

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHWESTERN AT MEMPHIS

March 14-15, 1973

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The regular meeting of the Board of Trustees of Southwestern At Memphis was held in Room 200 (The Edward J. Meeman Center for Continuing Education), S. DeWitt Clough Hall, on the campus, at 2:00 p.m. on Wednesday, March 14, 1973.

The meeting was called to order by the Chairman, Robert D. McCallum, and was opened with prayer by the Reverend Park H. Moore, Jr.

The roll call by the Secretary showed the following members present:

<u>ALABAMA</u>	<u>RED RIVER</u>	<u>MISSISSIPPI</u>	<u>TENNESSEE</u>
Sterling J. Edwards, Jr.	W.C. Rasberry	Orrick Metcalfe	William H. Dale
Morton D. Prouty, Jr.	Edward M. Carmouche	Park H. Moore, Jr.	John W. Wade
	Dan F. Goodwin, Jr.	Mrs. Frank M. Mitchener, Jr.	Mrs. David K. Wilson
		John H. Bryan, Jr.	Walk C. Jones III
			Robert D. McCallum

<u>CLASS OF 1973</u>	<u>CLASS OF 1974</u>	<u>CLASS OF 1975</u>	<u>CLASS OF 1976</u>
Jefferson Davis	Stanley J. Buckman	C.B. Harrison	L. Palmer Brown
David H. Edington, Jr.	Wayne W. Pyeatt	H.C. Unruh	Paul Tudor Jones
Edmund Orgill	S. Shepherd Tate	Spence L. Wilson	Michael McDonnell
	Russel S. Wilkinson		William W. Mitchell

James H. Daughdrill, Jr., President, ex officio

Faculty Board Members  
Jane Soderstrom  
Donald W. Tucker  
Charles O. Warren, Jr.

Student Board Members  
Anne Elizabeth Brantley  
Marmaduke Edmund Cain  
Brant Shive Copeland

Present by Invitation

David C. Ferner, Vice President and Secretary, Frantzreb & Pray Associates, Inc.  
Howard E. Batchelder, Senior Vice President, Frantzreb & Pray Associates, Inc.  
Robert G. Patterson, Vice President for Academic Affairs and Dean of the College  
Loyd C. Templeton, Director for Institutional Advancement  
Marshall P. Jones, Acting Treasurer  
Ron Yarbrough, Director of Annual Giving  
Mrs. James W. Hall, Secretary to the President

Absent members were: Walter P. Armstrong, Jr. Belin V. Bodie, Mrs. Lee D. McLean, W. Neely Mallory, Kenneth G. Phifer, John H. Stennis, Sidney A. Stewart, Jr., and J.A. Thompson.

The Chairman introduced to the entire Board the new President of Southwestern At Memphis, The Reverend James H. Daughdrill, Jr., who made some appropriate remarks.

The Chairman also introduced the Southwestern administrative officers.

Upon motion duly made and seconded, the minutes of the meeting of the Board of Trustees held on October 18-19, 1972, a copy of which was sent to each member of the Board, were approved.

Upon motion duly made and seconded, the minutes of a special committee meeting held November 9, 1972 were approved.

Upon motion duly made and seconded, the minutes of the meetings of the Executive Committee held on November 16 and December 19, 1972, and January 16 and 30, 1973, copies of which were sent to each member of the Board, were approved.

The Chairman called upon President Daughdrill to give a report.

President Daughdrill spoke of various objectives which he would like to see achieved and the means of reaching each of these. He said that he would soon write a report to the Trustees about these plans.

The Chairman called upon Mr. David C. Ferner, Vice President and Secretary, Frantzreb and Pray Associates, Inc., Arlington, Virginia, and Mr. Howard E. Batchelder, Senior Vice President of the company to present to the Board the "Capital Fund Program Feasibility Study, Interim Report: Internal State of Readiness," March 14, 1973, which had been prepared by their firm. Considerable time was spent by these gentlemen in making this presentation and in answering questions which were raised by various members of the Board. A copy of the report was given to each member of the Board in attendance, and a copy was sent to each absent member.

In the absence of Mr. Walter P. Armstrong, Jr., the Chairman asked the Reverend Mr. Goodwin to serve as Acting Chairman of the Committee on Students and Educational Program. [Attachment A, p.12]

The Board recessed at 4:15 p.m. in order for the various committees to meet so that they could have their reports ready for presentation to the Board at its meeting on Thursday, March 15, 1973 at 9:00 a.m.

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The Board of Trustees resumed its meeting on Thursday, March 15, 1973, at 9:00 a.m. in Room 200 (Edward J. Meeman Center for Continuing Education), S. DeWitt Clough Hall, on the campus. The meeting was called to order by the Chairman, Robert D. McCallum, and was opened with prayer by Dr. Edington.

The Chairman thanked Mr. Rasberry, his wife, and his daughter, Mrs. Gayden Rasberry Caskey, for the lovely party which they had given last night at the Memphis Country Club in honor of President and Mrs. Daughdrill.

The roll call by the Secretary showed the following members present:

<u>ALABAMA</u>	<u>RED RIVER</u>	<u>MISSISSIPPI</u>	<u>TENNESSEE</u>
Belin V. Bodie	W.C. Rasberry	Orrick Metcalfe	William H. Dale
Sterling J. Edwards, Jr.	Edward M. Carmouche	Park H. Moore, Jr.	John W. Wade
Morton D. Prouty	Dan F. Goodwin, Jr.	Mrs. Frank M. Mitchener, Jr.	Mrs. David K. Wilson
			Robert D. McCallum

<u>CLASS OF 1973</u>	<u>CLASS OF 1974</u>	<u>CLASS OF 1975</u>	<u>CLASS OF 1976</u>
Jefferson Davis	Stanley J. Buckman	C. B. Harrison	L. Palmer Brown
David H. Edington, Jr.	Wayne W. Pyeatt	Sidney A. Stewart, Jr.	Paul Tudor Jones
Edmund Orgill	S. Shepherd Tate	H.C. Unruh	William W. Mitchell
	Russel S. Wilkinson		

James H. Daughdrill, Jr., President, ex officio

FACULTY BOARD MEMBERS

Jane Soderstrom  
Donald W. Tucker  
Charles O. Warren, Jr.

STUDENT BOARD MEMBERS

Anne Elizabeth Brantley  
Marmaduke Edmund Cain  
Brant Shive Copeland

PRESENT BY INVITATION

David C. Ferner, Vice President and Secretary, Frantzreb & Pray Associates, Inc.  
Robert G. Patterson, Vice President for Academic Affairs and Dean of the College  
Loyd C. Templeton, Director for Institutional Advancement  
Marshall P. Jones, Acting Treasurer  
Ron Yarbrough, Director of Annual Giving  
Mrs. James W. Hall, Secretary to the President

Absent members were: Walter P. Armstrong, Jr., John H. Bryan, Jr., Walk C. Jones III, Michael McDonnell, Mrs. Lee D. McLean, W. Neely Mallory, Kenneth G. Phifer, John H. Stennis, J.A. Thompson and Spence L. Wilson.

The Chairman called upon Mr. Wilkinson, Chairman of the Committee on Buildings and Grounds, to give a report for that committee. Mr. Wilkinson made the following report which was received. [Attachment B, pp. 13-14]

A motion was duly made, seconded and unanimously passed that the report be accepted, including the recommendation that the college's property at 1822 Overton Park Avenue be sold to Belz and Mendelson in accordance with their proposal 2B, subject to the approval of the proposal by the college's counsel, and that the President and the Secretary of the College be and they are hereby authorized to execute on behalf of the college all necessary papers in connection with the sale.

The Chairman called upon Mrs. Wilson, Chairman of the Committee on Development and Institutional Planning, to give a report for that committee. Mrs. Wilson made the following report which was received [Attachment C, p. 15]

A motion was duly made, seconded, and unanimously passed that the report be accepted including the recommendations set forth on pages 24 and 25 of the Interim Report of Frantzreb and Pray, including the implementation thereof.

A motion was duly made, seconded and unanimously passed that we have Frantzreb and Pray proceed with the next phase of their study, namely, the market-test and external interview, and capital fund program plan-of-action report.

A motion was made by Mr. Orgill, Chairman of the Memphis Community Campaign, and unanimously passed that we express our appreciation to Dr. Peyton N. Rhodes, President Emeritus, for his assistance in this campaign and for everything he has done for the college over the past years.

A motion was made by Mr. Orgill, seconded and unanimously passed that we also express our appreciation to Mr. E.B. LeMaster, Mr. James Collier, Mr. Louis Weeks, Jr., and Mr. A.V. Pritchartt for their participation in this campaign.

Mr. Orgill stated that he did not think that the goal of \$345,000 would be reached unless there would be immediate implementation of the Charles E. Diehl Society Program as recommended in the Interim Report of Frantzreb and Pray. Mr. Ferner was asked his opinion as to whether or not this should be immediately implemented, and he suggested that this be done at this time only among the Trustees during this college year, with the chairman of the program being a trustee. Mr. Orgill responded that this corresponded with his ideas, with a solicitation of a few selected prospects outside the Board.

The Chairman called upon Mr. Pyeatt, Chairman of the Finance Committee, to give a report for that committee. Mr. Pyeatt made the following report which was received. [Attachment D, pp. 16-17]

A motion was duly made, seconded and unanimously passed that the tuition be increased \$100.00, making the tuition for the 1973-74 session \$2,000.00.

A motion was duly made, seconded and unanimously passed that we approve the 1973-74 budget as presented.

The Chairman called upon Dean Wade, Chairman of the Faculty Committee to give a report for that Committee. Dean Wade made the following report. [Attachment E, pp. 18-20]

A motion was duly made, seconded and unanimously passed that the report be received and approved, including the recommendation for promotion to the rank of associate professor of Bernice Werner Williams and the recommendation of appointment with tenure for the following faculty members:

Dr. John A. Bruhwiler, Associate Professor of German  
Mrs. Mary Ross Burkhart, Assistant Professor of English  
Dr. William L. Daniels, Associate Professor of English  
Dr. Bobby R. Jones, Associate Professor of Biology  
Dr. Bernice W. Williams, Associate Professor of English

In the absence of Mr. Armstrong, the Chairman had asked the Reverend Mr. Goodwin to serve as Acting Chairman of the Committee on Students and Educational Programs, and he called upon Mr. Goodwin to make a report for that committee. Mr. Goodwin made the following report: [Attachment F, p. 21]

A motion was duly made and seconded, and unanimously passed that the report be received as information.

In the absence of Mr. Armstrong, Chairman of the Honorary Degrees Committee, Mr. McCallum made the report for that committee. He reminded the meeting that this was one of the most confidential parts of the meeting and that the names of those selected for honorary degrees must be kept in strict confidence until the announcement is made by the President just before commencement. Mr. McCallum advised that the Committee recommended that the following persons be given honorary degrees:

Doctor of Divinity

John William Lancaster.....Houston, Texas  
Pastor, First Presbyterian Church

Doctor of Humanities

Jameson M. Jones, '36.....Memphis, Tennessee  
Associate Director for Institutional Development  
Memphis Academy of Arts

Doctor of Laws

Ronald F. Bunn, '51.....Houston, Texas  
Interim Dean, College of Arts and Sciences  
Dean, Graduate School, University of Houston

Winfield Dunn.....Nashville, Tennessee  
Governor, State of Tennessee

Doctor of Science

Charles H. Schauer.....New York, New York  
Executive Vice President, Research Corporation

Doctor of Humane Letters

Kenneth E. Boulding.....Boulder, Colorado  
Director, Program of Research on General Social  
and Economic Dynamics, Institute of Behavioral Science,  
and Professor of Economics, University of Colorado

A motion was duly made, seconded and unanimously passed that we approve of the granting of the honorary degrees to the persons named.

The Chairman called upon Mr. Rasberry, Chairman of the Nominating Committee, to give a report for that committee. Mr. Rasberry advised that the Nominating Committee recommended that Walter P. Armstrong, Jr., Jefferson Davis, and Dr. David H. Edington, Jr., be re-elected to the Board for a four-year term and that Charles P. Cobb, Jr. be elected to the Board for a four-year term.

A motion was duly made, seconded and unanimously passed that the above named persons be elected to the Board for a term of four years (Class of 1977).

Mr. Rasberry reported that his committee recommended that Edmund Orgill be elected an Honorary Life Trustee.

Chairman McCallum thanked Mr. Orgill for his services over a period of many years as an active member of the Board of Trustees and urged him to continue his interest as an Honorary Life Trustee and asked that an appropriate resolution be placed in the minutes expressing our appreciation to Mr. Orgill. He advised that the room in which the Board was meeting, namely Room 200, S. DeWitt Clough Hall would hereafter be named and called the Edmund Orgill Room, and that the name would be displayed over the entrance door.

The motion made by Mr. Rasberry was passed by a standing ovation to Mr. Orgill.

The Chairman thanked Mr. Metcalfe and Mr. Dale for their valuable services as members of the Board of Trustees and asked that an appropriate resolution be placed upon the minutes expressing this appreciation.

The motion was passed by a standing ovation.

Mr. Rasberry continued with his report and recommended that the following be elected as officers of the corporation:

OFFICERS OF THE CORPORATION

Robert D. McCallum, Chairman  
Russel S. Wilkinson, First Vice Chairman  
C.B. Harrison, Second Vice Chairman  
S. Shepherd Tate, Secretary  
Robert G. Patterson, Vice President for Academic Affairs and  
Dean of the College  
Marshall Phillip Jones, Vice President for Fiscal Affairs and  
Treasurer

A motion was duly made, seconded and unanimously passed that the above recommendations be accepted and that the above named persons be elected to the positions named.

Mr. Rasberry stated that his committee recommended that the following be elected as officers of the Executive Committee:

OFFICERS OF THE EXECUTIVE COMMITTEE

Robert D. McCallum, Chairman  
Russel S. Wilkinson, Vice Chairman  
S. Shepherd Tate, Secretary

A motion was duly made, seconded and unanimously passed that the above recommendations be accepted and that the above named persons be elected as the officers of the Executive Committee.

Mr. Rasberry advised that the Nominating Committee recommends the election of the following persons as the Investment Committee:

INVESTMENT COMMITTEE

Snowden Boyle, Chairman  
Brown Burch, Vice Chairman  
Robert D. McCallum  
A.V. Pritchardt  
William B. Rudner  
Joseph S. Sims  
James H. Daughdrill, Jr.  
Marshall Phillip Jones

A motion was duly made, seconded and unanimously passed that the above recommendations be accepted and that the above named persons be elected as the Investment Committee.

Mr. Raspberry reported that the Nominating Committee recommends a re-election of the Memphis members of the Board of Trustees to continue as the Executive Committee of the Board of Trustees.

A motion was duly made, seconded and unanimously passed that the above recommendations be accepted and that the Memphis members of the Board of Trustees continue to serve as the Executive Committee of the Board of Trustees.

The Chairman called for any matters of new business, and Mr. Goodwin stated that he thought it would be appropriate that a letter be written to John H. Stennis stating that we rejoice in his father's recovery and that we missed John Stennis from the Board meeting. The Chairman stated that this would be done.

Dean Wade requested that a letter be written to Mr. Pritchartt expressing our appreciation for his services far beyond the call of duty as Acting President. The Chairman stated that previously a resolution had been passed by the Executive Committee, but that this resolution was being passed by the entire Board, and that an appropriate letter would be sent to Mr. Pritchartt.

Upon motion duly made and seconded, the scholarships for the 1972-73 academic year listed below were approved. [Attachment G, pp. 22-26]

Upon motion duly made and seconded, it was unanimously resolved that the following bank resolutions be adopted:

BE IT RESOLVED THAT NATIONAL BANK OF COMMERCE IN MEMPHIS, Memphis, Tennessee, be and it is hereby designated as a depository of this corporation, and that an account in said bank, in the name of, for and on behalf of this corporation, be revised according to the following designation:

CURRENT SAVINGS - #20-101-260-8

BE IT FURTHER RESOLVED THAT delivery to National Bank of Commerce in Memphis, Memphis, Tennessee, of funds, checks, drafts or other property, with or without endorsement, and if endorsed, in whatever manner effected, unless specifically restricted, shall be authority to said bank to place the same to the credit of the company, and such credits may be withdrawn by check, draft or other instrument executed for the company by any two of the following:

Robert D. McCallum, Chairman of the Board  
James H. Daughdrill, Jr., President  
S. Shepherd Tate, Secretary  
Robert G. Patterson, Vice President  
Marshall Phillip Jones, Treasurer

and the bank shall be under no obligation to see or make inquiry as to the application of funds so withdrawn, even though such withdrawal order may be payable to the agent of the company executing same, and the funds be withdrawn for his individual use or credit.

BE IT FURTHER RESOLVED That for execution of loans any two of the above named officers are jointly authorized at any time, until this authority shall be revoked by proper corporate action and official notice thereof given to the bank, to rediscount with National Bank of Commerce

in Memphis, Memphis, Tennessee, bills receivable of the company, and to effect on behalf of the company a loan or loans from said bank, and the signatures so authorized on any note or notes, renewals or extensions thereof, shall fully bind the company, and the bank shall be under no obligation to see or make inquiry as to the application of the proceeds. The persons so designated shall also have authority to pledge, mortgage or hypothecate or in any other manner create a lien upon any assets of the company as collateral to any such loans, extensions or renewals, and to execute assignments or instruments proper to the transfer thereof.

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BE IT RESOLVED, That any two of the following:

James H. Daughdrill, Jr., President  
Robert G. Patterson, Vice President  
S. Shepherd Tate, Secretary  
Marshall Phillip Jones, Treasurer  
Robert D. McCallum, Chairman of the Board

of this corporation, be and they are authorized for and on behalf of said corporation, to draw and sign checks against the accounts of the corporation

CURRENT SAVINGS - #04-650  
ENDOWMENT SAVINGS - #04-651

with the Union Planters National Bank of Memphis, Tennessee.

AND BE IT FURTHER RESOLVED, That said Union Planters National Bank of Memphis, Tennessee, is hereby authorized and directed to honor and pay any checks so drawn, when so signed, whether or not such checks be payable to the order of any officer or person signing said checks, or any of said officers or persons in their individual capacities, and whether or not such checks are deposited to the individual credit of the officer or person signing said checks, or to the individual credit of any of the other officers or persons, and any and all checks heretofore so drawn and signed and honored by said Bank are hereby fully ratified.

AND BE IT FURTHER RESOLVED, That any two of the following: President, Vice presidents, Secretary, Treasurer, Chairman of the Board of this corporation, be and they are authorized for and on behalf of said corporation, to borrow money for and on behalf, and in the name of this corporation, and to sign, execute and deliver the notes of this corporation therefor, in such amounts and for such times, and at such rate of interest, and upon such terms as they may see fit, and they are hereby authorized to pledge to said Bank the bills receivable, stocks, bonds or other property of this corporation as security for any moneys so borrowed, and to offer the bills receivable of this corporation to said Bank for rediscount.

AND BE IT FURTHER RESOLVED, That the President, Vice President, and Treasurer of this corporation be and they are hereby authorized to sell, assign and transfer all stock and registered securities owned or held by this corporation in any capacity, and to execute such assignments and powers of attorney as may be necessary, proper or convenient to accomplish any such sale, assignment or transfer.



AND BE IT FURTHER RESOLVED, That all signatory resolutions heretofore adopted and delivered to the Union Planters National Bank are cancelled and superseded by these resolutions.

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BE IT RESOLVED THAT FIRST NATIONAL BANK OF MEMPHIS, Memphis, Tennessee, be and it is hereby designated as a depository of this corporation, and that an account in said bank, in the name of, for and on behalf of this corporation, be revised

Checking Account - #08-0262692 Savings Current - #08-6880193  
Savings Account - #08-6862853 Sav. Dorm. Rev. #2 08-6878849  
Dorm. Rev. #1

BE IT FURTHER RESOLVED THAT delivery to First National Bank of Memphis, Memphis, Tennessee, of funds, checks, drafts or other property, with or without endorsement, and, if endorsed, in whatever manner effected, unless specifically restricted, shall be authority to said bank to place the same to the credit of the company, and such credits may be withdrawn by check, draft or other instrument executed for the company by the following any two signatures:

Robert D. McCallum, Chairman of the Board  
James H. Daughdrill, Jr., President  
S. Shepherd Tate, Secretary  
Robert G. Patterson, Vice President  
Marshall Phillip Jones, Treasurer

and the bank shall be under no obligation to see or make inquiry as to the application of funds so withdrawn, even though such withdrawal order may be payable to the agent of the company executing same, and the funds be withdrawn for his individual use or credit.

BE IT FURTHER RESOLVED THAT FOR EXECUTION OF LOANS any two of the following:

SAME AS ABOVE

are jointly authorized at any time, until this authority shall be revoked by proper corporate action and official notice thereof given to the bank, to rediscount with First National Bank of Memphis, Memphis, Tennessee, bills receivable of the company, and to effect on behalf of the company a loan or loans from said bank, and the signatures so authorized on any note or notes, renewals or extensions thereof, shall fully bind the company, and the bank shall be under no obligation to see or make inquiry as to the application of the proceeds. The persons so designated shall also have authority to pledge, mortgage or hypothecate or in any other manner create a lien upon any assets of the company as collateral to any such loans, extensions or renewals, and to execute assignments or instruments proper to the transfer thereof.

This certified resolution revokes all prior resolutions.

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BE IT RESOLVED THAT FIRST NATIONAL BANK OF MEMPHIS, Memphis, Tennessee, be and it is hereby designated as a depository of this corporation, and that an account in said bank, in the name of, for and on behalf of this corporation, be revised

Payroll Account #08-0262714.

BE IT FURTHER RESOLVED THAT delivery to First National Bank of Memphis, Memphis, Tennessee, of funds, checks, drafts or other property, with or without endorsement, and, if endorsed, in whatever manner effected, unless specifically restricted, shall be authority to said bank to place the same to the credit of the company, and such credits may be withdrawn by check, draft or other instrument executed for the company by the following any one signature:

James H. Daughdrill, Jr., President  
Marshall Phillip Jones, Treasurer  
Susan L. Smith, Assistant Business Manager

and the bank shall be under no obligation to see or make inquiry as to the application of funds so withdrawn, even though such withdrawal order may be payable to the agent of the company executing same, and the funds be withdrawn for his individual use or credit.

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RESOLVED, That the President, James H. Daughdrill, Jr., Vice President Robert G. Patterson, the Treasurer, Marshall Phillip Jones, or any of them, be and they are hereby authorized to sell, assign and indorse for transfer, certificates representing stocks, bonds or other securities now registered or hereafter registered in the name of this corporation.

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BE IT RESOLVED, that the President, Vice Presidents, Treasurer of this corporation are each hereby authorized, separately or jointly, from time to time, in the name of and on behalf of this corporation, to obtain credit from Union Planters National Bank, Memphis, Tennessee, by the use of a Master Charge Card issued by the said bank, in such sums as may seem advisable to said officers or persons, and upon such terms as may be prescribed by the said bank; and the said officers or persons are hereby authorized to execute in the name of and on behalf of this corporation any applications or agreements required by the said bank in connection therewith.

AND BE IT FURTHER RESOLVED, that the authority given hereunder shall be deemed, and is hereby, retroactive; and, any and all acts authorized hereunder performed prior to the passage of this resolution are hereby approved and ratified, the same as if performed subsequent to the passage of this resolution.

AND BE IT FURTHER RESOLVED, that the Secretary and President, separately or jointly, of this corporation are hereby authorized to

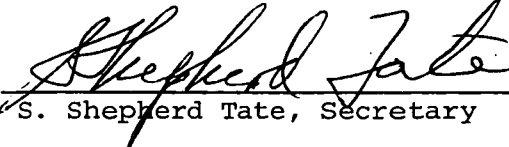
certify, under the corporate seal of this corporation, to the said bank a copy of these resolutions and the names of the officers or persons of the corporation thereby authorized to act in the premises, and the said bank is hereby authorized to rely upon such certificate of the Secretary and/or the President of the corporation.

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The Chairman pointed out that President Daughdrill in his remarks on yesterday stated that he desired that the Board meet three times a year, with the next meeting being in May.

A motion was duly made, seconded and unanimously passed, that there be a spring meeting of the Board of Trustees, on the call of the Chairman to consider "The Emerging Role of Trustees" led by Mr. David Ferner of Frantzreb and Pray Associates, Inc..

There being no further business to come before the meeting, the meeting was adjourned at 12:00 noon.

  
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S. Shepherd Tate, Secretary

Board of Trustees ~~Committee~~ personnel to serve through March 1973 meeting:

BUILDINGS AND GROUNDS:

Board members - Russel S. Wilkinson, Chairman; L. Palmer Brown, John H. Stennis, Sidney A. Stewart, Jr., Walk C. Jones III, Belin V. Bodie, David H. Edington, Jr.  
 Faculty members - Albert M. Johnson, Librarian; Lawrence K. Anthony.  
 Student members - F. Clark Williams, Jr., President, Briggs Student Center; Herman Morris.  
ex officio - Roy Twaddle, Superintendent of Maintenance;  
 Ms. Susan Smith, Assistant Business Manager.

DEVELOPMENT AND INSTITUTIONAL PLANNING:

Board members - Mrs. David K. Wilson, Chairman; Jefferson Davis, Mrs. Lee D. McLean, Orrick Metcalfe, Edmund Orgill, J.A. Thompson, Spence L. Wilson.  
 Faculty members - G. Kenneth Williams and Richard A. Batey.  
 Student members - Bruce G. Allbright, Vice President, Student Government Association; Ann M. Chamberlain, Commissioner, Women's Undergraduate Board.  
ex officio - Loyd C. Templeton, Director for Institutional Advancement;  
 Ron Yarbrough, Director of Annual Giving.

FACULTY:

Board members - John W. Wade, Chairman; Paul Tudor Jones, Michael McDonnell, Mrs. Frank M. Mitchener, Jr., Kenneth G. Phifer, Morton D. Prouty, S. Shepherd Tate.  
 Faculty members - Richard D. Gilliom, William Larry Lacy, Jack U. Russell, Gordon D. Southard, Bernice Williams.  
 Student member - Mark Lester, President, Omicron Delta Kappa.  
ex officio - Robert G. Patterson, Dean of the College.

FINANCE:

Board members - Wayne W. Pyeatt, Chairman; John H. Bryan, Jr., Edward M. Carmouche, C.B. Harrison, William W. Mitchell, W.C. Rasberry, H.C. Unruh.  
 Faculty members - Frank Thomas Cloar, Douglas W. Hatfield, Donald W. Tucker.  
 Student members - Duke Cain, President, Student Government Association; Jane S. Howze, Treasurer, Student Government Association.  
ex officio - Robert D. McCallum, Chairman, Board of Trustees; James H. Daughdrill, Jr., President, Southwestern At Memphis; Marshall P. Jones, Acting Treasurer.

STUDENTS AND EDUCATIONAL PROGRAM:

Mr. Goodwin served as Acting Chairman  
 Board members - Walter P. Armstrong, Jr./Chairman; Stanley J. Buckman, William H. Dale, Sterling J. Edwards, Jr., Dan F. Goodwin, Jr., W. Neely Mallory, Park H. Moore, Jr.  
 Faculty members - James C. Lanier, John L. Streete.  
 Student members - Jamie M. Bibee, Education Commissioner; Brant Copeland, Student representative on Board of Trustees.  
ex officio - Charles I. Diehl, Dean of Men; Mrs. Anne Marie Williford, Dean of Women.

HONORARY DEGREES:

Board members - Walter P. Armstrong, Jr., Chairman; Russel S. Wilkinson, Paul T. Jones, James H. Daughdrill, Robert D. McCallum.  
 Faculty members - Granville D. Davis, Ralph C. Hon.  
 Student member - Anne E. Brantley, President, Honor Council.

NOMINATING COMMITTEE:

W.C. Rasberry, Chairman; Sterling J. Edwards, Jr., John W. Wade, Mrs. Frank M. Mitchener, Jr.

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 Robert D. McCallum, Chairman, Board of Trustees, and James H. Daughdrill, Jr., President, ex officio members of all committees.

COMMITTEE ON BUILDINGS AND GROUNDS

Present:

Board members- Russel S. Wilkinson, Chairman; Walk C. Jones III, David H. Edington, Jr.  
Faculty - Lawrence K. Anthony, Albert M. Johnson  
Student - F. Clark Williams, Jr.  
ex officio - Susan Smith, Roy Twaddle

The meeting was called to order at 4:15 P.M. in Room 300 of Clough Hall.

Mr. Jones reported that the creation of the Black Cultural Center in the temporary building north of the Infirmary has proved to be a satisfactory solution to the problem of providing a headquarters for the Black Student Association. He expressed thanks to Dean Williford for her help in the search for a location.

Mr. Williams, speaking as President of the Briggs Student Center, requested the Committee to investigate the possibility of removing the Language Laboratory from the Student Center. Mr. Johnson proposed the lower floor of the Burrow Library as a possible location. No action was taken, but Mr. Wilkinson directed Professor Anthony and Mr. Johnson to confer with the language professors concerned and to report back to the Committee.

Mr. Williams sought the advice of the Committee on the proposal of the Senior Class of 1973 to erect a small playground in the area just north of the New Residence Hall. Because of the attraction of the playground equipment to transients through the campus and the resulting security problem, the proposal was not favored by the Committee.

It was reported by Mr. Jones that the recently installed lighting has greatly diminished the security hazards on the campus.

The cost of the creation of a new parking area north of the New Residence Hall prompted the Committee to suggest again that the Gymnasium parking lot be more widely used, and that Security see to it that tickets are given for improper parking within the existing areas.

Mr. Twaddle called the attention of the Committee to the pressing need for repaving the east road from North Parkway to Charles Place and also the drive adjacent to Voorhies Hall. The Committee realized the need as demonstrated but, because of the considerable expense involved, did not take action on the proposals.

Ms. Smith presented three proposals for the purchase of the Overton Park property as follows:

1822 Overton Park

1. Wilson-Galbreath Company

To serve as agent with exclusive right to sell for six months at a price of \$132,000. Commission: 6% of sale price if sold. In event of termination, will pay a commission for any purchaser originally told of property through the agent for 6 months after contract ends. Advertising expense: to be paid by agent. Proposed use: 22 Townhouses - final house sales price \$40,000 - contingent upon rezoning from R-2 (residential) to classification allowing townhouses.

2. Belz and Mendelson (Agent: Cross Country Realty)
  - A. \$100,000 Cash at closing  
Contingent on obtaining R3A zoning for multiple-building garden-type apartments .  
Closing on or before August 1, 1973  
Deferred payments if any to be evidenced by promissory note payable on or before maturity @ 7% per annum, secured by deed of trust on property.  
Seller to pay agent real estate commission as prescribed by Real Estate Board of Memphis.
  - B. \$125,000 25% cash at closing and execution of a note for the balance due on or before five years from date payable in equal annual installments - note to bear interest @ 7%/annum, and to be an annual amortized installment note secured by a first mortgage deed of trust on the property.  
Release from the lien contiguous tracts of land upon payment of \$10,000 for each 1/4 acre.  
R3A Contingency  
Remainder as "A"
3. Negotiations with Ballet Co. closed.
4. Proceed along these lines at about this price?  
Deterioration of building, no income to speak of.

It is the unanimous recommendation of the Committee that proposal 2-B from Belz and Mendelson be accepted by the Board of Trustees.

Ms. Smith informed the Committee of the opportunity that the college has of retaining the services of Mrs. Gill as College Nurse for a very small salary provided some minor structural changes are made in the living quarters of the Infirmary. Mr. Walk C. Jones III is presently working on the plans, but no cost figure is yet available. Since the Committee is aware of past difficulties in obtaining the full-time services of a resident registered nurse for duty in the Infirmary, it recommends that the Treasurer be empowered to proceed with the project provided the construction costs seem feasible to him.

The meeting adjourned at 5:20 P.M.

Albert M. Johnson /s/  
Secretary Pro-Tem

REPORT OF THE COMMITTEE ON DEVELOPMENT AND INSTITUTIONAL PLANNING  
March 15, 1973

The meeting was called to order by the Chairman, Anne Wilson.

As the first order of business, Jefferson Davis moved that the Committee recommend to the full Board completion of the feasibility study proposed on Page 2 of the letter from Frantzreb and Pray Associates, dated March 14, 1973. This motion was seconded and passed.

Edmund Orgill moved that the Committee, in accepting the Interim Report of Frantzreb and Pray Associates, specifically recommend to the full Board that it endorse and move toward implementing the suggestions of Frantzreb and Pray Associates for the following:

- (1) Preparation of the Case Statement
- (2) Appointment of a Research Assistant or Research Secretary and creation of an Ad Hoc Committee on Resources.
- (3) Establishment of an "associates" program for priority prospects.

The motion was seconded and passed.

The consensus of the Committee appeared to suggest that while the college is in no position at the present time to launch a major capital effort, implementation of the "action-steps" at an early date would put Southwestern in a state of readiness for such a campaign.

David Ferner asked that the Committee suggest names of individuals to whom the Case Statement should be presented for the "market-test" section of his firm's study. Additionally, the Committee went on record as in favor of asking the complete Board membership to submit names to the Development Office of those individuals thought to be good prospects for this external phase of the study.

Loyd Templeton, Director for Institutional Advancement, reported on publications and public relations activities that have occurred this year and discussed plans for future events.

Ron A. Yarbrough, Director of Annual Giving, pointed toward an increase of \$133,288 in all private gifts to date over the same time last year, as evidence, in part of the effects of a broadened development approach at Southwestern. In addition, he acknowledged appreciation for the work of Edmund Orgill as this year's Memphis Community Campaign Chairman, whose leadership has helped account for strong growth in overall Annual Fund receipts.

Edmund Orgill moved that the Committee go on record as considering as a high priority item the filling of the two Development Office vacancies as soon as possible. The motion was seconded and passed.

Copies of the two reports from the Development Office and Office for Institutional Advancement are attached. (copies distributed to Board members)

Mrs. David K. Wilson, Chairman

MINUTES OF FINANCE COMMITTEE MEETING HELD AT 4:00 P.M.,  
WEDNESDAY, MARCH 14, 1973

All members of the committee were present.

1. The committee received the financial report for February, 1973. (See attachment.) There seems to be a very good chance that for the current year the college will have a balanced budget or very nearly so.
2. The committee, having approved the 73-74 budget in a called meeting on February 28, 1973, reports the budget to the Board for its approval.
3. The committee calls to the attention of the Board the tuition increase of \$100 (making the tuition for the 73-74 session \$2,000), and requests Board approval.

SOUTHWESTERN AT MEMPHIS

BUDGET SUMMARY FOR 1973-74

	<u>Budget</u> <u>1972-73</u>	<u>Budget</u> <u>1973-74</u>
<u>INCOME</u>		
Tuition & Fees	\$ 2,050,000	\$ 2,110,000
Endowment Income	520,000	545,000
Benevolences	165,000	165,000
The Annual Fund	275,000	277,000
Other Gifts and Grants	180,515	180,000
Auxiliary Enterprises	742,400	775,000
New Development Activity	100,000	0
Total Income	<u>\$ 4,032,915</u>	<u>\$ 4,052,000</u>
<u>EXPENSES</u>		
Administrative	\$ 1,146,660	\$ 1,090,831
Student	511,378	563,460
Instructional	1,764,877	1,789,219
Auxiliary Enterprises	610,000	608,490
Total Expenses	<u>\$ 4,032,915</u>	<u>\$ 4,052,000</u>



INCOME AND EXPENSE ANALYSIS  
SOUTHWESTERN AT MEMPHIS  
February, 1973  
(In Thousands of Dollars)

	----- Month----- February, 1973		----- Year-To-Date -----			Variance Between Actual and Budget
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u> 1971-72	<u>Budget</u> 1972-73	<u>Actual</u> 1972-73	<u>Year-To-Year</u> 1972-73
<b>INCOME:</b>						
Tuition & Fees	\$ 260	\$ 165	\$ 1717	\$ 1320	\$ 1948	\$ 628
Endowment Income	8	38	130	304	122	(182)
Benevolences	11	14	122	112	117	5
Annual Support Program	14	23	146	184	147	(37)
Other Gifts & Grants	1	29	54	232	45	(187)
Auxiliary Enterprises	9	62	730	496	780	284
Student Aid (Endowment)	4	5	24	40	20	(20)
Total Income	<u>307</u>	<u>336</u>	<u>2923</u>	<u>2688</u>	<u>3179</u>	<u>491</u>
<b>EXPENSE:</b>						
Board Meetings			\$ 3		\$ 3	\$ 3
President's Office	5	8	43	64	44	(20)
Business Office	16	20	151	160	154	(6)
Student Services	22	21	157	168	161	(7)
Development Office	16	16	93	128	118	(10)
Dean of College Office	8	9	65	72	65	(7)
Humanities	58	53	424	424	344	(80)
Social Sciences	24	21	167	168	153	(15)
Natural Sciences	40	35	281	280	228	(52)
Interdepartmental & Curricular Experiments	2		36		43	43
Computer Center	3	4	20	32	20	(12)
Athletics	14	14	138	112	118	6
Guidance Center & Counseling	2	3	11	24	13	(11)
Continuing Education	10	6	61	48	53	5
Library	12	14	116	112	116	4
Physical Plant	32	43	214	344	259	(85)
Auxiliary Enterprises	46	51	342	408	384	(24)
Student Aid	23	18	142	144	164	20
Total Expense	<u>333</u>	<u>336</u>	<u>2464</u>	<u>2688</u>	<u>2440</u>	<u>(248)</u>
Net Income or Deficit for Period	<u>\$ (26)</u>	<u>\$ -0-</u>	<u>\$ 459</u>	<u>\$ -0-</u>	<u>\$ 739</u>	<u>\$ 739</u>

Minutes, The Committee on Faculty, Southwestern Board of Trustees  
March 14, 1973, 4:15 P.M.

Dean John Wade presiding.

Present: Board members - Paul Tudor Jones, S. Shepherd Tate, M.D. Prouty, Jr.  
Michael McDonnell, Mrs. Frank M. Mitchener, Jr.  
ex officio - Robert G. Patterson, Dean of the College  
Faculty members - Richard D. Gilliom, William Larry Lacy, Jack U.  
Russell, Gordon D. Southard, Bernice Williams  
Student member - Mark Lester

Dean Patterson moved the approval of the recommendation for promotion to the rank of Associate Professor of Bernice Werner Williams. The motion was seconded by Dr. Jones and was passed.

Dean Patterson next moved the approval of the recommendation of appointment with tenure for the following faculty members:

Associate Professor John A. Bruhwiler, German  
Ph.D., University of Cincinnati, 1966; appointed 1968  
Assistant Professor Mary A. Burkhart, English  
M.A., University of Tennessee; appointed 1968  
Associate Professor William L. Daniels, English  
Ph.D., Harvard University, 1968; appointed 1970  
Associate Professor Bobby R. Jones, Biology  
Ph.D., University of Missouri, 1968; appointed 1968  
Assistant Professor Bernice W. Williams, English  
Ph.D., City University of New York, 1969; appointed 1968

Dean Patterson explained that the recommendations for Professors Bruhwiler, Burkhart, Jones and Williams were in keeping with standard procedure in the matter of awarding tenure and that the recommendation for Professor Daniels was a matter of an implied understanding between former Dean Jameson Jones and Professor Daniels with regard to early tenure based upon Professor Daniels's previous teaching experience and a matter of Professor Daniels's demonstrated value and effectiveness as a teacher at Southwestern.

The motion was seconded by Professor Lacy. There ensued a discussion of the implications of tenure and of the grounds upon which a tenured faculty member may be dismissed: "moral turpitude," incompetence (physical disability, alcoholism, psychiatric breakdown, senility, a decline in classroom ability), and economic causes. The motion carried.

As information, the Dean presented the following list of currently untenured faculty members and the dates of the decisions to be made about tenure for each:

	<u>1st yr F-T at Sw</u>	<u>Decision by 5/31 of:</u>
Assoc. Prof. Helen Hall, Education	1969	1973
Asst. Prof. Wasfy Iskander, Economics	1969	1973
Asst. Prof. R.R. Llewellyn, Philosophy	1969	1973
Asst. Prof. John L. Schmitt, Physics	1969	1973
Asst. Prof. Sidney Selvidge, Anthropology	1968	1973
(Note: leave of absence, 1970-71)		
Assoc. Prof. Thomas P. Whaley, Mathematics	1969	1973

	<u>1st yr F-T at Sw</u>	<u>Decision by 5/31 of:</u>
Asst. Prof. Miriam Buckman, Anthropology	1970	1974
Instructor Michael P. Kirby, Pol. Sci.	1970	1974
Pianist in Residence, Donald Moore	1970	1974
Assoc. Prof. Robert G. Mortimer, Chem.	1970	1974
Instructor Betty Ruffin, Comm. Arts.	1970	1974
Asst. Prof. E.B. Scrimger, Math.	1970	1974
Asst. Prof. W.A. Sweetser, Pol. Sci.	1970	1974
(None	1971	1975)
Asst. Prof. Marshall E. McMahon, Econ.	1972	1976

The Dean observed that the gap in the "Class" of 1971 was occasioned by the necessity of not hiring new faculty members that year. The new appointees in the Class of 1973 will provide a new group of untenured faculty so that, despite the fact that some eighty percent of the faculty will have tenure, there will nevertheless remain some who do not, providing some balance.

The question of the role of the Committee on Faculty in approving promotions and, more particularly, tenure decisions was raised. Mr. Prouty suggested that the committee might catch up on its advisory capacity if the 1974 decisions were considered along with the 1973 decisions. Dean Wade pointed out that, should the Board of Trustees decide to meet three times a year, there would henceforth be a meeting in May in adequate time to make the Committee's participation possible. Mr. Lester raised the question of student participation in tenure decisions; the Dean assured Mr. Lester that student opinion was valued and invited him to meet with the Dean.

In connection with the question of Committee participation, the Dean also pointed out that consideration of promotions and tenure at the winter meeting of the Board -- in January, should the Board change its calendar -- would eliminate the necessity of issuing revised contracts to the faculty involved.

Professor Gilliom raised the question of the relationship between the granting of tenure and the earning of the doctoral degree. Dean Patterson responded: tenure would not be granted without the Ph.D. unless the faculty member involved were in an area of the college where the Ph.D. is not a crucial issue or unless the faculty member had other talents, abilities, or contributions to make that clearly compensated for his/her not having the doctoral degree.

Dean Patterson next moved that the Board Committee approve the following resolution in recognition of the retirement of three faculty members at the end of the current academic year:

RESOLVED, That the Trustees express appreciation to the following retiring members of the faculty for their distinguished service to the college over many years:

Ralph C. Hon, Professor of Economics and Business Administration, appointed to the Southwestern faculty in 1931  
M. Foster Moose, Professor of Chemistry, appointed to the Southwestern faculty in 1946  
Alvin H. Overbeck, Assistant Professor of German, appointed to the Southwestern faculty in 1965.

Mr. Tate seconded the motion which passed unanimously.

Dean Patterson presented as information the following description of new faculty appointments for the fall of 1973:

In French, James M. Vest  
In German, Horst Dinkelacker  
In Chemistry, one full-time appointee, not yet selected  
In Economics, one full-time appointee, not yet selected  
In Political Science, one part-time appointee, not yet selected  
In Russian, Mrs. Constance Barrett, part-time  
In Black Studies (under the History Department), Mr. Armistead  
Robinson, part-time (a one-year appointment)

Mrs. Mitchener asked the Dean if the statement on nepotism discussed at the October meeting had been prepared. The Dean requested that the matter be held until the Committee's next meeting.

There being no further business, the meeting adjourned.

Bernice Werner Williams  
Secretary pro tem

Minutes, Student and Educational Program Committee  
Southwestern Board of Trustees  
March 14, 1973 - 4:15 P.M.

Present: Board members - Dan F. Goodwin, Jr., Acting Chairman; Stanley J. Buckman, William H. Dale, Park H. Moore, Jr.  
Faculty members - James C. Lanier, John L. Street  
Student members - Jamie M. Bibee, Brant Copeland  
ex officio - Charles I. Diehl, Mrs. Anne Marie Williford

Our first item was a review of the minutes of October 18-19, 1972. There being no necessary items for action or unfinished business, we proceeded to consider current matters. These items are as follows:

SECURITY - Good reports were heard relative to the hiring of a Director of Security, Mr. Duke Vincent. Currently, students are being trained to share in this task of security.

HOUSING - Students and the deans reported on the exchanging of one men's and one women's dormitory. This is working well. Currently there is a trial period of new hours of visitation for Bellingrath Residence Hall. Evaluation of this action will be reported after March 23.

COMMITTEE ROLE - The need for clarity as to the definition of the role of this committee was expressed. A more knowledgeable participation by this committee is necessary if we are to function more adequately. One suggestion is a better continuity of communication during the intervals between Board meetings.

STUDENT LIFE - The two deans called to our attention some of the areas of student life which have been affected by the financial cutbacks. We feel that this area of Student Life and the high quality of the same should continue to have a high priority in our continued planning. Portions of this discussion centered on residence hall life, the Student Center and the Infirmary.

DEGREE REQUIREMENTS - Professor Lanier reported on the changes anticipated for the new catalogue. Mr. Copeland also raised the question relative to continued excellence in Liberal Arts education.

None of the above required action or recommendations. There being no further business, the meeting was adjourned at 5:15 P.M.

Dan F. Goodwin, Jr.

- The Mr. & Mrs. James Affleck Scholarship  
Paul A. Magbee, New Orleans, Louisiana
- The William McFadden Alexander Memorial Scholarship  
Jane Fahey, Covington, Louisiana
- The Catherine D. Anderson Scholarships  
Mary K. Graves, Hot Springs, Arkansas  
Leslie Jaco, Jackson, Tennessee  
Steven Burkett, N. Little Rock, Arkansas  
Jeffrey Allen, Memphis, Tennessee  
Miriam Sue Hudson, Wynne, Arkansas  
Frank F. Young, Hughes, Arkansas  
Ava Hicks, Little Rock, Arkansas  
Raymond Fitzgerald, Little Rock, Arkansas  
David Kauffman, Pine Bluff, Arkansas  
Joe M. Johnson, Marked Tree, Arkansas
- The Walter P. Armstrong Memorial Scholarship  
John Krech, Memphis, Tennessee
- The A. L. Aydelott Student Memorial Scholarship  
Paul Lee, Memphis, Tennessee
- The Mary Lowry Bacon Scholarship  
Gary Hutcheson, Dickson, Tennessee
- The Albert D. Banta Scholarships  
Cynthia Allen, New Orleans, Louisiana  
Karen Lyles, Jacksonville, Florida  
Michael R. Walden, Dickerson, Maryland  
Harold P. Jones, Batesville, Arkansas  
Annie Mae Godfrey, Decatur, Georgia  
Robert Falkoff, East Prairie, Missouri
- The Frank G. Barton Scholarship Fund  
John Cady, Memphis, Tennessee
- The "Eli" Blue Endowment Unit  
Kevin H. Morgan, Memphis, Tennessee
- The Lucile L. Bradshaw Scholarship Fund  
Pamela Yvette Dickson, Montgomery, Alabama
- The Brakefield-Michael Scholarship  
Mark Edwards, Memphis, Tennessee
- The Theodore Brent Scholarship  
Jim Pang, West Helena, Arkansas
- The Enoch Brown Scholarship Fund  
Michael Chamblain, Memphis, Tennessee
- The W. C. Brown Scholarship  
Joel Furnari, Miami, Florida
- The Catherine Burrow Scholarship Fund  
James T. Walkup, Memphis, Tennessee
- The S. C. Caldwell Memorial Scholarship  
Cynthia Bishop, Union City, Tennessee
- The Wheeler Carleton Memorial Scholarship  
Patricia Lynn Motley, Huntsville, Alabama
- The Walter Chandler Scholarship Fund  
Janet Carr, Memphis, Tennessee  
David B. Scott, Memphis, Tennessee
- The Jefferson K. Cole Scholarship Fund  
Anne Barrett Mathes, Memphis, Tennessee
- The James Leonard Cooper Scholarship  
Carolyn Bigelow, Mason, Minnesota

- The John S. Cooper Memorial Scholarship  
Christine Carlson Larson, Memphis, Tennessee
- The Robert E. Craig Scholarship  
Daniel F. Goodwin, Shreveport, Louisiana  
Roberta Tatum, Lake Charles, Louisiana
- The Raymond L. Curtiss Scholarship  
Mary M. Miller, Jackson, Tennessee
- The William F. Davidson Scholarship  
Louise Pryor, Victoria, Texas
- The Mary Robertson Day Scholarship  
Betty R. Lanning, Memphis, Tennessee
- The Joseph A. Dunglison Scholarship Fund  
Linda Kuilema, W. Hollywood, Florida
- The John A. Edmiston Scholarship  
Richard B. McCrary, Hot Springs, Arkansas
- The Evergreen Club Scholarship Fund  
Frederick Pendergrast, Memphis, Tennessee  
Rogelyn Sue Emory, Memphis, Tennessee
- The C. S. Field Scholarship  
C. Kirk Hadaway, Memphis, Tennessee
- The Files Sisters Memorial Scholarship  
William K. Sample, Shreveport, Louisiana
- The Josie Millsaps Fitzhugh Scholarship  
Victoria Kanawalsky, Memphis, Tennessee
- The Joseph Arthur Fowler Scholarship Fund  
Levi Frazier, Memphis, Tennessee
- The John Glassell Scholarship  
Jane Ann Jegley, Little Rock, Arkansas
- The Abe Goodman Scholarship  
Steven Saltwick, Memphis, Tennessee
- The Margaret Gorman Scholarship Fund  
Mary Angela Adams, Memphis, Tennessee
- The Fred R. Graves Memorial Scholarship  
Hillis G. Beck, Como, Mississippi
- The Charles E. Guice Scholarship  
Steven McAmis, Cleveland, Tennessee
- The A. Arthur Halle Memorial Scholarship  
Robert W. Lenderman, Jr., Memphis, Tennessee  
Mark G. Wiseman, Houston, Texas
- The Hammond-Moore Scholarships  
Virginia Shettlesworth Garrett, Memphis, Tennessee  
Michael Peri, Memphis, Tennessee
- The J. D. Henry Scholarship  
Mary Dianne Housley, Hot Springs, Arkansas
- The R. E. Herring Scholarship  
Edward Uthman, Nashville, Tennessee
- The Houston Scholarships  
James E. Clodfelter, Jackson, Mississippi  
William H. Brune, Houston, Texas
- The Thomas Percy Howard, Jr. Scholarship  
Mary Jane Ward, Nashville, Tennessee
- The Joanne E. Hunt Scholarship  
Martha Suzanne Johnston, Memphis, Tennessee

1972-73 SCHOLARSHIPS Continued

- The William Nathan Jenkins Scholarship  
Linda Joy Smith, N. Little Rock, Arkansas
- The Annie M. Smith Jones Scholarship  
Nancy Fagan, Jackson, Mississippi
- The Paul Tudor Jones Scholarship  
Nancy J. Huggins, Corinth, Mississippi
- The Estes Kefauver Scholarship Fund  
Candace Floyd, Nashville, Tennessee
- The W. S. Lindamood Scholarship  
Prudence Owens, Tunica, Mississippi
- The James McGehee Scholarship Fund  
William B. Blew III, O Fallon, Missouri
- The J. J. Manson Memorial Scholarship Fund  
Victoria Landon, Covington, Louisiana
- The Minnesota Mining & Mfg. Company Scholarship  
Ray Hartenstein, Little Rock, Arkansas  
Steven L. Warren, Murfreesboro, Tennessee  
Jo Annie Edwards, Memphis, Tennessee
- The Bruce Mitchell Scholarship  
Michael Brewer, Jackson, Tennessee
- The Lewis Matthew Moore Scholarship  
Gwendolyn D. Gildersleeve, Mobile, Alabama
- The Mayo Moore Scholarship  
Klo Lynn Guyton, Jackson, Mississippi
- The Hugh M. Neely Scholarships  
Russell Headrick, Dallas, Texas  
Virginia Harrison, Memphis, Tennessee  
Thomas T. Lewis, Tucker, Georgia
- The William Lucian Oates Memorial Scholarship  
Hilda Ann Stewart, Memphis, Tennessee
- The Edmund Orgill Scholarship Fund  
John David Thompson, Memphis, Tennessee
- The Merrill Parrish Scholarship Fund  
Milton Scott Turner, Brownsville, Tennessee
- The Israel H. Peres Scholarship  
William K. Dolen, Memphis, Tennessee
- The Clarence E. Pigford Scholarship  
James Ray Hight, Jr., Jackson, Tennessee  
Gwendolyn Sisco, Jackson, Tennessee
- The George Summey Award - Pi Kappa Alpha Memorial Foundation  
Cheryl C. Anderson, Tampa, Florida
- The Olive Manson Pitcher Scholarship  
Katherine Ramage, Houston, Texas
- The William B. Powell Scholarship  
Donald E. Schulze, Atlanta, Georgia
- The Presser Foundation  
Johnetta Johnson, Memphis, Tennessee  
Mary Sue Morrow, McKenzie, Tennessee
- The Schuyler Pryor Memorial Ministerial Scholarship  
Eugene New, Lake Village, Arkansas
- The Lt. Russell E. Reeves, Jr. Scholarship  
Adam Lanning, Memphis, Tennessee



The Alice Archer Rhodes Scholarship

Theodora Sizoo, Oak Ridge, Tennessee  
Vickie Rae Stacks, Davidson, N.C.

The Lou Anna Robbins Scholarship

Matilda Miles, Dyersburg, Tennessee

The Lucy Rowe Scholarship

H. Wayne Carroll, Little Rock, Arkansas

The Jules B. Rozier Scholarships

Randolph Adams , North Little Rock, Arkansas  
Martha Jones , Memphis, Tennessee  
Susan McClure, Dyersburg, Tennessee  
Donald F. Hill, West Helena, Arkansas  
William H. Brune, Houston, Texas  
John C. Acklen , Collierville, Tennessee  
Steven Bills, Tullahoma, Tennessee  
David O. Hest, Worden, Illinois  
Donald Roy Pennington, Montgomery, Alabama  
Jonathon Files, N. Little Rock, Arkansas  
Bennie Howie, Memphis, Tennessee  
James Kifer, Memphis, Tennessee  
Julia Claire Mathias, Decatur, Alabama  
H. Pennelton Miller, Jackson, Tennessee  
Kathleen Schardt, Berkeley, Missouri  
Charles Rhys Scholes, Decatur, Georgia  
Steven Wade Rast, Memphis, Tennessee  
William R. Ries, Jackson, Tennessee

The Wright, Lyde and Emily Smith Scholarships

Elizabeth Tebbetts , Little Rock, Arkansas

The William Spandow Scholarship in Chemistry

Jerry Shenep, Memphis, Tennessee

The William Spandow Scholarship in Mathematics

Everett C. Mobley, Memphis, Tennessee

The William Spandow Scholarship in Physics

William H. Brune , Houston, Texas  
Daniel Ellsworth, Crestwood, Kentucky

The Stebbins Scholarship

Marilyn Buford, Houston, Texas

The Warren Ware Sullivan Memorial Scholarship

Mary Alexander, Jackson, Mississippi

The J. M. Summerville Scholarship

Walter Richard Allen, Spartanburg, S.C.

The Isaac Francis Swallow Memorial Scholarship

Elizabeth Krays, Florence, Alabama

The W. J. TeSelle Scholarship

Robert Dows, Millington, Tennessee

The Hermann von Richthofen Scholarship

Johnette Shane, Louisville, Kentucky

The Emma Denie Voorhies Boys Club Scholarship

Ernest Robinson , Memphis, Tennessee

The Harry B. Watkins, Jr. Scholarship

Matilda Miles, Dyersburg, Tennessee

The John A. and W. A. Weber Scholarship

Tommy Sims, Daisy, Tennessee

The Gordon White Scholarship

William M. Williams, Murfreesboro, Tennessee

The Hugh L. White Scholarship

Martha Bigelow, Edwards, Mississippi

The Mary Kennedy Lane White Scholarship

John T. Cotham, Columbia, Tennessee

Kathleen Stevenson, Pulaski, Tennessee

The Mary Lou Gordon White Scholarship

Mary Gaylene Cole, Nashville, Tennessee

The M. J. Williams Scholarship

Cecelia Schardt, Berkeley, Missouri

The S. Y. Wilson Scholarship

Ricky Dean Williams, Columbia, Tennessee

The Wallace E. Wilson Scholarship

Jane Thomas, Little Rock, Arkansas

The Woman's Auxiliary, First Presbyterian Church, Baton Rouge, La. Scholarship

Judy Ellen Tyler, Winter Haven, Florida

The Woman's Auxiliary, First Church, Meridian, Mississippi Scholarship

Martha Suggs, Nashville, Tennessee

The Jesse A. Wooten Memorial Scholarship

Virginia Kittle Holt, Tunica, Mississippi

The Mrs. Grey S. Wurtsbaugh Scholarship

Paula Taylor, Dallas, Texas

The John Thomas Wurtsbaugh Scholarship

Martha Crenshaw, Shreveport, Louisiana