

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
OF SOUTHWESTERN AT MEMPHIS  
HELD IN THE DIRECTORS ROOM  
MARCH 18-19, 1970

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The Board of Trustees of Southwestern At Memphis met in the Directors Room, Palmer Hall, on the campus at 2:00 P.M., on Wednesday, March 18, 1970.

The meeting was called to order by the Chairman, Robert D. McCallum, and was opened with prayer by Dr. David H. Edington.

The Chairman extended a hearty welcome to Mr. Jefferson Davis, '31, of Atlanta, Georgia, who had recently been elected to membership by the Executive Committee of the Board of Trustees for the term expiring in 1973. (See minutes of Executive Committee meeting of 2/16/70, page 1).

The roll call showed the following members present:

<u>ALABAMA</u>	<u>LOUISIANA</u>	<u>MISSISSIPPI</u>	<u>TENNESSEE</u>
Belin V. Bodie	William C. Rasberry	Park H. Moore, Jr.	John W. Wade
William H. Mitchell	Dan F. Goodwin, Jr.	Mrs. Frank M. Mitchener, Jr.	Ross M. Lynn
Earl W. Mallick	August Schmitt, Jr.	John H. Bryan, Jr.	Mrs. David K. Wilson
		Orrick Metcalfe	Robert D. McCallum
			William H. Dale

<u>Term expiring in 1970</u>	<u>Term expiring in 1971</u>	<u>Term expiring in 1972</u>	<u>Term expiring in 1973</u>
Stanley J. Buckman	David H. Edington, Jr.	L. Palmer Brown	Walter P. Armstrong, Jr.
S. Shepherd Tate	Sidney A. Stewart, Jr.	Edward B. LeMaster	Jefferson Davis
Russel S. Wilkinson		W. J. Millard	Edmund Orgill
		A. V. Pritchard	
		Henry C. Watkins	

William L. Bowden, President, ex officio

M. J. Williams, Jr., Vice President and Treasurer, and Erma Solomon, Assistant Secretary, were present by invitation.

Absent members were Mrs. Henry C. Collins, Sterling J. Edwards, Jr., Mrs. Lee D. McLean, Rene de Visme Williamson, Larry D. Kennon, W. Neely Mallory, John B. Ricker, Jr., and Norfleet Turner.

The Secretary read the following letter from Larry D. Kennon:

March 16, 1970

Mr. S. Shepherd Tate  
Board of Trustees  
Southwestern At Memphis  
Memphis, Tennessee

Dear Shep:

This letter will inform the Board of Trustees of Southwestern of my move from the Synod of Mississippi to undertake a new pastorate at the North Decatur Presbyterian Church in Decatur, Georgia. I am

grateful to the Board and to the Synod of Mississippi for the privilege of serving my alma mater in such a capacity for the last two years. Indeed I shall miss having a part (even as a neophyte!) in sharing in the excellent ministry and the continuing growth and expanding Christian influence of Southwestern.

Please be assured of my thoughts, prayers, and my continued loyalty and support to President Bowden, the Board, and the entire Southwestern family. I trust that I may be of future service and ministry even from this "alien" Synod of Georgia.

Again, I express my profound appreciation for the helpful and pleasant associations I have enjoyed with all of you while serving on the Board.

Most sincerely,

/s/ Larry D. Kennon

Mr. Kennon's resignation was accepted, and President Bowden was requested to write him a letter expressing regret that leaving the Synod of Mississippi made it necessary for him to resign from membership on Southwestern's Board of Trustees.

Upon motion, duly made and seconded, the minutes of the meeting of the Board of Trustees held on October 15-16, 1969, and the minutes of the meetings of the Executive Committee held November 21 and December 15, 1969, January 19 and February 16, 1970, copies of which were sent to all members of the Board, were approved, except the minutes of the meeting of the Executive Committee held on February 16, 1970 were corrected to show that the newly elected Trustee, Jefferson Davis, is Vice President and General Counsel of Southern Bell Telephone & Telegraph Company rather than South Central Bell Telephone Company.

The Chairman announced for information the personnel of the following Committees to serve through the October, 1970 meeting of the Board:

Buildings and Grounds - Russel S. Wilkinson, Chairman; Sidney A. Stewart, Jr., E.B. LeMaster, Orrick Metcalfe, Dan F. Goodwin, Jr., Sterling J. Edwards, Jr., Ross M. Lynn.

Faculty members - Albert M. Johnson, Librarian; Lawrence K. Anthony

Student members - William Bryan Jones, Student Welfare Commissioner  
Michael Albert Kelly, President, Senior Class

Treasurer, Superintendent of Maintenance, Director of Development, ex officio

Development and Institutional Planning - Mrs. David K. Wilson, Chairman; W. Neely Mallory, William H. Dale, Edmund Orgill, Park H. Moore, Jr., L. Palmer Brown, William H. Mitchell

Faculty members - George M. Harmon, Robert L. Amy

Student members - Charles William McNeal, Commissioner of Religious Affairs  
Ann Barber, Secretary, Student Government Association

Dean of the College, Treasurer, Director of Development, ex officio

Faculty - John W. Wade, Chairman; Rene de Visme Williamson, August Schmitt, Jr., Belin V. Bodie, Stanley J. Buckman, W.J. Millard, Mrs. Lee D. McLean

Finance - Earl W. Mallick, Chairman; John H. Bryan, Jr., Jefferson Davis, A.V. Pritchard, S. Shepherd Tate, Norfleet Turner, Henry C. Watkins, M.J. Williams, Jr., Treasurer

Students and Educational Program - David H. Edington, Chairman; Mrs. Frank M. Mitchener, Jr., Mrs. Henry C. Collins, Walter P. Armstrong, Jr., W.C. Rasberry, John B. Ricker, Jr.

Faculty members - Charles O. Warren, Chairman, Educational Development Committee  
Fred W. Neal, Chairman, Community Life Committee  
Student members - Michael David Patton, President, Student Government Association  
Bruce Lindsey, Commissioner of Education  
Dean of Men and Dean of Women, ex officio

Nominating - William H. Mitchell, Chairman; John H. Bryan, Jr., Dan F. Goodwin, Jr., Mrs. David K. Wilson

Honorary Degrees - W.J. Millard, Chairman; Robert D. McCallum, William L. Bowden  
Faculty members - Jameson M. Jones, Granville D. Davis

Robert D. McCallum, Chairman of the Board, ex officio member of all Committees

Upon motion, duly made, seconded, and passed, the Board recessed at 2:30 P.M. in order for the Committees to meet so that they could have their reports ready for presentation to the Board at its meeting on Thursday, March 19, at 9:00 A.M., and also be free to attend the student reception honoring the members of the Board, which would be held from 4-5:00 P.M. in the East Lounge of the Thomas W. Briggs Student Center. (See minutes of meeting of the Board held October 15-16, 1969, page 10).

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The Board of Trustees resumed its meeting on Thursday, March 19, 1970, at 9:00 A.M., in the Directors Room, Palmer Hall, on the campus.

The meeting was called to order by the Chairman and opened with prayer by the Reverend Sterling J. Edwards, Jr.

The roll call showed the following members present:

<u>ALABAMA</u>	<u>LOUISIANA</u>	<u>MISSISSIPPI</u>	<u>TENNESSEE</u>
Belin V. Bodie	William C. Rasberry	Park H. Moore, Jr.	John W. Wade
Sterling J. Edwards, Jr.	Dan F. Goodwin, Jr.	Mrs. Frank M. Mitchener, Jr.	Ross M. Lynn
William H. Mitchell	August Schmitt, Jr.	John H. Bryan, Jr.	Mrs. David K. Wilson
		Orrick Metcalfe	Robert D. McCallum
			William H. Dale

<u>Term expiring in 1970</u>	<u>Term expiring in 1971</u>	<u>Term expiring in 1972</u>	<u>Term expiring in 1973</u>
Stanley J. Buckman	David H. Edington, Jr.	L. Palmer Brown	Walter P. Armstrong, Jr.
S. Shepherd Tate	W. Neely Mallory	Edward B. LeMaster	Jefferson Davis
Russel S. Wilkinson	Sidney A. Stewart, Jr.	W.J. Millard	Edmund Orgill
		A.V. Pritchardt	
		Henry C. Watkins	

William L. Bowden, President, ex officio

Jameson M. Jones, Vice President and Dean of the College, M.J. Williams, Jr., Vice President and Treasurer, and Erma Solomon, Assistant Secretary, were present by invitation.

Absent members were Mrs. Henry C. Collins, Earl W. Mallick, Mrs. Lee D. McLean, Rene de Visse Williamson, John B. Ricker, Jr., and Norfleet Turner.

The Secretary expressed the genuine appreciation of the Board to Mr. and Mrs. McCallum for the delightful dinner at the Memphis Hunt and Polo Club on Wednesday evening, March 18.

The Chairman extended the sympathy of the Board to Dean Jameson M. Jones on the bereavement he and his brothers suffered in the death of their mother on Sunday, March 15, 1970.

Mr. Wilkinson, Chairman of the Buildings and Grounds Committee, made the following report, which was received with interest:

The Buildings and Grounds Committee met in Room 112, Palmer Hall on Wednesday, March 18, 1970, at 2:30 P.M.

Those present were Russel S. Wilkinson, Chairman, Orrick Metcalfe, Dan F. Goodwin, Jr., E.B. LeMaster, Ross M. Lynn, Roy R. Twaddle, Superintendent of Maintenance, and Albert M. Johnson, Librarian.

The Committee discussed the disposition of the temporary buildings on the campus after the completion of S. DeWitt Clough Hall. It was noted that one of these buildings now houses the art department and one the department of anthropology, both of which will be housed in S. DeWitt Clough Hall. It was also noted that the other temporary buildings are used for storage, and the Committee feels that there are other places on the campus that can be used for storage purposes. The Committee, therefore, recommends that these temporary buildings be disposed of and demolished, if possible without cost to the college, since they are not only unsightly but constitute a fire hazard.

The Committee discussed the possibility of making better use of campus facilities and suggests that a study be made of the desirability of some type of summer session in order to use the buildings and equipment for twelve months a year. The Committee feels that a well-planned summer session would be of benefit both to Southwestern and to the City of Memphis, and that by utilizing the facilities to the utmost for twelve months a year a portion of the cost of maintenance would be absorbed.

It was brought to the attention of the Committee that the Adult Education Center, which is presently housed in the lower level of Burrow Library, would be moved to S. DeWitt Clough Hall upon its completion. After considering possible uses of the space now occupied by the Adult Education Center, it was recommended that the lower level of Burrow Library be reserved for the expansion of the library, as was originally designed.

Dean Wade, Chairman of the Faculty Committee, presented the following report:

The Faculty Committee met at 2:30 P.M. on Wednesday, March 18, 1970, in Room 106, Palmer Hall.

Those present were Belin V. Bodie, Stanley J. Buckman, W.J. Millard, August Schmitt, Jr., and John W. Wade, Chairman.

The absent members of the Committee were Rene de Visme Williamson and Mrs. Lee D. McLean.

In the past, this Committee has normally responded to such matters as have been submitted to it for its consideration. Thus the last topics involved the provisions of the By-Laws regarding the giving of notice to non-tenured faculty members whose terms were not renewed, and the procedure for disciplinary actions. No issues have been submitted to the Committee for the October and March meetings.

On this occasion, therefore, the Committee has given consideration to the question of how it might most usefully serve the college. Some suggestions follow:

We received a list of faculty retirements, leaves, tenure grants, promotions, and new appointments. (See page 14). It has been past practice for the President to submit this information to the whole Board and offer to answer any questions. We suggest that a suitable college official (the Dean, if he is not needed at another Committee meeting) meet with the Faculty Committee, so that a more careful consideration can be given to the various actions, and that the recommendation to the Board then come from this Committee.

We suggest that certain faculty members be appointed to meet with this Committee to raise such matters as they or other faculty members desire to raise for discussion purposes. It is by no means the intent of the Committee to by-pass normal administration procedures and lines of authority by taking action or making formal recommendations as a result of these conferences. Instead, the thought is that faculty morale might be heightened by the knowledge that the Board of Trustees is especially interested in faculty welfare and problems and interested in knowing about faculty problems and desires.

We also think it might be well for the Committee to have reports (oral or written) on suitable topics for its consideration. Thus, we talked some about the role of faculty advisors. How are they selected? What do they do? How effective is the system? How do their functions fit in with those of the Dean of Men and Dean of Women? A discussion of this subject might help to provide new ideas and something of a critique.

There are other topics which might be the subject of similar discussions - e.g., employment and promotion procedures, fringe benefits, comparative study of faculty salaries, student evaluation of faculty members, handling of problems of academic freedom, and recognition of academic responsibility.

We offer these now as tentative suggestions, with the thought that they might enable this Committee more usefully to serve the Board and the college.

Upon motion, duly made and seconded, the report of the Faculty Committee was adopted, and it was directed that it be forwarded to President Bowden and Dean Jones.

In the absence of Mr. Mallick, Chairman, the following report of the Finance Committee was presented by M.J. Williams, Jr., Vice President and Treasurer:

The Finance Committee of the Board of Trustees of Southwestern At Memphis met on Wednesday, March 18, 1970, at 3:00 P.M., in the Directors Room.

Those in attendance were Earl W. Mallick, Chairman; John H. Bryan, Jr., Jefferson Davis, Robert D. McCallum, A. Van Pritchard, S. Shepherd Tate, Henry C. Watkins, M.J. Williams, Jr., Vice President and Treasurer.

The following actions were recommended to the Board of Trustees:

1. RESOLVED that the Board of Trustees grants authority to the President, Treasurer, or Chairman of the Department of Chemistry to sign documents on behalf of Southwestern At Memphis in matters dealing with the permit to use alcohol free of tax.

2. RESOLVED that the Treasurer be instructed to have the budget prepared for submission to the Finance Committee by January 1 of each year so that the Finance Committee will have adequate time to meet, consider the budget proposal and make recommendations to the Executive Committee for its action prior to March 1. The Finance Committee will meet with the President, Treasurer and Dean of the College and will call on the Development Office for reports of fund raising prospects in connection with development of the budget.

3. RESOLVED that the President and Treasurer request, in view of budgetary problems, the administration and faculty endeavor to use less than budgeted amounts wherever possible.

The following action was taken:

AUTHORIZED the President and Treasurer to take \$5,000 from other areas of the budget to establish a contingency fund which will make it possible to increase, if necessary, the budgeted salaries of positions which are not yet under contract.

Upon motion, duly made and seconded, the report of the Finance Committee was unanimously adopted.

The Chairman, David H. Edington, of the Committee on Students and Educational Program, presented the following report:

The Committee on Students and Educational Program met in Room 208, Palmer Hall, at 2:30 P.M., on Wednesday, March 18, 1970.

Those present were David H. Edington, Chairman; Mrs. Frank M. Mitchener, Jr., Walter P. Armstrong, Jr., W.C. Rasberry; faculty members - Charles O. Warren, Chairman, Educational Development Committee, and Fred W. Neal, Chairman, Community Life Committee; student members - Michael David Patton, President, Student Government Association; Bruce Lindsey, Commissioner of Education, and C.I. Diehl, Dean of Men, and Mrs. Anne Marie Williford, Dean of Women.

There was a general discussion of student unrest, the lack of sufficient courses, particularly for freshmen, in Term III of the 1969-70 session, and the increased use of drugs by many students.

The following report from the Ad Hoc Committee on Drugs was read:  
March 17, 1970

Report to the Board of Trustees of Southwestern At Memphis

From: The Ad Hoc Committee on Drugs of the Community Life Committee

The work of the committee continues. We should complete our study and have a final report for the college within the next six weeks. At our last meeting the committee agreed that it would be appropriate to communicate with the Board at this time as follows: That the results of the questionnaire which was administered on campus, November 19-20, 1969, indicate that the ratio of students at Southwestern who have ever used drugs (particularly marijuana) is relatively low and that the proportion of those who at the time of the questionnaire were using any drugs was lower still. More detailed analysis of our data must be completed before we will be able to make our final report, but we are agreed at this time that although the situation is one of serious concern to which we must address ourselves with an effective college policy, educational program, and counseling service, we do now have the time, the insight, and the will to do what is needed.

Respectfully submitted,

/s/ Carl Walters, Jr., Chairman  
Ad Hoc Committee on Drugs

The Committee's report was received with interest and, after a full discussion by the members of the Board, several alternatives for providing the best possible counseling and guidance program for the students were considered, with no definite decision being reached.

The meeting recessed at 10:30 A.M. for fifteen minutes.

Upon reconvening Messrs. Loyd C. Templeton, Director of Development, and A.P. Perkinson, Jr., Associate Director of Development, were invited into the meeting for the report of the Committee on Development and Institutional Planning.

The Chairman of the Committee on Development and Institutional Planning, Mrs. David K. Wilson, made the following report:

The Committee on Development and Institutional Planning met in Room 108, Palmer Hall, on Wednesday, March 18, 1970, at 2:30 P.M.

Those present were Mrs. David K. Wilson, Chairman; William H. Dale, Edmund Orgill, Park H. Moore, Jr., L. Palmer Brown, William H. Mitchell; faculty members - George M. Harmon, Robert L. Amy; student members - Charles William McNeal, Commissioner of Religious Affairs; Ann Barber, Secretary, Student Government Association; Jameson M. Jones, Vice President and Dean of the College; Loyd C. Templeton, Director of Development, and A.P. Perkinson, Jr., Associate Director of Development.

The Committee discussed the status of the annual fund campaign. As of the close of business on March 18 contributions to the annual fund drive total \$153,614.90. It was noted that there is an increase in alumni participation and that the Memphis community portion of the campaign was begun only last week with a kick-off luncheon on March 10. A breakdown of total contributions by category is attached. (See Preliminary Report No. 1 on page 9).

Mr. Park Moore reported on the Chamberlain-Hunt/Southwestern capital fund campaign in the Synod of Mississippi. A summary of this report is attached. (See Summary Report No. 2 on page 9).

The Development Office reported that while progress on the development of a Deferred Giving Program for Southwestern has been delayed due to the new tax law, a meeting has been planned for April 23, 1970, when we will meet with several advisors from the Memphis financial community under the chairmanship of Mr. Sidney A. Stewart, Jr. The purpose of this meeting is to seek professional advice on the structuring of our program and, further, to stimulate interest in the program once it becomes operational. As an integral part of the Deferred Giving Program, we have contracted with Kennedy Sinclair, a leading firm in the areas of charitable giving and tax analysis, for a series of informative mailings to prospects.

Recent alumni and public relations activities were discussed.

In general discussion, the Committee made the following recommendations:

1. That current Southwestern students be informed on a regular basis of the financial requirements of the college so that as they graduate and become alumni, they will have a clear understanding of the needs of Southwestern.
2. That students consider ways they might assist in promoting Southwestern in a positive way. For example, a mailing piece to potential donors might be developed by students with the assistance of the Development Office.
3. That to further understanding on issues of common interest, members of the Board of Trustees and student leaders might meet on an informal basis. These get-togethers could take the form of discussion groups on campus, or it was suggested that Memphis members of the Board might consider inviting students into their homes.

The Committee's report was received with interest, as were the remarks made by Messrs. Templeton and Perkinson.

At this point Messrs. Templeton and Perkinson excused themselves from the meeting.



PRELIMINARY REPORT NO. 1

<u>Division</u>	<u>Goal</u>	<u>No. of Gifts</u>	<u>Amount</u>
Board	\$ 95,000	27	\$ 39,457.22
Faculty & Staff	14,000	93	11,500.56
Parents	12,500	120	7,135.00
Alumni	112,500	880	35,571.73
Memphis Business )		20	15,065.00
Non-Alum Individuals )	150,000	50	10,230.00
Local Foundations )		6	7,550.00
National Corporations and Foundations	<u>91,500</u>	<u>31</u>	<u>27,055.39</u>
Total	\$475,500	1,227	\$153,614.90

SUMMARY REPORT NO. 2

The \$1,000,000 capital funds campaign in the Synod of Mississippi for Southwestern and Chamberlain-Hunt has been in progress among the churches since February 1. (All undesignated funds are to be divided 35% to Southwestern and 65% to Chamberlain-Hunt with no equalization of undesignated gifts.) By action of the 1969 Synod no contact could be made before January 1, 1970. Printed materials, evaluations, organization, and some leadership training were done in the fall.

The initial contacts with Sessions were programmed for February in the 96 churches with membership of 100 or more. During February and March the Sessions or leadership of at least 80 of these churches were approached. Our volunteers advise us that the others are in process.

Sessions are not usually prepared to act without consultation with the Diaconate and after study by Stewardship Committees. Frequently this means a month or two elapses before decisions are made. This time lag between solicitation and commitment is unavoidable. There are some signs of optimism and hope from volunteers but whether they materialize is yet to be seen.

It must be pointed out that in the Synod of Mississippi most of Southwestern's support will come from St. Andrew Presbytery. The current theological and philosophical climate of the other two Presbyteries is not favorable to Southwestern. The effects of Camille, the public school situation, the appeal for gifts so far out of stewardship season, the continuing needs of Belhaven, the out of state location of Southwestern are additional disadvantages that must be faced.

This campaign may attain the financial goal with strong support from several key churches and unusual support from some individuals. It will accomplish much in the less tangible ways of creating a better image of Southwestern in some heretofore areas of negativism.

Mr. Goodwin reported on the work of the General Assembly's Ad Interim Committee on Restructuring Presbyteries and Synods, and the Chairman requested the committee appointed at the meeting of the Board of Trustees held October 15-16, 1969 to keep alert to and informed of the progress of the Ad Interim Committee. He also requested Mr. Goodwin to serve as Chairman of the Board's Committee. (See minutes of the meeting of the Board of Trustees held October 15-16, 1969, pages 6 and 7).

Dr. Millard, Chairman of the Committee on Honorary Degrees, presented the following report, which had been approved by the Executive Committee at its meeting on February 16, 1970 (See minutes, page 4):

The Board's Committee on Honorary Degrees met on Friday, February 6, 1970, in the Directors Room, Palmer Hall.

Those present were W.J. Millard, Chairman; William L. Bowden, Jameson M. Jones, Vice President and Dean of the College, and Granville D. Davis, Dean of Continuing Education. The absent member was Robert E. McCallum, Chairman of the Board of Trustees.

The Committee considered a number of nominations for honorary degrees and unanimously recommends to the Board the following degrees to be conferred at the graduation exercises on Monday, June 1, 1970:

DOCTOR OF DIVINITY

Dean Adams Bailey, '48.....Memphis  
Minister, Raleigh Presbyterian Church  
H. Richard Copeland.....Lake Charles, La.  
Minister, First Presbyterian Church (Member of Southwestern's Board  
1965-1969)

DOCTOR OF HUMANITIES

J. Bayard Boyle.....Memphis  
President, Boyle Investment Company (Member of Southwestern's  
Executive Committee 1942-1967; member of Southwestern's Board 1967-1968)  
Mrs. Fred B. Dreifus.....Memphis  
Community Leader  
Norfleet Turner.....Memphis  
Honorary Chairman, First National Bank (Member of Southwestern's  
Executive Committee 1953-1967; member of Southwestern's Board 1967- )

DOCTOR OF LAWS

Harold N. Stinson.....Tuscaloosa, Alabama  
President, Stillman College

The 1970 commencement speaker will be Dr. F. Champion Ward, Vice President, Division of Education and Research, The Ford Foundation, who states that the policy of the Foundation excludes its officers from accepting honorary degrees, except in the case of alma maters. Hence, an honorary degree is not recommended for the speaker, as has been the custom for the past several years.

Upon motion, duly seconded and carried, the report was unanimously adopted.

The matter of the appropriate time for the Executive Committee or Board to act upon the recommendations of the Committee on Honorary Degrees was discussed at length and referred to the Board for further discussion and action at its meeting in October, 1970.

The Board received with interest and enthusiasm President Bowden's brief, oral report on college activities during the seventy-eight days since he assumed office on January 1, 1970. He reported that his first priority was to get acquainted with students, stating that this was achieved through monthly "Rap" sessions with the student body; student-sponsored receptions representing major student organizations, talks with student staffs of The Sou'Wester and of the Dilemma Program; dinner visits with fraternities and sororities; brief remarks at student social events, such as the Winter Carnival and the meetings of the Black Students Association, and talks with residence halls' presidents.

Faculty relations were built through regular monthly meetings with the faculty. Prospective new faculty visiting the campus for the first time were interviewed routinely. Dr. Bowden has met with standing faculty committees on educational development, community life and curriculum development.

He has attended regularly scheduled meetings of the Synods and the Presbyteries in Mississippi, Tennessee and to some extent in Alabama. In May he will attend Presbytery meetings in Louisiana. Plans are well advanced for Southwestern's hosting of the General Assembly in June. Talks have been made to church-related educational groups, such as the Board of the Presbyterian Day School in Memphis.

Dr. Bowden has met regularly with the Executive Committee each month. He has reviewed the legal business of the college through the attorneys, Messrs. Jesse Johnson and Mike Cody. Each Friday the entire administration of the college meets together for lunch, followed by discussions of campus problems and issues. Each of these Friday "cabinet" meetings is followed by a meeting between the President and the two Vice Presidents.

In the area of development Dr. Bowden is attempting to visit all formally organized alumni groups in the country during 1970-71. Meetings have been held in Atlanta, Houston, Memphis, Nashville, Chicago and Jackson, Mississippi. Meetings are scheduled in Washington, D.C., New York, Baton Rouge, New Orleans and Mobile. He has made numerous speeches to community groups, such as the Sertoma Club, Kiwanis Club, Exchange Club, Holiday Inns, First National Bank and National Bank of Commerce. He has appeared on radio and television. Newspaper coverage has been brisk. Visits have begun with foundations, corporations and wealthy individuals who are friends of Southwestern.

Mr. G.S. Newell, of the Baker Trust, was a guest recently. Dr. Bowden and Dr. George Harmon, Chairman, Department of Economics, visited the Schlitz Corporation in Milwaukee to welcome the company to Memphis where a new, sixty million dollar plant is being constructed. Extensive visits to corporations and foundations are planned for Washington and New York.

Dr. Bowden reviewed several special events. One of these was the signing of a formal consortium arrangement between the private institutions in the Memphis area in order to share scarce and expensive courses. He reviewed the splendid cultural impact on the campus by the Hungarian String Quartet which was in residence during the month of February, 1970. He reported the outstanding success of the student-sponsored Dilemma Program, and the acquisition of a treasured letter written by Abraham Lincoln, valued on today's collectors' market at \$10,000. He also reported the plans of the Center for Continuing Education to expand its activity in urban education for local government leaders to include provisions for high quality urban research to be made available to these same local government leaders. There is possible interest at the Russell Sage Foundation to support such a venture, Dr. Bowden reported.

Dr. Bowden reported that there is a critical need for an auditorium facility on the campus to permit meetings and convocations of the entire student body. The largest facility on the campus will handle only 250 to 350 students maximum, whereas seating for 1,500 is needed. Along the same line, the present Briggs Student Center, while quite new, is too small for the growing number of students. Many social events could be handled at far less expense if adequate student center facilities were in existence on the campus. Such a facility would contribute to the improvement of student mental health and a sense of campus community. Along these same lines, Dr. Bowden pointed out that original plans to include a swimming pool in the east wing of the gymnasium had to be scrapped because it would have been too small to take care of the increased student population. He pointed out that a large outdoor olympic swimming pool, with appropriate facilities to close it in during the winter months, was needed for both students and faculty families. Additionally, Dr. Bowden pointed out that before the end of the present decade the college should have a major continuing education facility. The increased emphasis on continuing education will rapidly outgrow even the new facilities presently being readied in the S. DeWitt Clough Hall. Dr. Bowden reported that satisfactory progress is being made on the completion of the east wing of the gymnasium, to be known as the Ruth Sherman Hyde Women's Gymnasium. Also, the new S. DeWitt Clough Hall is nearing completion.

Upon motion, duly made, seconded and unanimously passed, the Board commended Dr. Bowden on the splendid services he is rendering as President.

The Chairman, Mr. Mitchell, presented the following report of the Nominating Committee:

OFFICERS OF THE CORPORATION

- Robert D. McCallum.....Chairman
- Russel S. Wilkinson.....First Vice Chairman
- W.J. Millard.....Second Vice Chairman
- S. Shepherd Tate.....Secretary
- M.J. Williams, Jr.....Treasurer
- Mrs. W.E. Solomon.....Assistant Secretary

OFFICERS OF THE EXECUTIVE COMMITTEE

- Robert D. McCallum.....Chairman
- Russel S. Wilkinson.....Vice Chairman
- S. Shepherd Tate.....Secretary

INVESTMENT COMMITTEE

- Snowden Boyle.....Chairman
- Brown Burch.....Vice Chairman
- Early F. Mitchell
- William B. Rudner
- Robert D. McCallum
- A.V. Pritchartt
- M.J. Williams, Jr.
- William L. Bowden

TRUSTEES FOR TERM EXPIRING 1974

- Stanley J. Buckman
- S. Shepherd Tate
- Russel S. Wilkinson

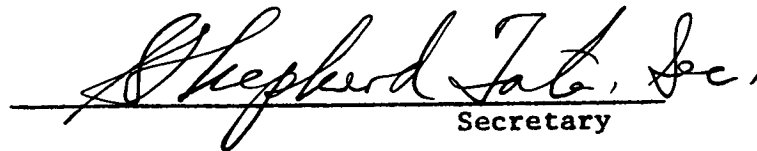
There are two other vacancies on the Board to be filled. It is recommended that the Executive Committee be authorized to determine and elect the best possible candidates for these vacancies.

Upon motion, duly seconded, the report of the Nominating Committee was unanimously adopted.

The Board expressed appreciation to the students and the Committee on Students and Educational Program for the reception held on Wednesday afternoon, and stated that it felt both the students and the members of the Board derived real satisfaction and understanding from this association. It was the general consensus that it would be well to have a faculty reception at the time of the October, 1970 meeting of the Board.

The Chairman announced that the annual meeting of the Board will be held on Wednesday and Thursday, October 14-15, 1970.

The meeting adjourned at 12:15 P.M.

  
Secretary

LIST REFERRED TO IN FACULTY COMMITTEE'S REPORT (See page 5)

FACULTY

Mrs. Marie Meek, Instructor in French, retiring at end of 1969-70 session

Resignations - Michael Ashley Rotenberg, Associate Professor of Mathematics  
Horst R. Dinkelacker, Assistant Professor of German  
Paul C. Shaw, Assistant Professor of Political Science  
Gernot Franz Dworschak, Visiting Lecturer in German

Sabbatical Leaves -

Jack Randolph Conrad, Professor of Anthropology - 1970-71  
Harold Lyons, Professor of Chemistry - Term III 1969-70; Term I 1970-71  
Helmuth M. Gilow, Professor of Chemistry - Terms II and III 1970-71; Term I 1971-72  
Julius W. Melton, Jr., Associate Professor of Bible and Religion and Assistant  
to the President - 1970-71  
Donald W. Tucker, Associate Professor of Spanish - Terms II and III 1970-71  
James W. Jobes, Jr., Associate Professor of Philosophy - Term I 1970-71

On Leave - Charles O. Warren, Associate Professor of Biology - 1970-71  
Sidney D. Selvidge, Jr., Instructor in Anthropology - 1970-71

Tenure - Edward A. Barnhardt, Assistant Professor of Physics - came to Southwestern 1965  
Richard A. Batey, Associate Professor of Bible and Religion - came to  
Southwestern 1965  
William T. Jolly, Associate Professor of Classics - came to Southwestern 1965  
Angelo Margaris, Associate Professor of Mathematics - letter of appointment  
in 1968 promised him tenure at the end of his second year

Promotions -

Franklin W. Wright from Associate Professor to Professor of History  
Helmuth M. Gilow from Associate Professor to Professor of Chemistry  
William C. Nemitz from Associate Professor to Professor of Mathematics  
David H. Likes from Associate Professor to Professor of International Studies  
Mary Ross Burkhart from Instructor to Assistant Professor of English  
Johanna E. Behrendt from Assistant Professor to Associate Professor of German  
Gerhard Mally from Visiting Associate Professor to Associate Professor of Political  
Science

Appointments effective with the 1970-71 session -

Max E. Stanton, B.A. and M.S., Brigham Young University; M.A., Louisiana State  
University - Instructor in Anthropology and Sociology  
Rose Link Mosby, B.A., Southwestern At Memphis; A.M., Tulane University -  
Assistant Professor of Spanish  
Robert G. Mortimer, B.S. and M.S., Utah State University; Ph.D., California Institute  
of Technology - Assistant Professor of Chemistry  
William L. Daniels, B.A. and M.A., Vanderbilt University; Ph.D., Harvard University -  
Associate Professor of English  
Edward B. Scrimger, Jr., B.A., Southwestern At Memphis (expects to receive Ph.D.  
during the summer of 1970) - Assistant Professor of Mathematics  
Mrs. Peter Klein, Assistant in German Conversation - (Part-time)  
Sister Adrian Marie Hofstetter, A.B., Siena College; M.S. and Ph.D., University of  
Notre Dame - Visiting Research Professor of Biology, Term I -  
Research Corporation Grant