

Plans which had been made for an interdepartmental course in Romanticism, to be offered jointly by Professors Wolf and Osman, will have to be modified. Professor Osman regards as highly desirable the use of works of art as documents in a course in American Civilization. Further experiments in the integration of departments are greatly to be desired and will be encouraged.

Bible. Dr. Kinney, reporting for the Department of Bible, notes with regret the loss of Dr. Price from the department, and commends highly his services as College Chaplain and as teacher. Professor Norman B. Gibbs returned to the faculty in the fall of 1951, after a leave of absence spent in graduate study. Dr. Price's place will be filled by the return to the faculty of Professor W. Taylor Reveley, who has also been engaged in graduate study. Dr. Kinney has been extremely active in the adult education program and other matters of an extracurricular nature.

Biology. The Department of Biology calls attention to its restricted space, despite the fact that its enrollment is much greater than that of chemistry or physics. It points out, further, that the number of majors in biology is being reduced by reason of the requirements for the B.A. in biology of a year's work in chemistry and two years of mathematics. It may justly be questioned whether or not a B.A. in biology should be required to take two years of college mathematics.

Chemistry. The Department of Chemistry calls special attention to its terminal course in general chemistry, which is more nearly of the general education type than a prerequisite for advanced study in chemistry, and feels that the experiment of offering this course is proceeding satisfactorily. The program of "Research for a Day", by means of which students in local high schools were enabled to become acquainted with the college's laboratory facilities and to learn something of the nature of scientific research was participated in by about one hundred and fifty high school students of chemistry, and the results seem to have been very satisfactory. In view of the great need of trained scientists, it is to be hoped that many more science majors may attend Southwestern.

English. The English Department, under its new Chairman, Professor J. Q. Wolf, reports that two new courses in English are now being offered, a three-hour course in advanced composition and a one-hour seminar in creative writing. Another new course, an Introduction to Romanticism, to be given cooperatively with the departments of history, philosophy, and possibly music, will be offered next session. Some slight progress in the offering of interdepartmental courses is now being made. One student in English successfully completed the honors program, and a total of twelve majors in the department graduated in June.

Greek. The Greek Department had the rather amazing number of seventy-six students enrolled in its various courses. A chapter of Eta Sigma Phi, national honorary classical languages fraternity, was installed during the past session, and the chapter won third place in a national contest sponsored by the fraternity.

History. The Department of History reported good enrollment in its courses. Two history majors successfully completed the honors program, and three majors in history were elected to Phi Beta Kappa.

Latin. The Department of Latin reports the introduction of a course in Roman Civilization as a possible substitute for the second year of Latin, as provided for by faculty action last year. One of the majors in Latin received a scholarship from Johns Hopkins University for graduate study.

Modern Languages. The Modern Language Department again reports most excellent results from the use of foreign exchange students in the oral sections of French and German. These students are doing a great deal to foster interest in French and German on the part of our students. Professor Embry, of the French Department, read a paper on "Evaluation of 20th Century French Authors" at the Foreign Language Conference at Lexington, Kentucky, in April. Professor Wenger was elected President of the "Alliance Francaise" of Memphis, after a term as Vice-President. With the enthusiastic cooperation of Professor V. P. Davis, of the Music Department, the German Department was enabled to give an interdepartmental major in German and Music to one student. This student won a General Education Board Graduate Fellowship for next year. The French and Spanish Clubs carried on a successful program during the session. The Chairman of the Department of Spanish calls attention to the fact that a number of recent graduates, majors in Spanish, have entered occupations requiring a knowledge of the Spanish language. The emphasis on speaking and understanding the modern foreign languages is continuing most satisfactorily.

Music. There has been a considerable increase in the number of students, not music majors, who are taking courses as electives in the Music Department. The regular activities of the College of Music, including concerts and recitals, have been supplemented by work in cooperation with the Department of Speech and Dramatics, notably in the very successful presentation of "Murder in the Cathedral," and in the singing of foreign language carols. Professor V. P. Davis, of the Music Department, assisted in teaching courses in French and German. Professor John H. Davis, of the Department of History, took a very active part in the musical activities. In this way, certain departmental barriers were torn down. Professor V. P. Davis recommends improvements in the course in Church Music.

Philosophy. The Department of Philosophy has had a very successful year, with an average enrollment of 107 students. The course in logic, which may now be substituted for the fourth semester of mathematics as a degree requirement, was given each semester, with an average enrollment of sixteen students. There are three prospective honors candidates for graduation in 1953.

Psychology. The Department of Psychology notes the installation of a chapter of Psi Chi, national honorary psychology fraternity. Only a few southern non-university educational institutions have received the honor of having a chapter of this fraternity. A considerable amount of new

equipment has been received, and the department took an active part in the Science Exhibit held on the campus this spring. Two honors research projects "of near graduate level quality" were carried out by students in the department.

Speech and Dramatics. Under the leadership of Professor Hill, of the Department of Speech and Dramatics, a considerable number of plays was produced during the session: Savoy's George and Margaret, Sophocles' Oedipus Rex, an International Album of five one-act plays, Moliere's Le Medicin Malgre Lui, and Eliot's Murder in the Cathedral in cooperation with the Music Department. This represents an increase in dramatic activity. The activities of the department are hampered by lack of an adequate building for the presentation of plays.

A number of departments did not submit a report.

THE FACULTY

Since strict economy in operating the College is essential, the size of the instructional staff has had to be reduced. The ratio of teachers to students is still a very favorable one, but the necessity of offering a wide selection of advanced courses, in order to maintain the quality of the institution and to provide for major requirements, has resulted in relatively heavy teaching loads and committee assignments for some members of the faculty. In some instances, another half of a professor would greatly relieve the pressure, but it is difficult to find half professors. It would perhaps be invidious to select members of the faculty for special praise for their willingness to carry heavier loads than should normally be required of them, especially as the great majority of the faculty have been most cooperative and willing.

THE SUMMER SESSION

Again this year, the enrollment in the summer session is somewhat disappointing. During the first term of the 1952 summer session 129 students were enrolled - 75 men and 54 women, and 105 students are in attendance the second session - 62 men and 43 women. Relatively high cost of tuition, the lack of professional and vocational courses, especially for teachers, and the summer heat combine to keep the enrollment down. It is very difficult to provide a varied and balanced summer curriculum without increasing instructional costs to a prohibitive level.

EDUCATION COURSES

It seems to be highly desirable to re-examine the project of introducing courses in Education which would permit earning the certificate in elementary education, in addition to that in secondary education. Additional courses in general or integrated education are also highly desirable, when conditions permit their introduction on an experimental basis.

ADMINISTRATIVE PERSONNEL

This year marks the retirement from administrative duties of the Dean of Women, Professor Margaret H. Townsend, and the Dean of Men, Professor W. R. Cooper, though both are continuing as members of the faculty. Miss Eleanor H. Bosworth is now Acting Dean of Women; Mr. C. I. Diehl has been appointed Dean of Men, and the office of Dean of Freshmen, formerly held by Mr. Diehl, has been abolished.

STUDENT GOVERNMENT

The activities of the Student Council were very capably conducted, under the leadership of Lindsay H. Stephenson, '52, President of the Council. It is heartening to observe that students accept responsibility and carry out assignments faithfully, for the most part. We can hardly expect to develop a high sense of responsibility in our students unless we give responsibilities to them, and generally, notably in the case of the Honor Council, students respond excellently to the duties entrusted to them.

KOREAN VETERANS

In view of the fact that the Korean G. I. Bill has been enacted, under the terms of which bill the Korean veterans are paid a lump sum for their educational benefits, it might be wise for the Board of Directors or the Executive Committee to consider offering a more nearly competitive rate of tuition to veterans enrolling under this bill. The differential in cost might be justified as a service to veterans in partial compensation for their sacrifice. Otherwise, it seems likely that the vast majority of veterans will seek institutions charging the lowest tuition rate, and that the private colleges will not get their proportionate share of veterans.

ADMISSION POLICIES

My observation leads me to conclude that the present machinery for the admission of students is unnecessarily complicated, since a number of persons make the initial contacts with students, and there is from time to time some failure in liaison between these persons and the Office of the Registrar. Perhaps we might consider giving the Admissions Counselor authority to admit any but borderline or obviously unsuitable students, reserving to the Admissions Committee the handling of doubtful cases. Such a practice, I understand, is in line with prevailing procedures in many institutions.

PHI BETA KAPPA

The following students were initiated into Phi Beta Kappa as members in course: Bristol Sherman Baggett, Jr., Sara Jane Bryant, John Stephens Cochran, Donald William Feldman, Martha Ann Henderson, James N. Lapsley, Jr.,

Frederick Martin Link, James Ernest Ratcliff, Jr., and John Robert Starr. Four alumni were initiated by the local chapter during the commencement season: James Allen Cabaniss, '32; Gerald M. Capers, '30; Warner L. Hall, '29; and John B. McFerrin, '32.

CONCLUSION

There appears to be little reason for optimism concerning the financial future, especially for the next three or four years, of the private colleges. Many will find it difficult even to survive, to say nothing of making progress. Crisis and stringency have become the normal state of affairs. We shall, however, face the future with courage and such optimism as we can muster.

A. Theodore Johnson

ANNUAL REPORT of the TREASURER
SOUTHWESTERN AT MEMPHIS
For the fiscal year ended June 30, 1952

To the Board of Directors of Southwestern at Memphis:

The Treasurer's report for the fiscal year ended June 30, 1952 is submitted herewith, together with a detailed audit report and Condensed Operating Statements and Balance Sheet. The audit was made by the firm of Oliver P. Cobb and Company, Certified Public Accountants of Memphis, and is the basis of this report, all figures used being in agreement therewith.

The College ended the year with a deficit of \$47,117.19. At the meeting of the Board in September 1951, the budget submitted to and adopted by the Board, showed an estimated deficit of \$44,000. However, the enrollment for the year was less than we anticipated, with a consequent reduction in tuition and fees. Had it not been for increased benevolences, and certain other non-recurring receipts, the deficit would have been much greater.

Endowment Fund earnings of \$97,993.62 was a decrease of \$7,455.71 over the previous year, the overall yield being 3.56% as compared with 3.98% last year. In September 1951 the Investment Committee determined that it would be wise to decrease our holdings in common stocks from about 40% to approximately 32%. The proceeds from stocks sold were re-invested in bonds, which yielded a lower return. Then, too, many corporations who had paid extra dividends in previous years, failed to pay extras this year, resulting in a further decrease in endowment earnings. The sale of the common stocks produced a net gain of \$106,127.54, thereby increasing the Endowment Fund by that amount.

Benevolences from the four Synods continue to increase, the total amount this year being \$57,870.89, almost \$11,000 more than for last year. This is very gratifying and the Synods are to be congratulated and commended for this fine showing.

Auxiliary enterprises such as dormitories, dining hall, bookstore and student store, fared a little better this year, due principally to the fact that we had no vacancies in the women's dormitories, and fewer vacancies in the men's dormitories.

Income for the year is broken down as follows:

From Students - net	\$ 135,601.80	42.09%
Endowment	97,993.63	30.42%
Auxiliary Enterprises	25,078.21	6.13%
Benevolences and Contributions	66,427.71	20.62%
Other sources	2,309.14	0.74%

The Neely Mallory Memorial Gymnasium Fund was increased by \$18,612.50, representing interest on invested funds and contributions for the year.

The Burrow Library Fund was increased \$530,178.86 by interest on investments and additional contributions from Mr. Burrow for the period.

The Southwestern Development Fund campaign in Memphis was begun in January 1952 with a goal of \$750,000. Approximately one-half of the fund has been subscribed to date. It is expected that an intensive effort will be made in Memphis before the first of the year to attain the full objective.

It should be noted that the budget for the fiscal year 1952-53, as approved by the Executive Committee on May 22, 1952, and which will be submitted to the Board at the annual meeting, anticipates a deficit of \$49,455. All available reserves have now been exhausted in the partial absorption of previous deficits and all expenses have been cut to an irreducible minimum. We are, therefore, making an earnest plea that the Synods do their utmost to meet all askings in full for the year 1952-53 and thereafter.

Respectfully submitted,

A. K. Burrow
Treasurer

SOUTHWESTERN AT MEMPHIS
 Comparative Condensed Statement of Income and Expense
 Fiscal Years 1951 and 1952

	<u>Year Ended</u> <u>June 30, 1952</u>	<u>Year Ended</u> <u>June 30, 1951</u>
<u>INCOME</u>		
From Students:		
Tuition, Registration and Recording	\$ 155,265.90	\$ 188,122.58
Less Scholarships and Grants-in-Aid	<u>34,167.00</u>	<u>31,887.50</u>
	121,098.90	156,235.08
Other Income from Students	<u>14,502.90</u>	<u>4,741.59</u>
TOTAL STUDENT INCOME	\$ 135,601.80	\$ 160,976.67
Endowment Fund Earnings	97,993.62	105,449.87
Dormitories, Dining Hall, Bookstore and Student Store	25,078.21	14,915.87
College of Music	(5,310.00)	(1,687.77)
Bellingrath Fund Income	1,550.00	3,483.81
Miscellaneous	<u>759.14</u>	<u>149.87</u>
TOTAL OPERATING INCOME	\$ 255,672.77	\$ 283,287.78
<u>EXPENSE</u>		
Instructional	\$ 223,739.65	\$ 254,493.29
Physical Plant and Grounds	66,414.32	70,037.66
General and Administrative	<u>79,063.70</u>	<u>78,121.03</u>
TOTAL OPERATING EXPENSE	\$ 369,217.67	\$ 402,651.98
OPERATING DEFICIT	\$ (113,544.90)	\$ (119,364.20)
<u>CONTRIBUTED INCOME</u>		
Benevolences:		
Alabama	\$ 13,053.96	\$ 11,568.97
Louisiana	12,321.49	11,952.79
Mississippi	5,356.31	4,781.43
Tennessee	<u>27,139.13</u>	<u>18,634.02</u>
TOTAL BENEVOLENCES	\$ 57,870.89	\$ 46,937.21
Friends of Southwestern	8,556.82	17,567.81
Other Contributions	0	1,295.00
Balance from Special Development Reserve	<u>0</u>	<u>27,221.96</u>
TOTAL CONTRIBUTIONS AND OTHER NON-RECURRING INCOME	\$ 66,427.71	\$ 93,021.98
NET DEFICIT	(47,117.19)	(26,342.22)

SOUTHWESTERN AT MEMPHIS
Condensed Balance Sheet
June 30, 1952

ASSETS

CURRENT FUNDS

Net Cash Balance	\$	36,686.60	
Notes and Accounts Receivable			
From Veterans Administration and Students		14,823.07	
Inventories		15,801.60	
Real Estate		3,500.00	
Temporary Advance-Voorhies Hall		<u>4,538.60</u>	\$ 75,949.87

SPECIAL FUNDS

Investments			11,007.50
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DEVELOPMENT FUNDS

Investments	\$	125,603.88	
Cash		<u>13,320.74</u>	138,924.62

PLANT FUNDS

Investments		200.00	
Fixed:			
Buildings	\$	1,835,919.29	
Real Estate		189,013.77	
Equipment		38,339.72	
Furniture and Fixtures		38,728.55	
Library Books		<u>35,000.00</u>	2,137,201.33
		<u>2,137,001.33</u>	

NEW BUILDING FUNDS

Burrow Library Fund:			
Investments	\$	448,908.12	
Payments to Contractor and Architect		281,901.99	
Cash		<u>35,191.54</u>	766,001.65

Neely Mallory Gymnasium Fund:			
Investments	\$	439,515.13	
Architect's Fees		6,063.00	
Cash		<u>3,626.62</u>	449,204.75

Total Building Funds		1,215,206.40	
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ENDOWMENT FUNDS

Investments	\$	2,721,708.17	
Receivables		10,301.00	
Cash		<u>29,102.52</u>	
Total Endowment Funds		<u>2,761,111.69</u>	3,976,318.09
TOTAL PERMANENT FUNDS			

TOTAL ASSETS	\$	6,338,801.41	
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LIABILITIES

Reserved Funds:

Loan Funds	\$	5,558.41	
Student Aid Funds		394.44	
Scholarship Funds		6,206.44	
For Specific Purposes		<u>41,769.29</u>	\$ 53,928.58
Other Reserves			<u>13,344.23</u>
TOTAL LIABILITIES	\$		67,272.81
Excess of Assets over Liabilities			<u>6,271,528.60</u>
TOTAL LIABILITIES AND FUNDS	\$		6,338,801.41
Excess of Assets over Liabilities 6-30-51	\$		5,466,919.89
Excess of Assets over liabilities 6-30-52			<u>6,271,528.60</u>
Increase in Net Worth	\$		804,608.71