

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHWESTERN AT MEMPHIS  
October 19, 1973

\*\*\*\*\*

A regular meeting of the Board of Trustees of Southwestern At Memphis was held in the Study Lounge, ground floor, Burrow Library, on the campus, at 9:30 A.M. on Friday, October 19, 1973, pursuant to written notice.

The meeting was called to order by the Chairman, Robert D. McCallum, and was opened with prayer by Dr. Sterling J. Edwards, Jr.

The members of the Board of Trustees present were:

<u>*ALABAMA</u>	<u>#LOUISIANA</u>	<u>*MISSISSIPPI</u>	<u>*TENNESSEE</u>
Belin V. Bodie	W.C. Raspberry	Park H. Moore, Jr.	Anne Wilson
Sterling J. Edwards, Jr.	Edward M. Carmouche	Judith Mitchener	Walk C. Jones III
Morton D. Prouty, Jr.	Dan F. Goodwin, Jr.	John H. Bryan, Jr.	Robert D. McCallum
William H. Mitchell	Evelyn Landis	Jere B. Nash, Jr.	Hewitt Tomlin, Jr.

<u>Class of 1974</u>	<u>Class of 1975</u>	<u>Class of 1976</u>	<u>Class of 1977</u>
Stanley J. Buckman	C.B. Harrison	L. Palmer Brown	Walter P. Armstrong, Jr.
Wayne W. Pyeatt	W. Neely Mallory	Paul Tudor Jones	David H. Edington, Jr.
S. Shepherd Tate	Spence L. Wilson	Michael McDonnell	Charles P. Cobb
Russel S. Wilkinson			

James H. Daughdrill, Jr., President, ex officio

<u>Faculty Board Members</u>	<u>Student Board Members</u>	<u>Present by invitation</u>
Richard A. Batey	Clare Nichols	David C. Ferner
Jack U. Russell	John Sites	Howard Batchelder
Bernice Williams	Steve Warren	Robert G. Patterson

\*Now in Synod of the Mid-South

#Now in Synod of Red River

Marshall P. Jones  
Loyd C. Templeton  
Ron A. Yarbrough  
Josephine Hall, Secretary to the Pres.

The following members were absent: Jefferson Davis, William W. Mitchell, Kenneth G. Phifer, John H. Stennis, Sidney A. Stewart, Jr., J.A. Thompson, H.C. Unruh, John W. Wade.

The Chairman introduced and welcomed to the meeting the newly elected members of the Board of Trustees (Attachment A, p.6.):

Mrs. Frederick S. Landis (Evelyn), Synod of Red River  
William H. Mitchell, Synod of the Mid-South  
Jere B. Nash, Jr., Synod of the Mid-South  
Hewitt P. Tomlin, Jr., Synod of the Mid-South

The Chairman also introduced and welcomed to the meeting the newly elected faculty representatives to the Board of Trustees (Attachment A, p.6&7):

Dr. Richard A. Batey, Professor of Bible and Religion  
Dr. Jack U. Russell, Professor of Mathematics  
Dr. Bernice W. Williams, Associate Professor of English

The Chairman also introduced and welcomed to the meeting the newly elected student representatives to the Board of Trustees (Attachment A, p.7.):

Clare Nichols, John Sites, and Stephen Warren.

The Chairman called upon President Daughdrill who gave to the new Trustees the background about Frantzreb and Pray Associates, Inc. who have prepared a report for the college on the feasibility for a major capital fund program. President Daughdrill then presented to the meeting David Ferner, Vice President of the company.

Mr. Ferner, together with Howard E. Batchelder, Senior Vice President of the company, presented to the meeting the report entitled "Southwestern At Memphis Capital Fund Program Feasibility Study" dated October 19, 1973, prepared by the company, a copy of which had been sent to each member of the Board.# Messrs. Ferner and Batchelder read various portions of the report and discussed the report with the Board, in particular, Chapter II, CONCLUSIONS AS TO CAPITAL FUND PROGRAM FEASIBILITY, Chapter III, RECOMMENDATIONS FOR CAPITAL FUND PROGRAM, CHART C, RECOMMENDED DEVELOPMENT PROGRAM ORGANIZATION, CHART D, RECOMMENDED ADMINISTRATIVE ORGANIZATION FOR INSTITUTIONAL ADVANCEMENT AND DEVELOPMENT, 1973-74, and Chapter IV, PLAN OF ACTION FOR CAPITAL FUND PROGRAM.

Messrs. Ferner and Batchelder submitted the Study to the Board for its consideration and requested that it be kept confidential at this time.

The Chairman thanked these gentlemen for their fine presentation and urged the confidentiality of this report. He pointed out that the report would go to the Committee on Development and Institutional Advancement for its consideration and recommendation back to the Board at the afternoon meeting.

The Chairman mentioned that Mr. Armstrong was not able to be present for the morning session but would arrive soon from an out-of-town engagement. In his absence, the Chairman asked Dr. Edwards to serve as Acting Chairman of the Students and Campus Life Committee.

In the absence of William W. Mitchell, the Chairman asked Mr. Pyeatt to serve as Acting Chairman of the Finance Committee.

In the absence of Dr. John W. Wade, the Chairman asked the Rev. Mr. Moore to serve as Acting Chairman of the Committee on Faculty and Educational Program.

Upon motion duly made and seconded, the Minutes of the meetings of the Board of Trustees held on March 14-15, 1973 and May 17, 1973, copies of which were sent to each member of the Board, were approved.

Upon motion duly made and seconded, the Minutes of the meetings of the Executive Committee held on April 17, 1973 and September 17, 1973, copies of which were sent to each member of the Board, were approved.

The Board recessed at 12:30 P.M. in order for the various committees\* to meet during lunch and then to make their reports at the meeting of the Board to be reconvened at 2:00 P.M.

\* \* \* \* \*

\*See Attachment B for committee lists.

#A Copy of the Study is filed with the minute books .

The Board of Trustees resumed its meeting at 2:15 P.M. in the Study Lounge, ground floor, Burrow Library, on the campus.

The Chairman called upon Mr. Cobb, Chairman of the Committee on Development and Institutional Advancement, to give a report for that Committee. Mr. Cobb made the following report which was received. (Attachment C, p.9-10)

A motion was duly made, seconded and unanimously passed that the "Southwestern At Memphis Capital Fund Program Feasibility Study" dated October 19, 1973, prepared by Frantzreb and Pray Associates, Inc., be adopted in principle and be implemented by the appointment of the four ad hoc committees that are required to implement it, at a time deemed best in the discretion of the President and the Chairman of the Board.

The Chairman called upon Mr. Wilkinson, Chairman of the Committee on Buildings and Grounds, to give a report for that Committee. Mr. Wilkinson made the following report which was received. (Attachment D, p.11-13)

A motion was duly made, seconded and unanimously passed that we authorize the total expenditure of \$23,000, instead of the previously authorized total expenditure of \$20,000, to renovate Moore Moore Infirmary. (See E.C. minutes 4/17/73, p.2; Bd. minutes 5/17/73, p.3; E.C. minutes 9/17/73, p.1)

The Chairman called upon the Rev. Mr. Moore, Acting Chairman of the Committee on Faculty and Educational Program, to give a report for that Committee. The Rev. Mr. Moore made the following report which was received. (Attachment E, p. 14-15)

A motion was duly made, seconded and unanimously passed that the Board approve the sabbatical leave requests for the following faculty members:

Emmett H. Anderson	Term III, 1974-75; Term III, 1975-76
Lawrence K. Anthony	Term I, II, III, 1974-75
Milton P. Brown, Jr.	Term II, III, 1974-75
John A. Bruhwiler	Term II, III, 1974-75
Elisabeth Lunz	Term I, II, III, 1974-75
Angelo Margaris	Term I, II, III, 1974-75
Bernice Williams	Term II, III, 1974-75

A motion was duly made, seconded and unanimously passed that the Board make the following changes in the Sabbatical Policy. (See PROPOSED CHANGES TO SABBATICAL POLICY in Attachment E, p.14-15).

The Chairman announced that Mr. Pyeatt, who had served as Acting Chairman of the Finance Committee in the absence of William W. Mitchell, had been unable to remain for the afternoon meeting, and in his absence Dr. Marshall Jones would make the report for that Committee. Dr. Jones made the following report which was received. (Attachment F, p. 16-18)

Dean Jones presented as part of his report the Financial Report, End of First Quarter (7/1/73 - 9/30/73) and the Income and Expense Analysis, September, 1973. He pointed out that the prediction for this academic year was for a balanced budget. The Budget Committee is working on the budget for the 1974-75 fiscal year and will present it to the Finance Committee and then to the full Board in January.

In the absence of Mr. Armstrong from the Committee meeting, Dr. Edwards served as Acting Chairman of the Committee on Development and Institutional Advancement. Although Mr. Armstrong was present for the afternoon meeting of the Board, the Chairman asked Dr. Edwards to present the report for that Committee. Dr. Edwards made the following report which was received. (Attachment G, p.19)

A motion was duly made, seconded and unanimously passed that the Board approve and authorize a Faculty Advisor Workshop as proposed by the Committee on the Freshman Program.

A motion was duly made, seconded and unanimously passed that student affairs be given a high priority in the budgetary process.

A motion was duly made seconded and unanimously passed that steps be taken to make the necessary changes in the By-Laws to change the names of the following Standing Committees:

Committee on Faculty to Committee on Faculty and Educational Program.  
Committee on Students and Educational Program to  
Committee on Students and Campus Life.  
Committee on Development and Institutional Planning to  
Committee on Development and Institutional Advancement.

A motion was duly made, seconded and unanimously passed that the Chairman and the President be empowered to negotiate and sign a contract with Frantzreb and Pray Associates, Inc., for a period of 90 days, subject to the approval of one member from each Synod selected by the Chairman, such contract to be subject to further extension upon Board approval.

The Chairman called upon President Daughdrill who commented on the Annual Report of the President and the Administrative Management Team, 1972-73, a copy of which had been sent to each member of the Board. President Daughdrill also made a recap of his letter of August 31, 1973 to Dean Robert Patterson, Dr. Marshall Jones, Mr. Loyd Templeton and Mr. Ron Yarbrough, which was Attachment A to the Minutes of the Executive Committee meeting held September 17, 1973.

He also read to the Board a portion of the letter from Ernst & Ernst dated October 5, 1973 to the Board of Directors:

We would like to take this opportunity to compliment Marshall Jones and his staff on the progress made during the past year in operating results, procedures and controls and to acknowledge the courtesy extended to us during our audit.

The Chairman complimented the President and his staff for the splendid job they have done and stated that we all look forward to the President's inauguration tomorrow. The entire Board gave the President and members of the Management Team a standing ovation.

The Chairman reminded the Board that the Board members should assemble tomorrow morning, October 20 at 9:30 at Evergreen Presbyterian Church for the inauguration of James Harold Daughdrill, Jr., as the 18th President of Southwestern At Memphis.

The Chairman also pointed out that the proposed dates for the next meeting of the Board would be Wednesday and Thursday, January 16-17, 1974.

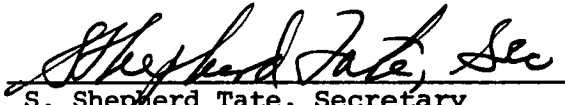
The Chairman explained the new synod alignment and the election of the Trustees by them. He pointed out that the old Synods had elected the new members of the Board of Trustees and their election had been approved by the new Synods. He also mentioned that the Amendment to the By-Laws must be approved at the next Board meeting.

The Chairman mentioned that Edmund Orgill had undergone a serious operation and was making a fine recovery.

A motion was duly made, seconded and passed that the Board of Trustees of Southwestern is thankful that the operation performed on Edmund Orgill was so successful and expresses to him its grateful appreciation for his unselfish service and its best wishes for his speedy recovery. \*

The Board went into executive session and the non-voting members of the Board were excused. The Chairman called upon Mrs. Mitchener, Chairman of the Nominating Committee. Mrs. Mitchener made a motion which was seconded and unanimously passed that the Executive Committee be empowered to select and elect a person to the Board to fill the vacancy which existed when Edmund Orgill went off the Board and his position was not filled.

There being no further business to come before the meeting, the meeting was adjourned at 3:45 P.M.

  
S. Shepherd Tate, Secretary

\*Letter was sent to Mr. Orgill by Chairman McCallum 11/8/73.

The Board of Trustees Welcomes Four New Members,  
Three Faculty and Three Student Representatives.

NEW TRUSTEES:

Mrs. Frederick S. Landis, Synod of Red River.

Mrs. Landis, of New Orleans, La., is president of the Greater New Orleans Federation of Churches and a member of St. Charles Avenue Presbyterian Church where she is an Elder. She is a past president of the New Orleans League of Women Voters. A graduate of Agnes Scott College, she did graduate work at Emory University and has taught at Queens College, Charlotte, N.C.

Mr. William H. Mitchell, Synod of the Mid-South

Mr. Mitchell returns to the Board, having served previously as a Trustee from 1960-1972. President of the First National Bank of Florence, Ala., he is a Ruling Elder of First Presbyterian Church, a director of the Florence Chamber of Commerce and Florence-Lauderdale Industrial Expansion Committee, board chairman of the Muscle Shoals Regional Library and serves on the Board of Governors of Eliza Coffee Memorial Hospital. He attended Davidson College and has a law degree from the University of Alabama

Mr. Jere B. Nash, Jr., Synod of the Mid-South

Vice president and secretary of Delta Implement Company, Mr. Nash is a member of the Board of Directors of Mid-South Farm Equipment Assn., First National Bank of Greenville, and the Washington County Federal Savings and Loan Association. He is an Elder of the First Presbyterian Church, Greenville, and is presently serving on the Greenville School Board. He is a graduate of Southwestern At Memphis.

Mr. Hewitt P. Tomlin, Jr., Synod of the Mid-South

Mr. Tomlin is a partner in the law firm of Waldrop, Hall, Tomlin & Farmer of Jackson, Tenn. A past president of the Jackson-Madison County Bar Association, he is a member of the Board of Deacons at First Presbyterian Church and a director and executive Committee member of the Jackson Chamber of Commerce. He is a cum laude graduate of Princeton University and holds a law degree from Vanderbilt.

FACULTY REPRESENTATIVES

Dr. Richard A. Batey

Dr. Batey, Professor of Bible and Religion, occupies the W.J. Millard Chair of Religion at Southwestern, where he has been a faculty member since 1965. A minister in the Church of Christ and a specialist in New Testament theology, he has written three books, Jesus and the Poor, The Letter of Paul to the Romans, and New Testament Studies. He holds the B.D. and Ph.D. degrees from Vanderbilt and has done post-graduate work under a Fulbright senior research grant at the University of Tubingen.

Dr. Jack U. Russell

Dr. Russell, Professor of Mathematics, the E.C. Ellett Chair, has been a member of the faculty since 1954. Chairman of the Curriculum Committee and a member of the Faculty Professional Interest Committee, he holds B.A.E. and M.A. degrees from the University of Mississippi and the Ph.D. from the University of Illinois.

Dr. Bernice W. Williams

Dr. Williams, Associate Professor of English, joined the faculty in 1966. She is chairman of the Committee on the Freshman Program, assistant secretary to the faculty, holds a doctoral degree from City University of New York and the bachelor's and master's degrees from Queens College, New York.

STUDENT REPRESENTATIVES

Ms. Clare Nichols

Clare Nichols, Auburn, Alabama, is Women's Undergraduate Board commissioner, Student Center vice-president, and resident adviser. She is a member of Mortar Board, national honorary leadership fraternity requiring superior qualifications in leadership, scholarship, and service. Her social sorority is Kappa Delta. Named consistently to the Dean's List, she has served as secretary to the Student Government Association, vice-president of the Elections Commission, Sophomore class secretary, and has participated in the Kinney Program of volunteer community service.

Mr. John Sites

John Sites, of Clarksville, Tennessee, has a cumulative grade point average of 3.9 out of a possible four points. He is one of ten Southwestern students to receive J.R. Hyde Scholarships covering full tuition plus a stipend for additional expenses. Sites is co-chairman of DILEMMA '74, an officer of his social fraternity, ATO, and has served as vice-president of the Honor Council, assistant in the Department of Economics, and member of the Social Regulations Council.

Mr. Stephen Warren

Stephen Warren of Murfreesboro, Tennessee, has lettered in baseball and football, playing quarterback during his freshman, sophomore, and junior years. He holds the college record for the longest pass-run play for a touchdown. A Men's Dormitory president and member of the Social Regulations Council, he has served on the Curriculum Committee, as president of Southwestern's chapter of Omicron Delta Kappa, national honorary leadership fraternity, and has been named several times to the Dean's List.

October 19, 1973

Board of Trustees Committee personnel to serve through April 1974 meeting:

BUILDINGS AND GROUNDS: (Room 300, Clough Hall)

Board members - Russel S. Wilkinson, Chairman; Belin V. Bodie, David H. Edington, Jr.,  
Walk C. Jones III, John H. Stennis, Hewitt Tomlin, Jr., W. J. Millard.

Faculty members - Albert M. Johnson, Librarian; Lawrence K. Anthony.

Student members - Bruce G. Allbright III, President, Briggs Student Center;

Leslie I. Jaco, Jr., Executive Secretary, Senior Class.

ex officio - Roy Twaddle, Superintendent of Maintenance;

Susan Smith, Assistant Business Manager.

DEVELOPMENT AND INSTITUTIONAL ADVANCEMENT: (North end of Student Lounge, Ground floor,  
Burrow Library)

Board members - Charles P. Cobb, Chairman; L. Palmer Brown, Edward M. Carmouche,  
Jefferson Davis, Judith Mitchener, Edmund Orgill, W. C. Raspberry, Sidney A.  
Stewart, Jr., J.A. Thompson, Anne Wilson, A. V. Pritchardt.

Faculty members - E. Llewellyn Queener and Fred W. Neal, Richard Batey (Board member).

Student members - G. Herbert Gunn, Vice President, Student Government Association;

Tony Haygood, Black Student Association representative;

Clare Nichols, Commissioner, Women's Undergraduate Board (Board member).

ex officio - Loyd C. Templeton, Director for Institutional Advancement;

Ron A. Yarbrough, Director of Development;

David C. Ferner, Consultant.

FACULTY AND EDUCATIONAL PROGRAM: (Room 304, Clough Hall)

Board members - John W. Wade, Chairman; Paul Tudor Jones, Park H. Moore, Jr., Jere Nash, Jr.,  
Kenneth G. Phifer, Morton D. Prouty, S. Shepherd Tate.

Faculty members - Jack D. Farris, Richard D. Gilliom, William Larry Lacy, Jack U. Russell  
(Board member), Gordon D. Southard.

Student member - Mary Margaret Falls, President, Honor Council.

ex officio - Robert G. Patterson, Dean of the College.

STUDENTS AND CAMPUS LIFE: (Room 307, Clough Hall)

Board members - Walter P. Armstrong, Jr., Chairman; John H. Bryan, Jr., Sterling J.  
Edwards, Jr., Dan F. Goodwin, Jr., Evelyn Landis, Michael McDonnell, W. Neely  
Mallory, Spence L. Wilson.

Faculty members - Carl Walters and Wasfy B. Iskander; Bernice Williams (Board member).

Student members - Wendy Jane Ashcroft, Education Commissioner;

Stephen A. Sharpe, President, Student Government Association.

ex officio - Charles I. Diehl, Dean of Men; Anne Marie Williford, Dean of Women.

FINANCE: (South end of Student Lounge, Ground Floor, Burrow Library)

Board members - William W. Mitchell, Chairman; Stanley J. Buckman, C. B. Harrison,  
William H. Mitchell, Wayne W. Pyeatt, H. C. Unruh, Norfleet Turner, E. B. LeMaster.

Faculty members - Frank Thomas Cloar, Charles Mosby, Helmuth M. Gilow.

Student members - John C. Sites (Board member);

Stephen L. Warren (Board member).

ex officio - Robert D. McCallum, Chairman, Board of Trustees; James H. Daughdrill, Jr.,  
President; Marshall P. Jones, Vice President for Fiscal Affairs and Treasurer.

HONORARY DEGREES:

Board members - Walter P. Armstrong, Jr., Chairman; Russel S. Wilkinson, Paul T. Jones,  
James H. Daughdrill, Jr., Robert D. McCallum.

Faculty members - Granville D. Davis, Robert L. Amy.

Student member - Clare Nichols, Commissioner, Women's Undergraduate Board (Board member).

NOMINATING COMMITTEE:

Judith Mitchener, Chairman; John W. Wade, Dan F. Goodwin, Jr., William H. Mitchell

-----  
Robert D. McCallum, Chairman, Board of Trustees, and James H. Daughdrill, Jr., President,  
ex officio members of all committees



REPORT TO: The Trustees of Southwestern

FROM: The Committee on Development and Institutional Advancement

The Development and Institutional Advancement Committee of Southwestern met on October 19, 1973 at 12:30 P.M. in the Burrow Library.

In the area of Development the following was reported to the Committee:

Ron A. Yarbrough, Director of Development, introduced Josh Brown as Director of Annual Giving. Mr. Brown, who joined the Development Office in July, will coordinate the overall Annual Fund Program which has a goal of \$410,000 for 1973-74.

It was announced that the following have been enlisted as Annual Fund Divisional Chairmen; Alumni, Julia Allen and Alvan Tate; Board of Trustees, Charles Cobb; Faculty and Staff, Dr. Llewellyn Queener; Parents Fund, T.M. Keese, Sr.

Under the leadership of Alvan Tate and Julia Allen, National Co-Chairmen for the 73-74 Alumni Loyalty Fund, the personal solicitation phase of Memphis alumni will begin Monday, October 22. Workshops for solicitors in this campaign were held on October 16 and 17. Approximately sixty Memphis alumni workers will be concentrating their efforts on more than 300 alumni in Memphis selected as prospects for gifts of \$100 and more. In addition, personal solicitation campaigns will be held in twenty-four areas outside of Memphis between November 5th and December 14th. Many of the twenty-four alumni, enlisted to head these campaigns, will be attending a workshop for Area Chairmen Homecoming morning. Further, it was announced that four of our twenty-five Area Chairmen this year are Trustees.

As was reported at the Executive Committee meeting in September, the J.R. Hyde Foundation has established 10 scholarships at Southwestern totaling approximately \$25,000 a year. Also, the Charles R. Glover Trust came to the college upon the death of Mrs. Glover this summer. This trust establishes the Charles R. Glover Chair in English Studies, valued at more than \$300,000. Under the leadership of Palmer Brown, the Charles E. Diehl Society will begin active solicitation of additional members for the Society within the next few weeks.

The Chairman reported that he had met with David Ferner of the firm of Frantzreb and Pray, Inc., and reviewed the plans for the capital program of Southwestern. The Committee discussed the report that had been made to all of the Trustees, and after a discussion the following resolution was adopted:

BE IT RESOLVED, that a Task Force on the case for Southwestern be reconvened to strengthen the statement previously made and that such a Task Force be appointed by the Chairman of the Board to to explore the options available in church relationships.

The Committee also recommended that an ad hoc Task Force for Capital Fund Challenge be appointed to design and implement the strategy for the challenge gift concept and initial trustee leadership gifts.

The Committee reviewed and recommended that an ad hoc Committee on Board Directions and Leadership be appointed to study Board organization and composition and to make recommendations to the Board to expand trustee leadership.

After a discussion the Committee recommended that an ad hoc Committee be appointed to study resources which would identify and evaluate non-trustee leadership and special support scholarships.

At the request of President Daughdrill, the Development Office, in conjunction with the Vice President for Academic Affairs and Dean, sponsored a grants seminar which was held on Saturday, October 13th for faculty and members of the Administrative Staff at Southwestern. Mrs. Fran Freeman, Director of Development at the American Association for the Advancement of Science in Washington, conducted the Seminar. It is hoped that the end results of this seminar will be more faculty involvement in securing outside financial support for academic programs and research projects.

In the area of Institutional Advancement, Loyd C. Templeton, Director for Institutional Advancement, reported to the meeting on the following:

Mrs. Arthur Birge had been appointed to increase development and distribution in news releases.

Neely Mallory and Spence Wilson had been appointed by Chairman Robert McCallum to work with the Director for Institutional Advancement on a study for evaluation of the President's Council.

The Director for Institutional Advancement is arranging with President Daughdrill to meet with alumni groups throughout the country. The Committee recommended that attention be given to the need for additional staff for the Director for Institutional Advancement because of the additional work-load involving introducing the new President and increasing publicity and news programs.

There being no other business to come before the Committee, the meeting was adjourned.

Charles P. Cobb, Chairman

Report of Buildings and Grounds Committee (Room 300 Clough, Oct. 19, 1973)

The meeting of the Buildings and Grounds Committee was called to order by Chairman Russel S. Wilkinson with the following members present: Belin V. Bodie, David H. Edington, Jr., Walk C. Jones III, Hewitt Tomlin, Jr., Albert M. Johnson, Lawrence K. Anthony, Bruce G. Allbright III, Leslie I. Jaco, Jr., Roy Twaddle, Susan Smith. Following a brief review of the minutes of the previous meeting, the first topic of business was the remodeling of Moore Moore Infirmary. Mr. Walk Jones reported that the search for a contractor within the original estimate range had been unsuccessful. The lowest bid submitted is \$23,000, which is considerably above the first estimate of \$12,000. In the previous meeting of this committee, \$15,000 was set aside from the sale of the College of Music property, 1822 Overton, for renovation of the Infirmary. Susan Smith reported that the doctors and the nurse were extremely unhappy with the situation that now exists in the Infirmary. The nurse and her children are living in Glassell Hall, one of the men's dormitories, and we have use of only one wing of the Infirmary for student patients because of storage for the nurse in the other wing. Mr. Jones estimates that, from the time go-ahead notice is given, work time will be approximately two months. It was moved by Dr. Edington and seconded by Mr. Bodie that recommendation be made to the Board, that the low bid of \$23,000 be accepted, and that work begin on the renovation of Moore Moore Infirmary as soon as possible.

Mr. Twaddle reported that repairs will be necessary on the air conditioning systems in the Briggs Student Center and Moore Moore Infirmary in the near future. Mr. Twaddle was asked to bring estimates for such repairs to the January meeting of this committee and that repairs of the air conditioner in the Infirmary be made part of the renovation.

Professor Lon Anthony read a statement prepared by the Grounds Committee regarding problems and the current upkeep and landscaping of the grounds with specific recommendations for their solution. Professor Anthony set forth a need for a master plan prepared by a landscape architect who "understands the requirements of Gothic architecture and knows what can and cannot be grown successfully in Memphis." The Grounds Committee requested a \$10,000 allocation for such a plan and it was moved by the Buildings and Grounds Committee that approval of the \$10,000 request be recommended to the Board for further action. Dr. Edington commented on the possibility of acquiring such advice from Bellingrath Gardens.

Susan Smith recommended to this committee that a review be made of salary levels, especially in the lower categories of employees. Southwestern currently finds itself paying non-competitive wages, and it is a primary goal of the Business Office that wage levels be significantly increased in the coming budget year.

Susan Smith presented to the Buildings and Grounds Committee information regarding proposals for the use of the land facing University and bounded by Tutwiler and Snowden. A proposal now under consideration by the Management Team involves tearing down the buildings on this property (Evergreen dormitory, the 649 University apartments, and Stewart Hall). The plan would call for the construction of an apartment building, built and managed by an outside company with policy set by the college. The apartments would be used as housing for Southwestern-connected persons, and there is some discussion of including space for

the Department of Music. The committee has requested that Miss Smith provide information regarding the cost of construction, financing and income projection for the January meeting.

Mr. Jaco presented preliminary plans for the remodeling of the Refectory with a request for a recommendation to the Board for consideration of such plans. The Refectory is in poor condition. The kitchen needs the complete reworking of plumbing, wiring, appliances, etc. More complete plans are necessary before an estimate of cost can be made. No action on this recommendation was taken by the Buildings and Grounds Committee except to state that it is a matter that should be given further study.

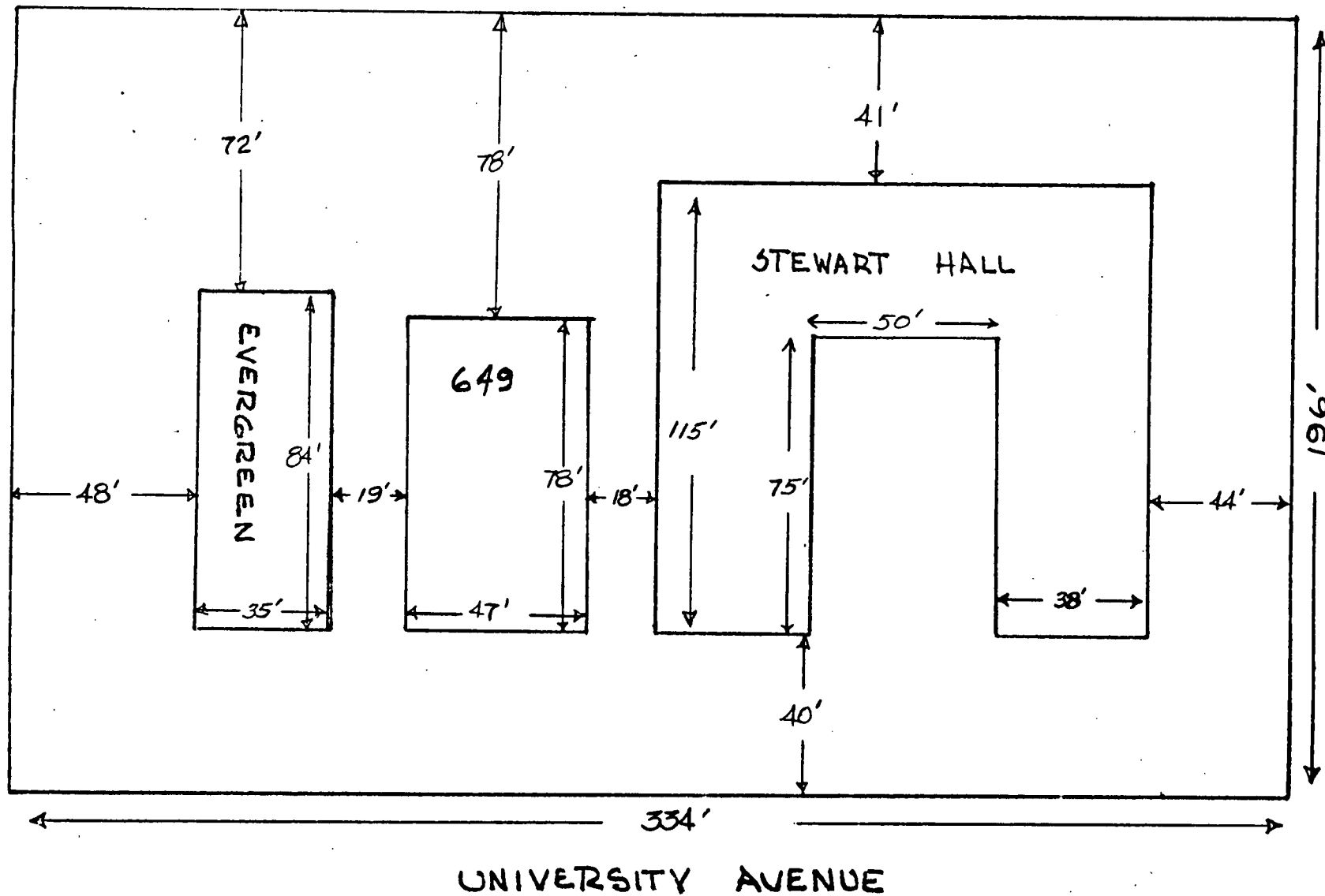
Mr. Jaco also presented a matter of student interest in the land just north of the new women's dormitory where the old barracks buildings were located. Interest is expressed in landscape projects and the possibility of using the area for art and sculpture displays or an outdoor theatre. It was the comment of Professor Anthony that this is an area that would tie in with the request of the Grounds Committee, though the idea of a theatre might duplicate the facilities now provided in the amphitheatre of Frazier Jelke.

There being no further business, Mr. Wilkinson adjourned the meeting of the Buildings and Grounds Committee.

Susan L. Smith, Secretary

TICHTWILER

ALLEY WAY



SNOWDEN

NOTE: PERIMETER MEASUREMENTS  
TAKEN FROM CURB TO CURB AND TO  
MID- ALLEY.

Report of the Faculty and Educational Program Committee (Room 304, Clough Hall)

Present: Park Moore, Acting Chairman, Jere Nash, Jr., Morton D. Prouty, Shepherd S. Tate; FACULTY: Jack D. Farris, Richard D. Gilliom, William Larry Lacy, Jack U. Russell, Gordon D. Southard; STUDENT: Mary Margaret Falls; ex officio: Robert G. Patterson

Recommendations:

1. That the Board approve the sabbatical leave requests for the following faculty members:

Emmett H. Anderson	Term III, 1974-75, Term III, 1975-76
Lawrence K. Anthony	Term I, II, III, 1974-75
Milton P. Brown, Jr.	Term II, III, 1974-75
John A. Bruhwiler	Term II, III, 1974-75
Elisabeth Lunz	Term I, II, III, 1974-75
Angelo Margaris	Term I, II, III, 1974-75
Bernice W. Williams	Term II, III, 1974-75

2. That the Board approve the following proposed changes to the Sabbatical Policy:

PROPOSED CHANGES TO SABBATICAL POLICY\*  
(RCA Committee)

GENERAL

A full-time tenured faculty member who has the rank of assistant, associate or full professor may, upon recommendation of the Committee on Research and Creative Activity and approval of president, be granted sabbatical leave for a period not to exceed one year. The administration reserves the right to postpone a sabbatical leave when it is felt that the absence of the faculty member will seriously impair the interests of the college.

Sabbatical leaves are granted primarily as an aid and inspiration to further achievement and not as a reward for past service. The college expects leaves to be used to increase teaching effectiveness. Acceptable purpose include pursuit of advanced study, engagement in research or creative activity, educational travel, participation in professional conferences, and similar activities if these activities are undertaken in order to increase the scholarly maturity of the faculty member.

ELIGIBILITY

A candidate for a sabbatical leave must accrue six units of service credit prior to beginning the sabbatical leave. One unit of credit accrues with each year of full-time faculty service. Terms I and II count as 2/5 of a year each, and term III counts as 1/5 of a year. Part-time service may be evaluated for credit at the discretion of the Committee on Research and Creative Activity. Time spent on leave of absence is not included in the evaluation. If a faculty member's

employment at the college is terminated, and he subsequently rejoins the faculty, only the time in the subsequent appointment is included for credit.

A faculty member who has accrued more than six units of credit prior to a sabbatical leave may carry over the excess, up to one unit, as credit toward the next sabbatical leave. If a sabbatical leave consists of Term II for two years, credit for the time of service between the two leave periods may be included in the credit carried over. In all cases, a minimum of five years of service must be rendered between two sabbatical leaves.

Once a faculty member is eligible, he continues to be eligible until he takes a sabbatical leave. If a waiting list becomes necessary, seniority in years of service to the college is considered in determining priority.

#### COMPENSATION

(As before)

\*Changes replace the eligibility section of part D in the Faculty Handbook, pages VII.2-VII.3

#### BASIC CHANGES TO SABBATICAL POLICY

1. An assistant professor with tenure is now eligible to apply for sabbatical leave.
2. Part-time service may be evaluated for credit toward a sabbatical leave.
3. One unit of credit can be carried over as a credit toward the next sabbatical leave.
4. The six years of service need not be continuous.

A concern was voiced for faculty-student relationships that students be helped through difficulties and to fulfillment as whole persons. A discussion ensued and assurances were given that it is a continuing concern being implemented by the faculty.

A proposal changing the selection of faculty members as non-voting members of the Board was presented and then referred back to the faculty for clarification.

Park Moore, Chairman

Report of the Committee on Finance (Study Lounge, ground floor, Burrow Library)  
Friday, October 19, 1973 -- 12:30 P.M. - 1:30 P.M.

Present: Wayne Pyeatt, Acting Chairman, Robert D. McCallum, William H. Mitchell, Stanley J. Buckman, James H. Daughdrill, Jr., M.P. Jones, Helmuth Gilow, Thomas Cloar, Charles Mosby, Steve Warren, John Sites

Mr. Pyeatt served as chairman of the committee in the absence of Mr. William W. Mitchell.

Mr. Pyeatt called on Dr. Jones, Vice President for Fiscal Affairs and Treasurer, to make his report to the committee.

There was a discussion of the financial ramification of the adoption of the Frantzreb & Pray report in its particulars. It was pointed out that the exact dollar cost of recommended personnel had not yet been considered by either the administration or the Finance Committee.

Mr. McCallum stated that any Board action on the Frantzreb & Pray report would be an adoption in principle of the report, rather than the adoption of specifics, and would not include a final approval for a particular list of new employees. Such decisions would be made by the administration after careful deliberation of costs. There seemed to be general agreement with Mr. McCallum's remarks.

The Treasurer distributed his report on Fiscal Year 1973 (a copy of which appears in the annual report of the President to the Board of Trustees).

Mr. Pyeatt made the remark that the college should have an additional \$400,000-\$500,000 annually to maintain its present quality.

The Treasurer gave a report on the first quarter of Fiscal Year 1974, a copy of which is attached.

The Treasurer briefed the committee on progress toward the 1975 budget, which is to be completed for recommendation to the Board in January, 1974.

Charles Mosby, Acting Secretary



SOUTHWESTERN AT MEMPHIS

FINANCIAL REPORT

END OF FIRST QUARTER (7/1/73 - 9/30/73)

The "Income and Expense Analysis" for September, 1973, is attached and provides a statement of net income and expense through the end of the first quarter of fiscal year 1974.

Projections based on opening fall student enrollment indicate that tuition income for FY74 will be slightly above the budgeted amount. Endowment income for FY74 will be slightly below the budgeted amount. These two effects are expected to cancel each other and result in the sum of these two types of income being approximately equal to the budgeted sum. Auxiliary Enterprises income should be approximately equal to the budgeted amount.

Gifts, grants, and benevolences are more difficult to predict than are the types of income mentioned above. In view of the small amount of "new" information on such income, the budgeted amounts remain the best predictions at this time.

There have been no large, unexpected expenditures, nor have any expected, large expenditures been avoided. Hence, on the basis of information available at present, budgeted amounts appear to be the best available predictions.

Barring unforeseen events that would have a negative effect on the balance of income and expense, FY74 appears to remain as budgeted, i.e., in precarious balance.

INCOME AND EXPENSE ANALYSIS  
SOUTHWESTERN AT MEMPHIS  
September, 1973  
(In Thousands of Dollars)

	----- Month-----		----- Year-To-Date-----			Variance Between Actual and Budget Year-To-Date 1973-74
	September, 1973 <u>Actual</u>	<u>Budget</u>	<u>Actual</u> 1972-73	<u>Budget</u> 1973-74	<u>Actual</u> 1973-74	
<b>INCOME:</b>						
Tuition & Fees	\$ 335	\$ 176	\$ 1034	\$ 528	\$ 945	417
Endowment Income	48	40	40	120	52	(68)
Benevolences	8	14	25	42	26	(16)
Annual Support Program	15	23	26	69	35	(34)
Other Gifts & Grants	2	15	13	45	22	(23)
Auxiliary Enterprises	67	65	365	195	291	96
Student Aid (Endowment)	7	5	8	15	7	(8)
<b>TOTAL INCOME</b>	<b>482</b>	<b>338</b>	<b>1511</b>	<b>1014</b>	<b>1378</b>	<b>364</b>
<b>EXPENSE:</b>						
Board Meetings						2
President's Office	7	6	15	18	20	(32)
Business Office	14	24	44	72	40	(7)
Student Services	25	23	48	69	62	(9)
Development Office	14	15	42	45	36	(21)
Dean of College	6	14	22	42	21	(94)
Humanities	(7)	52	70	156	62	(39)
Social Sciences	(7)	22	34	66	27	(52)
Natural Sciences	(8)	33	52	99	47	
Interdepartmental & Curricular Experiments			1			(3)
Computer Center	4	4	8	12	9	(4)
Athletics	14	13	31	39	35	(2)
Guidance Counseling		2	4	6	4	(3)
Continuing Education	5	6	18	18	15	(7)
Library	12	14	49	42	35	(23)
Physical Plant	31	38	91	114	91	(81)
Auxiliary Enterprises	17	51	110	153	72	(63)
Student Aid		21	8	63		
<b>TOTAL EXPENSE</b>	<b>127</b>	<b>338</b>	<b>647</b>	<b>1014</b>	<b>576</b>	<b>(438)</b>
<b>Net Income or Deficit for Period</b>	<b>\$ 355</b>	<b>\$ -0-</b>	<b>\$ 864</b>	<b>\$ -0-</b>	<b>\$ 802</b>	<b>\$ 802</b>

Report of the Committee on Students and Campus Life (Room 307, Clough Hall)

The Committee met during lunch. In the absence of the chairman, Dr. Edwards served in this capacity and Mr. Goodwin served as secretary.

Present: Board members--John H. Bryan, Jr., Sterling J. Edwards, Jr., Dan F. Goodwin, Jr., Evelyn Landis, Michael McDonnell, W. Neely Mallory, Spence L. Wilson  
Faculty members--Carl Walters, Wasfy B. Iskander, and Bernice Williams (Bd. member)  
Student members--Wendy Jane Ashcroft and Stephen A. Sharpe  
Ex officio members--Charles I. Diehl and Anne Marie Williford

Dr. Bernice Williams presented information about the Freshman Program and related activities.

Recommendation: That the Board approve and authorize a Faculty Advisor Workshop as proposed by the Committee on the Freshman Program; and that funds be sought through any available grants, or that it be included in our budget process.

Steve Sharpe presented information including matters relative to the Student Government.

Recommendation: That Student Affairs be given a high priority in consideration of the proposed budget for 1974-75.

The committee also heard information from Deans Williford and Diehl.

Sterling J. Edwards, Jr., Chairman  
Dan F. Goodwin, Jr., Secretary

SOUTHWESTERN AT MEMPHIS

ANNUAL REPORT

Of the President  
and the  
Administrative Management Team

for the year

1972-73

The college year 1972-73 was one in which three men served Southwestern At Memphis as president. Dr. William L. Bowden resigned on September 28, 1972 to accept the position of Director of the Southern Growth Policies Board. He was called to begin a new work of coordinating planning for land use, ecology and growth in the South and Mid-South by the Southern Governors' Conference.

Southwestern's Board of Trustees asked Mr. A. Van Pritchardt, Honorary Life Trustee and former Chairman of the Board, to serve as acting president while a presidential search committee located Dr. Bowden's successor. Acting President Pritchardt served with a decisiveness and spirit that endeared him to the entire campus community.

The Presidential Search Committee, working in cooperation with a Student-Faculty Advisory Committee, and chaired by Mr. Walter Armstrong of Memphis, interviewed 27 nominees for the position of president of Southwestern. After a thorough and painstaking process, the Board of Trustees unanimously elected James Harold Daughdrill, Jr. as the 18th president of Southwestern beginning February 1, 1973.

## ANNUAL REPORT OF THE PRESIDENT

TO: Members of the Board of Trustees

Ladies and gentlemen, it is an honor and pleasure to present to you the report of the President of Southwestern At Memphis for the academic year 1972-73:

Three years ago the faculty voted to establish four divisions of the curriculum--Humanities, Natural Sciences, Social Sciences, and Arts and Communication--within which all departments were grouped. In February 1973 the administration took a similar action in organizing administrative functions. Four administrative divisions were established: Academic, Fiscal, Development, and Institutional Advancement. Administrative heads of the four divisions plus the president were organized to form a Management Team.

With the goal of creating management excellence to equal the recognized academic excellence of the college, the Management Team initiated:

- A. The practice of Management-by-Objectives
- B. A Coordinated Planning System
- C. Improvement of communications on campus and throughout the college constituencies.

A. Management By Objectives

Seven objectives were proposed and approved by the Board of Trustees for administrative action:

1. Fiscal Goals
2. Study of the College's practices relative to Women and Minority Members
3. Formulation of a Statement on "The Role of A Christian College"
4. Study of the "Emerging Role of Trustees"
5. Development of additional services to Memphis and the Mid-South
6. Building a feeling of community on campus
7. A Study of optimum use of present buildings and facilities

Specific action steps to reach each objective were listed, responsibilities were assigned, dates for the objectives to be reached were set, and measurements of performance were established.

B. Coordinated Planning System

A coordinated planning system was begun, with responsibilities enumerated for long-range, middle-range, and short-range planning. The

Long-Range Planning Group, an Analytical Studies Group, and a Budget-Making Group were given these respective responsibilities.

#### C. Improved Communications

In an effort to improve communications an informal monthly news sheet entitled "Tower Talk" was begun with the primary purpose of informing Trustees and close friends of the college about Southwestern's news, and the secondary purpose as a channel for information to faculty, staff and student leaders.

Also initiated were regular discussion meetings between members of the administrative Management Team and other campus groups that included students, faculty department chairmen, and administrative department chairmen.

#### New Executive Appointments

Serving on the Management Team are President James H. Daughdrill, Jr.; Robert G. Patterson, Vice President for Academic Affairs and Dean; and Loyd C. Templeton, Jr., Director for Institutional Advancement.

Two new appointments were made to the Management Team and confirmed by the Board of Trustees: Marshall P. Jones, Vice President for Fiscal Affairs and Treasurer; and Ron A. Yarbrough, Director of Development.

Dr. Marshall P. Jones was elected to the position of Vice President for Fiscal Affairs and Treasurer of Southwestern. An honor graduate of Southwestern and a member of Phi Beta Kappa, Dr. Jones holds the Ph.D. in Mathematics from the University of Virginia. He has been with Southwestern since 1963 as a professor of mathematics, Associate Dean of the College, Assistant to the President, and more recently, as Acting Treasurer.

Ron A. Yarbrough has been named Director of Development. He had served as Acting Director of Development for five months and prior to that as Director of Annual Giving. In his new post he will coordinate the offices for deferred and annual giving and direct the college's long-range development program. The Office for Deferred Giving encompasses bequests, life-income contracts, unitrusts, annuity trusts, and gift annuities. Various phases of the Annual Fund include the Alumni Loyalty Fund, the Memphis Community Campaign, Parents' Fund, the Board of Trustees Campaign, Faculty and Staff Campaign, Foundations and Corporations.

Yarbrough, a graduate of Millsaps College, Jackson, Mississippi, held an administrative position in external affairs at Millsaps prior to joining the Office of Development at Southwestern. He was president of the student body at Millsaps and named to Who's Who Among Students in American Universities and Colleges, to the Dean's List and the President's List and is a member of Omicron Delta Kappa national honorary fraternity. He is married to the former Jeannie Terpstra.

Accomplishments

All four administrative divisions of the college's life are strong and getting stronger.

In the Academic Area Southwestern has earned a position of leadership. In the 1973 edition of the College Rater's "Where Do the Colleges Stand," Southwestern ranks higher than all colleges and universities in Arkansas, Oklahoma, Louisiana, Alabama, Mississippi and Kentucky. In Tennessee and Texas we rank second, with only one institution in each state ranking higher. In 1972-73 Southwestern had the largest student body in its history, a total of 1090 students.

In the Fiscal Area Southwestern finished in the black for the first time in six years, and faces 1973-74 with a balanced budget. Plans have been made for transition to computerize accounting. Serious security problems were minimized by the purchase of communications equipment for the security force and by the addition of outside light posts throughout the campus.

In the area of Institutional Advancement Southwestern is getting more publicity because of increased news releases; and the alumni body, through strong leadership and a good Alumni Council newsletter, continues strong in interest and support, ranking sixth in the nation in alumni support.

In the Development Area Southwestern's annual fund was the largest in history, progress was made toward a capital fund campaign. The firm of Frantzreb and Pray Associates, Inc. was retained as counsel to initiate an important capital fund feasibility study. The staff and consultants form a strong team for the future.

There are many, many accomplishments that must be left out in making a brief annual report--accomplishments that have taken the hard work of many fine people.

The future will not be thornless. Some areas of the college's life cry-out for improvement, but in the midst of our mountain climb, this annual report invites you to turn around for a few minutes, to look back and enjoy the progress we have made together.

Respectfully,

James H. Daughdrill, Jr.  
President



ANNUAL REPORT OF THE DEAN OF THE COLLEGE AND VICE PRESIDENT  
FOR ACADEMIC AFFAIRS, ROBERT G. PATTERSON

Student enrollment at Southwestern At Memphis in September, 1972, was 1,090 full-time-equivalent students. Being a record for the college, this enrollment figure was highly encouraging, and strengthens our belief that Southwestern offers a liberal arts education of continuing importance.

As was true nationally, so at Southwestern the student mood that characterized the year was quieter than that of some previous years. Political activism faded among students and tended to be replaced by a new seriousness of academic purpose and a new concern to prepare for a vocation in the larger world. As a college which considers that liberal arts and sciences effectively undergird men and women for careers in business, professions, education, and the arts, Southwestern is well positioned to meet this new vocationalism.

By design, faculty size remained stable at about eighty-five full-time-equivalent positions. One new full-time position was established during the year, in economics, supported by grant funds from The Mellon Foundation. The relatively large number of part-time faculty appointments represented one way that the college remained flexible in its curricular offerings without expanding faculty size beyond available economic resources.

Three faculty members who retired at the end of the session will be genuinely missed. They were Professor Ralph C. Hon, Economics and Business Administration, a member of the Southwestern faculty since 1931; Professor M. Foster Moose, Chemistry, a member of the Southwestern faculty since 1946; and Professor Alvin H. Overbeck, German, a member of the Southwestern faculty since 1965.

Financial stringency of the last several years has led to a program-financing development that will probably continue in some measure in future years; namely, an insistence that financial self-sufficiency be demonstrable before establishing new programs at the college. A small, but perhaps growing, number of programs are budgeted separately from the general program of the college and maintained on a self-sustaining financial basis. Examples in the 1972-73 session include the British Studies at Oxford Program (which has now become the responsibility of the S.C.U.U. consortium, but with Southwestern still playing a dominant role), the Arabic program (supported by a designated grant), the program of the Juvenile Testing Center that is associated with the Psychology Department, and the Southwestern FM radio station, WLYX, which represents a new avenue of communication between Southwestern and the Memphis public. Brought into being through the cooperative efforts of the Memphis Presbytery, Southwestern, and volunteer radio enthusiasts, WLYX-FM is in the early stages of program development. A proposed summer program at Beirut was cancelled because of international unrest in the Mid-East, but it, too, is proposed to be self-sustaining, when it can be held. Plans were also

laid during this session for a small-scale new program in museum studies, sponsored jointly by Southwestern and the Brooks Memorial Art Gallery, which is expected to be self-sustaining through student tuitions.

Changes in curricular offerings of the various departments were not dramatic during the 1972-73 session, but represented the continuing adaption of the educational program to the changing needs of the student community. Curricular innovations included the following:

- Anthropology - new courses in social service methods.
- Art - major in museum methods developed in conjunction with the Brooks Memorial Art Gallery.
- Biology - new emphasis on ecology, made possible by the appointment of a faculty member.
- Education - new program to prepare students for certification in elementary education.
- History - two new courses studying the city in history.
- Modern Foreign Languages - Arabic was continued with the appointment of a full-time instructor in Terms II and III.
- Physics - eclipse expedition to Africa, supported by the National Science Foundation.
- Religion - new curriculum in process of development emphasizing relationship between the sources of religious authority and the problems and needs of current society and man.

The Dean's office regretfully lost the services of Dr. Marshall P. Jones when he was appointed Treasurer of the College and Vice President for Fiscal Affairs.

Careful consideration was given by faculty committees and by the faculty as a whole, to the general structure of the Southwestern degree. The college is fortunate to have a general consensus in its faculty as to competencies involved in a liberal arts education, and the new degree requirements that have now been developed give expression to it.

#### Registrar's Profile of Student Body - John Turpin

The 1972-73 Session opened with the highest enrollment to date; 560 men (51.4%) and 530 women (48.6%), a total of 1,090 full-time students. Twenty specials lifted the total enrollment to 1,110. In September, 1971, the enrollment was 1,015 full-time students. Minority enrollments indicate fifty-five blacks and eight oriental students.

The student body came from thirty states and nine foreign countries. In general, students from far distant states are connected to the college by parents or church affiliation or by change in occupation. Presbyterians represented the largest denomination.

While our students come from eleven states basically the distributions of in-state and out-of-state are relatively the same for men and women. Commuting versus residence statistics are not conclusive since Memphis students live in the dormitories and students from out-of-state live in town.

In June, 217 seniors received degrees: 187 Bachelors of Arts, 27 Bachelors of Science, and 3 Bachelors of Music. Subsequent statistics will report 232 members of the class of 1973. It is to be remembered that final statistics are reported on the basis of the fiscal year and include the summer graduates of the preceding year. In 1971 there were 250 graduates, 188 in 1972, and 232 (statistically) in 1973. The large number of graduates in 1971 made it possible for a large freshman class to be admitted in 1972, the point being that minor fluctuations in total enrollment will continue to occur as large freshman classes flow through to graduation. To raise the enrollment significantly, greater efforts will have to be made in the recruiting of commuting students.

Table A

Opening Fall Enrollment:

	Men	Women	Total
Seniors	145	119	264
Juniors	117	117	234
Sophomores	142	123	265
Freshmen	156	171	327
Sub-total	560	530	1090
Specials	<u>11</u>	<u>9</u>	<u>20</u>
TOTAL	571	539	1110

Table B

Enrollment by Residence:

	Men	%	Women	%
In-state	280	25.88	252	23.39
Out-of-state	271	24.87	268	24.58
Foreign	<u>9</u>	<u>.82</u>	<u>5</u>	<u>.46</u>
Total	560		530	

Table C

Local Residence:	#	%
Commuting	376	34.5
Residence Halls	<u>714</u>	<u>65.5</u>
	1090	

Table D

Geographical Distribution

(states with 15 or more students)

	#	%
Memphis	348	31.9
Tennessee	187	17.1
Alabama	68	6.2
Arkansas	132	12.1
Florida	32	2.9
Georgia	46	4.2
Kentucky	20	1.8
Louisiana	51	4.7
Mississippi	69	6.3
Missouri	24	2.2
North Carolina	16	1.5
Texas	34	3.1
Other States & Foreign countries	63	5.8

Table E

Religious Denomination

	#	%
Presbyterian	323	29.6
Methodist	197	18.1
Baptist	144	13.2
Episcopalian	119	10.9
Roman Catholic	88	8.1
Christian	28	2.6
No Preference	46	4.2
None Listed	62	5.2
All Others	83	7.6

All data are based on information as of October 15, 1972.

Center for Continuing Education - Dean Granville DavisA. Programs

During 1972-1973, a total of 1,562 took part in the discussions and lectures offered by the Center for Continuing Education. Most of the groups meet in the Meeman Center on the Southwestern campus, but a number meet in the homes of participants. Some groups are held in communities throughout the Mid-South region.

Several of the programs deserve special mention:

1. A two-day seminar on "Inventing the Future: Mid-South 1990."
2. An eight session mime workshop, conducted by Stephanie Rich, a student of Marcel Marceau.
3. A foreign film series with Professors Gordon Southard, Donald Tucker, and Richard Wood participating in a follow-up discussion.

B. The Institute for Executive Leadership

Since 1955 Southwestern's Institute for Executive Leadership has been conducted by the Continuing Education Center, presenting to business executives a year-long study of the humanities with the objective of improving the quality of administrative performance. This year's class, the sixteenth, was one of the largest in years.

C. The Urban Policy Institute

In order to help the business and professional leadership of the Mid-South to have the best information on which to base policy decisions, the Urban Policy Institute of Southwestern in association with the Brookings Institution of Washington held a series of eleven day-long seminars on the theme of "A Growth Policy for the Mid-South." Fifty participants from Arkansas, Mississippi, and the Memphis area took part in the discussions.

In addition to the Growth Policy Conference, the Institute conducted two two-day conferences for special audiences:

1. The Memphis Transportation Conference

At the request of the Memphis City Council, a seminar was held in August at the Meeman Center to determine a transportation policy for the metropolitan area.

This transportation conference was given more coverage by the mass media and exercised more influence on City Council decisions than any policy conference the Continuing Education Center has conducted.

2. Corinth Growth Policy

At the request of the Chamber of Commerce of Corinth, Mississippi, a seminar was conducted in June for thirty-five of that city's leaders. During the two days of discussion, policies were adopted to guide Corinth's future growth.

D. National Conference

From April 8 to April 11, the Center was host to the second national conference on the "Continuing Education Center and the City" held by the University Council on Education for Public Responsibility. Business leaders and elected officials of Memphis, north Mississippi, and eastern Arkansas served as panelists or speakers or hosts to assure the success of the sessions. One evidence of this success was the election of Southwestern's Dean of Continuing Education as the new president of the University Council.

E. Community Involvement

This report reflects, even more than the reports of previous years, the widespread involvement of the Continuing Education Center with its Memphis and Mid-South community. That involvement is underscored by the activities of the members of the staff in preaching, teaching, consulting, conferring, and directing.

Librarian's Report - Albert Johnson

The year 1972-1973 has been a busy and productive one for the Burrow Library. The total of library materials circulated topped the preceding year by 861 items, the number of reference questions handled shows a healthy increase, five hundred more new books were catalogued (4,758), and over one thousand more volumes were reclassified from Dewey to L.C. A three thousand dollar reduction in the basic book budget somewhat curtailed departmental purchases, but a timely grant from the Sears Roebuck Foundation averted real disaster in the acquisitions program.

Through the further generosity of the Sponsors of Southwestern of the Women of the Church, additional furniture was purchased for the lower level reading lounge. The lounge is now open from 8:30 A.M. to 9:30 P.M. The extended hours came in compliance with a request from the student body and attest to the popularity of the operation. Hand-some oak shelving recently procured for the main reading room provides additional space for the expanding reference collection.

The total holdings of the library as of July 1, 1973 are 144,241 catalogued volumes.

The outstanding gift was a \$2,500 grant from the Sears Roebuck Foundation. \$750 from the Regional Office of Christian Education of the Synod of Louisiana represents a continuing interest in the library at Southwestern. Grants from the Grass Foundation and the Research Corporation were used to strengthen the holdings in mathematics and biology. Memorial gifts amounted to \$1,859, and individual books received from alumni, faculty, and friends continue to enrich the collection.

Departmental Highlights

Anthropology - Jack Conrad. Three new courses which grew out of student interest in community involvement were approved by the Curriculum Committee. The basic course in Social Service Methods provides a progression of study and experience in contemporary social work theory and a variety of social service agencies. Fourteen anthropology majors were graduated, two with honors.

Art - Lawrence Anthony. Filmmaking was added as a class, made possible by funds from the Andrew W. Mellon Foundation Grant. The department continues to try to offer studio courses that will be of interest and value for the one-term student fulfilling the new three-hour fine arts requirement. One such course, weaving, taught in Term III has proven very successful in meeting this need. The art major requirements and courses offered in the department have been altered to meet the needs of the art major as well as the general student, who comprise close to 85 per cent of the students enrolled in an art class. A major in art with an emphasis in museum work has been arranged with the Brooks Memorial Art Gallery. Twelve seniors graduated with a major in art.

Biology - Robert L. Amy. The number of graduating biology majors reached an all-time high and the number of majors in the lower classes indicates that this level will be maintained at least for the next three years. The number of students enrolling in biology courses has increased significantly in the last few years while the number of biology faculty has decreased. Approximate numbers majoring in biology - freshmen 40; sophomores 35; juniors 40; seniors 38. We have modified degree requirements so that programs for individual students can be more easily tailored to their particular interests and vocational goals. A cytology course was replaced with a course entitled vertebrate anatomy and histology. The Senior Symposium has been replaced with the Biology Seminar. In recent years the large number of students in the Symposium has made it difficult to get adequate individual participation. Biology Seminar groups will be limited to relative small numbers and each will be under the direction of one faculty member.

J. T. Darlington and C. K. Wagner took 15 students on an extended field trip during Term III to Texas, New Mexico, Arizona and Oklahoma. J. D. Witherspoon devoted his time while on leave (Terms II and III) to continue his work on a Textbook of Vertebrate Physiology. Over the past two years, with the help of several of our students, he has produced a series of 13 audiovisual tapes that were published this year by Narco Bio-Systems. C. K. Wagner won the American Society of Mammalogist's award for the best paper presented at an annual meeting by a new Ph.D. The title of his paper was "Energy flow as a measure of predation on small rodent populations in a Polish forest."

Chemistry - Harold Lyons. The past year was marked by all-time high enrollments in almost all of our chemistry courses. While a large part of this enrollment increase is due to greatly increased enrollment in health-related career preparations, there also seems to be increased interest in chemistry as a career.

Dr. H. M. Gilow published a paper on "The Mechanism of Bromination by Hypobromous Acid" which appeared in Journal of the Chemical Society, Chemical Communications, pp. 130-131 (1972). Dr. H. Lyons read a paper on "Combined Gas Chromatography - Infrared Spectroscopy in Toxicological Analysis" at the April meeting of the Southern Association of Forensic Scientists in New Orleans. Dr. R. D. Gilliom continued work with Dr. W.C. Nemitz on a National Science Foundation supported research project entitled "Artificial Intelligence in Mass Spectrometry." Dr. R. Mortimer was awarded a Research Grant by the Research Corporation on "The Experimental and Theoretical Study of Transport Processes" for two years starting September 1972.

Two students received the B.S. in chemistry in June, 1973.

Communication Arts - Ray Hill. The major development of the year has been the construction of a stage and platforms for audience seating in the Room 6 Laboratory Theatre of Palmer Hall which now serves as the main performing area for drama activities thus relieving the problem of conflicts with the Department of Music in utilizing the stage of Hardie Auditorium.

Ms. Betty Ruffin directed productions of Sidney Howard's three-act play, THE SILVER CORD, Ionesco's THE BALD SOPRANO and Shaw's DARK LADY OF THE SONNETS. The latter was performed for the Beethoven Club as well as for campus audiences.

Productions of student written plays included Ike LaRue's THE COTTON ASSASSINS, and THE JAZZ CLUB, Punch Shaw's BILLY'S LAST ACT, Levi Frazier's JIVIN' AND SHUCKIN' and A TRIBUTE TO PAUL ROBESON, Charles McElroy's CLOWNS AND WANDERERS and an untitled play by Charlaine Harris.

Mabou Mines, the experimental theatre group which performed at Dilemma last year, utilized four Southwestern graduates and one current student when it performed its newest creation, THE FOOTBALL PIECE, at New York University this spring.

Ms. Ruffin appeared in a leading role in the Memphis Little Theatre's production of Tennessee Williams' GNADIGES FRAULEIN which won first place in the Southeastern regional competition and was awarded second place in the national contest in Lincoln, Nebraska, June 16.

Keith Bowsza, a graduating senior, had two of his original films shown as part of an international film festival in Nova Scotia. Keith was also asked to show his films at the National Convention of the Better Films Councils of America.

Economics and Business Administration - George M. Harmon.

Total enrollment in courses offered by the department increased by over 23 per cent in 1972-73, over 1971-72. The additional staff made possible departmental participation in the Freshman Colloquium and some progress toward implementing the Urban Emphasis Area Concentration. In addition, the department was able to begin offering most required courses for the major on an annual basis instead of every other year as was previously the practice. This will make possible a limited degree of specialization by members of the department and will much enhance teaching and research efforts. The department continued its participation in the Intercollegiate Business Game again sending a team of students to the Emory Graduate School of Business in Atlanta for the final competition. Participation in the Bank Management Internship program increased in 1972-73.

Individual faculty activities include Professor Wasfy Iskander's completion of his dissertation entitled, "The Economic Potential of Copper in the Arctic," and receipt of the Ph.D. degree from Indiana University. Professor Marshall McMahon was awarded a grant to pursue research entitled: "Racial Discrimination in the Rental Housing Market: A Model and an Empirical Test." Professor Ralph Hon continued his work as an arbitrator of labor disputes. Professor Harmon served as a consultant to the State of Alaska in connection with certain economic and financial matters involving the proposed Trans-Alaskan Pipeline System, and again participated as Instructor of Business Finance in the annual School of Banking of the South at Louisiana State University.

Education - Helen Hall. 1972-1973 was the first year of Southwestern's new program to certify teachers for elementary schools. While it is nearly impossible for students who are already seniors to take full advantage of a new program during the first year, we have been able to certify one, and four others will be certifiable in August, after they eliminate such deficiencies as extra hours in mathematics or health. One new course required for elementary certification had an enrollment of nineteen, which surely indicates that the program was filling a need which already existed. We will not know for sure, of course, just how many students are interested in elementary certification until our present freshmen are seniors, for they will be the first group who can plan their curriculum from the beginning to include the necessary courses.

Recent years have brought a gradual increase in the number of student teachers, but the number took a sudden leap in 1972-1973. From a maximum number of 30 in previous years, we had 50 student teachers in 72-73.

Examination of the commencement program revealed that over 50 per cent of the Bachelors of Arts, exactly 50 per cent of the Bachelors of Music, and nearly 7 per cent of the Bachelors of Science had taken some education courses.

English - Robert M. Cooper. There were 37 seniors, 20 juniors who declared themselves English majors, plus an undetermined number of sophomores inclining in that direction.



The Department devised a new Freshman English Program, subsequently approved by the faculty, designed to evaluate the writing abilities of all incoming freshmen and to assign them to the level of freshman English best suited to each student's needs and abilities.

A Senior Seminar Program has been created to provide a more meaningful and enriching comprehensive terminal experience than three days of examinations, at least for superior students. Participation by department members and students will be on a voluntary basis, and no credit will be granted.

Professor Jack Farris was named to The Thomas K. Young Chair in English, succeeding Dr. John Benish. Dr. Bernice Williams published an article, "George Meredith, Translator," in The Erasmus Review.

Thirty-seven seniors graduated this year. Of these, two graduated with honors, and seven with distinction.

History - James C. Lanier. Important additions to the curriculum were made this year in the area of urban studies. (1) The City in History, a broadly conceived study of the city as a catalyst of civilization, (2) American Urban History, an interdisciplinary concentration in Urban Studies, and (3) American Colonial History.

Student enrollments in several basic courses showed significant increases. In the graduating class of 1973, there were seventeen history majors. Two were selected to membership in Phi Beta Kappa. Four others graduated with distinction. Dr. Lanier delivered a paper on Stuart Chase to a meeting of the Southern Historical Association in Miami.

International Studies - David M. Likes. There were approximately 163 students enrolled in International Studies courses during academic year 1972-1973. During the academic year, the tenth annual consecutive International Studies Seminar series brought 14 distinguished lecturers to the campus. Full fellowships were offered to eight students, four of whom graduated with honors and four through regular senior seminars.

Because of the precarious political situation in the Middle East, the Southwestern At the American University of Beirut Program was held in abeyance until the summer of 1974.

Fourteen students commenced first-year classical Arabic. Ten completed the course of study. Four students successfully concluded second and third year Arabic. The same high academic standards were maintained as during the preceding year.

International Studies Seminar speakers included:

Dr. Kenneth R. Whiting, Director of Documentary Research,  
Institute for Professional Development, Air University,  
Maxwell Air Force Base, Alabama

The Honorable David Marks, Deputy Director, Bureau of Intelligence and Research Department of State  
 Professor Donald E. Weatherbee, Director of Graduate Studies, Institute of International Studies, University of South Carolina  
 Dr. Salmon Al-Ani, Director, Center for Near Eastern Languages, University of Indiana, Bloomington, Indiana  
 Professor Kenneth A. Luther, Center for Near Eastern and North African Studies, University of Michigan  
 The Right Honorable J.A.N. Graham, Chief of Chancery, British Embassy  
 Brigadier General E.H. Simmons, USMC, Headquarters U.S. Marine Corps  
 Mrs. D. R. Glass, State Consultant, Homemaking Education, Tyler, Texas  
 Commander H. R. Samler, Royal Navy, British Navy Staff  
 Reverend Gerard F. Yates, S.J., Department of Government, Graduate School, Georgetown University  
 Mr. Lewis M. Purnell, Diplomat-in-Residence, Troy State University  
 Professor A.J. Meyer, Associate Director, Center for Middle East Studies, Harvard University  
 Brigadier General William B. Yancy, Jr., G-5, Joint Chiefs of Staff  
 His Excellency, Dr. Zdenek Cernik, Permanent Representative, Mission of the Czechoslovak, Socialist Republic to the U.N.

Mathematics - G. Kenneth Williams. The Mathematics Department had enrollments of approximately 180, 200 and 90 in Terms I, II and III, respectively, for the 1972-73 academic year. The Department had four senior majors. Three were elected to Phi Beta Kappa.

Professor Russell introduced a program taught by the so-called Keller Plan.

The following papers appeared in print during the 1972-73 academic year:

- C. Holland and E. Scrimger, "Free Products of Lattice Ordered Groups," appeared in Algebra Universalis.
- B. Jonsson and T. Whaley, "Congruence Relations and Multiplicity Types of Algebras," accepted for publication by the Pacific Journal of Mathematics.
- A. Margaris, "Identities in Implicative Semi-lattices," accepted for publication by the Proceedings of the American Mathematical Society.

Modern Foreign Languages - Donald W. Tucker. Instruction has been given in Arabic, French, German, Italian, Russian, Portuguese and Spanish. Among the graduating seniors for 1973 were seven with a major in French, four with a major in German and three with a major in Spanish.

Again this year the German Department has conducted a study program in Germany during Term III.

The new area degree requirements which go into effect for new students in September 1973 will probably result in higher enrollments in modern foreign languages, especially in the first-year courses. The fact

that first-year language study will count toward the satisfaction of the area degree requirements should encourage larger numbers of students to enroll in elementary courses, particularly in German.

Music - Charles Mosby. The Department enjoyed the largest enrollment in its history with approximately 340 registrations for music courses, 80 per term in choral work, and 188 in private lessons for college credit. The total number of students registered in all music courses was approximately 780 for the academic year. In addition to these, there were also students involved in the Pep Band, the Madrigal group, and those taking private applied music lessons on a non-credit basis. The figures show a total increase in registration of approximately 35 per cent over the previous year.

The Southwestern Chorale, a choral group of 20 women, was formed this year and presented five public concerts in the Memphis area.

For the first time in twenty years, the Southwestern Singers joined forces with a community organization for a major performance. In November, the Singers and the Memphis Ballet Society presented the Unicorn of Gian Carlo Menotti to a large and enthusiastic audience. In addition to this, the Singers gave six public performances for local audiences, two television appearances, and traveled to McKenzie, Tennessee, to appear on Bethel College's visiting artists series. The annual tour of the Singers concentrated on Mississippi, Arkansas, and Louisiana, where roughly 3,500 people were in attendance for seven concerts.

The First Generation, another off-shoot of the Singers, entertained approximately 10,000 people (mostly high school students) by touring with the Singers. Seven local presentations were given in addition to the tour.

The Southwestern String Quartet, aided by local artists, presented two concerts to large crowds in Hardie Auditorium. It is the general concensus among local musicians that these recitals were among the finest ever given by a local string quartet.

Three other faculty recitals were presented: Donald Moore, piano; David Ramsey, organ; and Tony Garner, baritone. In addition, seven public student degree recitals were presented: three junior and four senior programs.

The Music Department aided in hosting a series of seven public lectures on opera presented by Maestro Kurt Klipstatter, resident conductor, of the Memphis Opera Theatre.

In an attempt to update its curricula offerings, the Department instigated a new approach to the teaching of music theory. The former method, which is now outdated, has been phased out and now only the "Christe" approach (University of Indiana) is being offered. This new system combines harmony, sight-singing, ear-training, keyboard harmony,

form and analysis, and 18th century counterpoint into a tightly knit package of correlated theoretical subjects which covers a span of two years' study. Although it is early to make a judgment, from all indications this move was a wise one.

Seven degrees in music were awarded this year - four Bachelor of Music degrees (two in school music, one in church music, one in piano performance) and three Bachelor of Arts (music major) degrees.

The Preparatory Division of the Department of Music (formerly known as the Memphis College of Music) is an important facet of the music program at Southwestern. Over 200 pre-college students and 50 adults are receiving instruction in piano, voice, flute, harp, violin, viola, 'cello, string bass and organ at the school.

Philosophy - James Jobes. Five majors graduated in 1973. During the year Professor Llewellyn wrote "Whitehead and Newton on Space and Time Structure," an article accepted for publication in Process Studies, (Claremont, California). Professor Jobes wrote an article entitled "A Revelatory Function of Art," published in the British Journal of Aesthetics, (London).

Physics - John Streete. We received a grant from the National Science Foundation in the fall which allowed us to participate in the U. S. Solar Eclipse Expedition to Africa. The total solar eclipse occurred across the continent of Africa on June 30, 1973. All the members of the physics faculty and three graduating seniors were involved in the experiments carried out from a site on the southeastern tip of Lake Rudolph in northwestern Kenya.

As a result of a research project carried out last summer at the High Altitude Observatory's observing station in Climax, Colorado, Dr. Streete, along with Drs. Einar Tandberg-Hanssen and R. M. MacQueen of HAO, has submitted for publication a paper concerning solar prominences.

This year the Department received a DuPont College Science Grant of \$5,000 for the purpose of strengthening instruction in the physical sciences. We also received a grant of \$1,000 from the Stern Foundation.

In the fall Dr. J. H. Taylor gave an invited paper to the Southeastern Section of the American Physical Society at the University of South Carolina on the Southwestern Physics Program. The Department had four graduating seniors.

Political Science - W. A. Sweetser. In the fall term of 1972 a total of 156 students were enrolled in all departmental courses and 15 senior majors were preparing for graduation.

The Department revised the curriculum to provide updated programs in the areas of United States government, pre-law, urban studies and public administration.

The introductory and United States politics series of courses provided "timely" topics for non-majors needing courses to meet general requirements.

From year-to-year, the Department has tried to build up its book holdings in weak areas. The holdings in theory, jurisprudence, urban studies, and domestic government are excellent.

Urban Studies Internships: A total of 18 students held positions with various agencies of government in the State of Tennessee during Term III, 1973. Seminars with the interns, cross-knowledge inputs and feedbacks from agency supervisors reinforce the Department's conviction of the program's value.

Psychology - James R. Morris. The quantitative and experimental aspects of our program constitute one of the real strengths. I believe the empirical base of psychology has reached such a status as to warrant our encouraging stronger students to involve themselves in bridge, or interdepartmental, majors (e.g., psychology-biology).

Service-oriented practicum courses were strengthened through an excellent working relationship with the Child Development Center. Students observed and worked in an interdisciplinary program of diagnosis and treatment of children with developmental problems. One course, Practicum in Child Psychology, made use of the facilities and equipment in the Child Development Lab. This course focused on the application and research in the basic principles of language and cognitive development in children.

The Diagnostic Center, serving the juvenile courts of West Tennessee, began operations in late summer of 1972. This program, funded by the Law Enforcement Assistance Administration, provided significant training and experience for some ten students in psychological evaluation, report writing, staff conferences, consultation with various professionals, and visitation of a number of correctional institutions. In addition, this program provided much needed community services, primarily in the form of individual psychological reports and recommendations to juvenile courts in West Tennessee.

A senior seminar (one hour credit) was conducted for the first time this year. This course was implemented for the purpose of involving full-time faculty members and interested seniors in discussions of contemporary issues in psychology. Psychology majors in the 1973 graduating class numbered about 42.

The State Department of Education recently ruled that psychology is acceptable as a high school course. This may have implications for our department in future years. Prospective psychology majors who have completed a psychology course in high school could move more quickly into advanced course work and independent study. Job opportunities for our graduating psychology majors should also increase to the extent that high school courses in psychology are taught in Tennessee.

Religion - M. P. Brown. Greater attention was given in our curriculum to the world and the society into which our students must go and greater effort to develop in our courses the Hermeneutic between the sources of man's religious authority and the problems and needs of these crucial times. Deliberate effort to engage them in curriculum-evaluation at two meetings this year was fruitful, and the side-effect of attracting new majors (or would-be majors) was also remarkable. Other and more frequent meetings with our students are planned. Three seniors majored in religion this year.

Professor Brown has been awarded a research grant by the Committee on Research and Creative Activity; he will use this to engage in a summer seminar in Israel and to pursue studies in "Jewish Sources of Christianity." Professor Batey received notice that his book, Jesus and the Poor (Harper & Row, 1972), would be published in Italian in the near future. He is now at work on another book, and like his colleagues often supplies pulpits in the Memphis area.

Admissions Office - Ray M. Allen

The 1972-73 academic year was the largest in the history of Southwestern, with 66.8 per cent of the student body residing on campus.

Of the 325 full-time freshmen, 155 were men and 170 were women. A profile of the 1972 entering class, shows the mean score of all who took the ACT as 25 on the composite score; of those who took the SAT 1111 was the combined verbal and math score average. This latter score (1111) is exactly the same as the previous year (1971), and compares with other years as follows: 1970-1152; 1969-1103, 1968-1153, 1967-1139, and 1966-1150.

The full Committee on Admissions and Student Aid, under the chairmanship of Ralph C. Hon, met seven times during the year. Among the actions taken were the implementation of the program for special admission of high school students, the answering of questions raised by the Committee on Problems of Black Students, the sponsorship of the scholarship program of the Outstanding American High School Society, the decision to sponsor two Southwestern National Achievement Scholarships (for outstanding Negro students), and the acceptance of a revised set of CSS tables for use in assessing the financial need of students from middle income families.

Financial Aid - W. L. Jones

Even though there was a decrease in our federal allocation for student financial assistance programs and the institutional scholarship budget did not increase proportionately to the increase in cost and enrollment, thanks to the Tennessee Tuition Grants program, we were able to provide assistance at a level which appears to have bettered past performances.

Student Affairs - Charles Diehl, Dean of Men

During the 1972-73 Session, men were housed for the first time in Townsend and Evergreen Halls, and women occupied Bellingrath Hall. At the beginning of the academic year, all of the men's dormitories were full except Evergreen Hall, which had one vacancy.

Thefts of bicycles and other articles, including money, from the campus and the dormitories continued to be a problem, though not quite as great a problem as during the 1971-72 Session.

In April, 1973, two tragedies occurred. Ronald Marlow, a junior resident student from Germantown, Tennessee, was drowned when the canoe which he and a friend were using capsized while they were on a camping trip in Arkansas. A short while later, Whit Thomas, a junior resident student from Little Rock, Arkansas, was fatally wounded during a robbery at the store at which he worked.

The Infirmary and the college health services are now staffed by Mrs. Doris Gill.

Student Affairs - Anne Marie Williford, Dean of Women

The women's residence system was significantly affected this year in a very positive way by the reassignment of complete residence halls, the women taking a hall formerly occupied by males on the men's side of the campus and the men taking what was formerly a women's hall on the women's side of the campus. A survey of all resident students conducted by the Counseling Service in late March showed a really exciting increase in the growth of friendship relationships between the male and female resident students, and an overwhelming approval of the plan.

The women's residence halls were filled to more than capacity this year. We found ourselves with nineteen freshmen women having to be housed in the recreation room in the basement of Voorhies.

The four halls, each developing rules for its own governance, operated efficiently and responsibly this year. We were in our second year under the system in which the junior and senior women students holding the positions of Resident Advisors were responsible for the complete management of the halls. Again it worked beautifully.

This was the fifth year that we have had visitation in the women's residence halls. Until February this was limited to the hours between seven in the morning and midnight. In February Bellingrath began a four-week trial period of unlimited visitation. At the end of this time a survey was made of the women residents; no security or personal problems of any consequence were reported. All 109 of the residents voted to continue the unlimited visitations and were approved to do so based on a new regulation whereby all students chose beforehand the visitation regulations in which they want to live. Increasingly we have been concerned about the safety and security of persons and property on campus. Several measures were taken to increase the safety of the campus.

Women students continue to take an active and responsible part in campus-wide governing bodies. The President of the Social Regulations Council and the Honor Council were women. Women have been elected for these positions for next year. The Panhellenic Council had a difficult year. In September, when compliance with college regulations concerning open membership was required, the Community Life Committee found that only two of the five sororities were in compliance and able to pledge and initiate new members. The Panhellenic had to plan for rush in January not knowing what would be possible at that time. It was only in the beginning of the week of rush that the last of the five sororities complied with college policy. They had a successful rush and have contributed much to the social life of the campus this year.

The Student Government was well led this year and was successful in developing the new roles and responsibilities placed on it in the last few years, such as representation on faculty and board committees.

The Black Student Association began the year homeless, their Black House having been leveled by bulldozers during the summer, and no suitable place had been found for them to establish a new center. It was early winter before the old anthropology building was assigned to them. The necessary repairs, changes and painting were done for a new Black Cultural Center.

#### Athletics - William R. Maybry

Six new Southwestern school records were set in track. The track team won its fourth consecutive College Athletic Conference Championship, was runner-up in Tennessee Intercollegiate Athletic Conference Outdoor Meet, and had eleven conference champions. A new Southwestern course record for four miles in cross country was set.

The golf team finished fourth in the state tournament. Southwestern won College Athletic Conference championship in the number 1 singles division in tennis.

#### ALL SPORTS RECORD

<u>SPORT</u>	<u>WON</u>	<u>LOST</u>	<u>TIED</u>	<u>CONFERENCE STANDING</u>
Football	4	4	0	2
Cross Country	0	2	0	4
Basketball	4	21	0	4
Wrestling	0	0	0	4
Track	2	0	0	1
Baseball	4	13	0	4
Tennis	4	8	0	4
Golf	7	4	0	2

The Athletic Department continued as a vital part of the Southwestern community with 144 different individuals participating in one or more of our varsity sports. This is 25+ per cent of the male enrollment.



Through its three facets of endeavor the Athletic Department reached 458 out of 560 considered in participation records. This is 82 per cent of the male student body, and makes the Department feel it is serving the college as it should.

The Directed Activity (DA) program has just completed its second successful year. Directed Activity was designed to upgrade the physical education program and allow the student to be on his own with a wide variety of items to choose from and participate in.

#### Southwestern Counseling Service - Fred D. Pultz

The Counseling Service has functioned in at least three major areas during this year. It has served as a source of information in the area of colleges, graduate and professional schools, occupational and industrial information, and nation-wide testing programs. It has provided job information and job placement services as well as career counseling. It has provided counseling as well as a limited amount of therapy for Southwestern students. Approximately sixty students and alumni looked for work through this office.

#### College Counselor - Charles Matthews

The office conducted ice-breaking interpersonal relationship exercises for the freshmen during orientation week and a training program for the Resident Advisors and Dormitory Presidents, and spoke to various groups on campus to familiarize them with the counseling service and the new college counselor. Another project consisted of a pilot study to determine the effect of training in counseling theory and techniques on job performance of a Resident Advisor. We also participated in the development of a Quality of Life at Southwestern Index with Dr. Herb Smith and some of his students. Other additional activities included, of course, the handling of emergencies and consultation with community resource people.

#### Kinney Program

The Lawrence F. Kinney Program is a student-run organization which sends Southwestern students as volunteers into the Memphis community. The coordinators of the program established several goals at the beginning of the year concerning the role of the volunteer. Not only does the volunteer give help to various agencies and individuals, but the volunteer gains knowledge and experience which he would not be able to obtain in a classroom. Approximately ninety students participated in the program first term.

Volunteers engaged in such activities as tutoring bedridden children at Crippled Children's Hospital or John Gaston Hospital, thus giving the children there more individualized instruction, or organizing recreational activities for disadvantaged children at Holy Name Center or Wesley House. Students interested in psychology or special education worked in the behavior modification program at Memphis School

for the Mentally Retarded or with a group of mentally retarded adolescents at a fellowship program at Buntyn Presbyterian Church. Visitation of those unable to get out into the community, has always been an important part of the Kinney Program and such opportunity was available at Kennedy V.A. Hospital and Home for Incurables where volunteers exchanged thoughts and ideas with the patients there. During the second term approximately sixty students volunteered to work in the program. During third term there were forty volunteers.

Mrs. Morgan Cone, advisor to the Kinney Program, met with the coordinators every Tuesday to discuss the week's activities. The Kinney Program has been a success and has met its intended goals. For the future we see the need for continued contact between Southwestern and the Memphis community.

ANNUAL REPORT OF THE DIRECTOR FOR INSTITUTIONAL ADVANCEMENT,  
LOYD C. TEMPLETON, JR.

Alumni Affairs

The Homecoming Weekend of October 27-28, 1972, honored Dr. and Mrs. William Bowden on the eve of their departure from Southwestern. Special recognition was also given Mr. Goodbar Morgan, longtime Director of Alumni Affairs, who would retire in June of 1973, and to Mr. Jim Breytspraak and Mr. Bob Fey, co-chairmen of the 1971-72 Alumni Loyalty Fund.

Elected officers and members of the Executive Council of the Southwestern Alumni Association for the 1972-73 year are as follows:

Mr. Louis B. Weeks, Jr. '37, President  
Mrs. Albert A. McLean (Harriet Pond) '39, President-Elect  
Mrs. George G. Clarke (Mary Ann Ramsey) '50, Secretary-Treasurer

Members at Large:

Mr. Edward T. Hamlet '52  
Mr. Daniel S. Whipple '61  
The Rev. Edwin W. Stock, Jr. '59  
Mrs. Walker L. Wellford III (Diane McMillan) '59

Mr. Waddy West, Jr. '39, Past President

Throughout the year the Executive Council has been active in its efforts to establish closer ties with the college and to be of greater service to Southwestern. At the invitation of the Council, Southwestern representatives have met with these alumni to discuss interests ranging from Dilemma '73 to the college's basketball program.

Of special interest to all alumni was the request from Mr. Robert McCallum, chairman of the Southwestern Board of Trustees, who acting upon the resolution of the Board, asked the Council for its recommendations of alumni to fill a current opening on the Board of Trustees. Mr. Charles Cobb, class of 1944, was recommended by the Council and elected by the Trustees to full Board membership.

On the national alumni scene, alumni meetings usually held in the fall were postponed pending the election of a new president. Then, with the election of James H. Daughdrill, Jr. as president in the spring, it was decided that out-of-town meetings could not be held before the fall of 1973. At that time, a full schedule of alumni meetings is planned to introduce President Daughdrill to Southwestern's national alumni body.

### Public Relations

The year's major event of public interest was the announcement of Southwestern's new president. Locally, news coverage of President Daughdrill's election was extensive. Several national publications in the fields of higher education and of the church also carried this news. A special issue of the Southwestern News, devoted entirely to introducing President Daughdrill to alumni and other friends of the college, was mailed to approximately 13,000 persons.

The Dilemma '73 Symposium, an opera lecture series by Kurt Klippstatter, resident conductor of the Memphis Opera Theatre, art exhibits and other special events continue to draw Memphians to the Southwestern campus. Offerings of these kinds constitute natural and strong relationships between the college and the Memphis community.

The full-page newspaper advertisement made possible by gifts of members of the Board of Trustees, was effective in reaching the mass circulation of the Memphis Commercial Appeal with a current summary on the progress of Southwestern.

### Publications

A significant local honor came to Southwestern in this year's awards of the Memphis Advertising Federation when a college publication was named "Best in Show," winning over all other entries. The winning piece was a photographic overview of the college produced under the co-editorship of two students, Mr. David Crow and Mr. Bill Brune. Another Southwestern entry was a finalist and was awarded a certificate of merit.

A national award also came to Southwestern when the "Centerfold" publication of the Meeman Center for Continuing Education was named a winner in the annual competition of the American College Public Relations Association.

Other highlights of the year's publication program include:

- An all new recruiting brochure.

- A brochure for recruiting black students developed at the request of the Committee on Admissions and with the cooperation of the Black Students Association.

- Promotional materials for the British Studies at Oxford Programme.

- Southwestern At American University of Beirut, and for other special programs.

This office continues to work closely with the Office of Development in preparing all collateral materials used in support of the Annual Fund.

### Special Events

The first meeting of the President's Council with President James Daughdrill was held on April 23, 1973, on the Southwestern campus. Favorable response indicates that this was a most successful first meeting between the Council and Southwestern's new president.

An important undertaking of this office over the past year has been coordinating the work of the Task Force on the development of the Case Statement for Southwestern. The development of this document was begun at the direction of the college's consultant firm, Frantzreb and Pray Associates, Inc., to be tested in the course of the feasibility study for a capital campaign. The document was completed in late spring, adopted by the president and is now being tested by our consultants with respondents selected from Southwestern's alumni and friends.

### Summary

It is significant that in a year of transition from one president and administration to another, support of the college is at an all-time high. It is felt that this is attributable to a growing understanding of Southwestern's mission on the part of the college's alumni and friends, and to their dedication to the on-going life of this institution.

Finally, the close of the 1972-73 college year saw the retirement of Goodbar Morgan, Director of Alumni Affairs, and Bess Wolf (Mrs. John Quincy), Coordinator of Special Programs. Bess and Goodbar are known and loved by hundreds of Southwestern alumni and students. Their service to the college has been essential and they will be missed by all of us.

ANNUAL REPORT OF THE DIRECTOR OF DEVELOPMENT, RON A. YARBROUGH

The year which ended June 30, 1973, was one of the most significant in the history of Southwestern's development program. Although two resignations within the Development Office occurred during the fiscal year, together with other major administrative changes which created a period of uncertainty, the effects of a broadened development program at Southwestern can be measured by the results of the year.

The year's most important events follow:

- Gifts (cash and pledges) from all non-governmental sources for all purposes made during 1972-73 totaled \$1,168,892, a record for a non-capital campaign year. This amount does not include any unmatured deferred gifts.
- The firm of Frantzreb and Pray Associates, Inc., selected to assist the college in preparation and planning for its capital gifts program, submitted its interim report at the trustees' meeting in March. With approval of the trustees, several important action-steps were taken to better prepare the college for its planned capital effort, and the "market-test" section of the study for feasibility began. A final report on the study will be delivered at the trustees' meeting in October and a decision as to the direction of the capital gifts program will be made by the trustees.
- The Annual Fund, for the first time in recent years, reached its goal. This year's goal of \$345,000 was surpassed by more than \$8,000. Much of the credit for this success must go to Mr. Edmund Orgill who served as general chairman of this year's Memphis Community Campaign, and, working full time from late January through June, he significantly affected the successful results of other Annual Fund divisions as well.
- Dr. Fred Neal, Professor of Religion, agreed to serve as Director of the Synod of Tennessee Scholarship Campaign. This campaign, which began in May, is expected to produce approximately \$400,000 for endowed scholarship support from churches within the Synod of Tennessee. These gifts will greatly improve the resources of the college for financial aid to worthy students.
- A major capital gift of \$235,000 was awarded the college by the Edward J. Meeman Foundation. This grant is to be used as a "challenge" to secure additional gifts for early retirement of the \$442,000 debt on the S. DeWitt Clough Humanities Building which houses the Edward J. Meeman Center for Continuing Education.

- Preparation for the college's major capital effort is proceeding well internally. A committee composed of students, faculty, and administrative staff members worked together to prepare a major document stating the "Case for Southwestern" and determining the priority of present needs. Completion of this case statement represents great progress toward implementing the capital gifts program.
- Southwestern moved from 10th to 6th place in the American Alumni Council's "Honor Roll of Achievement" for number of alumni donors to the Annual Fund in 1971-72, among colleges in its size category. In addition, Southwestern was selected as a finalist in national competition for the United States Steel Award for "Sustained Achievement" in the Annual Fund.

Josh G. Brown III, Southwestern Class of 1965, has been employed as Director of Annual Giving and will assume his responsibilities in this capacity early in the fiscal year 1973-74. A successor to Dr. Julius Melton, who resigned as Director of Deferred Giving to assume a similar position at Davidson College in March, 1973, is expected to be chosen by early fall of 1973. In the meantime, Mr. Edmund Orgill is serving as a consultant to the Development Office with primary interests in the areas of annual and deferred giving.

The Development Office wishes to acknowledge its appreciation for the superior volunteer leadership within the Annual Fund divisional campaigns. Divisional Chairmen include:

- Board of Trustees -- Mrs. David K. Wilson, Chairman, Development Committee
- Faculty and Staff -- Dr. Richard Batey, Professor of Religion
- Memphis Community Campaign -- Mr. Edmund Orgill, General Chairman
  - Mr. E. B. LeMaster, Co-Chairman
  - Mr. James D. Collier, Co-Chairman
  - Dr. Peyton N. Rhodes, Co-Chairman
  - Mr. Walk C. Jones III, Co-Chairman
- Parents Fund -- The Honorable William F. Winter, Lt. Governor of Mississippi

In addition to these campaign chairmen, more than four hundred alumni volunteers and other friends contributed their time and personal resources to insure the success of the 1972-73 campaign.

ANNUAL REPORT OF THE VICE-PRESIDENT FOR FISCAL AFFAIRS  
AND TREASURER, MARSHALL PHILLIP JONES

Fiscal Year 1973 (July 1, 1972--June 30, 1973)

The College has completed its fiscal year without an operating deficit. This achievement is a reflection of the established and continuing institutional policy of balanced annual budgets.

With the annual operating deficit, which had existed in Southwestern's most recent fiscal years, no longer appearing in the annual report, credit must be given to those members of the board, administration, and faculty who worked long and hard over a period of several years to produce and finally to eliminate those deficits. Appreciation must also be expressed for those who have labored faithfully for the College while receiving compensation incommensurate with their contributions.

The maintenance of liberal arts education of high quality at Southwestern will always depend in great part on those supporters whose insight into the importance of private, liberal arts education causes them to give generously to Southwestern. With the return of the balanced budget, the next important step in improving the stability of the financial operation of the College is a sufficient increase in endowment to provide needed annual operating funds, including especially those monies necessary to pay competitive salaries for capable faculty and staff members.

The condensed balance sheet and income and expense statement which follow are derived from the audited financial report prepared by the accounting firm of Ernst and Ernst.



## CONDENSED BALANCE SHEET

June 30, 1973

## ASSETS

Current Funds

Cash .....	\$	168,859	
Book Store Inventory .....		43,984	
Investments .....		161,570	
Due from other funds .....		<u>399,108</u>	
	\$		773,521

Student Loan Funds

National Defense S.L.F.:			
Notes receivable and amounts due from other funds .....	\$	438,819	
Other:			
Due from Current Fund- Unrestricted .....		<u>5,696</u>	
	\$		444,515

Endowment Funds

Cash .....	\$	226,879	
Investments .....		<u>7,209,737</u>	
	\$		7,436,616

Plant Funds

Funds for retirement of indebtedness .....	\$	116,846	
Plant Extension and replacement funds			
Construction planned or in progress .....		15,700	
Due from Current Funds- Unrestricted .....		69,446	
Investment in Plant--at cost			
Land, roads, walks, and parking area .....		206,909	
Buildings and athletic facilities .....		12,957,619	
Equipment, furniture, fixtures .....		692,299	
Library books .....		<u>675,000</u>	
	\$		14,733,819

Agency Funds

Due from Current Funds- Unrestricted .....	\$	<u>66,412</u>	
---	----	---------------	--

TOTAL ASSETS .....			\$ <u>23,454,833</u>
--------------------	--	--	----------------------

CONDENSED BALANCE SHEET

June 30, 1973

LIABILITIES

Current Funds

Unrestricted

Notes and accounts payable, and accrued interest and expenses .....	\$ 1,051,158	
Employee salary and fringe benefit payment due .....	163,244	
Student deposits .....	112,340	
Fund balance (deficit).....	(1,132,734)	
Due to other funds .....	57,775	
Restricted		
Fund balance .....	<u>521,738</u>	\$ 773,521

Student Loan Funds

National Defense-fund balance \$	438,819	
Other-fund balance .....	<u>5,696</u>	\$ 444,515

Endowment Funds

Due to other funds .....	\$ 226,368	
Fund balance		
For Continuing Education...	550,250	
For Annuities .....	720,304	
Other .....	<u>5,939,694</u>	\$ 7,436,616

Plant Funds

Long-term debt		
President's home .....	\$ 8,000	
Dormitory bonds .....	1,028,000	
Due to Current Funds-		
Unrestricted .....	256,530	
Fund balance .....	<u>13,441,289</u>	\$14,733,819

Agency Funds

Fund balance .....	\$ <u>66,412</u>	
--------------------	------------------	--

TOTAL LIABILITIES ..... \$ 23,454,883

CONDENSED STATEMENT  
OF INCOME AND EXPENSE  
July 1, 1972-June 30, 1973

INCOME

Tuition .....	\$ 2,023,387	
Other Fees .....	<u>108,647</u>	\$ 2,132,034
Endowment (total return).....		469,881
*Gifts and Grants		
Benevolences-Cooperating Synods		
Alabama .....	\$ 20,940	
Louisiana .....	33,265	
Mississippi .....	12,101	
Tennessee .....	103,381	
Annual Support Program .....	326,543	
Contract research .....	80,000	
Other .....	<u>164,229</u>	\$ 740,459
Other departmental and miscellaneous income .....		97,297
Auxiliary Enterprises, including residence halls and dining hall...		833,932
Student Aid-restricted funds .....		<u>193,142</u>
TOTAL INCOME .....		<u>\$ 4,466,745</u>

EXPENSE

Instructional .....	\$ 1,591,511
Student Financial Aid .....	501,041
Physical Plant and Grounds .....	315,129
Administrative and General Expense .	606,493
Auxiliary Enterprises .....	842,742
Other College Activities and Departmental Expense .....	506,258
Transfer to Plant Fund .....	<u>20,000</u>
TOTAL EXPENSE .....	<u>\$ 4,383,174</u>

\*Excludes endowment additions from gifts and from academic chair support.

Student Government Association

President.....Duke Edmund Cain, Jackson, Mississippi  
Vice President.....Bruce G. Allbright III, Edina, Minnesota  
Secretary.....Clare Nichols, Auburn, Alabama  
Treasurer .....Jane Shaw Howze, Birmingham, Alabama

Commissioners:

Athletic.....Leslie I. Jaco, Jr., Jackson, Tennessee  
Education.....Jamie M. Bibee, Covington, Louisiana  
Elections.....Susan M. Clark, Nashville, Tennessee  
Publications.....Marjorie Ann Howe, Syracuse, New York  
Religious Activities.....Mary Margaret West, Memphis, Tennessee  
Social Activities.....Emmy Ruth Jenson, Jackson, Tennessee  
Town Students.....William Carl Baker, Memphis, Tennessee  
Student Welfare.....Kenneth Wayne Ellison, Memphis, Tennessee

Social Regulations Council

President.....Kathleen McClain, Paris, Kentucky

Honor Council

President.....Anne Elizabeth Brantley, Montgomery, Alabama  
Vice President..... John Clifton Sites, Clarksville, Tennessee

Briggs Student Center

President.....F. Clark Williams, Jr., Dallas, Texas  
Executive Board:

.....Bruce G. Allbright III, Edina, Minnesota  
.....Brant Shive Copeland, Lake Charles, Louisiana  
.....Karen Elizabeth Hopper, Baton Rouge, Louisiana  
.....Jane Shaw Howze, Birmingham, Alabama

Interfraternity Council

President.....Richard M. Bruno, Jackson, Mississippi  
Vice President.....Donald A. Bryan, Fort Worth, Texas  
Secretary-Treasurer.....Louis Blair Shamel, Memphis, Tennessee

Women's Panhellenic Council

President.....Martha H. Crenshaw, Shreveport, Louisiana

Student Publications

Sou'Wester.....Gerald A. Koonce, Little Rock, Arkansas  
S.F.A. Newsletter.....Scott M. Wilds, Tuscaloosa, Alabama  
Southwestern Journal.....R. Clark Malcolm, Little Rock, Arkansas  
.....V. Markham Lester, Little Rock, Arkansas  
Lynx Yearbook.....Stephanie H. Ryburn, Lubbock, Texas  
.....Mary Jane Hunter, Lake Village, Arkansas  
Ginger .....Frances A. Taylor, Brentwood, Tennessee  
.....Patricia Kay Jones, Forrest City, Arkansas

Board of Trustees

At the spring meeting of the Board, March 15, 1973, Charles P. Cobb, an attorney with the firm of Evans, Petree, Cobb and Edwards, was elected to the Class of 1977, replacing Edmund Orgill who was elected an Honorary Life Trustee, having served from 1945 to 1955 and again from 1962 to 1973. Walter P. Armstrong, Jr., Jefferson Davis and David H. Edington, Jr. were re-elected to the Class of 1977.

Jere F. Nash, Jr., Vice President and Secretary of Delta Implement Company of Greenville, Mississippi, was elected by the Synod of Mississippi to the Class of 1977 to replace Orrick Metcalfe who had completed three terms on the Board.

Hewitt Tomlin, Jr., an attorney with Waldrop, Hall Tomlin and Farmer, of Jackson, Tennessee, was elected by the Synod of Tennessee to the Class of 1977 to replace William H. Dale, who had completed three terms on the Board.

J.A. Thompson and Kenneth G. Phifer were re-elected by the Synods of Alabama and Louisiana respectively to the Class of 1977.

William H. Mitchell, President, First National Bank of Florence, Alabama, was elected to the Board to the Class of 1975 to replace Mrs. Henry C. Collins who resigned last year.

Mrs. Fred S. Landis, of New Orleans, Louisiana, was elected to the Class of 1975 to replace Mrs. Lee D. McLean who resigned this year.

The student representatives for the 1972-73 session were:

Anne Elizabeth Brantley, President, Honor Council  
Duke Edmund Cain, President, Student Government Association  
Brant Shive Copeland, Member, Honor Council

The faculty representatives for the 1972-73 session were:

Professor Donald W. Tucker, Department of Spanish and Chairman  
of the Department of Modern Languages  
Professor Jane Soderstrom, Department of Music  
Professor Charles O. Warren, Jr., Acting Chairman, Department  
of Biology.

Resignations

William Lukens Bowden, President  
Edith B. Caywood, Secretary, Admissions  
Andrew J. Chastain, Air-Conditioning Engineer  
Mrs. Danny Davis, Secretary, Department of Biology  
Wilma B. Duke, Financial Aid Bookkeeper  
Virginia R. Ferrell, Assistant to Order Librarian  
Donald Fiveash, Purchasing Agent  
Raymond S. Hill, Professor of Speech and Dramatics and  
Coordinator of Mass Media in Continuing Education  
John S. Hille, Director, Thomas W. Briggs Student Center  
Carl E. Johnson, Instructor in Education  
Theresa Loughrey, Secretary, Office of Admissions  
Jack R. Mankin, Technician  
Charles O. Matthews, College Counselor and Associate Director of  
Southwestern Counseling Service  
Julius W. Melton, Jr., Associate Professor of Bible & Religion and  
Director of Deferred Gifts  
A. Thomas Oakley, Assistant, Maintenance  
Mrs. Richard J. Olcott, Resident Administrator, Women's Residence Halls  
A. P. Perkinson, Jr., Director of Development  
May M. Pourciau, Assistant Catalogue Librarian  
Candace A. Powell, Assistant to the Order Librarian  
Sandra B. Priddy, R.N., College Nurse, Moore Moore Infirmary  
Dorothy J. Smith, Secretary, Departments of Chemistry and Mathematics  
Wahlollah Ticer, Housekeeper  
Ruth Wood Tuthill, Instructor in Theory (part-time)  
Mary Ann Vollmer, Assistant, Office of Development  
Grace M. White, Assistant to the Registrar  
M. J. Williams, Jr., Vice President for Fiscal Affairs and Treasurer  
Fred E. Young, Jr., Business Manager

Honorary Degrees Awarded on June 2, 1973

## DOCTOR OF DIVINITY

John William Lancaster, Pastor, First Presbyterian Church, Houston, Texas

## DOCTOR OF HUMANITIES

Jameson M. Jones, Associate Director, Memphis Academy of Arts, Memphis

## DOCTOR OF LAWS

Ronald F. Bunn, Interim Dean, College of Arts and Sciences and Dean,  
 Graduate School, University of Houston, Houston, Texas  
 Bryant Winfield Culberson Dunn, Governor, State of Tennessee, Nashville,  
 Tennessee

## DOCTOR OF SCIENCE

Charles Hawver Schauer, Executive Vice President, Research Corporation,  
 New York, New York

## DOCTOR OF HUMANE LETTERS

Kenneth E. Boulding, Director, Program of Research on General Social  
 and Economic Dynamics, and Professor of Economics,  
 University of Colorado, Boulder, Colorado

Appointments - Session 1973-74Faculty

Mrs. Constance Barrett, Instructor in Russian (part-time)  
Horst R. Dinkelacker, Associate Professor of German  
Jef Feibelman, Instructor in Constitutional Law (part-time)  
Charles R. Goodpasture, Professor of Political Science (part-time)  
J. Jefferson Gros, Professor of Sociology of Religion (part-time, in an exchange relationship with Christian Brothers College)  
Roger L. Hart, Visiting Assistant Professor of History (part-time)  
Raymond S. Hill, Professor in Communication Arts (part-time)  
Ralph C. Hon, Professor of Economics and Business Administration (part-time)  
David Y. Jeter, Assistant Professor of Chemistry  
Carl E. Johnson, Freshman Colloquium, (part-time)  
Robert K. Mehrle, Visiting Lecturer in International Studies (part-time)  
Charles C. Orvis, Assistant Professor of Economics  
Robert M. Parr, Instructor in Psychology (part-time)  
L. M. Ragsdale, Instructor in Music (part-time) and Band Director  
Armstead L. Robinson, Visiting Assistant Professor of Black Studies (part-time)  
Donald W. Strauss, Instructor in Anthropology (part-time)  
James M. Vest, Assistant Professor of French  
Robin Walters, Freshman Colloquium (part-time)

Administration

John Goodlett Brown III, Director of Annual Giving  
Mrs. Joe Butler, Resident Administrator  
Duke Cain, Admissions Counselor  
Mrs. Doris Gill, R.N., College Nurse, Moore Moore Infirmary  
Robert Ilardi, College Counselor (part-time)  
Mrs. Terrell Jameson, Secretary, Development Office  
Marshall Phillip Jones, Vice President for Fiscal Affairs and Treasurer  
Jaswant L. Khanna, College Counselor (part-time)  
Anne McAuley, Secretary, Department of Biology  
Glenn Munson, Admissions Counselor  
Suzanne Phelps, Assistant, Printing Department  
Alma Silverthorne, College Counselor, (part-time)  
Susan L. Smith, Assistant Business Manager  
Ron A. Yarbrough, Director of Development

## APPENDIX

Retirements

Ralph C. Hon, Professor of Economics and Business Administration  
M. Foster Moose, Professor of Chemistry  
Goodbar Morgan, Director of Alumni Affairs  
Alvin H. Overbeck, Associate Professor Emeritus of German  
Mrs. John Q. Wolf, Coordinator of Special Programs

Assignments Completed

Mrs. Lynette C. Black, Instructor in French (part-time)  
Mrs. Patricia Bladon, Visiting Lecturer in Art (part-time)  
Clarence Christian, Visiting Lecturer in Urban Studies (part-time)  
Larissa Foster, Instructor in Russian (part-time)  
Henry Haboush, Instructor in Arabic (part-time)  
Daniel E. Hieber, Admissions Counselor  
David L. Hume, Jr., Admissions Counselor  
Gary Martin, Visiting Lecturer in Art (part-time)  
Gerald C. Papachristou, Assistant Professor of International Studies  
and of Political Science  
George Paul, Infirmary Night Attendant  
A. Van Pritchartt, Acting President  
Lotte Anna Willett, Assistant in Conversational German (part-time)

Sabbaticals - Session 1973-74

Douglas W. Hatfield, Associate Professor of History, Term I  
William Thomas Jolly, Associate Professor of Classics, Terms I, II, and III  
James Carpenter Lanier, Associate Professor of History, Terms II and III  
Frederic Michael McLain, Associate Professor of Religion, Terms I, II and III  
James E. Roper, Professor of English, Term I  
John L. Streete, Associate Professor of Physics, Terms I, II and III  
Charles O. Warren, Jr., Associate Professor of Biology, Terms I, II and III

Leave of Absence

Elisabeth Lunz, Associate Professor of English  
Thomas P. Whaley, Associate Professor of Mathematics

Promotions

Bernice Werner Williams, Associate Professor of English  
Alvin H. Overbeck, Associate Professor Emeritus of German