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Minutes of the Board of Directors of Southwestern January 26, 1932

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**ANNUAL REPORT OF THE TREASURER
AS OF DECEMBER 31, 1931.**

To the Board of Directors of Southwestern:

Gentlemen:

Herewith is submitted the Audit Report of the books and accounts of Southwestern for the fiscal year ending August 31, 1931 as prepared by C. J. Farris & Co., Certified Public Accountants. The report sets out in detail the financial condition of the College, its assets and liabilities and the results of the operation for the year ending August 31, 1931 as compared with the previous year. The Balance Sheet, pages 1 and 2 of the Audit and Balance Sheet Analysis, and page 2 of the audit letter, show "net worth unincumbered" (or assets in excess of liabilities) of \$1,978,730.29, a decrease of \$25,545.63 as compared with the previous year. This decrease in net worth is due to bank loan of \$15,000.00 and the use of certain Reserve funds and Plant funds in order to meet current operating expenses during the latter part of the college year ending August 31, 1931. The bank loan was paid from Current funds in October 1931 - and there are no bank loans outstanding at this time.

Referring further to the Balance Sheet Analysis page 2 - under caption "Endowment Fund Account", The investments plus cash show \$438,009.62, an increase of \$2,350.37 as compared with the previous year. The item "Other Assets" \$5,501.00 is unchanged from last year as is also the \$6,000.00 invested Annuity held in the endowment fund and not carried as an asset. The average amount of the productive endowment for the year ending August 31, 1931 may be placed at approximately \$434,000.00 and it earned \$23,751.23 or 5.47%.

A comparative statement of total operating expenses and total operating income as shown on pages 17, 18 and 19 of the audit is as follows -

	<u>1931</u>	<u>1930</u>
Expenses	\$163,795.03	\$191,343.34
Income	121,539.18	163,623.62
Deficit	44,225.90	3,259.66

NOTE # - 1930 included bond interest amounting to \$57,827.19
1931 " " " " " " 3,125.60

As further reflecting income and disbursement, reference is made to Statement, "Income and Expense, Dormitories, Dining Hall and Book Store", page 6 of the Audit. These activities show income over cost of \$11,613.27 and this amount is listed as income on page 17 of the Audit, and is an increase of \$3,509.85 over the previous year.

The following statement reflecting expense and income may be of interest.

	<u>1931</u>	<u>1930</u>
Average number of students	413	413
Average cost per student exclusive of Bond Interest	\$393.87	\$371.72
Average amount received from each student	143.34	156.88
Balance provided by the College	250.53	214.18
Provided from Endowment and other sources of revenue within College	97.79	90.04
Provided from Contributions and/or other sources	152.74	124.80

The details of net increase in operating expense as compared with the previous year amounting to \$9,153.92, exclusive of bond interest may be seen on pages 18 and 19 of the Audit.

The decrease in average amount received from each student - as compared with the previous year is more than accounted for in the increase in free tuition allowance. See page 2 of the Audit letter.

As above shown the operating deficit for the college year ending August 31, 1931 was \$44,205.90. Approximately \$29,000.00 of this was provided for through the application of available current fund and other available funds temporarily transferred from Plant account and from Reserve funds. The balance of accrued operating deficit unprovided for as of August 31, 1931 was approximately \$15,000.00 against which a bank loan of that amount was outstanding.

As affecting the cash position of the College it should be stated notes taken from students for tuition, etc. are considered as revenue in the income set-up, but the cash is not available until these notes are paid. Student Note Account shows as follows -

Outstanding August 31, 1930	\$3,856.29
" August 31, 1931	6,476.78
" Dec. 31, 1931	12,200.00

Unpaid subscriptions, exclusive of the older campaigns and the \$118,000.00 of plant fund subscriptions, pledged additional security on the \$75,000.00 bond issue were valued as of December 31, 1931 as follows -

Value of Unpaid Subscriptions as of January 1, 1931	Collections 1931	Bal. Uncollected December 31, 1931
Plant \$27,000.00	4,454.49	22,545.51
Operating 28,000.00	8,378.85	19,621.15

The College is in great need of operating funds and will require at least \$55,000.00 not now in sight to complete the present college year ending August 31, 1932 and immediate steps to secure this amount are now imperative. The additional sum of at least \$90,000.00 will also be necessary to enable the College to balance its budget for the 1932-33 year. If the Carnegie Corporation award of \$35,000.00 is again received this year the \$90,000.00 may be reduced by that amount. The present acute financial requirement further emphasizes the need of \$1,000,000.00 of additional endowment and it is certain that the problem of annually raising funds from the public will continue until at least that additional amount is provided.

The operating expenses of the College for the year was \$908.95 less than the approved budget.

Appended to this report are statements reflecting the financial condition of the College as of December 31, 1931 as follows -

1. Assets and Liabilities as of December 31, 1931
2. Current Income and Expense for period Sept. 1, to Dec. 31, 1931
3. Treasurer's Report of Receipts and Disbursements for the year ending December 31, 1931.

Respectfully submitted,

W. H. ...

Treasurer

February 16, 1932

ASSETS AND LIABILITIES AS OF DECEMBER 31, 1931
COMPARED WITH ASSETS AND LIABILITIES AS OF DECEMBER 1930

	<u>Y E A R 1 9 3 1</u>		<u>Y E A R 1 9 3 0</u>	
<u>CURRENT ASSETS</u>				
Cash on Hand		4,135.83		13,129.52
Accounts & Notes Rec.		12,200.51		7,452.80
Unpd. Subs.		2,853.75		2,853.75
Bonds & Stocks		1,200.00		1,200.00
Janitors Sups.		425.84		554.76
College Store Inventory		483.15		839.72
Bk. Store Inven.		1,210.17		.00
Student Aid. Rec.		.00	14,240.59	3,134.00
				29,174.55
<u>PLANT ASSETS</u>				
Plant Cash On Hand		1,820.59		13,225.27
Subs. Rec.		216.00		216.00
Retained Stock		200.00		.00
Accounts Rec.		8,900.00	11,136.59	.00
				13,441.27
<u>FIXED ASSETS</u>				
Buildings	1,203,540.22		1,203,540.22	
Grounds	188,055.88	1,391,596.10	188,055.88	1,391,596.10
Equip., Furn., and Fixtures		76,480.73		72,908.86
Library		30,000.00	1,497,076.83	30,000.00
				1,494,504.96
<u>ENDOWMENT FUNDS</u>				
Invested Asset.	440,647.00		431,387.00	
Less Annuity	6,000.00	434,647.00	6,000.00	425,387.00
Cash Awaiting Investment		1,239.26		10,145.65
Unpd. Subs.		5,301.00	441,387.26	5,301.00
				440,831.65
<u>SPECIAL ASSETS</u>				
Real Estate		35,000.00		35,000.00
Reserve Fd. in Bank		13,335.63		13,080.44
Accounts Rec.		6,300.00	55,155.63	.00
				48,080.44
TOTAL ASSETS		2,018,976.80		2,026,032.87
<u>CURRENT LIABILITIES</u>				
Accounts Payable		15,200.00		.00
<u>SPECIAL LIABILITIES</u>				
Reserved Funds		20,155.63	35,335.63	13,080.44
Assets In Excess of Liabilities		1,983,641.27		2,012,952.43
Current Fd. Surplus		16,986.11		57,642.42
Flow. Fd. Surplus		441,310.62		493,960.25
Int. Fd. Surplus		1,506,289.31		1,504,903.74
Ret. Sep. 1 to Dec. 31, 1931		19,055.23	1,983,641.27	11,446.02
				2,012,952.43

CURRENT INCOME AND EXPENSE SEPTEMBER 1, TO DECEMBER 31, 1931
COMPARED WITH SAME PERIOD 1930.

	Y E A R 1 9 3 1		Y E A R 1 9 3 0
<u>GENERAL INCOME</u>			
Tuition, Matriculation, etc.	36,679.00		39,814.75
Endowment Income	5,632.67		7,401.89
Gate Lodge Rent	280.00		280.00
Miscellaneous Income	1,853.43		130.95
Interest on Notes & Savings	181.89		2,677.40
Contributions	3,784.70		8,336.34
Carnegie Corporation Award	35,000.00	83,411.69	.00 58,641.33
			.00
<u>EXPENSE</u>			
Instructional Cost	45,939.29		44,268.05
Care & Maintenance, Plant	5,246.01		4,987.77
Operation - Plant	1,394.22		1,908.10
Care & Maintenance of Grounds	518.72		1,023.28
Administration & Gen'l. Expense	9,531.66		9,193.14
Athletic Equipment & Misc.	6,323.00		.00
Financial Expense	1,262.50	76,478.40	4,674.14 66,254.48
Income Over Expense - - - - -	6,933.29		7,613.15
<u>OTHER INCOME</u>			
Dormitory Income	10,716.50		13,668.75
Dormitory Expense	5,939.20		6,355.66
Income Over Expense - - - - -	4,777.30		7,313.09
Dining Hall Receipts	16,942.25		20,620.31
Salaries	4,274.82		4,487.55
Supplies	7,530.97	11,805.79	8,872.72 13,360.27
Income Over Expense - - - - -	5,136.46		7,260.04
Book Store Receipts	4,464.43		4,655.86
Salaries	333.36		333.36
Supplies	3,860.15	4,193.51	3,843.10 4,176.46
Income Over Expense - - - - -	270.92		479.39
College Store Receipts	1,103.13		
Supplies	813.70		Included in Book Store
Income Over Expense - - - - -	289.43		
Total Net Current Income	17,407.40		7,439.37

TREASURER'S REPORT OF RECEIPTS AND DISBURSEMENTS
YEAR ENDING DECEMBER 31, 1931

	<u>Balance</u> <u>On Hand</u> <u>12/31/30</u>	<u>Receipts</u> <u>As Of</u> <u>12/31/31</u>	<u>GRAND</u> <u>TOTAL</u>	<u>Disbursements</u> <u>As Of</u> <u>12/31/31</u>	<u>Balance</u> <u>On Hand</u> <u>12/31/31</u>
CURRENT FUND	13,405.48	163,124.27	176,529.75	120,982.58	4,452.83
RESERVED FUND	12,570.66	60,465.76	73,036.42	59,200.79	13,835.63
PLANT FUND	13,225.27	7,020.40	20,245.67	18,425.08	1,820.59
ENDOWMENT FUND	<u>10,143.65</u>	<u>17,525.81</u>	<u>27,669.26</u>	<u>28,430.00</u>	<u>1,239.26</u>
	49,345.06	248,136.04	297,481.10	285,018.45	12,462.65

Statistical Report on the Faculty, First semester, 1931-1932.

Instructor	Course	Hours per week	C	S	e	Totals				Remarks
						r	t	n	C	
			l	u	r	l	r	t	to	
			a	d	r	e	e	u	uu	
			s	i	s	d	d	d	dr	
			s	t	s	i	e	n	es	
				s	t	e	t	n	n	
				s	d	s	s	t	t	
								s		
Atkinson, W.R.	Psychology I General.	3	3	39						R 10
	Psychol. 25 Child.	3	3	16						e
	Psychol. 27 Applied.	3	3	12						i
<i>Baker</i>						4	12	62	246	s
Bassett, H.J.	Latin I Cicero, Livy.	3	3	9						r
	Latin 21 Rom. Comedy.	3	3	12						Asst. Dean
<i>Bates</i>	Latin 51 Hist. Lat. Lit.	3	3	18	3	9	29	87		9
Cooper, W.R.	Hist. I A European.	3	3	27						1
	Hist. 21 A Early American.	3	3	21						
	Hist. 21 B Ib.	3	3	19						
	Hist. 51 Greek.	3	3	20						
					4	12	87	261		
Davidson, R.F.	Bible I A New Test.	3	3	24						8
	Bible I B Ib.	3	3	29						
	Bible I D Ib.	3	3	20						
	Bible 51 B Meaning of the Bible	3	3	21						
					4	12	94	282		
Atkinson	Education 21 Principles of	3	3	15						

Numbers under remarks indicate the number of Tutorial readers and Honors students.

Instructor	Course	hours per week	Cred.	S e	Totals				Remarks
					t n	C C	S S	S S	
		class lab.		u r	l r	t t	t t		
				d o	a e	u u	d d		
				n l	s i	e e	H		
				t e	e t	n r	r		
				s d	s s	t s	s		
Davis, J.H.	Hist. I B European.	3	3	21	4	12		6	
	Hist. I E Ib.	3	3	26					
	Hist. I F Ib.	3	3	24					
	Hist. 23 English.	3	3	31			102	306.	
Haden, E.C.	French I A Elementary.	3	3	13				10	
	French I B Ib.	3	3	18					
	21 B, French Intermed.	3	3	17					
	French 51 Comp.-Convers.	3	3	18					
					4	12	66	198	
Harris, C.J.	Biology 23 Botany	3	3	14	1	4	14	42 8	
								Hygiene 115	
Hartley, R.W.	Mathematics 3 Trig.-Alg.	5	5	9				D	
	Math. 21 A Anal. Geom.	3	3	30				e	
	Math. 23 E. Math. 51	4	4	15				a	
	Anal. Mech.	3	3	9				n	
					4	15	63	189	
Hon, R.C.	Economics I A Inst.-Probs.	3	3	18				9	
	Econ. I B Ib.	3	3	19				2	
	Econ. 21 Cur. Ec. Probs.	3	3	9					
	Ecón. 41 Money-Bank.	3	3	11					
Haygood, J.R.	Director of Athletics				4	12	57	171	

Instructor	Course	Hours per week		Cred.	S t u d e n t s	en- r o l l e d e d e n t s	Totals			Rmks.
		C l a s s	L a b				C C S	C l r s	S t u d e n t s	
Euber, F.C.	Chemistry 25 Organic.	3	6	5	16		2	9	19	7
	Chem. 55	3	4	4	3					
	Phys.Chem.									
Johnson, A.T.	English I B	3	3	3	21					8
	Comp.-Read.									
	Eng. 21 A	3		3	34					3
	Eng. lit.									
	Eng. 53	3		3	26					
	Eng. Novel						3	9	81	
Kelso, A.P.	Bible 51 A	3		3	40					9
	Meaning of...									
	Philosophy I Intro.	3		3	22					
	Phil. 21									
	Hist. Mod. Phil.	3		3	7		3	9	69	
Lackey, J.B.	Biology I	2	5	4	62		3	17	75	7
	General Biol.									
	Biology 21	1	3	4	1					
	Genetics.									
	Biology 31	3	4	4	12					
	Comp. Anat.									
MacCorkle, S.A.	History I C	3		3	19					5
	European.									
	Hist. I D	3		3	16					
	Ib.									
	Political Sci. I)	3		3	17					
	Am. Gov. and Pol.									
	Pol. Sci. 6	3		3	6					
	Eng. Gov. and Pol.									
							4	12	58	

Instructor	Course	Hours per week class lab.	C r e d i t s	S t u d e n t s	Totals			S t u d e n t s	R e m a r k s
					C l a s s e s s e s	C r e d i t s	S t u d e n t s		
MacQueen, M.I.	Mathematics	3	3	18					3
	I AB Trig.								
	Math. 21 B	3	3	24					
	Anal. Geom.								
	Math. 23 A	4	4	17					
	Calculus								
	Math. 53	3	3	7	4	12	66	198	
	Dif. Eqs								
McIlwaine, A.S.	English 1 C	3	3	25					9
	Comp. Read.								
	Eng. 1 D	3	3	19					
	Ib.								
	Eng. 21 C			31					
	Eng. Lit.	3	3						
	Eng. 67								
	Am. Lit.	3	3	12	4	12	87	261	
McLean, G.A.	Education 1	3	3	23					10
	Psychol.								
	Ed. 31	3	3	11					
	Hist. Ed.								
	Sociology 1	3	3	7					
	General								
	Soc.-Psyc. 41	3	3	4					
	Educ. Soc.				4	12	45	135	
Miller, J.A.	Athletics								
Monk, S.H.	English 1 A	3	3	23					9
	Comp. read.								
	Eng. 21 B	3	3	29					
	Eng. Lit.								
	Eng. 21 D	3	3	28					
	Ib.								
	Eng. 59	3	3	19					
	Brit. Poetry				4	12	99	297	

Instructor	Course	Hours per week class lab.	C r e d i t s	S t u d e n t s	Totals			Remks.
					C l a s s e t s	S t u d e n t s	S h o u r e s	
Pond, R.S.	Mathematics A	3	3	10				7
	Int. Alg.							
	Math. 1 B-C	3	3	23				
	Plane Trig.							
	Math. 1 D	3	3	20				
	Ib.							
	Math. 1 E-F	3	3	26				
Ib.								
Math. 21 C	3	3	21					
Anal. Geom.				5	15	100	300	
Rhodes, P.N.	Physics 1	3	4	19				8
	General							
	Physics 23	3	4	5				
Shewmaker, W.O.	Elec.-Mag.							
	Bible 1 C	3	3	36				12
	New Test.							
	Bible 1 E	3	3	30				
	Ib.							
	Bible 1 F	3	3	35				
Ib.								
Bible 25	3	3	6					
Middle Ages				4	12	107	327	
Storn, M.W.	Spanish 1 A	3	3	22				3
	Elem.							
	Span. 1 B	3	3	18				2
	Ib.							
	Span. 21 A	3	3	16				
	Int. Span.							
	Span. 21 B	3	3	08				
	Ib.							
Span. 55	3	3	25					
Classical Pd.								
Span. 1 C	3	17	6	18	1106	318		
Stratmann, L., Miss	Gymnasium							

Instructor	Course	Hours per week	C		S		Total			Remks.	
			C	S	C	S	C	S	C		
Strickler, R.F.	Greek 1 A Elem.	4	4	18						4	
	Greek 1 B Ib.	4	4	22						2	
	Greek 21 Xenophon	3	3	18							
	Greek 31 Attic prose	3	3	4							
	Greek 33 Aeschylus, Euripides	3	3	3							
							5	19	65	235	
				?							
Swan, W.O.	Chemistry 1 General	3	4	4	75					6	
	Chem. 21 Ad. In. Chem.	2	6	4	14						
						2	8	39	267		
Townsend, C.L.	French, 57 Fiction	3	3	24						8	
	German 1 A Elem.	3	3	14						2	
	Ger. 21 Inter.	3	3	14							
	Ger. 31 Masterpieces	3	3	6							
						4	12	58	174		
Townsend, M.H. Mrs.	English, 1 E Comp. Read.	3	3	25						Dean of	
	Eng. 1 F Ib.	3	3	23						Women	
					2	6	47	141		15	
Bates, Miss B.E.	German 1 B										
Wisewell, C.E.	French 21 A Inter.	3	3	19						10	
	French 21 C Ib.	3	3	17							
	French 53 A B Survey	3	3	26							
	French 67 Drama	3	3	1							
						4	12	63	189		

C. E. Wisewell
Clark